

LET'S CONNECT
BUDGET
2018

2018-2020
**APPROVED OPERATING AND
CAPITAL BUDGETS**



INTRODUCTION



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Corporation of the City of Brampton
Ontario**

For the Fiscal Year Beginning

January 1, 2017

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Corporation of the City of Brampton, Ontario** for its annual budget for the fiscal year beginning **January 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

MESSAGE FROM THE MAYOR

Brampton is one of the youngest, most educated and diverse cities in Canada. By investing in our people and providing them with the services they need, we are helping Brampton become a future-ready city.

In our 2018 budget we invested in public safety by adding new fire trucks and firefighters.

We continue to invest in more transit by increasing our fleet with 34 new Züm buses to expand bus rapid transit to help residents get where they need to be.

Best of all we are investing in better education. We have committed \$150 million towards a joint use centre for education, innovation and collaboration, which will completely transform our City and will attract job creators and commerce.

Our university will be a game changer. It will be a catalyst for significant investments and initiatives to transform creative and commercial space, to inspire generations of residents and provide the high-skilled jobs of tomorrow.

As the ninth-largest city in Canada, our population is growing fast and so is our need for better health care. Recently, the Minister of Health came to Brampton to announce the next phase 2 of Peel Memorial Centre for Integrated Health and Wellness.

These are exciting times in Brampton. We are building a better future for our residents. We are building a future-ready city that invests in its talented workforce, local businesses, and students.

More businesses are choosing to call Brampton their home and our investments in transit, education, and health care give businesses more reason to stay and grow.

We are committed to modernizing the way we do business, to adopt best practices and to help our residents and businesses succeed by providing exceptional customer service. These initiatives will help propel Brampton to the global stage.

Linda Jeffrey

Mayor

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BUDGET OVERVIEW

BUDGET OVERVIEW

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future**ready**



MESSAGE FROM THE CAO

We're aiming high and thinking big as we transform Brampton into a Future Ready city.

Our focus in 2016 and 2017 was on internal transformation – modernizing the corporation and re-aligning how we work to be more responsive and agile. Council's Strategic Plan was strengthened with a sharpened focus on six key priorities, while we continue to deliver important day-to-day services and look inwards to shape our organization.

Moving forward, we will maintain this momentum while shifting our focus outwards, to translate our bigger thinking into the community through a more responsive business approach, stronger service culture, and investment in our Strategic Plan priorities.

When we think big, we look at public feedback in a holistic way. Over the past 12 months we've listened to very thoughtful, passionate feedback – whether it was from frontline interactions with residents, or input from surveys and community events.

We heard that services used on a daily basis are important. We heard that services most favoured by residents include enhancing transit infrastructure, building a university, and supporting job creation. We heard strong public support for the six key initiatives in the Strategic Plan, and their positive impact on our city.

All of this has helped to inform and shape the proposed priorities in the 2018 Budget.

Building on our innovation and corporate assets, the City of Brampton is committed to ensuring value for taxpayers while continuing to invest prudently for the future. We are investing in what Bramptonians want – from more buses to enhance service and faster fire response times to help ensure community safety, to maintaining roads, bridges and buildings. And we are making strategic investments, such as the City's investment of up to \$150 million in principle in a university and joint-use centre for education, innovation and collaboration.

The City is investing for impact. Impact that aligns with our population, employment and diversity to build a Future Ready city. Brampton is the second-fastest growing city in Canada. Our growth rate is twice that of the Region of Peel, three times Ontario's and two-and-a-half times more than the national average. Every day, almost 40 people will call Brampton their new home.

Together, we are building an amazing city.

Harry Schlange

Chief Administrative Officer

MESSAGE FROM THE TREASURER



Brampton is a strong, inclusive city, with smart, passionate people. It is one of the most diverse municipalities in the country and we are committed to working with the community to build a global city of the future.

Being one of Canada's fastest-growing cities, balancing growth with public expectations remains a challenge. It is our goal to manage growth responsibly, while continuing to provide the best possible service to our residents and businesses.

Council's recent endorsement of the Long Term Financial Master Plan and Corporate Asset Management Plan provides the framework by which the City continues to strengthen financial controls, measure our future success and provide improved transparency.

We are doing more with less. Through our ongoing efforts to modernize the City's operations and build a future ready Brampton, we have been able to absorb external financial pressures while reducing our base operating costs and refocusing our efforts towards those priorities that can best establish Brampton as a global leader.

Brampton is investing in its future. Our strong financial position provides us with the opportunity to invest in our community in ways that have long-lasting economic impact, create jobs and improve community pride and quality of life. There are many significant capital priorities and the City is committed to doing its best to both invest in new and maintain existing assets, while being mindful of the taxpayer.

While the City's annual infrastructure levy increase demonstrates our commitment to closing the infrastructure gap, it is clear that more funding is needed to keep pace with our growing asset repair and replacement needs. We are not unique in this respect, as all municipalities across Canada are experiencing this same funding challenge. We continue to work on behalf of our community with our municipal partners to advocate at both the federal and provincial levels of government for a greater local share of revenues to assist in meeting these funding needs. Without access to new funding streams, the City's infrastructure maintenance backlog will continue to grow for the foreseeable future.

Our team is committed to the transformation of the city into a global leader and we're up for the challenges that face us as we move towards establishing ourselves as a future ready Brampton. I am therefore pleased to present the City of Brampton's 2018-2020 Proposed Operating and Capital Budgets.

David Sutton

Treasurer

5 MUST-KNOWS OF THE PROPOSED 2018-2020 BUDGET

ONE

Your Safety is Top Priority

In a fire or emergency, every second counts. That's when a well-maintained, optimal fleet of fire vehicles operated by teams of highly trained and skilled firefighters can make a positive difference in protecting lives and properties. Increased investment in strengthening fire response is an important part of keeping Brampton's fast-growing population safe. In addition, a key focus remains on community risk reduction through fire prevention and education. That's why, through expanded fire prevention strategies, training and public education, the City continues to create awareness among everyone, from school students to seniors and businesses.

Highlights

- Add 8 new and replacement fire trucks over three years
- Add other new and replacement fire vehicles, firefighting and dispatch equipment
- Continue to invest in fire prevention, fire training and education officers
- Build a fully centralized fire campus which will include space for:
 - A fire station
 - A training facility
 - An emergency operations centre
 - A new headquarters

1



TWO

Improving Your Ride

Did you know that each weekday, an average of 110,000 rides are taken on Brampton Transit, including Züm? In 2017, we're experiencing a 17% growth in ridership and we are projecting to carry 27 million rides. This unprecedented demand for service is why the 2018 Budget proposes additional buses, operators and service hours. A smoother and better connected ride means that you can get to your place of work, study or play faster and with greater ease.

Highlights

- Increasing our fleet of transit buses by 16% over three years
 - Add 31 new buses to provide conventional transit service in growth areas
 - Add 34 new Züm buses to expand bus rapid transit and provide connections to regional transit services such as Malton GO Station near Pearson Airport
- Continue to invest in existing fleet through refurbishment and replacement as required

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3

THREE

Better Education for Better Jobs

Any successful world-class city needs a talented work force to help it grow and prosper. The Province of Ontario is investing in a partnership between Ryerson University and Sheridan College to bring a new STEM-focused university to Brampton, and the City is committed to investing in our future through this project as well. Securing a new university campus will make post-secondary education more affordable for Brampton residents and create significant, transformative impacts on the entire community and better employment opportunities for the youth.

Highlights

- A transformative project, benefiting the entire community
- City is contributing up to \$50 million over 10 years for a post-secondary facility
- City will invest up to \$100 million for a joint-use centre for education, innovation and collaboration that will:
 - o Provide a new flagship central library, entrepreneurial and cultural space
 - o Reflect Brampton's commitment to lifelong learning and innovation
- Based on significant student enrollment, a university and a centre for education, innovation and collaboration could have a construction impact of 2,530 new jobs, an ongoing impact of 1,875 jobs, and generate annual student and visitor spending of \$33 million.



5

Have a question or a comment about proposed priorities?
 Visit www.brampton.ca/budget to have your say.

FOUR

Lively community spaces

Brampton's downtown area is being reimagined to create an integrated open space and an exciting venue for gatherings, events and festivals. A place where you can walk or bike with ease, and that is well connected by public transit. A vibrant streetscape that adds to the character of downtown Brampton as you relax in Garden Square to watch a game on the big TV screen, or shop, dine or gather with family and friends.

Highlights

- Create a new streetscape that will bring pedestrians and cyclists together in a safe and a sustainable manner
- Invest \$30 million to complete the Downtown Reimagined project



4

FIVE

A More Active Brampton

Serving more than 5 million visitors annually, the City of Brampton continues to invest in new programming and ensure that our recreation centres remain vibrant community hubs. Over the next 5 years, the City plans to revitalize the recreational facilities in the Bramalea area. These improvements will enhance the programming capacity of these older recreation centres, so that they accommodate a flexible range of uses that continue to meet evolving community needs.

Highlights

- Launch STEM (Engineering and Robotic) recreation programs for ages 3 to 14
- Expand and improve community centres in the Bramalea area
- Implement new program registration software to improve functionality and ease of use for staff and the public

BUDGET SNAPSHOT: Operating

The 2018 Operating Budget calls for an increase in the property tax levy of \$16.5 million over 2017. The Base Operating and Growth portion of the budget consists of delivering today's services to existing and new residents for 2018-2020. The Infrastructure Levy is required to maintain the City's existing assets. The New or Enhanced Services are for the betterment of City services.

CATEGORY	BUDGET Variances (\$ 000s)		
	2018	2019	2020
Base Operating & Growth	(3,094)	1,856	6,889
Infrastructure Levy	8,961	9,112	9,424
New or Enhanced Services	10,667	13,652	5,537
Property Tax Levy Increase	\$16,534	\$24,619	\$21,850

Property Tax Levy Increase	\$16,534
Add:	
Assessment Growth	11,450
Revenue Growth	18,157
2018 Net Budget Variance (\$000s)	\$46,141

(\$000s)	2017 Budget	2017 Actuals*	2018 Budget	2018 vs 2017 Budget	% Change
Labour Expenditures	370,711	353,110	392,388	21,677	5.8%
Other Expenditures	261,133	225,615	285,596	24,463	9.4%
Total Expenditures	631,844	578,725	677,985	46,141	7.3%
Gross Revenues	(631,844)	(615,086)	(677,985)	(46,141)	7.3%

* Forecast year-end actuals based on June 30, 2017 actual results

Additional details provided in the Operating Overview section

2018 Budgeted Expenses by Category (\$000s)

Category	2018 Budget	
	\$	%
Salary, Wages & Benefits	392,388	57.9%
Cont. to Reserves & Capital	74,064	10.9%
Repairs, Maint. & Materials	42,595	6.3%
Contracted Services	41,343	6.1%
Utilities & Fuel	36,512	5.4%
Other	91,083	13.4%
Total Budgeted Expenses	\$ 677,985	100.0%

2018 Budgeted Revenues by Category (\$000s)

Category	2018 Budget	
	\$	%
Property Taxes	474,984	70.1%
User Fees & Service Charges	163,245	24.1%
Investment & Other Income	15,110	2.2%
Contribution from Reserves	13,299	2.0%
Grants & Subsidies	11,347	1.7%
Total Budgeted Revenues	\$ 677,985	100.0%

Additional details provided in the Operating Overview section

2018 Full Accrual Budget (\$000s)

Property Tax Related Expenditure Budget	\$677,985
Less:	
Contributions to Reserve Funds	76,151
Add:	
Amortization (Depreciation Expense)	129,459
Project Expenses that are Operating in Nature	40,686
Post Employment and Other Liabilities	4,600
Full Accrual Expenditure Budget	776,579

Property Tax Related Revenue Budget	677,985
Less:	
Contributions from Reserve Funds	34,196
Add:	
Recognized Development Charges, Grants & Subsidies	164,113
Developer Contributed Assets	44,215
Interest Earned on Reserves	11,477
Full Accrual Revenue Budget	863,594

Net Surplus / (Deficit)	\$87,016
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Additional details provided in the Operating Overview section

BUDGET SNAPSHOT: Capital

The 2018-2020 Capital Budgets have been prepared to ensure adequate repair and replacement of the City's existing infrastructure and reflect an investment in the City's future.

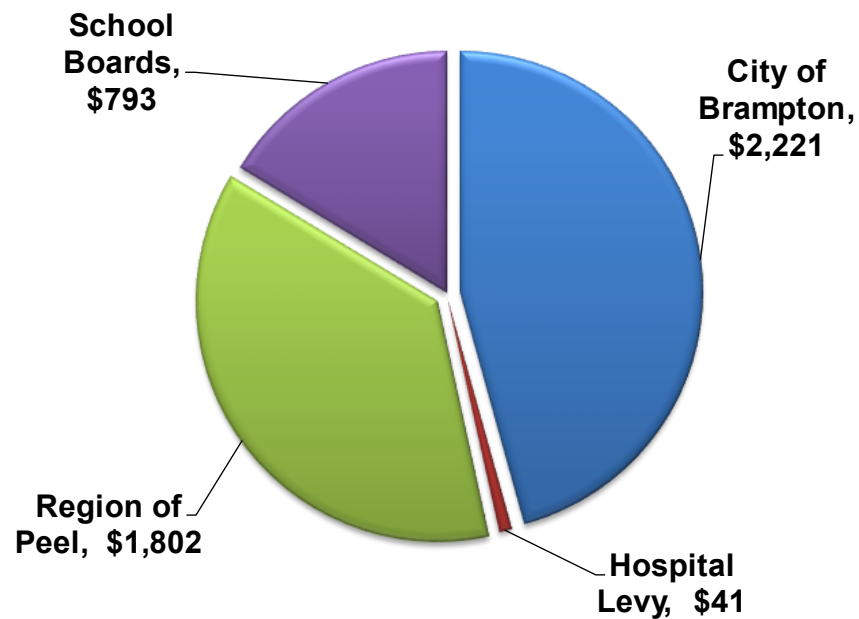
(\$000s)	Proposed Budget			
	2018	2019	2020	TOTAL
Public Works & Engineering	107,901	148,342	153,998	410,241
Community Services	95,184	132,301	52,335	279,820
Transit	32,133	40,823	41,603	114,559
Corporate Services	13,137	8,097	9,216	30,450
Fire & Emergency Services	5,875	6,036	3,241	15,152
Planning & Development Services	2,897	1,062	1,062	5,021
Other	1,126	1,801	1,263	4,190
Totals	\$ 258,253	\$ 338,462	\$ 262,718	\$ 859,433

2018 Capital Funding Sources	\$ 000s
Tax Base Capital Contribution	45,452
10% Non-Development Charge Requirement	5,038
Federal Gas Tax	30,438
External Recoveries (e.g. Region of Peel, developers)	2,279
Other Funding (i.e. CIL Parkland, other Reserves)	14,223
Debt - Tax Supported	101,766
Development Charge Reserve Funds	52,523
Federal / Provincial Grants	6,534
TOTAL	\$258,253

Additional details provided in the Capital Overview section

2.7% Property Tax Bill Increase

\$126 Annual increase for the average home



Typical Residential Tax Bills

Average Residential (\$471,000)	\$4,857
Single Family Detached (\$538,900)	\$5,558
Semi Detached (\$392,900)	\$4,052
Freehold Townhouse (\$375,900)	\$3,876
Condominium (240,000)	\$2,633

*Based on 2018 Average Home Assessment of \$471,000
Overall Total Increase = \$27 per \$100,000 assessed value

PROPERTY TAX INCREASES

2018	Operations	Infrastructure	Overall Total Increase		
	Net Budget Increase	Net Budget Increase	Net Budget Increase	Tax Bill Impact	
				%	\$
City of Brampton	1.7%	2.0%	3.7%	1.7%	\$80
Region of Peel	1.6%	1.0%	2.6%	1.0%	\$46
School Boards	0.0%	0.0%	0.0%	0.0%	\$0
Combined				2.7%	\$126

**Amounts and percentages may not add to totals due to rounding*

2019	Operations	Infrastructure	Overall Total Increase		
	Net Budget Increase	Net Budget Increase	Net Budget Increase	Tax Bill Impact	
				%	\$
City of Brampton	3.4%	2.0%	5.4%	2.5%	\$130
Region of Peel	2.6%	1.0%	3.6%	1.3%	\$69
School Boards	0.0%	0.0%	0.0%	0.0%	\$0
Combined	2.6%			3.9%	\$199

**Amounts and percentages may not add to totals due to rounding*

2020	Operations	Infrastructure	Overall Total Increase		
	Net Budget Increase	Net Budget Increase	Net Budget Increase	Tax Bill Impact	
				%	\$
City of Brampton	2.6%	2.0%	4.6%	2.2%	\$116
Region of Peel	2.0%	1.0%	3.0%	1.1%	\$60
School Boards	0.0%	0.0%	0.0%	0.0%	\$0
Combined	2.0%			3.3%	\$176

**Amounts and percentages may not add to totals due to rounding*

Based on the 2018 Average Residential Assessment of \$471,000
Amounts and percentages may not add to totals due to rounding

Brampton Facts

Brampton is Canada's second fastest-growing and the ninth largest city. We are a future ready organization with a sharp focus. We know our community's growth, youth and diversity set us apart. We sit at the centre of Canada's innovation super corridor, encouraging investment and growing our global success. We are building vibrant urban centres that ignite opportunity and instill pride in the people who live and work here.

Well-integrated and first-rate transit, welcoming neighbourhoods, community centres, libraries, parks and pathways – everything that embodies the character of a healthy and thriving city, we have it all. As we continue to build on our successes it is important for us to make choices today that will ensure value for our residents over time and help us build a future-ready Brampton.

We are building a city that Bramptonians can be proud of; a city that can become a hub of innovation, investment and growth; and a city that can compete not just locally, but also on a global scale.

Growing Population

Brampton is a designated growth centre in the province of Ontario. With an official population of 593,638 (2016 Census) and a current population of about 600,000, Brampton is the ninth largest city in Canada; fourth largest in Ontario and third largest in the Greater Toronto Area. Brampton's population is expected to exceed 800,000 people by 2031.

Economy and Lifestyle

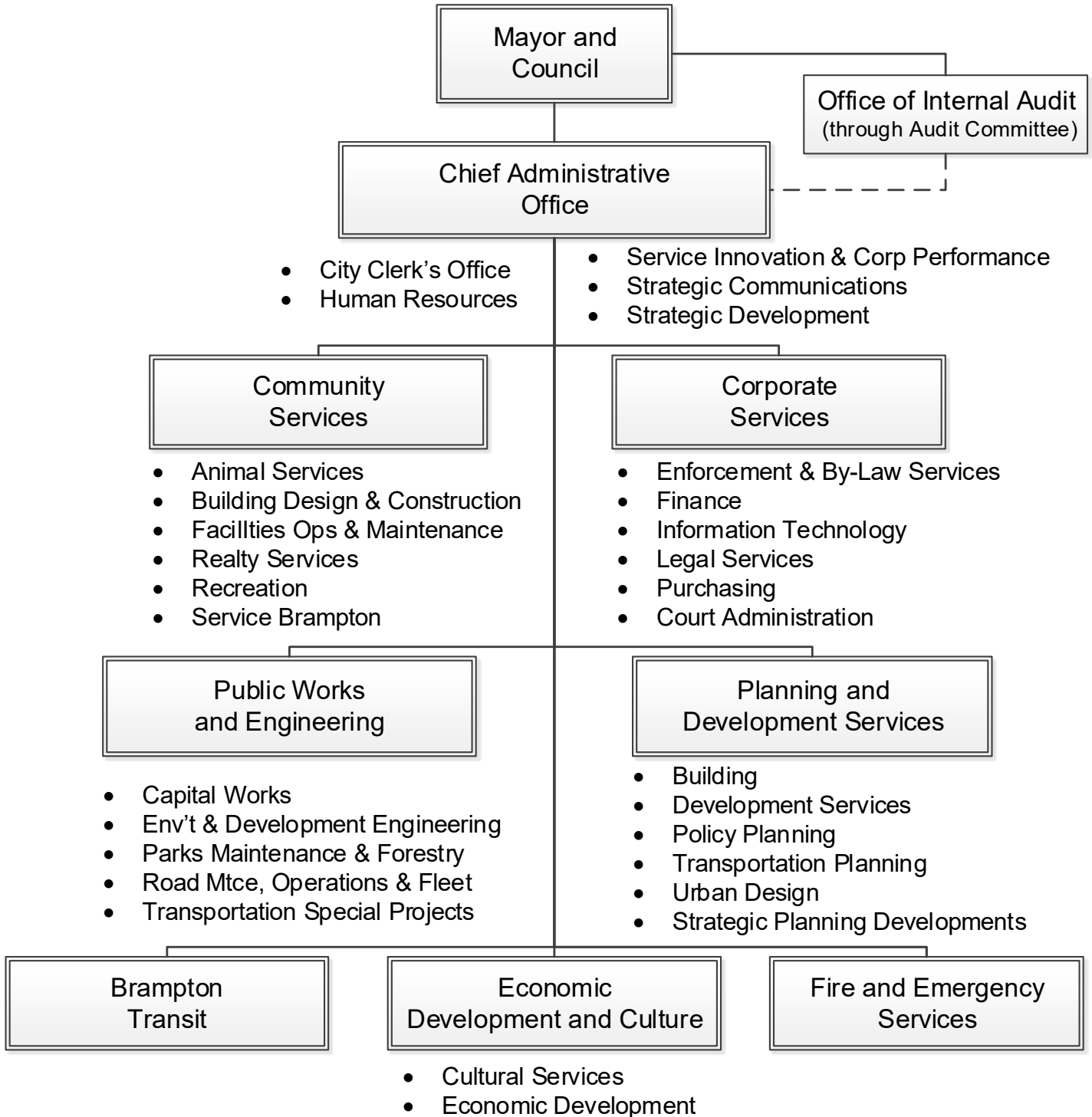
Brampton is home to more than 9,000 businesses. The City's major business clusters include manufacturing, retail and wholesale trade. The manufacturing industry remains the largest employer. According to Statistics Canada, Brampton placed 7th in the country for total construction value in 2016, generating \$2 billion in investment. In addition to a well-developed economic base, Brampton residents enjoy a quality lifestyle. It combines big city conveniences with traditional quality of life. Brampton remains a youthful city with an average age of 36.5 (lowest average age of Canada's largest cities).

Municipal Services in Brampton are provided by two tiers of government. The Region of Peel is the “upper tier” and the City of Brampton is the “lower tier”. Common services provided by each level are outlined below:



- Arts and culture
- By-law enforcement
- Economic development
- Fire services
- Parks and recreation
- Provincial offences administration
- Planning new community developments and enhancing existing neighbourhoods
- Public transit
- Snow removal
- Tax collection
- Local roads
- Ambulance services
- Housing services
- Police services
- Public health
- Regional roads
- Social services
- Waste collection and recycling
- Water treatment and supply
- Waste water collection and treatment

ORGANIZATIONAL STRUCTURE



The City of Brampton is focused on thinking bigger, modernizing our corporation, being more business-like and realigning how we work. This effort has resulted in tangible savings of \$3.1 million or a 0.7% reduction in our base operating budget for 2018.

Key benefits of realignment:

- Clarity in roles and objectives
- Changing the corporate culture
- Service efficiencies and/or enhancements based on continuous improvement
- Sustainable financial benefits are a by-product of this change

Outcomes:

- **New e-Procurement Process** — Online City procurement proposals and tenders, bid submissions and evaluation increased vendor participation and reduced internal process cycle times by 2+ weeks.
- **Winter Maintenance Service Improvements for 2017/18 Season** — Increased service capacity and speed with new integrated performance-based service contracts, snow removal routes and service levels, real-time online/mobile route tracking and a centralized Winter Control Office.
- **Recreation Service Access Increased** — Capacity built to increase access, programs and facilities available through key community partnerships, e.g. William Osler Health Centre, Region of Peel, Peel District School Board, etc.
- **New Site Plan Review Process** — Review turnaround times reduced from up to 7 to 9 months for all Site Plans, to several days, weeks or fewer months depending on Site Plan complexity.
- **311 Customer Service Integration Continuation** — 24x7 customer service expansion. Corporate Contact Centre built capacity to absorb additional 5% call volumes and 40% email volumes in 2017.

Brampton’s vision is to be a connected city that is innovative, inclusive and bold. To reflect a common purpose for success in leadership, quality of life, and civic pride, the City has four strategic priorities:

Good Government

Credible leadership delivers trusted services to make a positive difference for citizens.

Move and Connect

Well-planned infrastructure and efficient transit modes shape a liveable city.

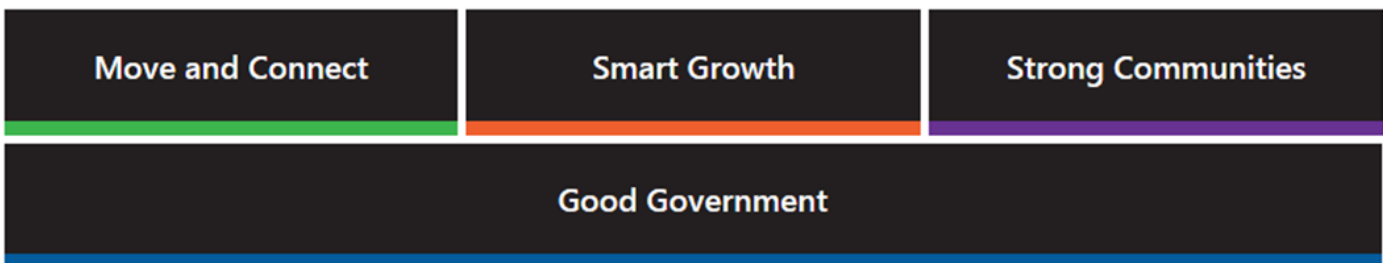
Smart Growth

Managed growth achieves societal and economic success.

Strong Communities

Distinct, lively spaces and activities unite people and business to instill civic pride.

In 2017, the City sharpened its focus on six key initiatives to move Brampton



forward. These six areas of focus are positioned within the above themes of **Move and Connect**, **Smart Growth** and **Strong Communities**. A foundation of **Good Government** keeps the city moving.



Regional Transit Connections – seamless integration of local and regional transit modes



University – solidify Brampton's place as a growing, innovative and well-connected city



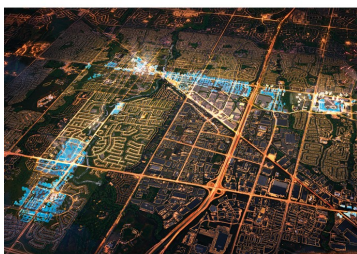
Health Partnerships – build relations among health providers, and grow a human health and science cluster



Riverwalk – a catalyst for urban growth, add new public green spaces and address existing flood risks in the downtown



Urban Centres – creative, economically viable urban spaces encourage civic pride, develop a sense of belonging, and support safety



Planning Vision – understanding what Brampton's full potential is and what it can be in 25+ years



Operating

Operating budgets are for day-to-day expenses to keep the City’s operations running. They include expenditures and revenues such as salaries, maintenance contracts and office expenses.

The 2018 Operating Budget recommendation for the City of Brampton is \$678 million and accounts for 46% of the Property Tax Bill. The remaining portion of the Property Tax Bill is allocated to The Region of Peel (38%) and School Boards. (16%).

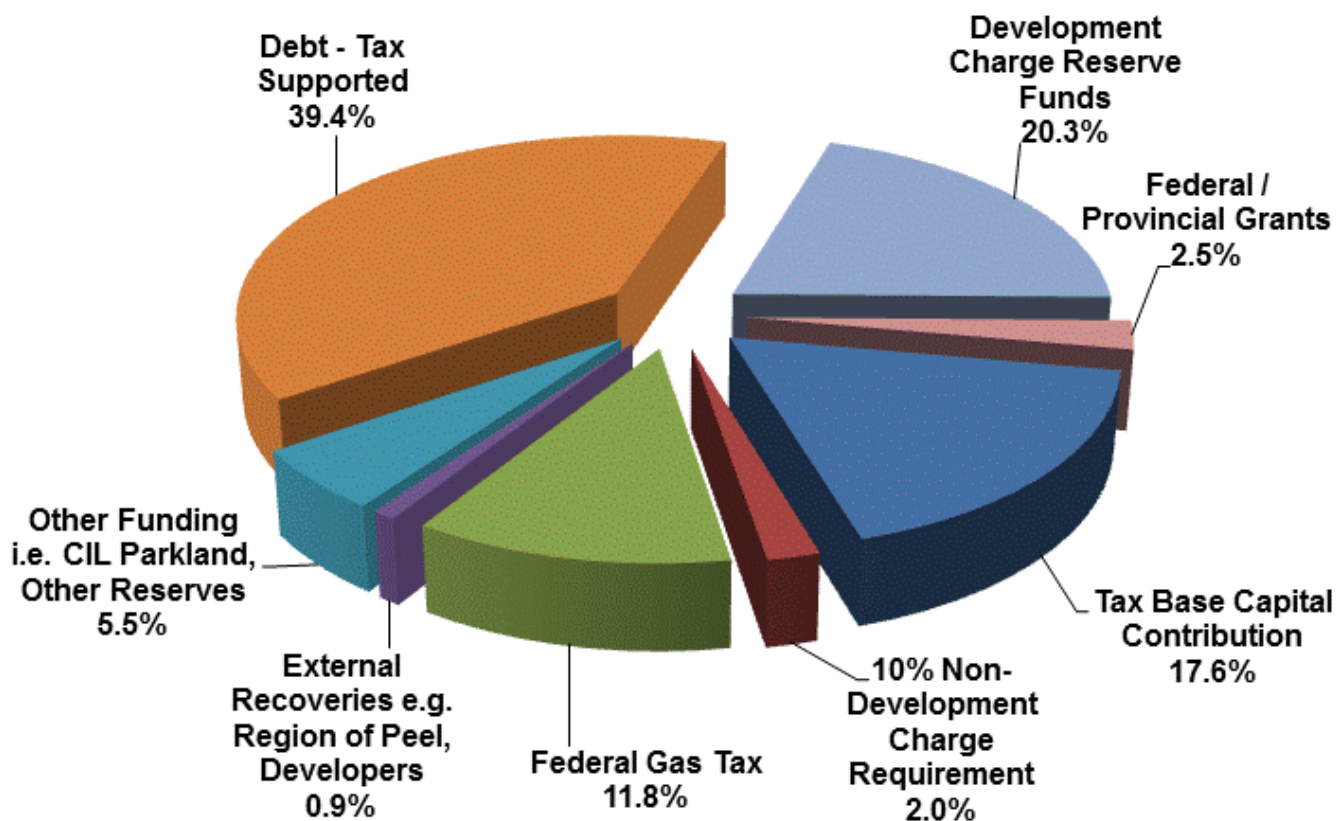


(\$000s)	2018 BUDGET
Labour Expenditures	392,388
Other Expenditures	285,596
Total Expenditures	677,985
Gross Revenues	(677,985)



Capital

Capital budgets are long-term, and reflect an investment in the future of the city. They include the costs of purchase, construction, major repair, replacement and renewal of assets such as roads, bridges, buildings, equipment and technology.



(\$000s)	2018
Public Works & Engineering	\$107,901
Community Services	95,184
Transit	32,133
Corporate Services	13,137
Fire & Emergency Services	5,875
Planning & Development Services	2,897
Other	1,126
Totals	\$ 258,253

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Service Objectives

Provide residents and staff with the tools and resources necessary to ensure responsible pet ownership and cohabitation with wildlife, through community outreach and enforcement.

- Provide a safe, healthy environment for the animals in our care
- Provide the community with resources for animal related education, enforcement and sheltering
- Ensure that growing and changing demands of the community are met through adequate and appropriate resourcing

Did you know?

- Animal Services attended to 16,260 calls for service out in the community and handled 6,158 animals in 2016
- Animal Services connected with over 1600 students in 2016 to deliver outreach and educational messages

Highlights

- Fill the role of Education Coordinator to increase awareness and outreach in schools and our community
- Embark on a licensing and responsible pet ownership campaign / liaise with community partners to provide messaging around responsible pet ownership and licensing requirements
- Add a rewards program to our licensing campaign (Coupaws)
- Attend more community events, parks and go door-to-door to increase our licensing compliance
- Research and implement a joint effort with our education facilities to provide an animal program within schools, allowing the education system to provide more effective learning opportunities for troubled students
- Get our message out with increased advertising, marketing and promotions

(\$000s)	2018	2019	2020
Operating	2,568	2,815	3,222
Capital	-	-	-
New Positions	0	2	4

Service Objectives

- Administer and enforce the Ontario Building Code, including the issuance of building permits and completion of mandatory inspections for building construction, water and sanitary systems and on-site sewage systems
- Provide zoning compliance review for building permit applications, zoning information services and compliance letters and registration of second unit dwellings
- Provide temporary structure and sales office approvals, municipal addressing of new houses and buildings and the issuance of permits for and inspection of portable and permanent signs

Did you know?

- Building issued 7,032 building permits in 2016 worth a combined value of \$1,961,406,292
- Completed 153,051 building inspections
- Processed 523 applications for Registration of a Second Unit

Highlights

- Establish, in partnership with Enforcement and By-Law Services, a new Secondary Unit Task Force in 2018 to respond to the increased illegal second unit activity
- Add staff to respond to the change in urban classification
- Utilize mobile technology and process improvements to better respond to demands of the growing population and to reduce paper
- Provide digitization of paper files, open data sharing and enhanced online presence

(\$000s)	2018	2019	2020
Operating	(2,889)	(2,990)	(2,990)
Capital	12	12	12
New Positions	5	4	0

Service Objectives

- Facilitate accountability, transparency and inclusivity in government decisions and operations
- Support quality corporate service delivery through an effective corporate information management program
- Raise public awareness and access to services, including:
 - Issuing licences and permits (stationary business licences, lottery licences, marriage licences, burial permits)
 - Officiating civil marriage ceremonies
 - Enabling accessibility initiatives

Did you know?

- Legislative Services supported 383 Council decisions/resolutions in 2016
- Supported 20 Committees and 121 Council meetings (2017 to date)
- Issued 2,466 marriage licences and 2,209 burial permits in 2016.
- Issued 3,688 business licences and 3,932 lottery licences in 2016
- Received 108 access requests under MFIPPA in 2016
- Achieved 90.3% compliance with the 30-day response timeline for Freedom of Information Requests in 2016

Highlights

- Conduct 2018 Municipal and School Board Election
- Complete orientation and Inauguration of 2018-2022 Term of Council
- Introduce Corporate email management program
- Implement privacy impact assessment
- Start transition to online stationary business licences

(\$000s)	2018	2019	2020
Operating	1,529	1,592	1,592
Capital	285	325	-
New Positions	0	1	0

Service Objectives

Court Administration provides front line services to the public, and facilitates the judicial process by supporting the judiciary, legal profession and enforcement agencies for all proceedings commenced under Part I and III of the Provincial Offences Act, and administers the Administrative Monetary Penalty System for parking infractions.

- Provide excellent customer service to internal and external customers
- Provide efficient and effective administration of municipal court operations in accordance with prevailing legislation and policy
- Improve efficiency of the service delivery model and reduce the demand for court resources

Did you know?

- In 2016 Court Administration had 60,000+ in-person customer service requests including processing payments, scheduling trials and early resolutions meetings
- Filed 67,432 Part I and III charges
- Administered 71,428 Penalty Notices
- Provided in-court support to Judiciary for over 76,000 Part I and III charges

Highlights

- Work with the Ministry of the Attorney General on streamlining reforms to simplify court processes
- Develop online court services to allow for more self-service access to case-based information and process guides
- Pursue expansion of the Administrative Monetary Penalty System
- Implement a new structure and service delivery model that will assist in “doing more, with the same”, as it is expected that workload volumes will increase from 2018-2020
- Respond to greater workload drivers resulting from the expectation that the Province will download more Part III matters to POA Courts

(\$000s)	2018	2019	2020
Operating	3,320	3,320	3,320
Capital	-	-	-
New Positions	0	0	0

Service Objectives

Transform Brampton into an economic growth hub and cultural leader to enrich the lives of our diverse community by driving economic growth, innovation, entrepreneurship, creativity, and cultural participation.

- Advance economic growth in four key sectors through business retention, expansion, attraction, and start-up initiatives
- Work across all key sectors to support activities and work to streamline client services by facilitating municipal services to the business community through the Expeditor role
- Increase economic and tourism impact generated through a range of accessible opportunities (corporate and community events, culture programs, and art initiatives)
- Promote theatrical, artistic and cultural programming in the community through convenient and cost-effective access to four civic spaces that support multi-cultural, not-for-profit, and corporate events

Did you know?

- In 2016, Brampton generated \$2 billion in construction investment
- In 2016, 220 new businesses opened in Brampton, creating 2,400 new jobs. In addition, 200 entrepreneurial jobs were created through the Entrepreneur Centre
- Cultural activities generated over \$8 million in local spending
- In 2016, 360,000 people attended 550+ City-supported performing arts events, with 110,000 theatre tickets sold
- Over 17,500 young people participate in City-funded youth arts programs
- \$262,000 in small business grant funding was disbursed in 2016 through the Summer Company and Starter Company Programs

Highlights

- Develop and implement both Brampton's first Economic Development and Culture Master Plans
- Realign resources to support a sector-based approach (Innovation and Technology, Advanced Manufacturing, Health and Life Sciences, Food and Beverage, Central Area) to drive growth and economic impact
- Focus on Brampton theatres strategy and obtaining sponsorships to further promote cultural programming in the City
- Invest in a mobile stage to enhance events within the Brampton community
- Strategically realign the Sport Tourism portfolio to Tourism and Events

(\$000s)	2018	2019	2020
Operating	12,631	12,641	12,649
Capital	276	250	50
New Positions	0	0	0

Service Objectives

Enforcement and By-law Services investigates and enforces by-laws enacted by Council to maintain community standards and public safety through education and consistent and impartial enforcement.

- Assist in the safety and security of Brampton residents
- Ensure compliance with City by-laws
- Increase awareness of by-laws and compliance expectations

Did you know?

- Enforcement and By-law Services responded to 32,108 service requests in 2016, in the areas of Property Standards, Licensing and By-law Enforcement
- Completed 1,118 vehicle inspections/licences
- Issued 2,127 mobile licences
- Removed 20,000 illegal signs
- Levied \$3,056,198 in parking ticket fines

Highlights

- Implement a Secondary Unit Task Force to promote compliance with the City's by-law and respond to illegal secondary units and lodging homes
- Increase staff complement to respond to a higher demand for services, specifically parking and sign by-laws
- Enhance mobile technology to improve response to parking violations, parking considerations and sign enforcement
- Improve business processes for licence applications leading to an increased "turnaround" time
- Utilize technology to streamline property standard investigations to improve service response

(\$000s)	2018	2019	2020
Operating	9,015	9,112	9,159
Capital	84	-	-
New Positions	7	1	1

Service Objectives

Provide emergency response services, fire prevention, fire and life safety education, communications services, apparatus and maintenance services and emergency management.

- Work with Brampton citizens with programs to protect life, property and the environment from the adverse effects of various potential emergencies and dangerous conditions
- Respond to emergencies, using modern effective techniques and technologies to minimize the harm done to life, property and the environment

Did you know?

- Brampton Fire responded to 22,944 incidents in 2016 with first response average time of 446 seconds
- Trained 16,843 citizens in fire and life safety in 2016
- Provided or installed 562 smoke alarms, 396 carbon monoxide alarms and visited 513 homes in 2016
- Welcomed 6,921 visitors to the Fire and Life Safety Education Centre in 2016
- 6,000 residents participated in the 2016 Emergency Preparedness Campaign

Highlights

- Hire additional Firefighting personnel required to establish an effective response force
- Implement a second apparatus at Station 210, which is essential to improve response coverage
- Acquire a new computer aided dispatch system required to manage 911 calls and critical information in real time
- Expand the Emergency Management program into community safety and resilience initiatives
- Begin work on a fully centralized fire campus which will include space for a fire station, training facility, emergency operations centre and new headquarters

(\$000s)	2018	2019	2020
Operating	73,210	77,578	81,319
Capital	5,875	6,036	3,241
New Positions	20	28	23

Service Objectives

Brampton Library is a world-class destination that creates opportunities for everyone to discover their full potential by fostering literacy, inspiring learning and building community. Brampton Library will:

- Provide fiscally responsible and socially inclusive collections, programming, services and technology
- Create opportunities for community innovation, creativity and discovery
- Build community collaboration through settlement success and lifelong learning
- Actively support school readiness and academic success
- Facilitate career readiness and career success

Did you know?

- In 2016, citizens visited library branches 2,008,015 times
- Citizens borrowed 4,387,158 free print and digital items
- Computers were used 327,211 times
- 158,288 citizens participated in 5,318 free programs and workshops
- Citizens enrolled in 12,500 e-learning courses
- Branches open 19,500 hours and bramptonlibrary.ca open 24/7

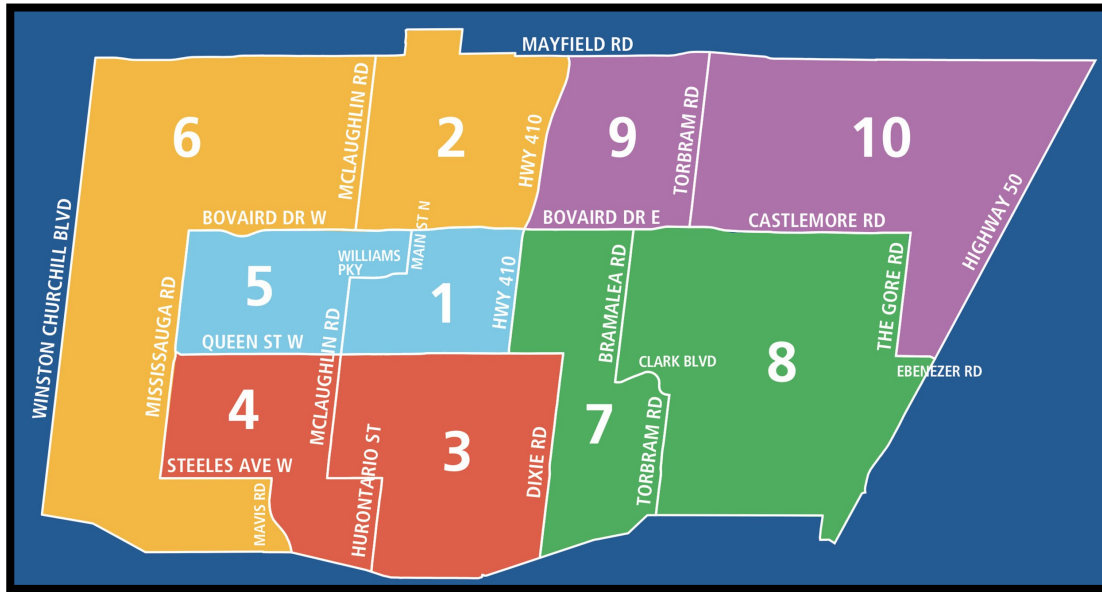
Highlights

- Open the new Springdale Library branch officially to the public in 2018
- Open service branch in southwest Brampton to support growing population
- Launch mobile van to improve library access for underserved neighbourhoods
- Increase STEM programming for all ages to support digital literacy and academic success
- Begin work on establishing a new flagship central library, as part of the new Brampton centre for education, innovation and collaboration

(\$000s)	2018	2019	2020
Operating	16,781	17,667	18,711
Capital	475	1,100	1,150
New Positions	6	5	6

Service Objectives

- Represent the public and consider the well-being and interests of the municipality
- Develop, evaluate and make sure the policies and programs of the municipality are up to date
- Determine which services the municipality provides
- Ensure that administrative policies, practices and procedures and controllership policies are in place to implement the decisions of Council
- Ensure the accountability and transparency of the operations of the municipality, including the activities of senior management
- Maintain and provide oversight regarding the financial integrity of the municipality



Highlights

- Streamline processes and development of new communication channels with other operational departments for more efficient and effective service delivery
- Prepare for the new term of Council with development of a Council Handbook and review of Member of Council support needs

- Focus on staff development and training opportunities to better support Members of Council

(\$000s)	2018	2019	2020
Operating	3,135	3,077	3,077
Capital	77	13	-
New Positions	0	0	0

Service Objectives

Manage parks and open spaces to promote safe and active lifestyles while augmenting the social and environmental advantages of abundant open spaces for Brampton residents.

- Support the attraction of world class recreation events through development and maintenance of attractive parks, open spaces and quality outdoor sports facilities
- Ensure the public has safe access to recreation centres and park recreational trails
- Respond to the resource needs (funding, staffing, facilities, equipment) required to facilitate and manage growth

Did you know?

- In 2016, planted total of 188,572 individual flowers (annual/perennial)
- Responded to 593 service requests to date in 2017 (144 horticulture, 449 integrated pest management)
- Maintains the equivalent of 36 square kilometres of open space and valley land - about 10 times the size of New York's Central Park
- Maintains the equivalent of 406 CFL regulation size football fields - this includes all sports facilities (soccer, baseball, cricket)
- Performs winter maintenance on more than 813,000 square metres of municipal parking lots - this is the equivalent of the area used for 28 Rogers Centre domes

Highlights

- Capitalize on business systems to increase response times and track key performance indicators
- Manage growth and increasing resources to maintain service levels
- Continue to adjust maintenance practices to mitigate effects of the provincial pesticide ban.

(\$000s)	2018	2019	2020
Operating	26,889	27,688	28,161
Capital	12,328	17,598	9,878
New Positions	0	4	0

Service Objectives

Deliver sports and recreation activities which positively contribute to healthier communities through active, inspirational and well balanced lifestyles.

- Provide all Brampton citizens with a variety of opportunities to engage in activities and improve their quality of life
- Explore partnership opportunities for innovative service delivery models
- Support diversity and enable wellness through health and recreation
- Increase participation and ensure that Brampton residents have equitable access to quality recreation programs

Did you know?

- Recreation operates 13 pools, 18 ice pads, 4 outdoor skating rinks, 7 fitness centres and 36 community centres across the City
- Handles 5,210,784 visits annually to our 7 major recreation centres
- 2,149,609 participant hours in COB programs (2016)

Highlights

- Launch STEM (engineering and robotic) recreation programs for ages 3 to 14
- Initiate a comprehensive program and sport field pricing review
- Implement the new cloud-based recreation registration software PerfectMind to replace CLASS in 2019
- Launch the new Recreation visual identity to consistently and effectively communicate program and service offerings to residents across the City
- Open the Gore Meadows Community Centre and Library Phase 2– aquatics, fitness centre and outdoor ice facility
- Initiate re-branding of the Brampton Soccer Centre to a new sports centre in 2019
- Review the youth sports affiliation and allocation policy
- Begin the public consultation and design process for expanded and improved community centres in the Bramalea area

(\$000s)	2018	2019	2020
Operating	29,429	30,746	30,981
Capital	1,028	325	1,275
New Positions	1	10	0

Service Objectives

Maintain the City's transportation, stormwater and fleet infrastructure to accommodate the safe and efficient movement of all modes of traffic.

- Deliver programmed and scheduled work for sidewalk and road maintenance
- Provide first point of contact for fleet, road and sidewalk repairs, coordination of winter maintenance operations, leaf collection and spring/summer road sweeping
- Manage municipal parking operations, signing operations, traffic signals, street lighting, traffic operations, and school crossing guards

Did you know?

- Roads Maintenance, Operations and Fleet maintained and inspected 4,573 kilometres of roads and sidewalks in 2016
- Processed 5,916 road occupancy and access permit applications in 2016
- Maintains 692 fleet units including vehicles, equipment, and trailers
- Performed 880 preventative maintenance fleet inspections and completed 6,065 equipment work orders in 2016

Highlights

- Continue to support the Asset Management Plan in the development and implementation of an asset and work order management and automatic vehicle locating / global positioning system
- Convert traditional streetlight bulbs from high pressure sodium to light emitting diode on arterial roads, road reconstruction, streetlight refurbishment projects and parks pathways

(\$000s)	2018	2019	2020
Operating	58,792	60,867	62,583
Capital	7,809	8,684	7,470
New Positions	0	3	0

Service Objectives

- Lead in operationalizing and implementation of approved Customer Service Strategy initiatives and provide leadership in change management
- Continue to increase availability and simplify access of City services by providing convenient, easy-to-use customer service options that leverage technology
- Foster a customer-oriented service culture that provides an integrated service experience for Brampton’s residents, businesses, communities and members of the public

Did you know?

- Service Brampton responded to 403,060 customer inquiries by phone, email or in-person in 2016
- Answered 77% of calls in 30 seconds or less (2016)
- Resolved 91% of inquiries with the first point of contact with Service Brampton (2016)

Highlights

- Implement and launch new automated multi-channel citizen services, e.g. pilot online chat
- Implement additional Service Brampton Centre sites across the City, e.g. Civic Centre, select recreation centres
- Incrementally implement service integration enhancements/expansions, self-service and online services to meet emerging service demands

(\$000s)	2018	2019	2020
Operating	4,450	4,505	4,560
Capital	-	-	-
New Positions	0	0	0

Service Objectives

Provide safe, reliable and efficient transit service for the City of Brampton while ensuring quality customer service.

- Operate transit services to ensure on time delivery and minimize service disruptions
- Maintain and service fleet, facilities, terminals, shelters and bus stops
- Provide excellent customer service
- Promote service changes and improve transit information to enhance customer service and promotion of new riders

Did you know?

- Brampton Transit operates more than 65 routes, services over 2,700 bus stops, has a fleet of 419 buses and more than 1,100 employees
- Since 2009, Brampton's population has grown by approximately 20%; and Brampton Transit's ridership has almost doubled during this same period

In 2016:

- More than 23 million rides were taken on Brampton Transit resulting in a 9% increase in ridership

- Nationwide, the ridership growth was 0%
- On-time performance exceeded 90%

In 2017:

- Brampton Transit is experiencing an unprecedented growth in ridership
- Projected ridership is 27 million
- Forecasted ridership growth is 17%
- Brampton Transit continues to be the fastest growing transit system in Canada
- Continues to meet the on-time performance rate over 90% of the time

Highlights

- Strategically increase service to accommodate growth (e.g. extending Airport Züm service to Malton GO Station near Pearson Airport)
- Easy, efficient connections to the new TTC subway extension into York Region
- Add 19 conventional and Züm buses
- Add 48 transit operators and 8 mechanics

- Open Sandalwood bus maintenance facility expansion in 2018
- Pilot electric buses
- Expand use of social media to communicate with riders

(\$000s)	2018	2019	2020
Operating	66,301	67,495	70,130
Capital	32,133	40,823	41,603
New Positions	62	35	49

Service Objectives

Provide leadership, credible, professional and value-added technical expertise with planning, design, and construction services for all City owned facilities. The centres of technical expertise include:

- Architecture
- Accommodations
- Engineering
- Demolition
- Facility Planning and Development
- Facility State of Good Repair (SOGR)
- Interior Design
- Legislative Compliance
- Project Management
- Remediation
- Space Planning

Did you know?

- By the end of 2017 Building Design and Construction is scheduled to open the City's 34th new facility (since 2007)
 - Leadership in Energy and Environmental Design (LEED®) construction initiatives:
 - 7 built to LEED® principles;
 - 1 LEED® Certified;
 - 3 LEED® Gold Certified; and
 - 6 applications pending LEED® Gold and/or Silver Certification

Highlights

- Engage in the design and construction of a Brampton centre for education, innovation and collaboration for better educational and employment opportunities
- Commence construction of the new fire headquarters, training, emergency operations centre facility, and fire station 203 at Williams Parkway campus
- Modernize Council chambers
- Continue to implement the multi-year master accommodations strategy
- Continue multi-year state of good repair plan for approval and implementation for all City facilities
- Renovate and expand Loafers Lake Recreation Centre

(\$000s)	2018	2019	2020
Operating	2,496	2,566	2,838
Capital	93,334	129,671	49,105
New Positions	6	5	7

Service Objectives

Deliver road infrastructure projects as part of the City’s approved roads capital program.

- Deliver capital road infrastructure including road widenings, road resurfacing, bridges, transit infrastructure, intersection improvements, sidewalks and other road improvements to accommodate growth within the City and connect to surrounding municipalities
- Maintain asset management inventory for the City’s road systems, bridges, noise walls, sidewalks and gateway features

Did you know?

- The City owns 3,100 lane kilometres of roads with a replacement value of \$1.18 billion
- The City monitors over 1,700 km of sidewalks and 105 km of multiuse pathways for conditions
- The City’s road resurfacing program has increased by over 50% in the last 10 years
- 78% of the City’s roads are in good or very good condition
- Since 2006, the City has resurfaced 705 lane kilometres of roads
- The City owns 325 bridges and culverts worth \$540 million
- Average age of the City’s bridges is 26 years

Highlights

- Continue to work with the asset management team to establish levels of service and have a robust plan to maintain our City road infrastructure
- Begin Castlemore Road widening and noise wall construction in 2018 between Goreway Drive and McVean Drive
- Begin installation of Williams Parkway noise wall from McLaughlin Road to North Park
- Create a new streetscape that will bring pedestrians and cyclists together in a safe and sustainable manner through the Downtown Reimagined Project

(\$000s)	2018	2019	2020
Operating	1,988	1,976	1,976
Capital	79,275	113,975	130,420
New Positions	0	0	0

Service Objectives

Well planned communities, in keeping with good planning practices and the public interest.

- Process planning applications, make and defend recommendations
- Develop and maintain efficient, effective and transparent planning processes
- Provide valuable professional planning advice to City Council
- Ensure adherence to City and provincial policies through the development plan application process
- Engage the community in the processing of development applications
- Ensure the development of complete, connected and sustainable communities

Did you know?

- Development Services processes approximately 40 major development applications annually which include Plans of Subdivision, Plans of Condominium, and Amendments to the Official Plan and/or Zoning By-law
- Handles and administers approximately 90 site plan applications, 33 consent to sever applications, 220 minor variance applications, and 60 Part Lot Control applications annually

Highlights

- Work with Service Innovation and Corporate Performance to assess the efficiency and effectiveness of the development application processes
- Implement new processes for the site plan application process and the pre-consultation application process (stemming from the above noted assessments)
- Commence a review of development application fees to determine their appropriateness relative to industry standards, and their ability to recoup the City's development application processing costs

(\$000s)	2018	2019	2020
Operating	(670)	(708)	(694)
Capital	120	300	300
New Positions	0	0	0

Service Objectives

- Deliver new infrastructure through the subdivision design process, including roads, bridges, open spaces, parks and trails
- Develop, manage, and protect the City's natural and physical features through environmental planning strategies and initiatives
- Manage the City's stormwater assets
- Provide engineering services for revitalization of Downtown Brampton, including Riverwalk

Did you know?

- Approves on average 60 kms of roads annually for construction
- Administers \$98 million of securities annually through the subdivision process
- Managed development of 20 new park and trail projects in 2017
- 25 subdivisions are under design review citywide at various stages of approval
- 50 site plans processed to date in 2017

Highlights

- Riverwalk: Rebuild the Etobicoke Creek diversion channel to allow for removal of the SPA policy designation, expand the City's green infrastructure, create new public spaces, and act as a catalyst for urban growth, public transit and economic development
- Develop and deliver the Stormwater Asset Management Plan to facilitate informed decision-making to optimize the balance between funding, service levels and maintenance priorities
- Improve customer service and complaint resolution to new homeowners on lot grading and drainage issues, through dedicated technical group

(\$000s)	2018	2019	2020
Operating	5,144	5,150	5,148
Capital	7,089	5,435	5,980
New Positions	0	0	0

Service Objectives

- Proactively maintain City owned buildings to provide a contemporary environment, enhancing the experience of residents and staff in a safe and secure, accessible, invitingly clean, comfortable, functionally enriched and well-maintained manner
- Develop and implement facility life cycle renewal and asset management strategies from a long-term perspective to ensure system reliability and maximum financial return for citywide building assets
- Embrace industry best practices and state of art technology to continually improve the quality of our services and provide the most cost effective delivery; support and promote sustainability

Did you know?

- In 2016, completed 13,397 preventative maintenance orders
- Completed 8,596 demand maintenance orders
- Commissioned 18 electrical vehicle charging stations
- Delivered 375,000 pieces of external mail and 65,000 pieces of internal mail
- Attended to 9,725 security service calls

Highlights

- Continue to develop strong collaborative partnerships with our internal/ external stakeholders focused on creating value for money
- Redefine standard operating procedures and service level agreements to reflect organizational changes and to provide clarity, transparency and accountability
- Realign and consolidate service units to become proactive and to meet future growth demands

(\$000s)	2018	2019	2020
Operating	21,267	22,244	23,416
Capital	822	2,305	1,955
New Positions	0	4	8

Service Objectives

- Increase corporate business processing efficiencies through the implementation of citizen and staff self-service solutions, automation, integration and mobile computing
- Improve corporate access to information and monitoring facilities through development and enhancement to core technology platforms and Business Intelligence tools
- Reduce unit cost of technology across the corporation through cost effective provisioning of technology and cloud computing services
- Sustain and consolidate core technology platforms to ensure reliability, security and managed growth

Did you know?

- Over 250,000 online transactions were processed in 2016
- The City of Brampton is one of the first municipalities to move services to the “Cloud”
- The City of Brampton has over 250 open data sets available online
- The City of Brampton won Canadian Open Data Summit 2017 “Rising Star” Award
- The City of Brampton won Municipal Information Systems Association “2017 Municipal Excellence Award” for Hybrid Identity Management System

Highlights

- Develop a Digital and IT Strategy in alignment with the Future Ready vision of the City of Brampton
- Implement mobile technology solutions to support mobile work force
- Introduce new online services to provide better customer and citizen services
- Enhance the use of GIS technology to improve customer and citizen experience
- Modernize many internal business systems to improve process efficiencies

(\$000s)	2018	2019	2020
Operating	28,405	29,966	30,510
Capital	10,638	6,622	8,110
New Positions	0	2	0

Service Objectives

Deliver policy planning services to ensure communities are well planned to meet the needs of residents and businesses, by managing growth effectively, conserving and protecting cultural heritage and planning for required parks and facilities.

- Achieve well-managed growth and plan for sustainable, complete communities
- Protect and conserve cultural heritage
- Engage the community in the long-term planning of the City
- Plan and deliver sustainable parks and open space infrastructure in a comprehensive and cost-effective way to meet needs

Did you know?

- Policy Planning prepared new growth forecasts for Brampton that estimates the City will grow to 890,000 people and 321,000 jobs by 2041
- In Brampton there are currently 367 listed heritage properties and 223 designated heritage properties

Highlights

- Undertake a review of the 2006 Official Plan
- Advance the implementation of the Main Street South Heritage Conservation District
- Undertake a review of the City's Comprehensive Zoning By-Law
- Prepare an Age-Friendly Master Plan in accordance with the requirements of the World Health Organization designation

(\$000s)	2018	2019	2020
Operating	2,492	2,512	2,532
Capital	(235)	-	-
New Positions	0	0	0

Service Objectives

Purchasing provides procurement leadership, advice and support to Council and City departments to ensure trust and confidence in the stewardship of public funds.

- Provide outcome-focused procurement solutions
- Enable the effective acquisition of goods and services
- Comply with the Purchasing By-law, legislation and contract law
- Maximize value for money

Did you know?

- City departments procure approximately \$250,000,000 in goods and services annually through Purchasing
- Purchasing issued 587 contracts in 2016
- Modernization of City procurement commenced in 2017
- An electronic bidding platform to issue and receive bids was launched in May to streamline purchasing cycle times

Highlights

- Streamline and automate internal processes to further reduce procurement cycle times underway
- Improve reporting to enhance the transparency of the corporation's procurement expenditures
- Implement a new Purchasing By-law in 2018
- Update policies and procedures to improve vendor performance

(\$000s)	2018	2019	2020
Operating	2,379	2,379	2,379
Capital	-	-	-
New Positions	0	0	0

Service Objectives

Realty Services' primary objective is to protect and advance the City of Brampton's interests in any corporate matter that concerns the acquisition or disposal of land and land rights.

This is accomplished by offering a broad spectrum of real estate services to the Corporation including:

- | | | |
|------------------------|-----------------------------|---------------------------------|
| Acquisitions | Limited Interest Agreements | Cash in Lieu of Parkland |
| Calculations Disposals | Encroachment Agreements | Property Valuations |
| Expropriations | Occupancy Agreements | City Land Inventory Maintenance |

Did you know?

- In 2017, year-to-date, handled 48 real estate acquisitions with a combined value of \$8,680,373
- Managed 38 property disposals with a combined value of \$2,903,920
- Developed and executed 49 encroachment and occupancy agreements between 2016 and 2017

Highlights

- Offer encroachment insurance to residents who have placed personal property on City land and wish to authorize the encroachment (Brampton is now the first municipality in Canada to offer this)
- Strategically acquire properties to support Council's strategic priorities
- Actively pursue disposals of surplus properties to meet approved strategic objectives

(\$000s)	2018	2019	2020
Operating	1,030	1,047	1,072
Capital	-	-	-
New Positions	0	0	0

Service Objectives

- Work collaboratively with internal clients and leadership team to build communications and engagement strategies that clearly communicate City programs, services and activities in a way that generates civic pride and excitement among Brampton residents and businesses
- Work toward a positive narrative for the City of Brampton among external audiences that support investment, innovation and talent recruitment and retention in Brampton
- Support corporate efforts to increase employee engagement through innovative and inclusive internal communication tools and strategies

Did you know?

- Strategic Communications completed 1,582 design and production jobs in 2016
- Issued 122 media releases in 2016 and translated 96% into other languages
- Increased Corporate social media engagement to 3,901 Facebook fans, 10,582 Twitter followers (with over 3 million twitter impressions) and 16,644 YouTube views in 2016

Highlights

- Include bridge banner advertising program in 2018
- Support advertising program in partnership with the Brampton Beast
- Continue to support the City's ethnic media program, including translation of City releases and advertising

(\$000s)	2018	2019	2020
Operating	4,329	4,339	3,841
Capital	13	113	63
New Positions	0	0	0

Service Objectives

- Oversee long-range transportation planning for an integrated, multi-modal transportation system, including implementation, monitoring, and review of the City’s Transportation Master Plan
- Advance policies, plans, programs that improve transportation mode choice, and that promote and support active transportation, transit, and travel demand management as part of a comprehensive multimodal network
- Integrate with provincial and regional transportation planning initiatives, programs, and projects, ensuring consideration of Brampton’s specific needs in a GTHA and provincial context and inclusion in a connected regional transportation network

Did you know?

- The City is targeting an increase in sustainable travel modes (walking, cycling, transit, cars with two or more occupants) from 33% in 2016 to 54% in 2041
- Between 2012 to 2016, Brampton added 91.57 kilometres of active transportation infrastructure, such as multi-use trails in boulevards and parks, on-road bike lanes, and urban shoulders
- In 2017, Brampton was designated a “Bronze” Bicycle Friendly Community by Share the Road Cycling Coalition in partnership with the League of American Bicyclists

Highlights

- Through the Active Transportation Master Plan, outline a strategy for a connected cycling and pedestrian network across Brampton to enable safer, more convenient travel by non-motorized modes, and encourage cycling for both recreational and everyday purposes
- Initiate Complete Streets project, to develop policy, design, and implementation approaches for building roads that are context-sensitive and that support longer term community building and mobility objectives for the City, based on good design
- Begin update of transportation demand model in preparation for Development Charges Update and TMP review

(\$000s)	2018	2019	2020
Operating	821	929	934
Capital	500	250	250
New Positions	0	1	0

Service Objectives

- Deliver major transportation projects such as rapid transit in Brampton as identified in Metrolinx’s Regional Transportation Plan (“The Big Move”)
- Improve the transportation network connecting Brampton to the Greater Toronto and Hamilton Area (GTHA) through the game changer, Regional Connections

Did you know?

- Transportation Special Projects staff are advocating and partnering with various levels of government and agencies to ensure Brampton’s transportation needs are being met in the short and long term
- Examples include:
 - Two Way All Day Go
 - Highway 407 transit way
 - Regional Express Rail
 - GTA West Corridor

Highlights

- Continue to deliver the implementation phase of the Hurontario Light Rail Transit (LRT) project from Gateway Terminal to Port Credit GO in partnership with Metrolinx
- Carry on with an environmental assessment (EA) study to extend the LRT from Gateway Terminal to Brampton GO along Kennedy and McLaughlin Roads
- Continue with regional connections to improve the transportation network connecting Brampton to the GTHA

(\$000s)	2018	2019	2020
Operating	(6)	150	150
Capital	1,400	2,650	250
New Positions	0	1	0

Service Objectives

Provide well planned and designed communities and places in the City that are connected, vibrant, liveable and sustainable, in keeping with good planning practices and public interest .

- Ensure development of complete, liveable, connected and sustainable communities and provide Urban Design review for all development applications
- Provide professional planning and design advice to City Council on matters of urban design
- Review and develop urban design policies and citywide development design guidelines
- Lead and contribute to special projects, studies and high-level strategic initiatives
- Promote design advocacy, engage the community, and organize educational events for internal and external stakeholders

Did you know?

- In 2016, Urban Design reviewed architectural control compliance for 2133 units and 22 custom houses to improve the quality of residential developments in the City
- Completed urban design reviews of 114 site plan applications and 6 block plan applications
- Initiated 4 guidelines to assist in reviewing applications for various stakeholders

Highlights

- Add staff to respond to the increasing volume and complex nature of urban design services
- Actively engage in preparation of various in-house urban design studies, game changer initiatives and high-level City-initiated strategic projects that are moving Brampton towards becoming a “Future Ready City” (in addition to core services)
- Formalize the custom house review process including implementation of fee
- Enrich the quality of built environment to enhance the image of the City that aligns with all the game changer initiatives

(\$000s)	2018	2019	2020
Operating	1,075	1,085	1,105
Capital	-	-	-
New Positions	0	0	1

Service Objectives

- Provide financial leadership, advice and support to City Council and City departments, upholding the fiduciary and statutory responsibilities to manage the Corporation’s financial affairs, and to guide its financial stability and sustainability
- Fulfill the legal responsibility for “handling all the financial affairs of the municipality on behalf of and in the manner directed by the council” (Municipal Act, Sect. 286)
- Provide excellent customer service to internal and external customers such as taxpayers, businesses and developers
- Provide effective financial leadership to all City departments and strengthen strategic partnerships with our stakeholders

Did you know?

- Brampton was recognized in 2016 for its strong financial fundamentals and high standard of financial reporting by organizations including Standard and Poor’s, C.D. Howe and Frontier Centre for Public Policy
- Agreements are in place to receive over \$100 million in provincial and federal grants
- Manage over 167,000 property tax accounts and over \$1.0 billion in property tax revenues annually for the City, Region of Peel and School Boards

Highlights

- Undertake a comprehensive user fee study to identify opportunities for revenue generation and to introduce dynamic pricing to manage service demand, in turn optimizing the use of City assets and reducing long-term costs
- Initiate the 2019 Development Charges Background Study
- Implement the Asset Management Plan which provides a framework for evidence-based decision making and the prioritization of capital asset replacement funding needs
- Launch the Enterprise Risk Management Program which uses a common organizational framework to identify potential events that may have an adverse affect on the corporation and effectively manage the associated risks and opportunities

(\$000s)	2018	2019	2020
Operating	9,326	9,504	9,510
Capital	2,415	1,475	1,106
New Positions	0	0	0

Service Objectives

- Apply equitable and transparent Human Resource policies and procedures
- Deliver value-added services and supports to operating departments
- Attract and retain the best and brightest to foster a high performing workforce
- Develop a healthy organization and corporate culture
- Create and sustain a work culture and environment to have pride in our work and make a difference; become better and bolder at what we do, and contribute to the overall success of our work and community

Did you know?

- Human Resources provides support to a total workforce of 6,084 employees
- Filled 226 positions through talent acquisition in 2017 (year to date)
- Engaged 693 participants in health, safety and wellness in 2016
- Supported 198 employees with education assistance funding in 2017 (year to date)
- Supported 557 participants in learning and development courses in 2017 (year to date)

Highlights

- Formally launch People Advantage, a results-based, measurable multi-year people plan; focus on employees, teams, leaders and the workplace
- Modernize Human Resources policies, programs, and services to enhance accountability and transparency, and build trust and confidence internally and externally
- Commit to enhanced internal and external customer service through streamlining and improving processes

(\$000s)	2018	2019	2020
Operating	8,509	8,535	8,555
Capital	-	-	-
New Positions	0	1	0

Service Objectives

Manage the principal legal affairs of the Corporation delivering legal support over a broad range of areas including municipal, planning, real estate, litigation, commercial and development law, and prosecutions.

- Represent the City before all levels of the Courts and Administrative Tribunals, and governments
- Inform City Council and departments regarding legal implications and risk
- Support the Corporation's business in real estate, commercial transactions, and land development

Did you know?

- In 2016, the Litigation section alone provided 255 legal opinions
- Some 15 proceedings are brought in courts and tribunals annually
- 93 development agreements were processed in 2016
- 54,163 matters were prosecuted in 2016, of which 10,648 were municipal charges, resulting in total revenue of \$11,163,702

Highlights

- Recruit staff in response to increased demand for services
- Provide legal support for ongoing and game changer projects
- Develop new delegation of authority regime
- Update strategy for more cost effective external legal resources
- Provide legal support implementing the City's real estate strategy
- Participate in interdepartmental resolution of major community disputes

(\$000s)	2018	2019	2020
Operating	4,377	4,580	4,580
Capital	-	-	-
New Positions	0	2	0

Service Objectives

Provide inspiring and strategic leadership, supporting opportunities to increase speed, agility and responsiveness:

- Provide strategic direction and leadership to the corporation
- Foster a positive and engaged corporate culture
- Oversee the implementation of the 2016-2018 Strategic Plan
- Represent the City to other levels of government and other external agencies
- Promote solid financial practices and results

Did you know?

- Corporate transformation activities in 2016 resulted in a flattened organization, reduced duplication, consolidated functions and investment in leadership, including the recruitment of 20 new leaders.
- Developed a focused government relations strategy in 2017 on the six priority initiatives, enhancing the understanding and investments required for Brampton.

Highlights

- Bold advancements in the 6 Game Changer initiatives, including a new downtown University and retaining a world-renowned Planner to create a long-term vision
- Attracting and retaining high-performing leaders who are making significant impacts to become a future ready city
- Improving corporate culture through Leadership Forums, new employee orientation and 6-month check-ins, coffee with the CAO, divisional events, and a morale-building team event
- Modernizing our corporate policy framework, HR policies, administrative authorities, real estate strategy, service and business process reviews, and the City's first Long Term Financial Master Plan to strengthen our people, finances, transparency and governance

(\$000s)	2018	2019	2020
Operating	1,506	1,576	1,576
Capital	-	-	-
New Positions	0	1	0

Service Objectives

Collaborate with operating departments to implement new and innovative service delivery models, customer-oriented solutions, building organizational capacity for meaningful community outcomes.

- Lead and deliver the City’s Customer Service Strategy, Corporate Performance Measurement, Corporate Policy Modernization and Inclusion and Equity initiatives
- Use a continuous improvement approach to simplify access to City services by providing innovative, convenient, easy-to-use options, backed by efficient service delivery models and solutions

Did you know?

- In 2017, completed 14 service review/improvement initiatives; 10 are in progress for service and/or cost benefits
- Introduced City’s first corporate policy and corporate performance frameworks
- Trained 600+ City staff in customer service, new frameworks, or implemented service improvements

Highlights

- Complete 20 continuous improvement initiatives to increase service quality, efficiency and/or deliver cost benefits
- Build out corporate performance framework and City’s Public Dashboard 1.0
- Roll out corporate policy program - regular reviews, formal registry and public access
- Facilitate training and develop communities of practice - continuous improvement principles, customer service, corporate policy and performance measurement

(\$000s)	2018	2019	2020
Operating	2,553	2,573	2,593
Capital	-	-	-
New Positions	0	0	0

Service Objectives

Evaluate and improve the effectiveness of the City’s governance, risk management and internal control.

- Provide objective and independent assessments on the effectiveness and efficiency of controls and processes
- Provide valuable and practical recommendations to assist management to improve processes and procedures
- Provide objective and independent consulting services to management and staff on current and future initiatives

Did you know?

- In 2017, the Office of Internal Audit presented 5 audit reports at 3 audit committee meetings that included a total of 46 recommendations
- 36% of the recommendations were risk rated as high priority (P1), requiring immediate attention of senior management
- 100% of the 2017 recommendations have been accepted and implemented by management by their due dates

Highlights

- The Office of Internal Audit has completed various reviews to update methodologies and processes with the goal to establish itself as an innovator and public sector leader
- A fraud prevention hotline is administered by a third party for the use of all employees to anonymously report any suspected fraudulent activity - this initiative demonstrates the City’s commitment to corporate accountability, transparency, and ethical operating practices
- To enhance their independence, the Office of Internal Audit reports functionally to the Audit Committee

(\$000s)	2018	2019	2020
Operating	1,092	1,092	1,092
Capital	-	-	-
New Positions	0	0	0

LET'S **CONNECT**
BUDGET
2018

2018-2020 APPROVED OPERATING AND CAPITAL BUDGETS



OPERATING OVERVIEW



BRAMPTON
Flower City

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2018-2020 Budget Summary



The 2018 Operating Budget calls for an increase in the property tax levy of \$16.5 million over 2017.

The Base Operating and Growth portion of the budget consists of delivering today’s services to existing and new residents for 2018-2020. The 2018 Base Operating and Growth budget proposes a reduction of \$3.1 million, which was achieved through a concerted effort to modernize the corporation, maximize the use of existing resources, become more business-like and realign how the City works. Examples of improved efficiencies include a new e-Procurement process, winter maintenance service improvements, increased recreation service access, as well as a new site plan review process and 311 customer service integration.

CATEGORY	BUDGET VARIANCES (\$000S)		
	2018	2019	2020
Base Operating & Growth	-3,094	1,856	6,889
Infrastructure Levy	8,961	9,112	9,424
New or Enhanced Services	10,667	13,652	5,537
PROPERTY TAX LEVY INCREASE	\$16,534	\$24,620	\$21,850

New or Enhanced Services for 2018 require \$10.7 million dedicated to Transit, Fire, Library and Enforcement. These service increases are focused on adding value to the quality of life in our community.

The Infrastructure Levy increase of \$9.0 million in 2018 is required to maintain our existing assets and in line with the City’s Long Term Financial Plan, which was endorsed by Council in 2017.

Assessment Growth of \$11.5 million and Revenue Growth of \$18.2 million are included in the 2018 Operating budget and result in reducing the overall budget increase of \$46.1 million. Increases to revenue include contractual commitments (e.g. gas tax) and user fees including increases to transit ridership and recreation uptake (based on historical ridership / attendance and increased services provided).

Residential Tax Bill Information

RESIDENTIAL TAX BILL IMPACT

The City of Brampton is a two-tier municipality, where the resident receives one tax bill to cover the total cost of services provided by the City, the Region and School Boards. Therefore, to calculate the annual change to the residential property tax bill, all three components must be considered.

The City of Brampton's proposed 2018 tax levy increase of \$16.5 million translates into an increase of \$80 per year or 1.7% on the average residential property tax bill.

The Region of Peel's 2018 tax levy increase is estimated to have a 1.0% impact on the overall property tax bill. This impact equates to \$46 per year on the average residential property tax bill.

The School Board component of the residential property tax bill is estimated to have no change for 2018.

The average residential tax bill in the City of Brampton will increase by approximately \$126 in 2018, based on the average residential assessment of \$471,000.

TOTAL TAX BILL IMPACT - WEIGHTED	2018		2019		2020	
	%	\$	%	\$	%	\$
City of Brampton	1.7%	\$80	2.5%	\$130	2.2%	\$116
Region of Peel	1.0%	\$46	1.3%	\$69	1.1%	\$60
Education	0.0%	-	0.0%	-	0.0%	-
Residential Tax Bill Increase	2.7%	\$126	3.9%	\$199	3.3%	\$176

* Based on the 2018 Average Residential Assessment = \$471,000

** Amounts and percentages may not add to totals due to rounding

Property Tax Levy Increase	\$16,534
Add:	
Assessment Growth	11,450
Revenue Growth	18,157
2018 Net Budget Variance (\$000s)	\$46,141

Municipal Price Index (MPI)

The City of Brampton's Municipal Price Index (MPI) is calculated annually and is designed to measure the increases in prices of goods and services purchased by the municipality.

The MPI differs from other indices such as the Consumer Price Index (CPI) in that it is constructed based on purchasing patterns of the City rather than consumers. The MPI is a weighted aggregate of prices which means that the price or wage increases are weighted by the relative importance that each represents in the City budget.

Component	Weight	Inflation Factor	Source
Salaries, Wages, and Benefits	55.6%	2.4%	2017 Mercer Compensation Survey/Globe and Mail
Outside Services	6.8%	1.6%	Statistics Canada - April 2017 (CPI)
Capital Contributions	8.0%	2.4%	2017 Non-Residential Building Construction Index - 1st Quarter
Heat, Hydro, and Water	2.9%	3.9%	Statistics Canada - April 2017
Internal Borrowing	1.9%	2.4%	2017 Non-Residential Building Construction Index - 1st Quarter
Brampton Library	2.2%	1.6%	Statistics Canada - April 2017 (CPI)
Fuel	2.5%	15.9%	Statistics Canada - April 2017
Office Expenses	2.2%	1.6%	Statistics Canada - April 2017 (CPI)
Winter Contracts	2.0%	6.6%	Statistics Canada - April 2017
Insurance	1.7%	3.5%	Statistics Canada - April 2017
Materials	1.2%	1.6%	Statistics Canada - April 2017 (CPI)
Preventative and Demand Maintenance	0.9%	1.6%	Statistics Canada - April 2017 (CPI)
Vehicle Repairs and Maintenance	1.1%	1.7%	Statistics Canada - April 2017
Promotion and Advertising	0.6%	1.6%	Statistics Canada - April 2017 (CPI)
Professional Services	0.5%	1.6%	Statistics Canada - April 2017 (CPI)
Rent	1.5%	0.6%	Statistics Canada - April 2017
Equipment Costs	0.3%	-0.5%	Statistics Canada - April 2017
Communications	0.3%	0.4%	Statistics Canada - April 2017
Staff Development	0.2%	1.6%	Statistics Canada - April 2017 (CPI)
Uniform and Cleaning	0.3%	-2.0%	Statistics Canada - April 2017
Mileage	0.1%	0.0%	CRA Rates (2017 over 2016)
Vehicle Lease	0.1%	-3.1%	Statistics Canada - April 2017
Non Inflationary Items	7.2%	0.0%	N/A
	100%		
Municipal Price Index		2.5%	

Corporate Overview

	2018		2019		2020	
	(\$000s)	%	(\$000s)	%	(\$000s)	%
Base Operating and Growth	(3,094)	-0.7%	1,856	0.4%	6,889	1.5%
A) Base (Excluding External Uncontrollable)	(5,712)	-1.3%	(829)	-0.2%	4,973	1.1%
Compensation Adjustments / Provisions	9,859	2.2%	10,064	2.2%	10,494	2.2%
New Staff Requests	525	0.1%	3,812	0.8%	2,582	0.5%
Road and Traffic Infrastructure Maintenance	1,231	0.3%	1,197	0.3%	1,277	0.3%
I.T. Maintenance and Support	1,442	0.3%	981	0.2%	219	0.0%
I.T. Operating Impacts - New Systems			303	0.1%	456	0.1%
Security Contract Renewal	1,290	0.3%	345	0.1%	106	0.0%
Sub-Division Admin Fees	479	0.1%				
Transformation Savings	(832)	-0.2%				
Transit Conventional Service Increase	1,596	0.4%	1,225	0.3%	1,727	0.4%
Transit Ridership Revenue Increase	(7,500)	-1.7%	(1,000)	-0.2%	(500)	-0.1%
Transit Fare Increase	(724)	-0.2%	(760)	-0.2%	(736)	-0.2%
Presto Commission	909	0.2%	460	0.1%	1,360	0.3%
Provincial Gas Tax	(200)	0.0%	(2,850)	-0.6%	(2,850)	-0.6%
Investment Income	600	0.1%	600	0.1%	600	0.1%
Hospital Levy Return	(1,333)	-0.3%	(8,500)	-1.9%		
Assessment Growth	(11,000)	-2.5%	(9,000)	-2.0%	(9,000)	-1.9%
East-End Community Centre			1,455	0.3%		
Other Variances	(2,054)	-0.5%	839	0.2%	(761)	-0.2%
B) External Uncontrollable Impacts	2,619	0.6%	2,684	0.6%	1,916	0.4%
Minimum Wage	802	0.2%	837	0.2%		
Compression	1,200	0.3%	1,200	0.3%	1,200	0.3%
Diesel Fuel Cap and Trade	617	0.1%	647	0.1%	716	0.2%
Infrastructure Levy	8,961	2.0%	9,112	2.0%	9,424	2.0%
New or Enhanced Services	10,667	2.4%	13,652	3.0%	5,537	1.2%
Zum Service Increase	4,657	1.0%	2,392	0.5%	3,467	0.7%
Fire Full Response Enhancement	1,955	0.4%	2,040	0.4%	1,845	0.4%
Fire Headquarters & Training Facility	3,200	0.7%				
Second Unit Task Force	643	0.1%				
Bramwest Interim Branch	212	0.0%	212	0.0%		
Downtown Improvements (\$31.4M)			2,027	0.4%		
Centre for Innovation (\$100M)			6,756	1.5%		
\$5M University Contribution (Investment Income Loss)			225	0.0%	225	0.0%
PROPERTY TAX LEVY INCREASE	16,534	3.7%	24,619	5.4%	21,850	4.6%

Departmental Breakdown

The chart below illustrates the 2016 actuals, 2017 approved budget and forecasted actuals, and 2018-2020 proposed budgets for each department.

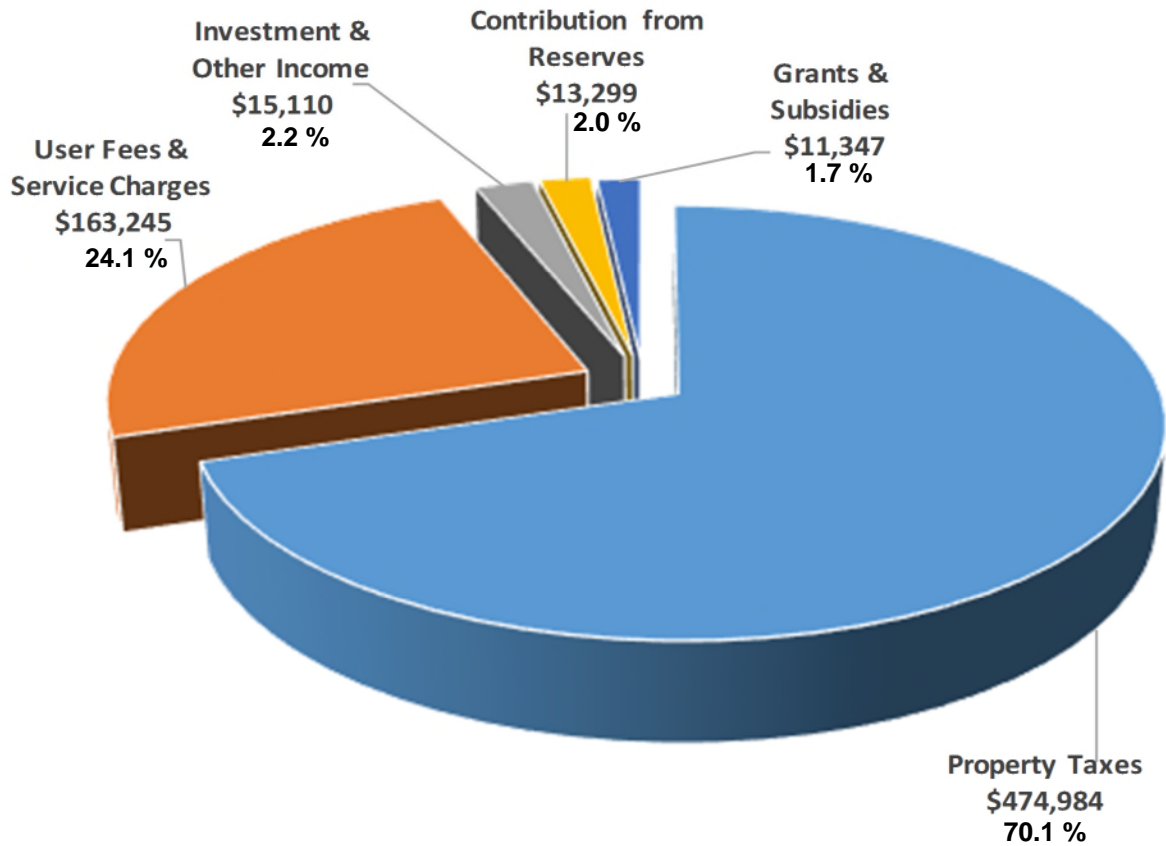
(\$000s)	2016	2017	2017	Proposed		
	Actuals	Budget	Forecast	2018 Budget	2019 Budget	2020 Budget
<i>DEPARTMENT BREAKDOWN</i>						
Office of the CAO	\$17,586	\$20,465	\$18,920	\$20,331	\$20,574	\$20,126
Corporate Services	49,601	53,952	52,084	57,186	58,934	59,656
Planning & Development Services	1,100	1,825	1,226	1,906	2,126	2,215
Public Works & Engineering	88,056	92,168	90,404	93,372	98,421	100,608
Community Services	60,735	60,687	57,407	61,584	64,278	66,455
Economic Development & Culture	13,462	13,013	11,177	12,631	12,641	12,649
Fire & Emergency Services	60,355	66,519	63,390	73,210	77,578	81,319
Transit	59,205	63,478	59,126	66,301	67,495	70,130
Brampton Public Library	13,925	15,612	15,612	16,781	17,667	18,711
Mayor & Members of Council	3,110	3,106	3,053	3,135	3,077	3,077
General Government	(367,133)	(390,825)	(372,399)	(406,437)	(422,791)	(434,946)
Net Expenditures	\$0	\$0	\$0	\$0	\$0	\$0

Departmental Breakdown

This chart illustrates the 2018-2020 proposed budgets variances by department for Base Operating and Growth, which for 2018, results in a reduction of \$3.1 million. The Infrastructure Levy and New or Enhanced Services recommend increases of \$9.0 million and \$10.7 million for 2018, leading to a net property tax levy increase of \$16.5 million.

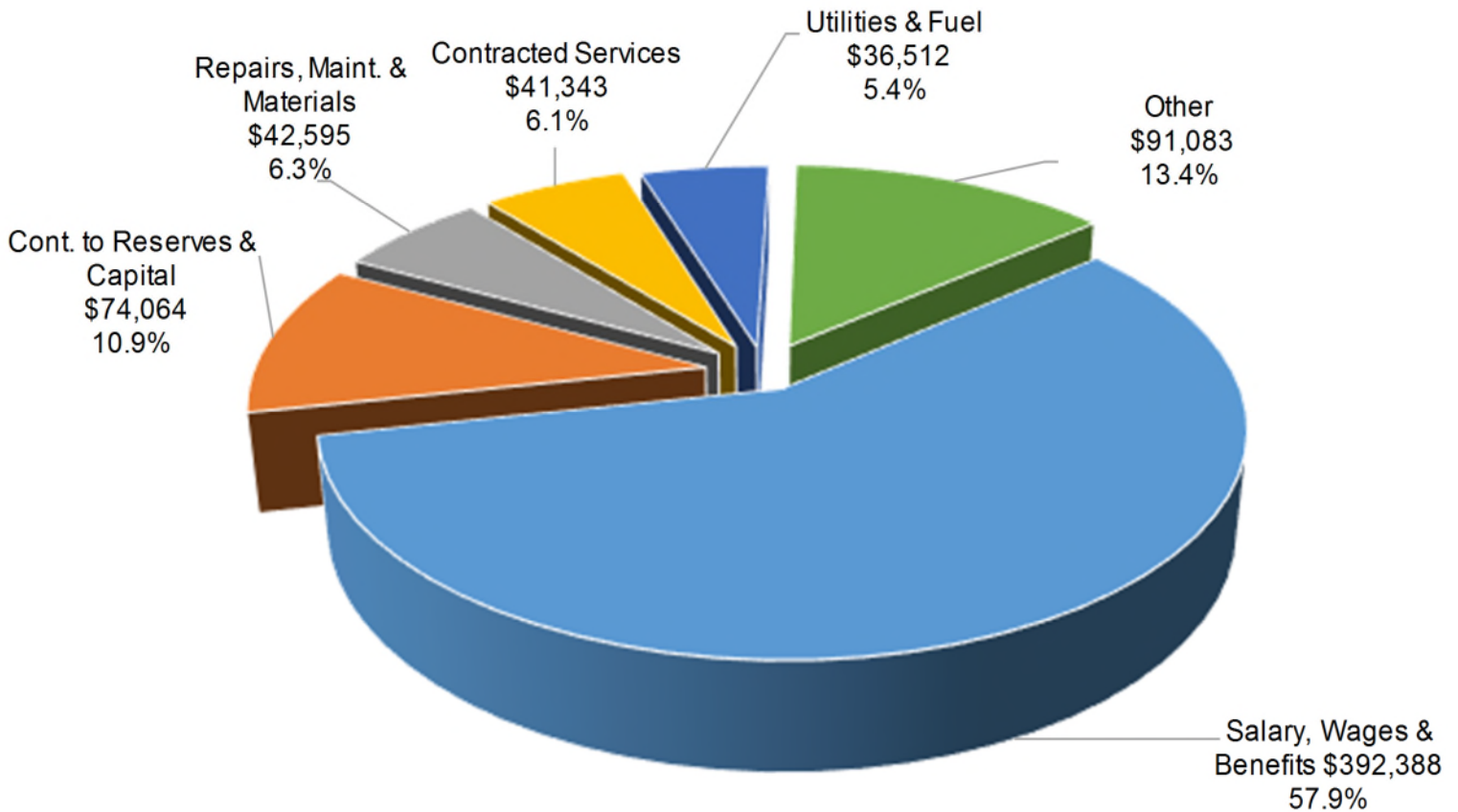
CATEGORY	BUDGET VARIANCES (\$000s)		
	2018	2019	2020
<u>DEPARTMENT BREAKDOWN</u>			
Office of the CAO	(134)	\$243	(449)
Corporate Services	2,483	1,749	722
Planning & Development Services	189	220	89
Public Works & Engineering	1,204	3,023	2,187
Community Services	898	2,694	2,177
Economic Development & Culture	(382)	10	8
Fire & Emergency Services	1,536	2,328	1,896
Transit	(1,834)	(1,198)	(832)
Brampton Public Library	956	674	1,044
Mayor & Members of Council	29	(59)	-
General Government	(8,039)	(7,828)	46
BASE OPERATING & GROWTH	(3,094)	1,856	6,889
Infrastructure Levy	8,961	9,112	9,424
OPERATING BUDGET VARIANCE	\$5,867	\$10,967	\$16,313
New or Enhanced Services	10,667	13,652	5,537
PROPERTY TAX LEVY INCREASE	\$16,534	\$24,619	\$21,850

2018 Budgeted Revenues by Category (\$000s)



Category	2018 Budget	
	\$	%
Property Taxes	474,984	70.1%
User Fees & Service Charges	163,245	24.1%
Investment & Other Income	15,110	2.2%
Contribution from Reserves	13,299	2.0%
Grants & Subsidies	11,347	1.7%
Total Budgeted Revenues	\$ 677,985	100.0%

2018 Budgeted Expenses by Category (\$000s)



Category	2018 Budget	
	\$	%
Salary, Wages & Benefits	392,388	57.9%
Cont. to Reserves & Capital	74,064	10.9%
Repairs, Maint. & Materials	42,595	6.3%
Contracted Services	41,343	6.1%
Utilities & Fuel	36,512	5.4%
Other	91,083	13.4%
Total Budgeted Expenses	\$ 677,985	100.0%

Staff Complement

DEPARTMENTS	COMPLEMENT ADDS*			
	2018	2019	2020	TOTAL
Office of the CAO	0	2	0	2
Corporate Services	7	5	1	13
Planning & Development Services	5	6	1	12
Public Works & Engineering	0	8	0	8
Community Services	7	21	19	47
Economic Development	0	0	0	0
Brampton Public Library	6	5	6	17
Mayor and Members of Council	0	0	0	0
Fire and Emergency Services	20	28	23	71
Transit	62	35	49	146
DEPARTMENTAL TOTAL	107	110	99	316

* Includes F/T and conversions to F/T

DEPARTMENTS	TOTAL STAFF COUNT*				
	2016	2017	2018	2019	2020
Office of the CAO	140	142	142	144	144
Corporate Services	413	417	424	429	430
Planning & Development Services	155	155	160	166	167
Public Works & Engineering	452	457	457	465	465
Community Services	437	443	450	471	490
Economic Development	78	78	78	78	78
Brampton Public Library	73	78	84	89	95
Mayor and Members of Council	14	14	14	14	14
Fire and Emergency Services	476	498	518	546	569
Transit	1,009	1,043	1,105	1,140	1,189
TOTAL	3,247	3,325	3,432	3,542	3,641

* Includes F/T positions

For further details on individual position requests, see Section 7 - "Staff Requests".

Reserves and **Reserve Funds** are established by Council to help pay for future costs and are:

- Designated for specific purposes
- Meant to assist with long-term financial planning

Reserves are earmarked to fund programs or projects and:

- Do not reference any specific asset
- Do not require segregation as in the case of a reserve fund
- Are often referred to as “contingency” or “rainy day” funds
- Are generally used towards operating expenses
- *Example: General Rate Stabilization Reserve*

Reserve Funds are separate bank accounts that:

- Must remain segregated from general operating funds
- Are based on statutory requirements or future financial commitments
- Usually have restrictions and rules around collection and use
- Are of two types: obligatory and discretionary

Obligatory Reserve Funds:

- Are created when provincial or federal statute requires that revenues are segregated from general municipal revenues
- Can also be created as a result of a legal agreement
- *Examples: Development Charges Fund; Federal Gas Tax Reserve Fund*

Discretionary Reserve Funds:

- Are created when Council wishes to earmark revenue to ensure funds are available as required to finance a future expenditure
- *Examples: Legacy Fund; Community Investment Fund; Brampton University Reserve Fund*

Reserves and Reserve Funds

Contributions to Reserves include contributions in support of current and/or future tax based capital asset repair and replacement, self-insurance deductibles, WSIB claims provisions and Municipal elections.

The 2018 Operating Budget includes contributions to reserves and reserve funds (estimated) as follows:

Reserve Fund #	Reserve Fund Description	2017 Budget	2018 Budget	Variance
3	Workplace Safety and Insurance Board	\$2,004	\$2,087	\$84
4	Asset Repair and Replacement	\$45,169	\$53,585	\$8,416
8	Self Insurance of Deductibles	4,609	4,609	0
10	Corporate Facilities	255	304	49
23	Brampton Columbarium	4	4	0
25	Municipal Elections	600	600	0
37	Official Plan Review	120	120	0
58	Theatre Capital Improvements	75	75	0
78	10% Non Development Charge	4,899	4,899	0
126	Peel Memorial Hospital	9,833	8,500	(1,333)
127	Major Maintenance Reserve Fund	634	634	0
128	Brampton Starter Company	0	375	375
134	Development Charges - Recreation	59	59	0
211	Interest Rate Stabilization Reserve	300	300	0
TOTAL (\$000s)		\$68,561	\$76,151	\$7,590

Reserve Descriptions

Capital Contributions (Res #4, Res #10, Res #58, Res#127, Contribution to Capital)

These contributions are required to support current and future tax based components of the capital program, the majority related to repair and replacement of existing City assets. For 2018, the operating budget includes a base contribution of \$54.6 million.

Municipal Elections (Res #25)

A contribution to this Reserve Fund is made annually to spread election costs more evenly between elections.

10% non-DC Contribution (Res #78)

As the City continues to grow, the requirement to fund growth driven capital infrastructure projects has remained unabated. The growth funding from Development Charges comes with an associated tax based funding need to support the non-DC eligible portion of capital projects.

Peel Memorial Hospital (Res#126)

As previously endorsed by Council on April 3, 2013, an annual tax contribution of approximately \$9.8 million, commencing in 2013 and ending in 2018, was approved to support the new Peel Memorial Centre for Integrated Health and Wellness. Due to the City's prudent investment practices, the 2018 requirement has been reduced to \$8.5 million.

Funds will be held in a Reserve Fund until payments are due in accordance with Memorandum of Understanding between the City of Brampton and William Osler Health Services.

Reserves and Reserve Funds

Draws from Reserves include required draws from Reserves to support the current year's operating functions.

The 2018 Operating Budget includes draws from reserves and reserve funds (estimated) as follows:

Reserve Fund #	Reserve Description	2017 Budget	2018 Budget	Variance
	Contribution from Trust Funds	\$36	\$21	(\$16)
	General Rate Stabilization Reserve	2,913	2,939	26
3	WSIB Fund	1,472	1,872	400
8	Self Insurance of Deductibles	3,080	3,510	430
19	Employee Benefit Rate Stabilization	350	350	0
25	Municipal Elections	63	1,800	1,737
78	10% Non Development Charge	1,015	1,015	0
89	Provincial Dedicated Gas Tax - Transit	10,682	10,882	200
93	Building Rate Stabilization	8	2,158	2,150
128	Brampton Starter Company	0	195	195
138	Development Charges - Parking	454	454	0
100/110/120	Legacy, Community Investment and Community Development Funds	9,000	9,000	0
TOTAL (\$000s)		\$29,073	\$34,196	\$5,123

Reserve Descriptions

Self Insurance of Deductibles (Res #8)

As a result of the City's growing infrastructure base, insurance costs are also increasing (e.g. community facilities, transit fleet, etc.)

Dedicated Gas Tax (Res #89)

The Provincial Dedicated Gas Tax Funds for Public Transportation Program provides funding of \$10.9 million in 2018. The Province has announced that this program will double between now and 2022, which will translate to over \$10 million additional funding expected over the coming years.

Municipal Elections (Res #25)

Draw down required to offset ongoing operating costs associated with municipal election planning.

Legacy Fund

This reserve fund was originally established with a \$100 million balance, which has been maintained. Annual interest on the balance is built into the base budget to offset tax levy needs (currently targeted at \$4.5 million).

Community Investment Fund

This reserve fund was originally established with a \$100 million balance and is almost fully committed annually. Internal loans for initiatives such as the Rose Theatre, parking garages, POA Courthouse, and administrative space have been made with a long term payback horizon. "Revolving loans" continue to be made as principal is repaid and funding is made available. Annual interest on the fund, including loans outstanding, is built into the base budget to offset tax levy needs (currently targeted at \$4.5 million).

General Rate Stabilization Reserve

The remaining base budget for 2018 includes a \$2.7 million provision to fund operations. The General Rate Stabilization Reserve draw is used on an annual basis to mitigate tax pressures.

Reserve Balance Details

The City has several reserves and reserve funds, which have funding balances that change from year to year. Supplemental Details - “Reserves and Reserve Fund Balances” shows the preliminary year-end reserves and reserve fund balances as at September 30, 2017. Commentary is provided below for some key Reserves and Reserve Funds.

General Rate Stabilization (GRS) Reserve

This reserve is intended to smooth the impact on the tax base of major unforeseen or unavoidable events and one-time impacts. Council has provided direction to maintain a target in this reserve at 10% of budgeted gross annual operating expenditures, which equates to a reserve requirement of \$67.8 million for 2018. The current GRS Reserve balance is \$74.9 million. The 2018 Capital Budget proposed \$4.8 million worth of projects funded from this reserve with further reserve draws anticipated as the City invests in large key initiatives.

Interest Rate Stabilization

This reserve fund has a balance of \$11.3 million. It is recommended that the balance be protected for use in mitigating any shortfalls in investment income from the Legacy Fund and Community Investment Fund.

Building Rate Stabilization

This reserve fund, established pursuant to Bill 124 changes in the *Building Code*, is available for building operations only, to offset temporary shortfalls in building permit revenue. This reserve fund has a balance of \$38.1 million.

Development Charge (DC) Reserve Funds

DC reserve funds are in a surplus position of \$87.7 million. For more information on projected DCs, refer to the “Development Charge Reserve Projection” in the 2018-2020 Capital Budget Overview.

Cash In Lieu of Parkland

There was a balance in this reserve fund of \$99.5 million. This fund has limited cash inflows from receipts and sizeable land acquisition costs in the short to medium term. It is therefore critical that a cash flow strategy be considered as part of the long term funding plan.

Reserve Balance Details

Legacy, Community Investment, and Community Development Reserve Funds

The balance in these reserve funds are Legacy (\$100 million), Community Investment (\$24.6 million), and Community Development (\$0) respectively.

The Legacy Fund has generated more than \$79.4 million in interest revenue since the inception of the fund. Of this, over \$62.7 million has been transferred to the Operating Budget during that time, which has offset tax levy requirements and the balance has been transferred to the Interest Rate Stabilization reserve Fund.

The Community Investment Fund has outstanding internal loans of \$84.9 million committed against this fund for initiatives such as the Rose Theatre, Provincial Offences Act Courthouse and public works yards. Annual interest of \$4.5 million on the fund has also been built into the base budget to offset tax levy needs. The remaining uncommitted balance plus annual principal repayments are forecasted to be allocated to internal financing of capital projects beyond 2017.

The Community Development Fund has been fully drawn down for projects of citywide benefit and was closed out in 2009. Funding was committed towards initiatives such as the Rose Theatre, downtown revitalization, Sheridan College and Alderlea.

Full Accrual Budgeting

Municipal government budget methods have historically been focused on the annual cash requirements to operate the municipality and the associated property tax needed to fund operations.

With the introduction of Public Sector Accounting Board (PSAB) changes with respect to the tangible capital asset reporting (TCA) in 2009, additional financial information has become available, such as annual depreciation expense and developer contributed assets that were not previously reported in the City's financial statements or budgets prior to this change.

Full accrual budgeting provides stakeholders with a better reflection of the long term financial health of the municipality for decision making purposes.

Full accrual budgeting also serves to meet the disclosure requirements of *Ontario Regulation 284/09 - Budget Matters - Expenses*.

The full accrual budget for 2018 projects a net surplus of \$87 million. This surplus is primarily due to developer contributed assets, recognized development charges and other grants and subsidies, such as gas tax funding.

Property Tax Related Expenditure Budget	\$677,985
Less:	
Contributions to Reserve Funds	76,151
Add:	
Amortization (Depreciation Expense)	129,459
Project Expenses that are Operating in Nature	40,686
Post Employment and Other Liabilities	4,600
Full Accrual Expenditure Budget	776,579

Property Tax Related Revenue Budget	677,985
Less:	
Contributions from Reserve Funds	34,196
Add:	
Recognized Development Charges, Grants & Subsidies	164,113
Developer Contributed Assets	44,215
Interest Earned on Reserves	11,477
Full Accrual Revenue Budget	863,594

Net Surplus / (Deficit)	\$87,016
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Full Accrual Budgeting

Developer contributed assets consist of the City taking ownership of subdivisions built by developers. The value of the subdivision is included on the City's balance sheet as an asset and must therefore be operated, maintained and depreciated.

Recognized development charges are sources of funding received from developers and utilized during the year to fund growth-related assets, such as new roads and parks. PSAB rules require that development charge revenues be recognized on the City's statement of operations when the corresponding investment in growth funded assets occurs.

Other grants and subsidies such as gas tax funding are sources of funding contributed to the City for specific purposes and cannot be used to offset property tax funding. Gas tax funding is primarily used for transit and infrastructure related projects and is recognized as revenue when the corresponding investment in the infrastructure occurs.

Although the 2018 full accrual budget indicates a surplus position of \$87 million, this is largely due to the City of Brampton's current growth cycle and cannot be used to offset property taxes.



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CAPITAL OVERVIEW



BRAMPTON
Flower City
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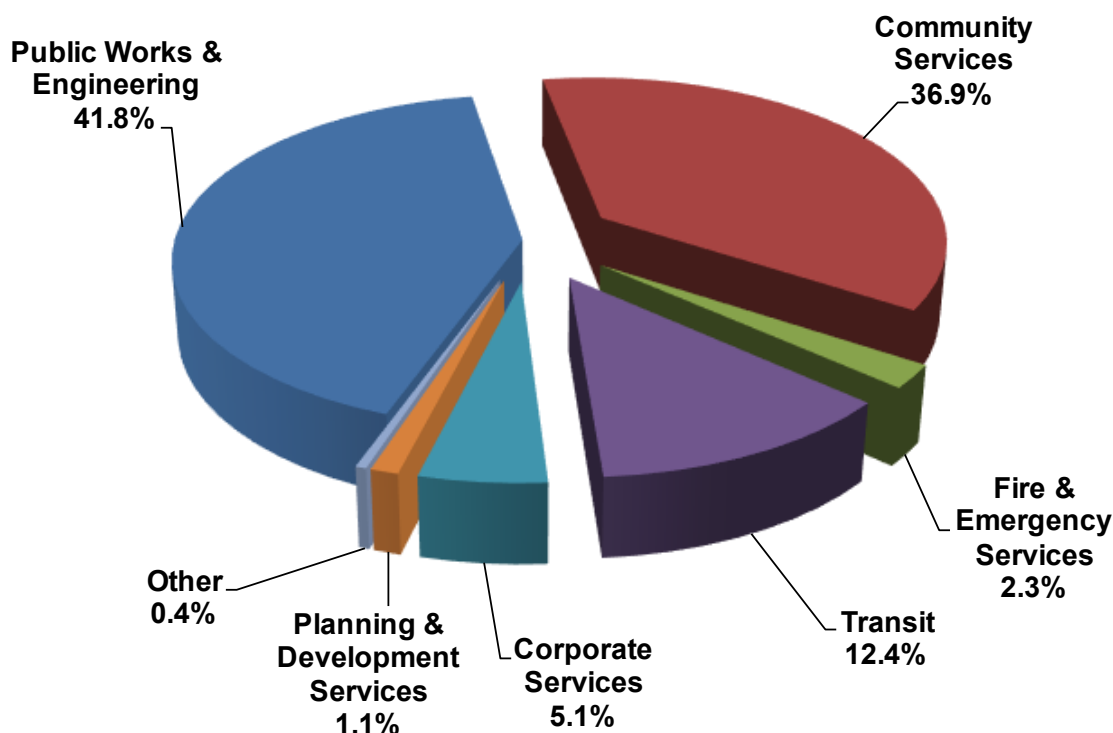
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2018-2020 Budget Summary

The 2018-2020 Capital Budgets have been prepared to ensure adequate repair and replacement of the City’s existing infrastructure, while taking into account the City’s capacity to deliver capital projects timely and effectively.

The 2018 Capital Budget amounts to \$258.3 million and the 2019 and 2020 Capital Budgets are projected at \$338.5 million and \$262.7 million respectively. The total 2018-2020 Capital Budget proposal is estimated at \$859.4 million.

2018 FUNDING ALLOCATION

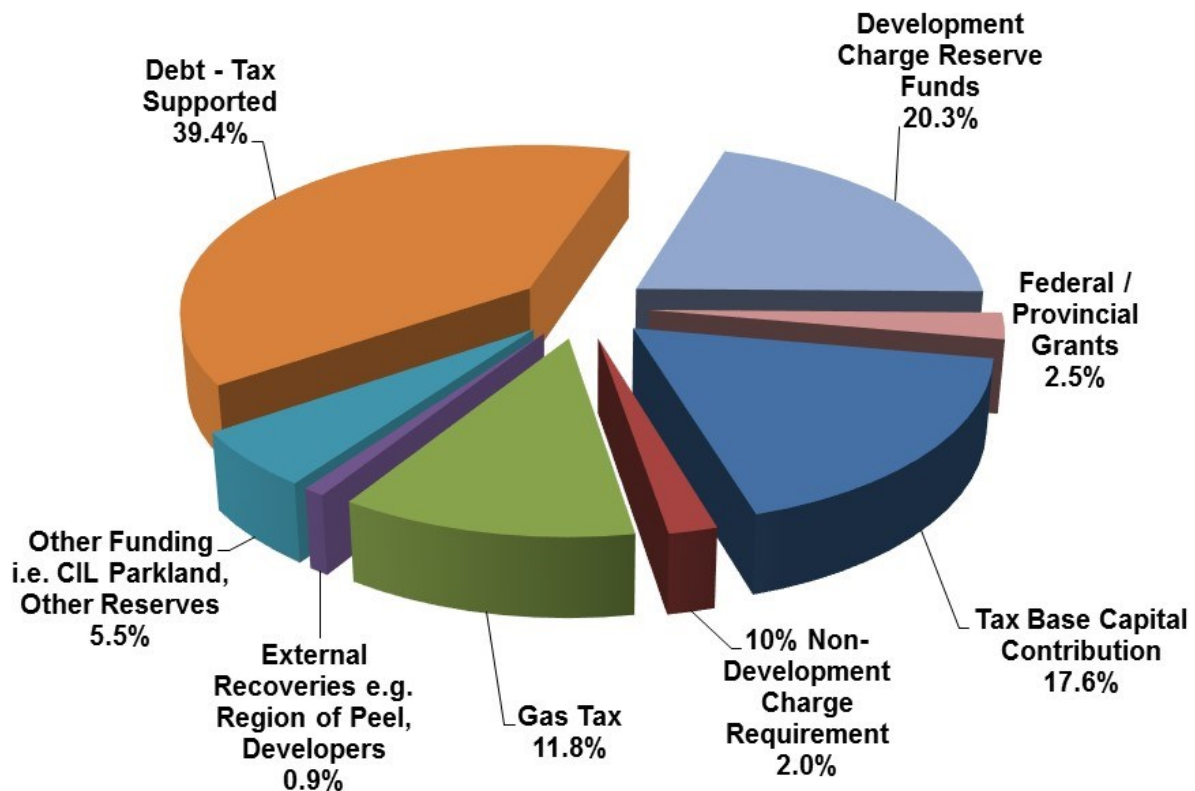


2017 - 2020 Capital Budgets (\$000s)	2017	2018	2019	2020	2018-2020 TOTAL
Public Works & Engineering	\$61,970	\$107,901	\$148,342	\$153,998	\$410,241
Community Services	34,700	95,184	132,301	52,335	279,820
Transit	71,421	32,133	40,823	41,603	114,559
Corporate Services	6,503	13,137	8,097	9,216	30,450
Fire & Emergency Services	5,330	5,875	6,036	3,241	15,152
Planning & Development Services	1,667	2,897	1,062	1,062	5,021
Other	1,676	1,126	1,801	1,263	4,190
Totals	\$ 183,267	\$ 258,253	\$ 338,462	\$ 262,718	\$ 859,433

2018 Funding Breakdown

The 2018 Capital Budget stands at \$258.3 million, funded from the following sources:

- Development Charge Reserve Funds (\$52.5 million)
- Tax Base Capital Contributions (\$45.5 million)
- Debt - Tax Supported (\$101.8 million)
- Federal / Provincial Grants (\$6.5 million)
- Gas Tax (\$30.4 million)
- Other Funding: e.g. CIL Parkland, Other Reserves (\$14.2 million)



2018-2020 Development Charges

The 2018 Capital Budget includes \$52.5 million of growth related funding from Development Charge (DC) reserves. Development Charge funding requirements, also include a \$0.4 million contribution to the operating budget for total funding requirements of \$52.9 million in 2018.

The reserve fund schedule below, shows an opening surplus of \$87.6 million. Projected receipts of \$76 million in 2018 are based on 2,438 residential units obtaining building permits, resulting in an ending surplus balance of \$114.1 million at December 31, 2018.

2018 Development Charges Forecast (\$000)

	Beginning Balance*	Less: Funding Requirements	Excess/ (Shortfall)	Add: Projected DC Receipts	Net Interest	Closing Balance
Roads and Engineering	39,087	33,462	5,625	43,367	1,541	50,533
Public Works and Fleet	(34,761)	0	(34,761)	1,970	(1,182)	(33,973)
Parking Facilities	7,125	454	6,670	0	241	6,912
Transit	(37,899)	0	(37,899)	3,344	(1,268)	(35,824)
Fire	(11,920)	0	(11,920)	1,949	(383)	(10,354)
Recreation	113,742	18,312	95,430	21,388	4,035	120,852
Library	(10,845)	0	(10,845)	1,548	(352)	(9,649)
Growth Studies	3,451	749	2,702	668	119	3,489
Bramwest Transportation Corridor	19,667	0	19,667	1,776	719	22,162
Totals	87,646	52,977	34,669	76,009	3,471	114,149

The 2018-2020 Development Charge Forecast projects an ending balance surplus of \$46 million at year-end 2020, which is largely a result of a significant draw down in the Roads and Engineering and Recreation category.

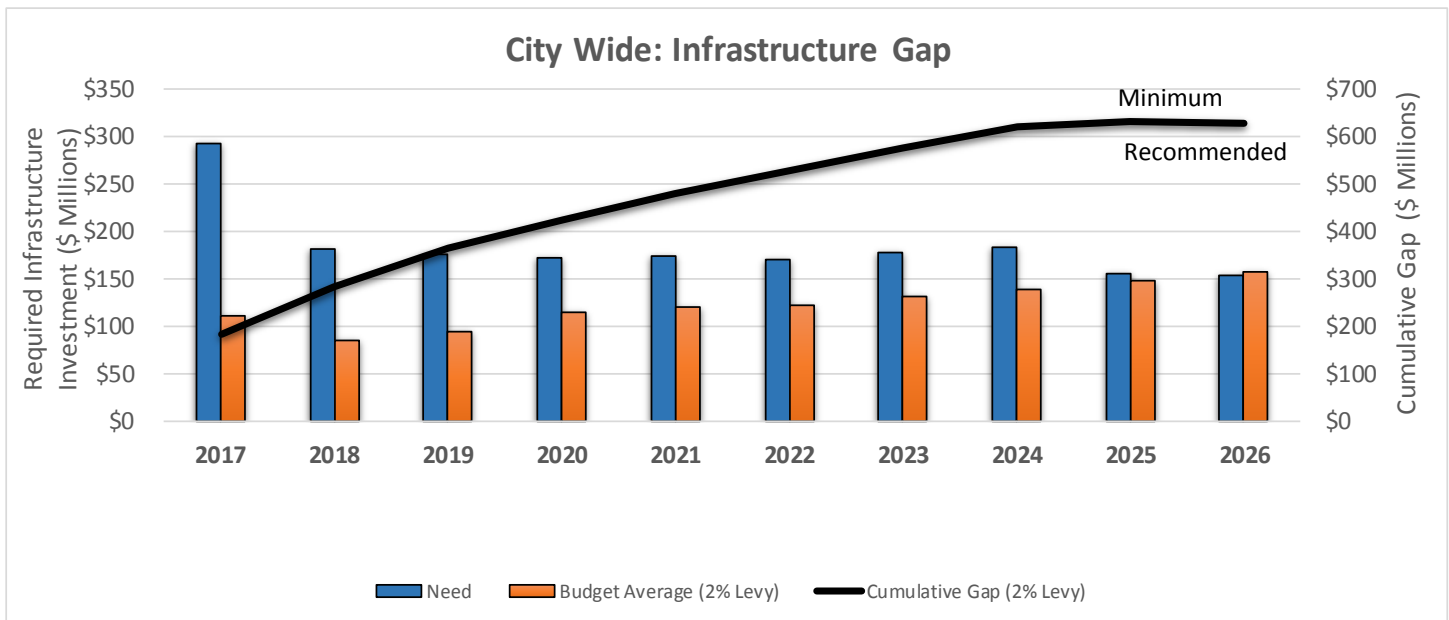
2018-2020 Development Charges Forecasts (\$000)

	2018	2019	2020
Development Charges (Year-End)	114,149	75,879	46,015

The City continues to work on improving internal capacity and building relationships with external government agencies, with the goal of accelerating overall ability to deliver road projects in conjunction with the transportation master plan.

Additional Info:	2018	2019	2020
Residential Units	2,438	2,512	3,281
Non-Residential Sq M	222,113	206,456	204,787

The City of Brampton’s assets under management are estimated to have a net present replacement value of \$5.3 billion, excluding Land. In order to prudently manage the repair and replacement of these assets, a Corporate Asset Management Plan has been developed which indicates an existing Infrastructure Backlog of approximately \$200 million. This backlog is projected to grow to over \$600 million by 2025.



The graph above assumes the City continues to approve an annual 2% property tax increase dedicated to Infrastructure Repair and Replacement. While this annual increase demonstrates our commitment to closing the infrastructure gap, it is clear that more funding is needed to keep pace with the growing repair and replacement needs of our aging assets.

The 2018 Capital Budget includes \$45.5 million funded from the Asset Repair and Replacement Reserve. This reserve is funded by contributions from the operating budget. The 2018 operating budget includes \$53.6 million in contributions to this reserve fund, including a 2% infrastructure Levy increase of \$8.9 million.

The 2019 and 2020 Capital Budgets continues to commit to the annual 2% Infrastructure Levy increases, which will result in a base Asset Repair and Replacement Reserve amount of \$73 million by 2020.

Budget Year (\$000s)	2018	2019	2020
Baseline Infrastructure Levy	\$21,976	\$21,976	\$21,976
2015 Approved Infrastructure Levy (2%)	7,247	7,247	7,247
2016 Approved Infrastructure Levy (2%)	7,870	7,870	7,870
2017 Proposed Infrastructure Levy (2%)	8,452	8,452	8,452
2018 Proposed Infrastructure Levy (2%)	8,961	8,961	8,961
2019 Proposed Infrastructure Levy (2%)		9,112	9,112
2020 Proposed Infrastructure Levy (2%)			9,424
Annual Infrastructure Levy Contribution	\$54,505	\$63,617	\$73,041
Other Reserve Fund Adjustments	(920)	-	-
Total Reserve Fund Contribution	\$53,585	\$63,617	\$73,041

2018 Cash Flow Projection

The 2018 Cash Flow is estimated at \$205.5 million. The cash flow is derived by reviewing historical spending patterns and projects currently in progress.

Cash Flow Projection (\$000s)	2018
Total	\$205,500



Operating Impacts of 2018 Capital Projects

The impact of the 2018 Capital Budget on future operating budgets is estimated to be approximately \$6.7 million or 1.5% tax increase on the City's portion of the tax bill.

Department	Capital Budget (\$000s)	Operating Impacts			Household Impact *
		2018	2019	2020 & Beyond	Property Tax %
Community Services	\$42,100	\$0	\$20	\$317	0.1%
Corporate Services	\$2,280	\$0	\$253	\$484	0.2%
Public Works & Engineering	\$32,034	\$364	\$2,027	\$0	0.5%
Transit	\$18,865	\$0	\$1,225	\$2,047	0.7%
Grand Total	\$95,279	\$364	\$3,525	\$2,848	1.5%

*Based on 2018 Average Residential Home Assessment of \$471,000

In addition to these costs, there will be operating impacts resulting from the subdivision assumption process (i.e. roads and parks growth) which the City does not include in its capital program and operating costs from prior years Capital Budget approvals.

Operating Impacts of 2019 Capital Projects



The impact of the 2019 Capital Budget on future operating budgets is estimated to be approximately \$13.3 million or 3.2% tax increase on the City’s portion of the tax bill.

Department	Capital Budget (\$000s)	Operating Impacts			Household Impact *
		2019	2020	2021 & Beyond	Property Tax %
Community Services	\$70,613	\$0	\$20	\$1,600	0.4%
Corporate Services	\$3,475	\$0	\$253	\$813	0.2%
Fire & Emergency Services	\$790	\$0	\$10	\$69	0.0%
Public Works & Engineering	\$33,888	\$364	\$2,374	\$0	0.6%
Transit	\$44,815	\$0	\$1,225	\$7,516	2.0%
Grand Total	\$153,581	\$364	\$3,882	\$9,998	3.2%

*Based on 2018 Average Residential Home Assessment of \$471,000

Operating Impacts of 2020 Capital Projects



The impact of the 2020 Capital Budget on future operating budgets is estimated to be approximately \$6.6 million or 1.5% tax increase on the City's portion of the tax bill.

Department	Capital Budget (\$000s)	Operating Impacts			Household Impact *
		2020	2021	2022 & Beyond	Property Tax %
Community Services	\$22,500	\$0	\$0	\$441	0.1%
Corporate Services	\$200	\$0	\$0	\$10	0.0%
Public Works & Engineering	\$400	\$0	\$0	\$12	0.0%
Transit	\$29,330	\$0	\$0	\$6,114	1.4%
Grand Total	\$52,430	\$0	\$0	\$6,577	1.5%

*Based on 2018 Average Residential Home Assessment of \$471,000

Capital Debt Obligations

The City of Brampton currently has no debenture debt. Future debt financing is built into the 2018-2020 budget, subject to staff review of alternate financing options.

The City's current debt obligations* are as follows:

- \$ 88.6 million for a capital lease (West Tower, City Hall)
- \$ 8.3 million for a loan guarantee (Powerade Centre)

* Debt obligations estimated as of December 31, 2017

Borrowing Limits (\$ millions) *

Permitted per City Debt Management Policy:

- DC supported (10 years) \$ 200.3 million
- Tax supported (30 years) \$ 426.4

* Borrowing rates and terms are subject to change and will impact limits on an ongoing basis

Debt Policy

Debt will be managed in a manner consistent with the City's long-term planning, financial sustainability and management objectives. Total debt repayment limit for all city long term debt, inclusive of any budgeted or proposed debt issue, including principal and interest (or interest and sinking or retirement fund contribution) is set at 12.5% of city revenues comprised of:

- a. Annual debt financing charges for Development Charges (DC) supported debentures (funded by DC revenues) will not exceed the lesser of 7.5% of the City's revenues, or 20% of the 5 year average annual DC revenues
- b. Annual debt financing charges excluding debt financing for DC debentured projects and any debt financing for projects supported by non-tax revenues, will not exceed 5% of the city revenues, unless otherwise approved by Council.

Full text of the City of Brampton's Debt Policy (13.2.0) is available online at www.brampton.ca

Debt Financing and Repayments

2018 Debt and Repayment Schedule

(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$7,466	\$1,620
	Fire Growth Vehicles	5	2.55%	900	195
Sub-Total				8,366	1,815
External Debt - Tax Supported	Centre for Education, Innovation and Collaboration	25	3.61%	20,000	1,365
	Fire and Emergency Services Campus	25	3.61%	42,000	2,860
Sub-Total				62,000	4,225
2018 Total				\$70,366	\$6,040

2019 Debt and Repayment Schedule

(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$4,666	\$1,010
	Fire Growth Vehicles	5	2.55%	900	195
Sub-Total				5,566	1,205
External Debt - Tax Supported	Centre for Education, Innovation and Collaboration	25	3.61%	80,000	5,445
	Downtown Improvements	25	3.61%	31,400	2,027
	Riverwalk	25	3.61%	700	50
Sub-Total				112,100	7,522
2019 Total				\$117,666	\$8,727

Timing of debt issuance tied for the above capital projects will be determined in conjunction with cash flow requirements of the organization.

Debt Financing and Repayments

2020 Debt and Repayment Schedule

(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$6,534	\$1,420
Sub-Total				6,534	1,420
External Debt - Tax Supported	Riverwalk	25	3.61%	1,000	70
Sub-Total				1,000	70
2020 Total				\$7,534	\$1,490

Timing of debt issuance tied for the above capital projects will be determined in conjunction with cash flow requirements of the organization.

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Operating Variance Details

Brampton Public Library 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH

	Variance
> Compensation and Operating Adjustments	
- Compensation & fringe benefits	536
- Media Support	30
- Administrative expenses	104
- Rent	22
> Staff Requests (including fringe benefits) 52 weeks:	
- Digital User Experience Analyst (1 F/T)	93
- Digital Literacy Specialist Librarian (1 F/T)	88
- Information Systems Technician (1 F/T)	82
> Staff Requests (including fringe benefits) 6 months:	
- Grant Identification and Fund Development Manager (1 F/T)	56
- <i>GRS Funding (One-Time)</i>	(56)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	956

NEW OR ENHANCED SERVICES

> BramWest Interim Branch (6 months)	
- Neighbourhood Librarian (1 F/T)	44
- Technology Systems Technician (1 F/T)	45
- Customer Service Associates (2 P/T)	28
- Lease - BramWest Interim Branch - Annual Cost	95
TOTAL NEW OR ENHANCED SERVICES	212

TOTAL, NET EXPENDITURE CHANGE	1,168
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Operating Variance Details

Brampton Public Library 2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH

	Variance
> Compensation and Operating Adjustments	
- Compensation & fringe benefits	417
- Media Support	70
- Administrative expenses	(25)
- Rent	27
> Revenue adjustments to reflect actuals and forecasted actuals	
- Fines / Service Charges / Programs	18
> Staff Requests (including fringe benefits) 52 weeks:	
- Digital Curation Specialist (1 F/T)	88
- Digital Curation Support Technician (1 F/T)	80
> Staff Requests (including fringe benefits) 6 months:	
- Grant Identification and Fund Development Manager (1 F/T)	113
- <i>GRS Funding (One-Time)</i>	(113)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	674

NEW OR ENHANCED SERVICES

> BramWest Interim Branch (6 months)	
- Neighbourhood Librarian (1 F/T)	44
- Technology Systems Technician (1 F/T)	45
- Customer Service Associates (2 P/T)	28
- Lease - BramWest Interim Branch - Annual Cost	95
TOTAL NEW OR ENHANCED SERVICES	212

TOTAL, NET EXPENDITURE CHANGE	886
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Operating Variance Details

Brampton Public Library 2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation and Operating Adjustments	
- Compensation & fringe benefits	438
- Media Support	31
- Rent	27
> Revenue adjustments to reflect actuals and forecasted actuals	
- Fines / Service Charges / Programs	17
> Staff Requests (including fringe benefits) 52 weeks:	
- Business Analyst (1 F/T)	88
- Product Development Specialist (1 F/T)	101
- Research and Development Librarian - (2 F/T)	178
- Library Technician (2 F/T)	165
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	1,044
TOTAL, NET EXPENDITURE CHANGE	1,044

Operating Variance Details

Community Services

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	587
> Operating expenditure adjustments to reflect actuals and forecasted actuals	461
> Revenue adjustments to reflect actuals and forecasted actuals	(1,206)
> Project Manager, BDC (1 F/T - net \$0 impact)	122
- Capital Recovery	(122)
> Project Coordinators, BDC (5 F/T - net \$0 impact)	530
- Capital Recovery	(530)
> Security Contract Renewal	1,290
> User Fees - Recreation	(234)
> Asst, Research and Analysis (1 F/T)	-
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	898
TOTAL, NET EXPENDITURE CHANGE	898

Operating Variance Details

Community Services

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	461
> Operating expenditure adjustments to reflect actuals and forecasted actuals	277
> Revenue adjustments to reflect actuals and forecasted actuals (\$205K)	(205)
> Animal Control Officer/Court Officer (1 F/T)	81
> Supervisor, Animal Services (1 F/T)	125
> Project Manager, BDC (2 F/T - net \$0 impact)	244
- Capital Recovery	(244)
> Project Coordinators, BDC (3 F/T - net \$0 impact)	318
- Capital Recovery	(318)
> Tradesperson (4 F/T)	430
> Security Guard (8 P/T)	88
> Security Contract Renewal	345
> User Fees - Recreation (\$466K)	(466)
> Coordinator, Policy and Procedure (1 F/T)	104
> East-end Community Centre (\$1,455K)	
- Rec Supervisor (1 F/T)	122
- Ops Coordinator (1 F/T)	108
- Programmer, Aquatics/Generalist (1 F/T)	84
- Programmer, Generalist (1 F/T)	84
- Coord, Prog (1 F/T)	108
- Programmer, Recreation (1 F/T)	84
- Facility General Operator (2 F/T)	152
- Facility Clerk (1 F/T)	73
- Part-Time Staff (70 P/T)	611
- Operating Expenditures	109
- Revenues	(500)
- Contribution for Repair and Replacement	420
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	2,694

Operating Variance Details

Community Services

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET (Continued)

NEW OR ENHANCED SERVICES	Variance
> FIBA U19 World Championships	145
- General Rate Stabilization Funding	(145)
> Domed Field Turf (Net Zero Impact)	
- Part-Time Staff	55
- Operating Costs	445
- Revenues	(500)
TOTAL NEW OR ENHANCED SERVICES	-
TOTAL, NET EXPENDITURE CHANGE	2,694

Operating Variance Details

Community Services

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	483
> Operating expenditure adjustments to reflect actuals and forecasted actuals	292
> Revenue adjustments to reflect actuals and forecasted actuals (\$205K)	(205)
> Project Manager, BDC (2 F/T - net \$0 impact)	244
- Capital Recovery	(244)
> Project Coordinators, BDC (3 F/T - net \$0 impact)	318
- Capital Recovery	(318)
> Security Contract Renewal	106
> Coordinator, Community Outreach (1 F/T)	118
> Animal Control Officers (3 F/T)	246
> Project Coordinator (Conversion to F/T)	104
> Coordinator, Inventory IDS (1 F/T)	89
> Tradesperson (4 F/T)	430
> Security Crime Prevention & Analytics Supervisor (1 F/T)	126
> Security Operations Team Lead (1 F/T)	100
> CCTV and Records Coordinator, Security Systems (1 F/T)	113
> System Maintenance Technician, Security Systems (1 F/T)	79
> Communications Dispatcher (4 P/T)	97
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	2,177
TOTAL, NET EXPENDITURE CHANGE	2,177

Operating Variance Details

Corporate Services

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	837
> Operating expenditure adjustments to reflect actuals and forecasted actuals	2,272
> Revenue adjustments to reflect actuals and forecasted actuals	(830)
> Enforcement Officers Parking & Signs (2 P/T net \$0 Impact)	63
- POA Revenue Increase	(63)
- Court Filing Fees	4
> Technical AV Support for Live Streaming	200
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	2,483
NEW OR ENHANCED SERVICES	
> Secondary Unit Task Force (net \$751K impact)	
- Enforcement Clerk (1 F/T)	69
- Enforcement Supervisor (1 F/T)	122
- Prosecutor (1 F/T)	120
- Property Standards Officer (4 F/T)	395
- Operating Costs	45
TOTAL NEW OR ENHANCED SERVICES	751
TOTAL, NET EXPENDITURE CHANGE	3,234

Operating Variance Details

Corporate Services

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	-
> Operating expenditure adjustments to reflect actuals and forecasted actuals	1,051
> Revenue adjustments to reflect actuals and forecasted actuals	(70)
> Enforcement Officer (1 F/T net impact \$47.162 K)	94
- POA Revenue Increase	(47)
> Prosecutor (1F/T)	120
> Legal Asst, Prosecutions (1 F/T)	83
> Enterprise Systems Analyst (1 F/T)	106
> Analyst, Employee Time Systems (1 F/T)	108
> Operating Impacts of NEW Capital Projects	303
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	1,749
TOTAL, NET EXPENDITURE CHANGE	1,749

Operating Variance Details

Corporate Services

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	-
> Operating expenditure adjustments to reflect actuals and forecasted actuals	494
> Revenue adjustments to reflect actuals and forecasted actuals	(275)
> Enforcement Officer (1 F/T net impact \$47.162 K)	94
- POA Revenue Increase	(47)
> Operating Impacts of NEW Capital Projects	456
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	722
TOTAL, NET EXPENDITURE CHANGE	722

Operating Variance Details

Economic Development

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	(9)
> Operating expenditure adjustments to reflect actuals and forecasted actuals	(107)
> Revenue adjustments to reflect actuals and forecasted actuals	(2)
> Theatre Sponsorships	(113)
> Corporate Sponsorships	(150)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(382)
TOTAL, NET EXPENDITURE CHANGE	(382)

Operating Variance Details

Economic Development

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	-
> Operating expenditure adjustments to reflect actuals and forecasted actuals	10
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	10
TOTAL, NET EXPENDITURE CHANGE	10

Operating Variance Details

Economic Development

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	-
> Operating expenditure adjustments to reflect actuals and forecasted actuals	8
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	8
TOTAL, NET EXPENDITURE CHANGE	8

Operating Variance Details

Fire and Emergency Services 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	1,582
> Operating expenditure adjustments to reflect actuals and forecasted actuals	114
> Revenue Adjustment	(160)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	1,536
NEW OR ENHANCED SERVICES	
> Debt Repayment - Fire Headquarters & Training Facility	3,200
> Firefighters (20 F/T)	1,760
> Internal Borrowing Repayments (truck related to 21 firefighters in 2019)	195
TOTAL NEW OR ENHANCED SERVICES	5,155
TOTAL, NET EXPENDITURE CHANGE	6,691

Operating Variance Details

Fire and Emergency Services 2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	1,082
> Operating expenditure adjustments to reflect actuals and forecasted actuals	211
> Revenue Adjustment	19
> District Chief, Firefighting (4 F/T)	671
> Education Officer, Fire/Life Safety (1 F/T)	115
> Fire Prevention Officer, Fire Prevention (2 F/T)	230
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	2,328
NEW OR ENHANCED SERVICES	
> Firefighters (21 F/T)	1,845
> Internal Borrowing Repayments (truck related to 21 firefighters in 2020)	195
TOTAL NEW OR ENHANCED SERVICES	2,040
TOTAL, NET EXPENDITURE CHANGE	4,368

Operating Variance Details

Fire and Emergency Services 2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	1,257
> Operating expenditure adjustments to reflect actuals and forecasted actuals	103
> Fire Station 203 operating costs	250
> Training Officer, Training (1 F/T)	129
> Fire Prevention Coordinator, Fire Prevention (1 F/T)	158
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	1,896
NEW OR ENHANCED SERVICES	
> Firefighters (21 F/T)	1,845
TOTAL NEW OR ENHANCED SERVICES	1,845
TOTAL, NET EXPENDITURE CHANGE	3,741

Operating Variance Details

General Government 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation - net provisions for non union compensation changes and union collective	3,491
> Operating expenditure adjustments to reflect actuals and forecasted actuals	144
> Revenue adjustments to reflect actuals and forecasted actuals	(442)
> Internal Borrowing Repayments	(1,779)
> Investment Income	600
> Lower Admin Fees from Subdivisions	479
> Infrastructure Contribution (2.0%)	8,961
> Municipal Election	
- Labour Expense	1,209
- Other Expenditures	535
- Contribution from Municipal Elections Reserve Fund	(1,744)
> External Uncontrollable Impacts	
- Minimum Wage Impact (increase to \$14/hr)	802
- Compression	1,200
> University Implementation	250
> Hospital Levy - Partial Elimination	(1,333)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	12,372
REVENUE SOURCES	
> Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(11,450)
> Proposed Infrastructure Tax Levy Increase (2.0%)	(8,961)
> Proposed Tax Levy Increase - Base Operating Adjustments & Growth (-0.7%)	3,094
> Proposed Tax Levy Increase - New or Enhanced Services (2.4%)	(10,667)
TOTAL REVENUE SOURCES	(27,984)
TOTAL, NET EXPENDITURE CHANGE	(15,612)

Operating Variance Details

General Government

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation - net provisions for non union compensation changes and union collective	7,206
> Operating expenditure adjustments to reflect actuals and forecasted actuals	
> Revenue adjustments to reflect actuals and forecasted actuals	
> Internal Borrowing Repayments	(171)
> Hospital Levy - Full Elimination	(8,500)
> Infrastructure Contribution (2.0%)	9,112
> Municipal Election	
- Labour Expense	135
- Other Expenditures	25
- Contribution from Municipal Elections Reserve Fund	(160)
Investment Income	600
> External Uncontrollable Impacts	
- Minimum Wage Impact (increase to \$15/hr)	837
- Compression	1,200
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	10,284
NEW OR ENHANCED SERVICES	
> Debt Repayment - Centre for Education, Innovation & Collaboration	6,756
> \$5M University Contribution (Investment Income Less)	225
TOTAL NEW OR ENHANCED SERVICES	6,981
REVENUE SOURCES	
> Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(9,000)
> Proposed Infrastructure Tax Levy Increase (2.0%)	(9,112)
> Proposed Tax Levy Increase - Base Operating Adjustments & Growth (0.4%)	(1,856)
> Proposed Tax Levy Increase - New or Enhanced Services (3.0%)	(13,652)
TOTAL NEW OR ENHANCED SERVICES	(33,619)
TOTAL, NET EXPENDITURE CHANGE	(16,354)

Operating Variance Details

General Government

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation - net provisions for non union compensation changes and union collective	8,377
> Operating expenditure adjustments to reflect actuals and forecasted actuals	
> Revenue adjustments to reflect actuals and forecasted actuals	
> Internal Borrowing Repayments	(1,356)
> Infrastructure Contribution (2.0%)	9,424
> Municipal Election	
- Other Expenditures	15
- Contribution from Reserve 25	(15)
> Investment Income	600
> External Uncontrollable Impacts	
- Compression	1,200
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	18,245
NEW OR ENHANCED SERVICES	
> \$5M University Contribution (Investment Income Less)	225
TOTAL NEW OR ENHANCED SERVICES	225
REVENUE SOURCES	
> Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(9,000)
> Proposed Infrastructure Tax Levy Increase (2.0%)	(9,424)
> Proposed Tax Levy Increase - Base Operating Adjustments & Growth (1.5%)	(6,889)
> Proposed Tax Levy Increase - New or Enhanced Services (1.2%)	(5,537)
TOTAL REVENUE SOURCES	(30,850)
TOTAL, NET EXPENDITURE CHANGE	(12,155)

Operating Variance Details

Mayor and Members of Council 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation and Operating Adjustments	29
> Council Office Assistant (1 OTC) extension	-
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	29
TOTAL, NET EXPENDITURE CHANGE	29

Operating Variance Details

Mayor and Members of Council 2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation and Operating Adjustments	(59)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(59)
TOTAL, NET EXPENDITURE CHANGE	(59)

Operating Variance Details

Mayor and Members of Council 2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation and Operating Adjustments	
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	-
TOTAL, NET EXPENDITURE CHANGE	-

Operating Variance Details

Office of the CAO

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	0
> Operating expenditure adjustments to reflect actuals and forecasted actuals	(104)
> Revenue adjustments to reflect actuals and forecasted actuals	(31)
> Corporate Culture (One Time Funding - Net \$0 Impact)	
- Employee Engagement Survey	100
- Diversity and Inclusion Strategy	60
- General Rate Stabilization Funding	(160)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(134)
TOTAL, NET EXPENDITURE CHANGE	(134)

Operating Variance Details

Office of the CAO

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	40
> Operating expenditure adjustments to reflect actuals and forecasted actuals	135
> Office Assistant, City Clerk (1 F/T)	62
> Staffing Assistant, Human Resources (1 F/T)	6
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	243
TOTAL, NET EXPENDITURE CHANGE	243

Operating Variance Details

Office of the CAO

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	40
> Operating expenditure adjustments to reflect actuals and forecasted actuals	20
> Brampton Beast - funding grant no longer required	(509)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(449)
TOTAL, NET EXPENDITURE CHANGE	(449)

Operating Variance Details

Planning and Development Services 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	29
> Operating expenditure adjustments to reflect actuals and forecasted actuals	(50)
> Revenue adjustments	271
> Building Department Operations	(32)
> Senior Plans Examiner (1 F/T)	116
- Reduction in Contribution to Building Reserve 93	(146)
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	189
NEW OR ENHANCED SERVICES	
> Second Unit Task Force	
- Building Inspector (4 F/T)	431
- Reduction in Contribution to Building Reserve 93	(539)
TOTAL NEW OR ENHANCED SERVICES	(108)
TOTAL, NET EXPENDITURE CHANGE	81

Operating Variance Details

Planning and Development Services 2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	35
> Operating expenditure adjustments to reflect actuals and forecasted actuals	66
> Building Inspector (2 F/T)	214
- Reduction in Contribution to Building Reserve 93	(268)
> Plans Examiner (2 F/T)	205
- Reduction in Contribution to Building Reserve 93	(257)
> Senior Planner/Strategic Lead (1 F/T)	121
> Transportation Planner (1 F/T)	103
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	220
TOTAL, NET EXPENDITURE CHANGE	220

Operating Variance Details

Planning and Development Services 2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	35
> Operating expenditure adjustments to reflect actuals and forecasted actuals	44
> Urban Design Coordinator (1 F/T)	10
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	89
TOTAL, NET EXPENDITURE CHANGE	89

Operating Variance Details

Public Works & Engineering 2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	304
> Transformation Savings	(832)
> Operating expenditure adjustments to reflect actuals and forecasted actuals	362
> Revenue adjustments to reflect actuals and forecasted actuals (\$-3K)	(3)
> Winter Control	(121)
> Traffic Streetlight/Signal Hydro	219
> Traffic Signal Maintenance	26
> Contracted Services	230
> Parkland & Streetscape New Growth (Net Impact \$228k)	
- Students - Horticulture (4) - Growth	52
- Students - Parks Keepers (5) - Growth	65
- Utiilites	84
- Materials	27
> Street Sweeping	317
> Catchbasin Cleaning/Sewer Flushing	208
> Winter Lights Program Expansion	25
> Bus Pads	100
> Fleet Vehicles and Equipement Maintenance	28
> Fleet New Vehicles/Equipment Operating Impacts	64
> AVL/GPS Operating Costs	60
> Temporary Works Yard Operating Impacts	10
> Sod Repair	20
> Automated Traffic Recorder Program	20
> Oil Grit Separators - Inspection & Cleaning Program (Stormceptor's)	130
> Snow Assistance Program	50
> Traffic Signal Communication	(50)
> Traffic Streetlight - ROP Recovery	(278)
> Crossing Guards (8 P/T)	87
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	1,204
TOTAL, NET EXPENDITURE CHANGE	1,204

Operating Variance Details

Public Works & Engineering 2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	2
> Operating expenditure adjustments to reflect actuals and forecasted actuals	747
> Winter Control	546
> Traffic Streetlight/Signal Hydro	243
> Traffic Signal Maintenance	27
> Traffic Streetlight Maintenance	55
> Traffic Sign Materials	5
> Road Operations Material	10
> Pavement Marking	17
> Contracted Services	244
> Parkland & Streetscape New Growth (Net Impact \$ 154k)	
- Students - Horticulture (4) - Growth	52
- Students - Parks Keepers (5) - Growth	65
- Utilites	10
- Materials	27
> Street Sweeping - Growth	19
> Winter Lights Program Expansion	25
> Temporary Works Yard Operating Impacts	30
> Traffic Streetlight - ROP Recovery	(128)
> Fleet Vehicles and Equipement Maintenance	31
> Fleet New Vehicles/Equipment Operating Impacts	181
> Crossing Guards (8 P/T)	87
> Asset & Work Order Management Analyst (1 F/T)	112
> Parks Keeper 4 (2 F/T)	150
> Gardener II (2 F/T)	157
> Traffic Labourer (1 F/T)	73
> Traffic Truck Driver (1 F/T)	79
> Manager, Higher Order Transit EA (1 F/T)	156
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	3,023
NEW OR ENHANCED SERVICES	
> Debt Repayment - Downtown Improvements	2,027
TOTAL NEW OR ENHANCED SERVICES	2,027
TOTAL, NET EXPENDITURE CHANGE	5,050

Operating Variance Details

Public Works & Engineering 2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET

BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation Adjustment to reflect actual costs and forecasted actuals	(12)
> Operating expenditure adjustments to reflect actuals and forecasted actuals	780
> Winter Control	589
> Traffic Streetlight/Signal Hydro	261
> Traffic Signal Maintenance	29
> Traffic Streetlight Maintenance	57
> Traffic Sign Materials	5
> Road Operations Material	10
> Pavement Marking	18
> Contracted Services	105
> Contracted Services	143
> Parkland & Streetscape New Growth (Net Impact \$ 154k)	
- Students - Horticulture (4) - Growth	52
- Students - Parks Keepers (5) - Growth	65
- Utiilities	10
- Materials	27
> Street Sweeping - Growth	20
> Temporary Works Yard Operating Impacts	40
> Traffic Streetlight - ROP Recovery	(132)
> Fleet Vehicles and Equipement Maintenance	32
> Crossing Guards (8 P/T)	87
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	2,187

Operating Variance Details

Transit

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	2,474
> Operating expenditure adjustments to reflect actuals and forecasted actuals	
- Vehicle Repairs and Maintenance	500
- Diesel Fuel Rate (Inflation)	425
- Presto Commission Costs	909
- Other	129
> Revenue adjustments to reflect actuals and forecasted actuals	
- Ridership Increase	(7,500)
- Transit Fare Increase	(724)
- Provincial Gas Tax	(200)
- Advertising Revenue Adjustment	(160)
> Conventional Growth Service Increase (22,000 Service Hours - net \$1,490K impact)	
- Operators (16 F/T)	1,636
- Mechanics (3 F/T)	382
- GSP (1 F/T)	89
- Supervisor, Service Delivery (1 F/T)	118
- Fuel Costs, Repair Costs, etc.	452
- Revenue Recovery (45%)	(1,188)
> Business Systems Analyst (1)	107
> External Uncontrollable Impacts	
- Diesel Fuel Rate (Cap & Trade)	617
- Hydro	63
- Heating Fuel	37
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(1,834)

Operating Variance Details

Transit

2018-2020 Proposed Budget Variance (\$000s)

2018 BUDGET (Continued)	
NEW OR ENHANCED SERVICES	Variance
> Zum Service Increase (21,000 Service Hours - net \$1,456K impact)	
- Operators (16 F/T)	1,636
- Mechanics (2 F/T)	255
- Supervisor, Service Delivery (1 F/T)	118
- Fuel Costs, Repair Costs, etc.	609
- Revenue Recovery (45%)	(1,161)
- Internal Borrowing Repayments	810
> Additional Zum Capacity Service Increase (22,000 Service Hours - net \$1,581K impact)	
- Operators (16 F/T)	1,636
- Mechanics (3 F/T)	382
- GSP (1 F/T)	89
- Supervisor, Service Delivery (1 F/T)	118
- Fuel Costs, Repair Costs, etc.	616
- Revenue Recovery (45%)	(1,260)
- Internal Borrowing Repayments	810
TOTAL NEW OR ENHANCED SERVICES	4,657
TOTAL, NET EXPENDITURE CHANGE	2,823

Operating Variance Details

Transit

2018-2020 Proposed Budget Variance (\$000s)

2019 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	880
> Operating expenditure adjustments to reflect actuals and forecasted actuals	
- Presto Commission Costs	460
- Other	200
> Revenue adjustments to reflect actuals and forecasted actuals	
- Transit Fare Increase	(760)
- Provincial Gas Tax	(2,850)
- Ridership Increase	(1,000)
> Conventional Growth Service Increase (17,000 Service Hours - net \$1,225K impact)	
- Operators (13 F/T)	1,355
- Mechanics (2 F/T)	260
- GSP (1 F/T)	87
- Supervisor, Service Delivery (1 F/T)	117
- Fuel Costs, Repair Costs, etc.	374
- Revenue Recovery (45%)	(968)
> External Uncontrollable Impacts	
- Diesel Fuel Rate (Cap & Trade)	647
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(1,198)
NEW OR ENHANCED SERVICES	
> Züm Service Increase (19,000 Service Hours - net \$1,382K impact)	
- Operators (14 F/T)	1,460
- Mechanics (2 F/T)	260
- GSP (1 F/T)	87
- Supervisor, Service Delivery (1 F/T)	117
- Fuel Costs, Repair Costs, etc.	551
- Revenue Recovery (45%)	(1,092)
- Internal Borrowing Repayments	1,010
TOTAL NEW OR ENHANCED SERVICES	2,392
TOTAL, NET EXPENDITURE CHANGE	1,194

Operating Variance Details

Transit

2018-2020 Proposed Budget Variance (\$000s)

2020 BUDGET	
BASE OPERATING ADJUSTMENTS & GROWTH	Variance
> Compensation adjustments to reflect actual costs and forecasted actuals	(125)
> Operating expenditure adjustments to reflect actuals and forecasted actuals	
- Presto Commission Costs	1,360
- Presto Maintenance Costs	(624)
Other	200
> Revenue adjustments to reflect actuals and forecasted actuals	
- Transit Fare Increase	(736)
- Provincial Gas Tax	(2,850)
- Ridership Increase	(500)
> Conventional Growth Service Increase (25,000 Service Hours - net \$1,727K impact)	
- Operators (18 F/T)	1,877
- Mechanics (3 F/T)	390
- GSP (1 F/T)	87
- Supervisor, Service Delivery (1 F/T)	117
- Fuel Costs, Repair Costs, etc.	595
- Revenue Recovery (45%)	(1,339)
> External Uncontrollable Impacts	
- Diesel Fuel Rate (Cap & Trade)	716
TOTAL BASE OPERATING ADJUSTMENTS & GROWTH	(832)
NEW OR ENHANCED SERVICES	
> Züm Service Increase (27,000 Service Hours - net \$2,047K impact)	
- Operators (19 F/T)	1,981
- Mechanics (3 F/T)	390
- GSP (2 F/T)	173
- Supervisor, Service Delivery (2 F/T)	234
- Fuel Costs, Repair Costs, etc.	855
- Revenue Recovery (45%)	(1,587)
- Internal Borrowing Repayments	1,420
TOTAL NEW OR ENHANCED SERVICES	3,467
TOTAL, NET EXPENDITURE CHANGE	2,635

LET'S **CONNECT**
BUDGET
2018

2018-2020
**APPROVED OPERATING AND
CAPITAL BUDGETS**



STAFF REQUESTS

2018 Staff Requests

SERVICE AREA	POSITION TITLE	# OF POSITIONS
Brampton Public Library	Digital User Experience Analyst	1
	Digital Literacy Specialist Librarian	1
	Information Systems Technician	1
	Grant Identification and Fund Development Manager	1
	Neighbourhood Librarian	1
	Technology Systems Technician	1
	6	
Building	Building Inspector	4
	Senior Plans Examiner	1
	5	
Building Design and Construction	Project Manager	1
	Project Coordinator	5
	6	
Recreation	Research and Analysis Assistant	1
		1
Enforcement and By-Law Services	Enforcement Clerk	1
	Enforcement Supervisor	1
	Prosecutor	1
	Property Standards Officer	4
	7	
Fire and Emergency Services	Firefighters	20
		20
Transit	Operators	48
	Mechanics	8
	Supervisor - Service Delivery	3
	Business Analyst	1
	General Service Person	2
	62	
TOTAL		107

Includes F/T and Conversions to F/T

2019 Staff Requests

SERVICE AREA	POSITION TITLE	# OF POSITIONS
Animal Services	Animal Control Officer / Court Officer	1
	Supervisor , Animal Services	1
		2
Brampton Public Library	Digital Curation Specialist	1
	Digital Curation Support Technician	1
	Grant Identification and Fund Development Manager	1
	Neighbourhood Librarian	1
	Technology Systems Technician	1
		5
Building	Building Inspector	2
	Plans Examiner	2
		4
Building Design and Construction	Project Manager	2
	Project Coordinator	3
		5
City Clerk	Office Assistant	1
		1
Enforcement and By-Law Services	Enforcement Officer	1
		1
Facilities, Operations and Maintenance	Tradesperson	4
		4
Fire and Emergency Services	Firefighters	21
	District Chief, Firefighting	4
	Education Officer, Fire/Life Safety	1
	Fire Prevention Officer, Fire Prevention	2
		28
Human Resources	Staffing Assistant	1
		1

Includes F/T and Conversions to F/T

2019 Staff Requests (Continued)



SERVICE AREA	POSITION TITLE	# OF POSITIONS
Information Technology	Enterprise Systems Analyst	1
	Analyst, Employee	1
		2
Legal	Prosecutor	1
	Legal Assistant, Prosecutions	1
		2
Parks and Forestry	Parks Keeper	2
	Gardener II	2
		4
Recreation	Recreation Supervisor	1
	Operations Coordinator	1
	Coordinator, Policy and Procedure	1
	Programmer	3
	Program Coordinator	1
	Facility Clerk	1
Facility General Operator	2	
		10
Road Maintenance, Operations and Fleet	Asset and Work Order Management Analyst	1
	Traffic Labourer	1
	Traffic Truck Driver	1
		3
Strategic Planning Initiatives	Senior Planner / Strategic Lead	1
		1
Transit	Operators	27
	Mechanics	4
	Supervisor - Service Delivery	2
	General Service Person	2
		35
Transportation Planning	Transportation Planner	1
		1
Transportation Special Projects	Manager, Higher Order Transit	1
		1
TOTAL		110

Includes F/T and Conversions to F/T

2020 Staff Requests

SERVICE AREA	POSITION TITLE	# OF POSITIONS
Animal Services	Coordinator, Community Outreach	1
	Animal Control Officers	3
		4
Brampton Public Library	Business Analyst	1
	Product Development Specialist	1
	Research and Development Librarian	2
	Library Technician	2
		6
Building Design and Construction	Project Manager	2
	Coordinator, Inventory	1
	Project Coordinator	4
		7
Enforcement and By-Law Services	Enforcement Officer	1
		1
Facilities, Operations and Maintenance	Tradesperson	4
	Security Crime Prevention and Analytics Supervisor	1
	Security Operations Team Lead	1
	CCTV and Records Coordinator, Security Systems	1
	System Maintenance Technician, Security Systems	1
		8
Fire and Emergency Services	Firefighters	21
	Training Officer, Training	1
	Fire Prevention Coordinator, Fire Prevention	1
		23
Transit	Operators	37
	Mechanics	6
	Supervisor - Service Delivery	3
	General Service Person	3
		49
Urban Design	Urban Design Coordinator	1
		1
TOTAL		99

Includes F/T and Conversions to F/T

LET'S CONNECT
BUDGET
2018

2018-2020 APPROVED OPERATING AND CAPITAL BUDGETS



CAP FUNDING SOURCE



Supplemental Details - Capital Funding Source Summary



2018
2019
2020

Cap Fund - 3
Cap Fund - 13
Cap Fund - 22

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Brampton Public Library						
Automation Software & Hardware Upgrades		50				\$50
Brampton Library - 4 Corners		(450)				(\$450)
BramWest Branch Furniture, Fixtures & Equipment		100				\$100
Collection Development		600				\$600
Furniture Refresh		200				\$200
Grant Identification & Fund Development		50				\$50
Service Level & Benchmarking Study		(75)				(\$75)
Brampton Public Library - Total		\$475				\$475
Community Services						
Building Design & Construction						
Facilities Repair & Replacement						
Facilities Repair & Replacement		8,911		(932)		\$7,979
Facilities Repair & Replacement - Total		\$8,911		(\$932)		\$7,979
IDS- Interior Design Services						
Interior Design Services		1,905				\$1,905
IDS- Interior Design Services - Total		\$1,905				\$1,905
Building Design & Construction - Total		\$10,816		(\$932)		\$9,884
Facilities Operations & Maintenance						
Asset Mgmt & Capital Planning						
Facility Inspections & Audits		664				\$664
Asset Mgmt & Capital Planning - Total		\$664				\$664

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Energy Management						
Energy Programs		500				\$500
Energy Management - Total		\$500				\$500
Facilities Maintenance						
Accessibility Program		(440)				(\$440)
Corporate Indoor Asset Replacement		150				\$150
Misc. Initiatives – Facilities Operations & Maintenance		(227)				(\$227)
Facilities Maintenance - Total		(\$517)				(\$517)
Security Services						
Corporate Security Systems		100				\$100
Minor Capital – Corporate Security		75				\$75
Security Services - Total		\$175				\$175
Facilities Operations & Maintenance - Total		\$822				\$822
New Construction						
8 Nelson Purchase / Remediation / Reno		2,500				\$2,500
Balmoral Recreation Centre	430	570				\$1,000
Brampton Centre for Education, Innovation and Collaboration			20,000			\$20,000
Chris Gibson Recreation Centre	1,800	200				\$2,000
East-end Community Centre	5,175	575			6,850	\$12,600
Howden Recreation Centre	2,700	300				\$3,000
New Facilities Development		350				\$350
Williams Parkway Brampton Fire and Emergency Services Campus			42,000			\$42,000
New Construction - Total	\$10,105	\$4,495	\$62,000		\$6,850	\$83,450

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Recreation						
Infrastructure Project Funding		65				\$65
Powerade Centre		100				\$100
Recreation - Miscellaneous Initiatives	207	656				\$863
Recreation - Total	\$207	\$821				\$1,028
Community Services - Total	\$10,312	\$16,954	\$62,000	(\$932)	\$6,850	\$95,184
Corporate Services						
Enforcement & Bylaw Services						
Enforcement Duty Vests		84				\$84
Enforcement & Bylaw Services - Total		\$84				\$84
Finance						
Corporate Asset Management		1,075		(75)		\$1,000
Destination District Site Development		500				\$500
Development Charges Study	450	50				\$500
Minor Capital - Corporate Wide		115				\$115
User Fee Study		300				\$300
Finance - Total	\$450	\$2,040		(\$75)		\$2,415
Information Technology						
Business Systems & Corporate Technology Program						
Corporate Technology Program		4,078			2,250	\$6,328
Business Systems & Corporate Technology Program - Total		\$4,078			\$2,250	\$6,328
Citizen Service Program						
Citizen Service Program		200				\$200
Citizen Service Program - Total		\$200				\$200

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Core Infrastructure Program						
Core Technologies Program		4,110				\$4,110
Core Infrastructure Program - Total		\$4,110				\$4,110
Information Technology - Total		\$8,388			\$2,250	\$10,638
Corporate Services - Total	\$450	\$10,512		(\$75)	\$2,250	\$13,137
Economic Development & Culture						
Cultural Services						
Cultural Services Initiatives		396				\$396
Cultural Services - Total		\$396				\$396
Economic Development						
Central Area Model		(60)				(\$60)
Office of the Central Area Mobile App		(60)				(\$60)
Economic Development - Total		(\$120)				(\$120)
Economic Development & Culture - Total		\$276				\$276
Fire & Emergency Services						
Dispatch Equipment		2,654				\$2,654
Fire Fighting Equipment		500				\$500
Fire Miscellaneous Initiatives		221				\$221
Growth Vehicles			900			\$900
Vehicle Replacement		1,600				\$1,600
Fire & Emergency Services - Total		\$4,975	\$900			\$5,875

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Mayor and Council						
Minor Capital - Council Members		22				\$22
Technology Acquisition / Refresh		55				\$55
Mayor and Council - Total		\$77				\$77
Office of the CAO						
City Clerk						
Brampton Records & Info Mgmt System-BRIMS		285				\$285
City Clerk - Total		\$285				\$285
Strategic Communications						
Minor Capital Strategic Communications		13				\$13
Strategic Communications - Total		\$13				\$13
Office of the CAO - Total		\$298				\$298
Planning & Development Services						
Building						
Minor Capital - Building					12	\$12
Building - Total					\$12	\$12
Development Services						
Queen Street Corridor Policy and Zoning Review		120				\$120
Development Services - Total		\$120				\$120
Planning						
Planning Vision Implementation		300				\$300
Urban Centres Implementation	100	100				\$200
Planning - Total	\$100	\$400				\$500

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Policy Planning						
Bram East Employment Land Review		75				\$75
Bramalea Mobility Hub Master Plan	75	75				\$150
Brampton Natural Areas Inventory		(160)				(\$160)
Central Area Downtown Implementation Master Plan		(100)				(\$100)
Downtown Etobicoke Creek Revitalization Studies Sustainability Plan		(50)				(\$50)
Forecast Update for DC By-Law	(100)	(50)				(\$150)
Policy Planning - Total	(\$25)	(\$210)				(\$235)
Strategic Planning Initiatives						
Strategic Planning Studies		2,000				\$2,000
Strategic Planning Initiatives - Total		\$2,000				\$2,000
Transportation Planning						
Transportation Master Plan (TMP)	224	276				\$500
Transportation Planning - Total	\$224	\$276				\$500
Planning & Development Services - Total	\$299	\$2,586			\$12	\$2,897

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Public Works & Engineering						
Capital Works						
Bridge Repairs		900		2,655		\$3,555
Castlemore Road Widening	5,700	300				\$6,000
Downtown Improvements			30,000			\$30,000
Environmental Assessments	1,650					\$1,650
Humberwest Parkway Widening (Airport Road / Williams Pkwy / Castlemore Road)	1,425	75				\$1,500
Intersection Improvements	500					\$500
Intersection Improvements – Region of Peel	700					\$700
Land Acquisitions	2,000					\$2,000
Minor Capital - Engineering		55				\$55
Noise Walls		300				\$300
Pre-Engineering	750					\$750
Project Design	2,340	200	1,400			\$3,940
Road Infrastructure Miscellaneous	360	90				\$450
Road Network Survey		405				\$405
Road Resurfacing Program				12,000	1,220	\$13,220
Sidewalks	1,200					\$1,200
Utility Relocation	2,018	432				\$2,450
Williams Parkway	9,540	1,060				\$10,600
Capital Works - Total	\$28,183	\$3,817	\$31,400	\$14,655	\$1,220	\$79,275

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Environment & Development Engineering						
East-West Spine Rd	4,689					\$4,689
Environmental Master Plan Implementation		100				\$100
Neighbourhood Parks	67	8				\$75
Riverwalk		1,400				\$1,400
Storm Water Pond Retrofits	190	10				\$200
Valleyland Development	562	63				\$625
Environment & Development Engineering - Total	\$5,508	\$1,581				\$7,089
Parks Maintenance and Forestry						
Parks-New Development						
Brampton Soccer Centre - Artificial Turf Fields & Dome	6,633	1,397				\$8,030
Norton Park Development	90	10				\$100
Parks-New Development - Total	\$6,723	\$1,407				\$8,130
Parks-Outdoor Assets						
Emerald Ash Borer		1,703				\$1,703
Minor Capital		25				\$25
New Capital Development	648	1,077				\$1,725
Planning & Infrastructure – Outdoor Asset Replacement		745				\$745
Parks-Outdoor Assets - Total	\$648	\$3,550				\$4,198
Parks Maintenance and Forestry - Total	\$7,371	\$4,957				\$12,328

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Road Maintenance, Operations & Fleet						
Fleet Services						
New Equipment		993			116	\$1,109
Replacement Equipment		2,260				\$2,260
Fleet Services - Total		\$3,253			\$116	\$3,369
Road Operations						
AVL/GPS Solution		450				\$450
Minor Capital – Operations		10				\$10
Road Operations - Total		\$460				\$460
Traffic Services						
Minor Capital - Traffic		10				\$10
Streetlighting		1,470				\$1,470
Streetlighting LED Retrofit		1,500				\$1,500
Traffic Signal Modernization Program				600		\$600
Traffic Signalization	400					\$400
Traffic Services - Total	\$400	\$2,980		\$600		\$3,980
Road Maintenance, Operations & Fleet - Total	\$400	\$6,693		\$600	\$116	\$7,809
Transportation Special Projects						
Hurontario Light Rail Transit		341			1,059	\$1,400
Transportation Special Projects - Total		\$341			\$1,059	\$1,400
Public Works & Engineering - Total	\$41,462	\$17,389	\$31,400	\$15,255	\$2,395	\$107,901

2018 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Transit						
Bus Purchases			7,466	17,024		\$24,490
Bus Refurbishments		1,320		4,200		\$5,520
Bus Shelters/Pads/Stops		416				\$416
Minor Capital – Transit		207				\$207
Transit IT Initiatives				1,500		\$1,500
Transit - Total		\$1,943	\$7,466	\$22,724		\$32,133
Grand Total	\$52,523	\$55,485	\$101,766	\$36,972	\$11,507	\$258,253

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Brampton Public Library						
Automation Software & Hardware Upgrades		50				\$50
Collection Development		1,000				\$1,000
Grant Identification & Fund Development		50				\$50
Brampton Public Library - Total		\$1,100				\$1,100
Community Services						
Building Design & Construction						
Facilities Repair & Replacement						
Facilities Repair & Replacement		16,161				\$16,161
Facilities Repair & Replacement - Total		\$16,161				\$16,161
IDS- Interior Design Services						
Interior Design Services		2,550				\$2,550
IDS- Interior Design Services - Total		\$2,550				\$2,550
Building Design & Construction - Total		\$18,711				\$18,711
Facilities Operations & Maintenance						
Asset Mgmt & Capital Planning						
Facility Inspections & Audits		1,080				\$1,080
Asset Mgmt & Capital Planning - Total		\$1,080				\$1,080
Energy Management						
Energy Programs		500				\$500
Energy Management - Total		\$500				\$500

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Facilities Maintenance						
Corporate Indoor Asset Replacement		150				\$150
Misc. Initiatives – Facilities Operations & Maintenance		350				\$350
Facilities Maintenance - Total		\$500				\$500
Security Services						
Corporate Security Systems		150				\$150
Minor Capital – Corporate Security		75				\$75
Security Services - Total		\$225				\$225
Facilities Operations & Maintenance - Total		\$2,305				\$2,305
New Construction						
Balmoral Recreation Centre	3,870	5,130				\$9,000
Brampton Centre for Education, Innovation and Collaboration			80,000			\$80,000
Chris Gibson Recreation Centre	16,200	1,800				\$18,000
Fire Station 214	600					\$600
Howden Recreation Centre	840	1,160				\$2,000
New Facilities Development		460				\$460
Redevelopment of Fire Station 201		900				\$900
New Construction - Total	\$21,510	\$9,450	\$80,000			\$110,960
Recreation						
Recreation - Miscellaneous Initiatives		325				\$325
Recreation - Total		\$325				\$325
Community Services - Total	\$21,510	\$30,791	\$80,000			\$132,301

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Corporate Services						
Finance						
Corporate Asset Management		1,000				\$1,000
Minor Capital - Corporate Wide		100				\$100
User Fee Study		375				\$375
Finance - Total		\$1,475				\$1,475
Information Technology						
Business Systems & Corporate Technology Program						
Corporate Technology Program		3,767				\$3,767
Business Systems & Corporate Technology Program - Total		\$3,767				\$3,767
Citizen Service Program						
Citizen Service Program		100				\$100
Citizen Service Program - Total		\$100				\$100
Core Infrastructure Program						
Core Technologies Program		2,755				\$2,755
Core Infrastructure Program - Total		\$2,755				\$2,755
Information Technology - Total		\$6,622				\$6,622
Corporate Services - Total		\$8,097				\$8,097
Economic Development & Culture						
Cultural Services						
Cultural Services Initiatives		250				\$250
Cultural Services - Total		\$250				\$250
Economic Development & Culture - Total		\$250				\$250

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Fire & Emergency Services						
Dispatch Equipment		300				\$300
Fire Fighting Equipment		800				\$800
Fire Miscellaneous Initiatives		171				\$171
Growth Vehicles		190	900			\$1,090
Vehicle Replacement		3,675				\$3,675
Fire & Emergency Services - Total		\$5,136	\$900			\$6,036
Mayor and Council						
Minor Capital - Council Members		13				\$13
Mayor and Council - Total		\$13				\$13
Office of the CAO						
City Clerk						
Brampton Records & Info Mgmt System-BRIMS		300				\$300
Web Streaming Encoding and Annotation Tool for Council / Committee meetings		25				\$25
City Clerk - Total		\$325				\$325
Strategic Communications						
Development of New Brand		100				\$100
Minor Capital Strategic Communications		13				\$13
Strategic Communications - Total		\$113				\$113
Office of the CAO - Total		\$438				\$438

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Planning & Development Services						
Building						
Minor Capital - Building					12	\$12
Building - Total					\$12	\$12
Development Services						
Community Improvement Plan Program		300				\$300
Development Services - Total		\$300				\$300
Planning						
Planning Vision Implementation		300				\$300
Urban Centres Implementation	100	100				\$200
Planning - Total	\$100	\$400				\$500
Transportation Planning						
Transportation Master Plan (TMP)	112	138				\$250
Transportation Planning - Total	\$112	\$138				\$250
Planning & Development Services - Total	\$212	\$838			\$12	\$1,062

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Public Works & Engineering						
Capital Works						
Bridge Repairs				3,500		\$3,500
Chinguacousy Road Widening	7,600	400				\$8,000
Concrete Road Construction	2,000					\$2,000
Cottrelle Blvd (Humberwest - Goreway)	27,700					\$27,700
Environmental Assessments	1,500					\$1,500
Goreway Drive Widening	16,000				16,000	\$32,000
Intersection Improvements	238	12				\$250
Intersection Improvements – Region of Peel	1,000					\$1,000
Land Acquisitions	6,000					\$6,000
McLaughlin Road Widening	7,650	850				\$8,500
Minor Capital - Engineering		125				\$125
Noise Walls	300					\$300
Pre-Engineering	750					\$750
Project Design	4,000	250				\$4,250
Road Infrastructure Miscellaneous	360	90				\$450
Road Network Survey		100				\$100
Road Resurfacing Program				12,500	100	\$12,600
Sidewalks	600					\$600
Utility Relocation	4,047	303				\$4,350
Capital Works - Total	\$79,745	\$2,130		\$16,000	\$16,100	\$113,975

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Environment & Development Engineering						
Environmental Master Plan Implementation		100				\$100
Neighbourhood Parks	67	8				\$75
Rivermont Road	300					\$300
Riverwalk			700			\$700
Storm Water Management - Restoration		2,000				\$2,000
Storm Water Management Study		200				\$200
Storm Water Pond Retrofits	1,007	53				\$1,060
Valleyland Development	899	101				\$1,000
Environment & Development Engineering - Total	\$2,273	\$2,462	\$700			\$5,435
Parks Maintenance and Forestry						
Parks-New Development						
Pathways Implementation Program	225	25				\$250
Parks-New Development - Total	\$225	\$25				\$250
Parks-Outdoor Assets						
Emerald Ash Borer		1,703				\$1,703
Minor Capital		25				\$25
New Capital Development	12,591	2,029				\$14,620
Planning & Infrastructure – Outdoor Asset Replacement		1,000				\$1,000
Parks-Outdoor Assets - Total	\$12,591	\$4,757				\$17,348
Parks Maintenance and Forestry - Total	\$12,816	\$4,782				\$17,598

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Road Maintenance, Operations & Fleet						
Fleet Services						
New Equipment		1,329			50	\$1,379
Replacement Equipment		2,750				\$2,750
Fleet Services - Total		\$4,079			\$50	\$4,129
Road Operations						
AVL/GPS Solution		155				\$155
Minor Capital – Operations		10				\$10
Road Operations - Total		\$165				\$165
Traffic Services						
Streetlighting		1,790				\$1,790
Streetlighting LED Retrofit		1,500				\$1,500
Traffic Signal Modernization Program		700				\$700
Traffic Signalization	400					\$400
Traffic Services - Total	\$400	\$3,990				\$4,390
Road Maintenance, Operations & Fleet - Total	\$400	\$8,234			\$50	\$8,684
Transportation Special Projects						
Hurontario Light Rail Transit		432			2,218	\$2,650
Transportation Special Projects - Total		\$432			\$2,218	\$2,650
Public Works & Engineering - Total	\$95,234	\$18,040	\$700	\$16,000	\$18,368	\$148,342

2019 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Transit						
Bus Purchases			4,666	21,284		\$25,950
Bus Refurbishments		2,000		2,250		\$4,250
Bus Shelters/Pads/Stops				416		\$416
Fare Collection Equipment		3,334		6,666		\$10,000
Minor Capital – Transit		207				\$207
Transit - Total		\$5,541	\$4,666	\$30,616		\$40,823
Grand Total	\$116,956	\$70,244	\$86,266	\$46,616	\$18,380	\$338,462

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Brampton Public Library						
Automation Software & Hardware Upgrades		50				\$50
Collection Development		1,100				\$1,100
Brampton Public Library - Total		\$1,150				\$1,150
Community Services						
Building Design & Construction						
Facilities Repair & Replacement						
Facilities Repair & Replacement		9,685				\$9,685
Facilities Repair & Replacement - Total		\$9,685				\$9,685
IDS- Interior Design Services						
Interior Design Services		3,120				\$3,120
IDS- Interior Design Services - Total		\$3,120				\$3,120
Building Design & Construction - Total		\$12,805				\$12,805
Facilities Operations & Maintenance						
Asset Mgmt & Capital Planning						
Facility Inspections & Audits		730				\$730
Asset Mgmt & Capital Planning - Total		\$730				\$730
Energy Management						
Energy Programs		500				\$500
Energy Management - Total		\$500				\$500
Facilities Maintenance						
Corporate Indoor Asset Replacement		150				\$150
Misc. Initiatives – Facilities Operations & Maintenance		350				\$350
Facilities Maintenance - Total		\$500				\$500

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Security Services						
Corporate Security Systems		150				\$150
Minor Capital – Corporate Security		75				\$75
Security Services - Total		\$225				\$225
Facilities Operations & Maintenance - Total		\$1,955				\$1,955
New Construction						
Fire Station 214	4,600					\$4,600
Howden Recreation Centre	9,240	12,760				\$22,000
New Facilities Development		3,350				\$3,350
Redevelopment of Fire Station 201		6,350				\$6,350
New Construction - Total	\$13,840	\$22,460				\$36,300
Recreation						
Recreation - Miscellaneous Initiatives	180	845				\$1,025
Recreation - Total	\$180	\$845				\$1,025
Community Services - Total	\$14,020	\$38,065				\$52,085
Corporate Services						
Finance						
Corporate Asset Management		1,025				\$1,025
Minor Capital - Corporate Wide		81				\$81
Finance - Total		\$1,106				\$1,106
Information Technology						
Business Systems & Corporate Technology Program						
Corporate Technology Program		210				\$210
Business Systems & Corporate Technology Program - Total		\$210				\$210

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Core Infrastructure Program						
Core Technologies Program		7,900				\$7,900
Core Infrastructure Program - Total		\$7,900				\$7,900
Information Technology - Total		\$8,110				\$8,110
Corporate Services - Total		\$9,216				\$9,216
Economic Development & Culture						
Cultural Services						
Cultural Services Initiatives		50				\$50
Cultural Services - Total		\$50				\$50
Economic Development & Culture - Total		\$50				\$50
Fire & Emergency Services						
Dispatch Equipment		300				\$300
Fire Fighting Equipment		750				\$750
Fire Miscellaneous Initiatives		321				\$321
Vehicle Replacement		1,870				\$1,870
Fire & Emergency Services - Total		\$3,241				\$3,241
Office of the CAO						
Strategic Communications						
Development of New Brand		50				\$50
Minor Capital Strategic Communications		13				\$13
Strategic Communications - Total		\$63				\$63
Office of the CAO - Total		\$63				\$63

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Planning & Development Services						
Building						
Minor Capital - Building					12	\$12
Building - Total					\$12	\$12
Development Services						
Community Improvement Plan Program		300				\$300
Development Services - Total		\$300				\$300
Planning						
Planning Vision Implementation		300				\$300
Urban Centres Implementation	100	100				\$200
Planning - Total	\$100	\$400				\$500
Transportation Planning						
Transportation Master Plan (TMP)	112	138				\$250
Transportation Planning - Total	\$112	\$138				\$250
Planning & Development Services - Total	\$212	\$838			\$12	\$1,062

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Public Works & Engineering						
Capital Works						
Bridge Repairs		4,500				\$4,500
Concrete Road Construction	2,000					\$2,000
Environmental Assessments	2,300					\$2,300
Goreway Drive Widening	19,000	1,000				\$20,000
Intersection Improvements	1,000					\$1,000
Land Acquisitions	6,000					\$6,000
Minor Capital - Engineering		70				\$70
Noise Walls	225				75	\$300
Pre-Engineering	750					\$750
Project Design	2,750	250				\$3,000
Road Resurfacing Program	360	190		13,000		\$13,550
Sidewalks	600					\$600
Utility Relocation	38,048	2,302			4,000	\$44,350
Williams Parkway	30,400	1,600				\$32,000
Capital Works - Total	\$103,433	\$9,912		\$13,000	\$4,075	\$130,420

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Environment & Development Engineering						
Environmental Master Plan Implementation		100				\$100
Remembrance Road	1,600					\$1,600
Rivermont Road	880					\$880
Riverwalk			1,000			\$1,000
Storm Water Management - Restoration		2,200				\$2,200
Storm Water Management Study		200				\$200
Environment & Development Engineering - Total	\$2,480	\$2,500	\$1,000			\$5,980
Parks Maintenance and Forestry						
Parks-New Development						
Wayfinding & Signage Program (Outdoors)	180	20				\$200
Parks-New Development - Total	\$180	\$20				\$200
Parks-Outdoor Assets						
Emerald Ash Borer		1,703				\$1,703
Minor Capital		25				\$25
New Capital Development	5,485	965				\$6,450
Planning & Infrastructure – Outdoor Asset Replacement		1,500				\$1,500
Parks-Outdoor Assets - Total	\$5,485	\$4,193				\$9,678
Parks Maintenance and Forestry - Total	\$5,665	\$4,213				\$9,878
Road Maintenance, Operations & Fleet						
Fleet Services						
Replacement Equipment		3,000				\$3,000
Fleet Services - Total		\$3,000				\$3,000

2020 Capital Budget

Funding Source Summary (\$000s)



	DC Reserve	Tax Based	Debt Based	Subsidies And Grants	Other	Total Funding Request
Road Operations						
AVL/GPS Solution		90				\$90
Road Operations - Total		\$90				\$90
Traffic Services						
Streetlighting		1,780				\$1,780
Streetlighting LED Retrofit		1,500				\$1,500
Traffic Signal Modernization Program		700				\$700
Traffic Signalization	400					\$400
Traffic Services - Total	\$400	\$3,980				\$4,380
Road Maintenance, Operations & Fleet - Total	\$400	\$7,070				\$7,470
Transportation Special Projects						
Light Rail Transit Extension Environmental Assessment		250				\$250
Transportation Special Projects - Total		\$250				\$250
Public Works & Engineering - Total	\$111,978	\$23,945	\$1,000	\$13,000	\$4,075	\$153,998
Transit						
Bus Purchases			6,534	27,796		\$34,330
Bus Refurbishments		4,050		2,600		\$6,650
Bus Shelters/Pads/Stops		416				\$416
Minor Capital – Transit		207				\$207
Transit - Total		\$4,673	\$6,534	\$30,396		\$41,603
Grand Total	\$126,210	\$81,241	\$7,534	\$43,396	\$4,087	\$262,468

LET'S CONNECT
BUDGET
2018

2018-2020
**APPROVED OPERATING AND
CAPITAL BUDGETS**



CAP PROJ DESCRIPTIONS



Supplemental Details - Capital Project Descriptions

2018	Brampton Library	Cap Proj - 4
	Community Services	Cap Proj - 8
	Corporate Services	Cap Proj - 20
	Economic Development	Cap Proj - 26
	Fire and Emergency Services	Cap Proj - 28
	Mayor and Council	Cap Proj - 31
	Office of the Chief Administrative Officer	Cap Proj - 32
	Planning and Development Services	Cap Proj - 33
	Public Works and Engineering	Cap Proj - 39
	Transit	Cap Proj - 60
2019	Brampton Library	Cap Proj - 63
	Community Services	Cap Proj - 65
	Corporate Services	Cap Proj - 74
	Economic Development	Cap Proj - 78
	Fire and Emergency Services	Cap Proj - 79

Supplemental Details - Capital Project Descriptions

2019	Mayor and Council	Cap Proj - 82
	Office of the Chief Administrative Officer	Cap Proj - 83
	Planning and Development Services	Cap Proj - 85
	Public Works and Engineering	Cap Proj - 88
	Transit	Cap Proj - 109
2020	Brampton Library	Cap Proj - 112
	Community Services	Cap Proj - 113
	Corporate Services	Cap Proj - 120
	Economic Development	Cap Proj - 123
	Fire and Emergency Services	Cap Proj - 124
	Office of the Chief Administrative Officer	Cap Proj - 126
	Planning and Development Services	Cap Proj - 127
	Public Works and Engineering	Cap Proj - 130
	Transit	Cap Proj - 146

BRAMPTON PUBLIC LIBRARY

2018 Capital Budget - Project Detail Summaries



Automation Software & Hardware Upgrades \$50

Upgrade software applications currently used to support the Library's network system. They include an Intergraded Library Service (ILS) Network & Self-Check-Out Kiosks and automated material handling equipment to meet a growing public demand.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$50	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186910-001	Software Upgrades / City Wide / All Locations	\$50

Brampton Library - 4 Corners (\$450)

Investigation and design of a complete refresh of the Four Corners branch. Potential items to refresh would be: replacement of entire hvac system, elevator(s), washrooms, paint, flooring, covered walkway, expansion, formalize makerspace.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	(\$450)	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176980-001	Brampton Library - 4 Corners / Ward 01	(\$450)

BRAMPTON PUBLIC LIBRARY

2018 Capital Budget - Project Detail Summaries



BramWest Branch Furniture, Fixtures & Equipment \$100

Construction costs and fit-up of furniture, fixtures and equipment (FF&E) for the opening of a new BramWest Interim Site.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186975-001	BramWest (Embleton) Interim Branch / Ward 04 / BramWest	\$100

Collection Development \$600

The funding supports the continued expansion and replacement of the existing collection across city-wide branches of the Library. The expansion of the collections includes books, newspapers, magazines, CD's, DVD's, audio books, videos, and other materials, and ebooks.

To keep the collections current and relevant and to supply newly published materials in various formats to meet the demands of a rapidly growing community. Access to the Internet and its many resources is an increasing demand of the Brampton community.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$600
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186900-001	Collection Development / City Wide	\$600

BRAMPTON PUBLIC LIBRARY

2018 Capital Budget - Project Detail Summaries



Furniture Refresh \$200

Furniture and soft seating across all library branches have reached more than 10 years of age, well beyond its useful life expectancy for public use furniture in a busy library environment. Scores from Brampton's State of Local Infrastructure report indicate that Furniture in most locations as being in poor condition.

The need is to replace the current soft seating with a covered, easily wipeable non-fabric surface, sturdy yet comfortable, easy to get in and out of that will last another 10 years for the enjoyment of our many users.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$200	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186976-001	Furniture Refresh / City Wide / All Locations	\$200

Grant Identification & Fund Development \$50

In support of the City's Game Changers, this fund will assist in marketing campaigns and assist in developing resources to support revenue generation opportunities for the Brampton Public Library.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve	\$50	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186904-001	Grant Identification & Fund Development / City Wide	\$50

BRAMPTON PUBLIC LIBRARY

2018 Capital Budget - Project Detail Summaries



Service Level & Benchmarking Study (\$75)

To secure the services of a consultant to research and benchmark Brampton Library's current funding per Capita and its service levels amongst other comparable Ontario Municipalities and libraries within the Greater Toronto Area (GTA) reporting back to the Library Board and City Council.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$75)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176902-001	Service Level & Benchmarking Study / Ward 01, Ward 02, Ward 03, Ward 04, Ward 05, Ward 06, Ward 07, Ward 08, Ward 09, Ward 10	(\$75)

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Building Design & Construction / Facilities Repair & Replacement / Facilities Repair & Replacement \$7,979

General repair, replacement (State of Good Repair), alterations and renovations at City wide facilities. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, roofing, structural, mechanical, electrical, building finishes, equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$8,911	
Res#91-Federal Gas Tax	(\$932)	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
151650-011	78 Main Street - Brampton Downtown Development Corporation (BDDC) / Ward 01	(\$10)
151650-012	Alderlea / Ward 04	(\$330)
151650-015	Balmoral Rec Ctr / Ward 08	(\$120)
151650-028	Century Gardens Rec Ctr / Ward 01	(\$50)
151650-043	Eldorado Park / Ward 06	(\$20)
151650-054	Greenbriar Rec Ctr / Ward 07	(\$7)
151650-059	Jim Archdekin Rec Ctr / Ward 02	(\$68)
151650-060	Ken Giles Rec Ctr / Ward 03	(\$53)
151650-063	Loafer's Lake Rec Ctr / Ward 02	(\$23)
151650-095	Fire Station 208 / Ward 09	(\$9)
151650-096	Fire Station 209 / Ward 10	(\$88)
151650-101	Terry Miller Rec Ctr / Ward 07	(\$17)

151650-102	Victoria Park Arena / Ward 08	(\$395)
151650-111	Miscellaneous Initiatives - Emergencies, unforeseeable and claims, various locations city wide / City Wide	(\$95)
161650-006	185 Clark Blvd - Transit / Ward 07 / 185 Clark Blvd	(\$400)
161650-060	Balmoral Recreation Centre / Ward 07 / Balmoral Recreation Centre	(\$33)
161650-063	Brampton Curling Club / Ward 03 / Brampton Curling Club	(\$97)
161650-140	Gage Park / Ward 03 / Gage Park	(\$3)
161650-180	Ken Giles Recreation Centre / Ward 03 / Ken Giles Recreation Centre	(\$18)
161650-191	Loafers Lake Recreation Centre / Ward 02 / Loafers Lake Recreation Centre	(\$6)
161650-200	Market Square Parking Garage / Ward 01 / Market Square Parking Garage	(\$300)
161650-240	Rose Theatre / Ward 01 / Rose Theatre	(\$412)
161650-254	South Fletcher's Sportsplex / Ward 04 / South Fletcher's Sportsplex	(\$75)
181650-053	Avondale Day Care / Ward 07 / Avondale Day Care	\$26
181650-081	Centennial Rec Centre / Ward 03 / Centennial Rec Centre	\$353
181650-085	Chris Gibson Recreation Centre / Ward 01 / Chris Gibson Recreation Centre	\$64
181650-092	Credit View Park / Ward 06 / Credit View Park	\$180
181650-120	Earnscliffe Recreation Centre / Ward 07 / Earnscliffe Recreation Centre	\$65
181650-122	Eldorado Park & Outdoor Pool / Ward 04 / Eldorado Park & Outdoor Pool	\$82

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



181650-123	Ellen Mitchell Recreation Centre / Ward 07 / Ellen Mitchell Recreation Centre	\$35	181650-501	Project Validation Team / City Wide / Various Locations	\$820
181650-136	FCCC Parks Maintenance Garage / Ward 04 / FCCC Parks Maintenance Garage	\$31	181650-502	Capital Project Validation Team / City Wide / Various Locations	\$520
181650-170	Jim Archdekin Recreation Centre / Ward 02 / Jim Archdekin Recreation Centre	\$740			
181650-181	Knightsbridge Community & Seniors Citizens' Centre / Ward 07 / Knightsbridge Community & Seniors Citizens' Centre	\$76			
181650-191	Loafers Lake Recreation Centre / Ward 02 / Loafer's Lake Recreation Centre	\$206			
181650-201	McMurphy Recreation Centre Kiwanis Youth / Ward 03 / McMurphy Recreation Centre Kiwanis Youth	\$190			
181650-202	Memorial Arena / Ward 03 / Memorial Arena	\$500			
181650-241	Rose Theatre Brampton - Garden Square / Ward 01 / Rose Theatre Brampton - Garden Square	\$990			
181650-253	Snelgrove Seniors Centre / Ward 02 / Snelgrove Seniors Centre	\$22			
181650-254	South Fletcher's Sportsplex / Ward 04 / South Fletcher's Sportsplex	\$1,978			
181650-285	Chinguacousy Wellness Centre / Ward 09 / Chinguacousy Wellness Centre	\$1,100			
181650-309	Fire Station 209 / Ward 10 / Fire Station 209	\$123			
181650-313	Fire Station 213 / Ward 08 / Fire Station 213	\$125			
181650-399	Fire Life Safety Centre / Ward 07 / Fire Life Safety Centre	\$63			
181650-400	Miscellaneous Initiatives - Emergency/Contingency / City Wide / Various Locations	\$1,500			
181650-401	Miscellaneous Initiatives - Facility Services / City Wide / Various Locations	\$819			

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Building Design & Construction / IDS- Interior Design Services / Interior Design Services \$1,905

All accommodation related general repairs, replacements, alterations and renovations within facilities City wide occupied by City staff. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, staff exits, new hires, accommodation special needs, building finishes, administrative space equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,905
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181900-001	2018 Annual Corporate Churn and Workplace Strategy Quick Wins / City Wide / Various Locations	\$550
181900-003	Recreation Admin Revamp Strategy - Implementation / City Wide / Various Locations	\$75
181900-051	Animal Shelter Admin Space Enforcement Building Reno	\$20
181900-135	Enforcement Relocation	\$700
181900-226	POA Clerks Counter Renovation	\$370
181900-240	Theatre Space Strategy - Revamp Implementation / City Wide / City Wide	\$190

Facilities Operations & Maintenance / Asset Mgmt & Capital Planning / Facility Inspections & Audits \$664

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$664
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
111760-001	Portfolio Management / City Wide / Various	(\$4)
131760-001	Portfolio Management / City Wide / Various	(\$12)
181760-001	Electrical Infrared Scan (2 Phases) / City Wide / Various Locations	\$25
181760-005	Capital Recovery / City Wide / Various Locations	\$255
181760-007	Various Asbestos/DSS Assessment & Abatement Programs / City Wide / Various Locations	\$300
181760-009	Radon Testing & Mitigation Program / City Wide / Various Locations	\$100

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Energy Management / Energy Programs \$500

Energy reduction & cost avoidance programs that reduce the demand for electricity, natural gas and water in City owned facilities through audits, feasibility studies and retrofit projects. Programs may include retrofits and upgrades for lighting, plug loads, mechanical equipment, building envelope and building automation. Programs will target efficiency improvements that reduce energy consumption establish standards and increase staff awareness to contribute to a reduction in our ongoing operating costs and greenhouse gas emissions (GHG).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181520-001	Building Automation System (BAS) / City Wide / Various Locations	\$250
181520-002	LED Lighting / City Wide / Various Locations	\$250

Facilities Operations & Maintenance / Facilities Maintenance / Accessibility Program (\$440)

Referencing legislated & City of Brampton standards, this program works in coordination with Indoor & Outdoor Asset replacement programs to improve the accessibility of all City buildings and properties for our citizens and users. Full accessibility audits have been performed by a contracted consultant specializing in Accessibility projects, in all City facilities over a multi-year program. From these audits, a prioritized list of recommended work will be generated, reviewed and packaged in the most efficient and logical manner to be tendered for completion in coordination with the facility programs. Essential areas of initial focus include: Ingress and egress from all properties, washroom & changeroom facilities, elevator access & controls, and signage.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$440)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
111530-001	Corporate Accessibility Programs / City Wide / Various	(\$440)

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Facilities Maintenance / Corporate Indoor Asset Replacement \$150

To provide tenant inducements on lease spaces as defined in lease agreements with various tenants.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$150
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181500-001	Corporate Indoor Asset Replacement / City Wide / Various Locations	\$150

Facilities Operations & Maintenance / Facilities Maintenance / Misc. Initiatives – Facilities Operations & Maintenance (\$227)

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$227)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131599-001	Minor Capital - Indoor Assets / City Wide / Various	(\$70)
141599-001	Minor Capital - Indoor Assets / City Wide / Various	(\$207)
161599-001	Minor Capital - FOM / City Wide / Various Locations	(\$300)
181599-001	Minor Capital - Indoor Assets / City Wide / Various Locations	\$350

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Security Services / Corporate Security Systems \$100

In order to ensure security systems in all municipal facilities become integrated and standardized, system upgrades are required. All projects in this category are geared to ensuring the best and most cost effective way of introducing security technology at the City for the well-being of our employees and visitors.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181850-001	Corporate Security Systems / City Wide / Various Locations	\$100

Facilities Operations & Maintenance / Security Services / Minor Capital – Corporate Security \$75

Minor Capital projects are for expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$75
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181899-001	Minor Capital - Corporate Security / City Wide / Various Locations	\$75

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



New Construction / 8 Nelson Purchase / Remediation / Reno \$2,500

The Purchase of the 8 Nelson, 6 Storey Office building with 2 levels of underground parking and Bus Transit Terminal. Remediation of the Parking Garage roof slab/Transit Terminal concrete slab.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181940-001	8 Nelson Purchase/Remediation/Reno / Ward 01 / 8 Nelson St. West.	\$2,500

New Construction / Balmoral Recreation Centre \$1,000

The redevelopment and expansion of Balmoral Recreation Centre from approximately 17,000 sq. ft. to 30,000 sq. ft. is to include a new indoor gymnasium and meeting spaces, while also constructing a new large outdoor splash pad to animate this centre, and meet the needs of residents in Bramalea south. It will be transformed from a single or limited use programming to a multi-purpose use facility providing a broad range of programs.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$430	
Res#78-10% Operating Dev Chg Contribution	\$47	
Res#4-Asset R&R	\$523	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185680-002	Balmoral Recreation Centre - Design / Ward 07 / Balmoral	\$1,000

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



New Construction / Brampton Centre for Education, Innovation and Collaboration \$20,000

Description: The vision for a joint-use centre for education, innovation and collaboration would provide a new central library, entrepreneurial, and cultural space in close proximity to a university facility in Downtown Brampton. The facility will articulate Brampton's commitment to life long learning, innovation and provide a platform for individuals, organizations, community to achieve productive, collaborative and deeply enriching learning experiences. The CEIC would be a place where collaboration leads to innovation, innovation leads to better outcomes and better outcomes leads to more dynamic and connected community.

The funds will be required to build the establishment of CEIC and includes:

- Land acquisition including assembly
- Planning and feasibility studies
- Architectural and engineering design
- Construction, including materials
- Equipment and labour
- Overhead, inspection and testing

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt	\$20,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185160-001	Brampton Centre for Education, Innovation and Collaboration	\$20,000

New Construction / Chris Gibson Recreation Centre \$2,000

The 55,000 square foot expansion of Chris Gibson Community Centre is part of a larger strategic plan that includes the future transformation of other older recreation centres. The expansion of Chris Gibson includes the addition of another arena ice pad and a gymnasium that will double the current facility size and will allow for increased programming opportunities in this high density urban area, and compliment the outdoor amenities located at this location. The expansion creates a larger destination facility that can be operated more efficiently while increasing programming use.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$1,800	
Res#4-Asset R&R	\$200	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185670-002	Chris Gibson Recreation Centre - Design / Ward 01 / Chris Gibson	\$2,000

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



New Construction / East-end Community Centre \$12,600

The development of an East-end Community Centre.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$5,175	
Res#78-10% Operating Dev Chg Contribution	\$575	
Res#2-CIL Parkland	\$6,850	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181771-001	East-end Community Centre / Ward 08 / East-end Community Centre	\$12,600

New Construction / Howden Recreation Centre \$3,000

The redevelopment of Howden includes the possible purchase of additional lands to provide street frontage and community presence, the demolition of the existing obsolete facility and the design and construction of a new 40,000 sq. ft. facility, adding roughly 17,000 additional square feet of recreation space from the original footprint. The new Community Centre will house a new triple gymnasium, fitness/studio space, and a variety of multi-purpose rooms that will create vibrancy, increase programming activity, and allow for additional active living choices in the Bramalea area.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$2,700	
Res#78-10% Operating Dev Chg Contribution	\$300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185600-001	Howden Recreation Centre - Land Acquisition / Ward 07 / Howden	\$3,000

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



New Construction / New Facilities Development \$350

With a multitude of new facilities required to be built to respond to growth, these funds are required to commence the detailed due diligence required to identify locations, commence scope refinement, establish timelines and create capital budget details for Council consideration.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$350
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181518-191	Loafer's Lake Recreation Centre / Loafer's Lake Recreation Centre	\$350

New Construction / Williams Parkway Brampton Fire and Emergency Services Campus \$42,000

Development of the Brampton Fire and Emergency Services (BFES) Williams Parkway Campus located at 425 Chrysler Drive. The work includes the demolition of existing facilities, site work and the design and construction of: replacing existing Fire Station 203; Fire Headquarters; Emergency Operations Centre (EOC); Fire Training and Administration including New training building and simulators.

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt		\$42,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162570-002	Williams Pkwy Fire Campus / Ward 08 / Fire Station 203	\$42,000

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries



Recreation / Infrastructure Project Funding \$65

Various projects at Chinguacousy Park as approved under the Federal/Provincial Infrastructure Stimulus Fund (ISF).

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$65
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
096410-001	Ching. Park Infrastructure Proj Top-Up / Ward 07 / Chinguacousy Park	\$65

Recreation / Powerade Centre \$100

The City of Brampton funds capital improvements to the Powerade Centre based on the criteria of safeguarding the buildings long-term value (preservation of assets), and assisting with operational efficiency (reduction of operating cost).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185780-001	Powerade Centre / Ward 03 / Powerade Centre	\$100

COMMUNITY SERVICES

2018 Capital Budget - Project Detail Summaries

Recreation / Recreation - Miscellaneous Initiatives \$863

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$207
Res#78-10% Operating Dev Chg Contribution	\$23
Res#4-Asset R&R	\$633

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185560-001	Fitness Equipment Replacement Program / City Wide / Various Locations	\$150
185560-002	Facility Furniture Replacement Program / City Wide / Various Locations	\$200
185560-003	Housekeeping Equipment Replacement Program / City Wide / Various Locations	\$100
185560-004	Recreation Strategies & Studies / City Wide / Various Locations	\$120
185560-008	Various Concession Related Items / City Wide / Various Locations	\$50
185560-009	Automated External Defibrillator Replacement Program / City Wide / Various Locations	\$33
185560-010	Rock Wall / Ward 03 / Ken Giles	\$110
185560-011	Rescue Boat / Ward 07 / Professors Lake	\$50
185560-012	Aquatic Equipment Replacement Program / City Wide / Various Locations	\$50

CORPORATE SERVICES

2018 Capital Budget - Project Detail Summaries



Enforcement & Bylaw Services / Enforcement Duty Vests \$84

Enforcement duty vests, often called a bulletproof vest, is an item of consideration for the health and safety of enforcement officers. This personal armor helps absorb the impact and reduce or stop penetration to the body from firearm-fired projectiles- and physical assault. It is worn on the torso and are designed to keep the officers safe from trauma and injury. Officers would typically wear the vest when responding to complaints at people's residences or in public settings.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$84
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181163-001	Enforcement Duty Vests / City Wide / Various.	\$84

Finance / Corporate Asset Management \$1,000

Through the Corporate Asset Management Plan, the City of Brampton is currently developing the State of Local Infrastructure Report for 2017 and building asset management plans for services. Funding is required for consulting services to ensure service levels are being met and developing policies for data management, risk management in an effective and efficient manner.

CAM Plan Demonstrates:

- Implementation of the Roadmap endorsed by the Council in 2016.
- Developing policies on data management, risk management and levels of service
- Developing a State of Local Infrastructure Report card annually enables decision makers to prioritize investments.
- Developing asset management plans for services such as transit, stormwater, facilities to bring accuracy to the infrastructure gaps.
- Levels of Service are being met in an effective and efficient manner.
- Building capacity on asset management through IAM training, seminars and webinars and spreading it to the Asset Management Network.
- Implement data governance principles based on International best practices will ensure good stewardship of data and leverage operational efficiencies.
- Responsible for management of the asset portfolio and communicate and justify funding requirements.
- Commitment that assets will be maintained in compliance with regulations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,075
Res#91-Federal Gas Tax		(\$75)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
151075-001	CAM Consulting / City Wide	\$0
181075-001	Corporate Asset Management / City Wide	\$250
181075-002	CAM Consulting / City Wide	\$750

CORPORATE SERVICES

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Finance / Destination District Site Development \$500

Part of a broader plan to unlock the development potential of City lands located at the intersection of highways 410 and 407. Work scope includes the planning and execution of a focused promotional plan and marketing effort aimed at creating awareness of the site and its potential beyond the immediate local market. This will conclude with the evaluation and recommendation of the highest potential proposals for the site.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve	\$500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181080-001	Destination District Site Development / Ward 03 / Main Intersection - Kennedy Road South & Steeles Avenue East.	\$500

Finance / Development Charges Study \$500

Funding for the Development Charges Update and Review process which is required every 5 years and next scheduled with completion no later than 2019. Funding is required mainly for consulting and technical support for the DC background study and related technical studies.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$450
Res#78-10% Operating Dev Chg Contribution	\$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181000-001	Conduct DC Review / City Wide / Various.	\$350
181000-002	Conduct DC Review / City Wide / Various.	\$150

CORPORATE SERVICES

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Finance / Minor Capital - Corporate Wide \$115

181098-040 Minor Capital - Development & Environmental Services / Ward 03 / City Hall \$19

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$115
181098-001	Minor Capital - Finance / Ward 03 / City Hall	\$5
181098-002	Minor Capital - Purchasing / Ward 03 / City Hall	\$5
181098-003	Minor Capital - Legal / Ward 03 / City Hall	\$5
181098-004	Minor Capital - Court Administration / Ward 03 / City Hall	\$5
181098-005	Minor Capital - Corporate Services / Ward 03 / City Hall	\$5
181098-006	Minor Capital - Enforcement / Ward 03 / City Hall	\$5
181098-011	Minor Capital - Animal Services / Ward 03 / City Hall	\$20
181098-020	Minor Capital - Economic Development & Culture / Ward 03 / City Hall	\$20
181098-030	Minor Capital - CAO / Ward 03 / City Hall	\$2
181098-031	Minor Capital - City Clerk / Ward 03 / City Hall	\$4
181098-032	Minor Capital - Service Innovation & Corp Performance / Ward 03 / City Hall	\$4
181098-033	Minor Capital - Human Resources / Ward 03 / City Hall	\$14
181098-034	Minor Capital - Internal Audit / Ward 03 / City Hall	\$2

CORPORATE SERVICES

2018 Capital Budget - Project Detail Summaries



Finance / User Fee Study \$300

Comprehensive User Fee study will identify opportunities for improving the effectiveness and efficiency of the City's management of its user fees and assess full cost recovery, city policy, provincially-legislated, and market-competitiveness. To provide transparency for the basis on which the fees are established, reviewed, approved and managed.

PROPOSED FUNDING SOURCES (\$000s)

	General Rate Stabilization Reserve	\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181065-001	User Fee Study / City Wide / Various.	\$300

Information Technology / Business Systems & Corporate Technology Program / Corporate Technology Program \$6,328

This Program manages and maintains the corporate business systems and technologies that support internal business units operations, programs and services, including:

- ERP (Financials and HR) systems;
- Asset Management systems;
- Recreation and Point of Sale Systems;
- Council administrative and election systems;
- Courts, legal and audit systems;
- Email and unified messaging and collaboration tools;
- Mobile workforce and user productivity tools;
- Business Intelligence, Integration, workflow and Reporting systems;
- Any other internal facing applications and systems;
- Permits in Business Systems

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

	Res#4-Asset R&R	\$4,078
	Res#93-Building Rate Stabilization	\$2,250
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181480-002	GIS Integration Planning / City Wide / Various.	\$150
181480-004	Citrix Licensing Growth & Professional Services / City Wide / Various.	\$200
181480-005	E-Procurement Solution / City Wide / Various.	\$100
181480-006	Fleet Management System Upgrade & Enhancements / City Wide / Various.	\$180

CORPORATE SERVICES

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181480-007	Asset Management - Integrated Workplace Management Solution (IWMS) / City Wide / Various.	\$309
181480-010	Asset and Work Order Management Solution / City Wide / Various.	\$665
181480-011	Enforcement Mobile Technology / City Wide / Various.	\$247
181480-013	ERP Transformation Planning Project (ETP) / City Wide / Various.	\$500
181480-014	Point of Sale and Payment Services Project / City Wide / Various.	\$1,000
181480-015	Technology access to all staff / City Wide / Various.	\$160
181480-016	Accounts Receivable / City Wide / Various.	\$60
181480-017	Audit Software Update / City Wide / Various.	\$25
181480-019	Content Management Software for Council Office / City Wide / Various.	\$30
181480-020	Video Editing Solution for Freedom of Information Requests / City Wide / Various.	\$10
181480-021	Online Sale of Animal Licenses / City Wide / Various.	\$20
181480-022	Mobile Inspections and Enforcement App. / City Wide / Various.	\$180
181480-023	Toughbook Deployment / City Wide / Various.	\$135
181480-025	Kronos Workforce TeleStaff Upgrade & Cloud Migration / City Wide / Various.	\$95
181480-026	Building Division - Records Digitization / City Wide / Various.	\$2,250
181480-029	Qmatic Upgrade / City Wide / Various.	\$12

Information Technology / Citizen Service Program / Citizen Service Program \$200

This Program manages and maintains the city-wide citizen facing systems, applications, technologies and service channels. It ensures that the City extends integrated service channels to citizens 24/7; including:

- a. City's public websites, Online services and self-serve applications and systems;
- b. Mapping, GIS and Open Data Systems;
- c. Community Engagement and Open Government systems;
- d. Records Management systems;
- e. 311 online and 311 contact centre systems;
- f. Online bid posting & submission systems;
- g. Online Permis and Licenses;
- h. Any other citizen facing applications and systems.

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181478-001	Citizen Service Strategy / City Wide / Various.	\$200

CORPORATE SERVICES

2018 Capital Budget - Project Detail Summaries



Information Technology / Core Infrastructure Program / Core Technologies Program \$4,110

This program manages and maintains the core technology infrastructure that support the city-wide operations, programs and services to citizens and staff, including:

- a. Servers, Storage and backup systems;
- b. Data Centre(s) and computing rooms and systems;
- c. Cloud hosting and management resources;
- d. Local and public networks, telecommunication, Wireless, Radio and cable connectivity;
- e. Access management, Information and cyber security systems;
- f. User computing, smartphones, printers, point of sale and related devices and peripherals; and
- g. Any other IT Infrastructure systems and tools.
- h. System monitoring and alerting
- i. AV Services (Council Chambers & Committee Live Streaming, Smart Boardroom Booking System, Digital Displays, Way Finding, etc.)

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$4,110
181427-002	IT Core Infrastructure Technology / City Wide / Various.	\$500
181427-003	IT Core Data Communications / City Wide / Various.	\$1,260
181427-005	Desktop Technology Refresh Program / City Wide / Various.	\$1,300
181427-006	IT Infrastructure Management Operations / City Wide / Various.	\$200
181427-007	End User Computing Back Office / City Wide / Various.	\$200

181427-008	Cloud Access Security Broker (CASB) / City Wide / Various.	\$200
181427-099	Additional Technology Requirements (former Minor Capital) / City Wide / Various.	\$450

ECONOMIC DEVELOPMENT & CULTURE

2018 Capital Budget - Project Detail Summaries



Cultural Services / Cultural Services Initiatives \$396

Cultural Services Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve	\$165
Res#4-Asset R&R	\$51
Res#58-Theatre Capital Improvements	\$180

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166810-002	Projector for Main Hall Rose Theatre / Ward 01 / Rose Theatre	\$16
166810-004	Mobile Film Screen and Equipment / City Wide / Various Locations	(\$35)
186810-001	Technical Equipment & Infrastructure Preservation and Upgrade (Lifecycle Management) / Ward 01 / Rose Theatre	\$250
186810-002	Outdoor FF&E churn / Ward 01 / Garden Square	\$50
186810-009	Stageline SL50 / City Wide / Various	\$115

Economic Development / Central Area Model (\$60)

Procure the construction of a physical model for the central area for use as a investment tool to showcase the vision of the central area. This project will be completed in collaboration with Sheridan College. There are projected to be three phases including: Phase 1 Downtown precinct- 2016, Phase 2 Queen Street precinct- 2017, and Phase 3 Bramalea precinct- 2018.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	(\$60)
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
151131-001	Central Area Model / City Wide	(\$60)

ECONOMIC DEVELOPMENT & CULTURE

2018 Capital Budget - Project Detail Summaries



Economic Development / Office of the Central Area Mobile App (\$60)

A proposed App for the Downtown and Central Area will be a collaboration between the City, Brampton Downtown Business Association and the vendor Pingstreet. It will provide information to the public and visitors on what is happening downtown regarding events, and festivals as well as profile local businesses and attractions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$60)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161203-001	Mobile Application / City Wide	(\$60)

FIRE & EMERGENCY SERVICES

2018 Capital Budget - Project Detail Summaries



Dispatch Equipment \$2,654

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,654	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182430-001	Dispatch Upgrade & Equipment / City Wide / City Wide	\$2,654

Fire Fighting Equipment \$500

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Firefighting nozzles, hoses, cylinders etc. will require replacement due to unreliability and legislative requirements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182460-001	Fire Fighting Equipment / City Wide / City Wide	\$500

FIRE & EMERGENCY SERVICES

2018 Capital Budget - Project Detail Summaries



Fire Miscellaneous Initiatives \$221

Miscellaneous initiatives including station Furniture, fixtures, equipment, medical equipment, fitness equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$221
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182110-001	Fire Miscellaneous Initiatives / City Wide / City Wide	\$221

Growth Vehicles \$900

Growth vehicles to accommodate new staff requests for the Fire and Emergency Services department.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Internal Financing		\$900
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182300-001	Additional Vehicles / City Wide / City Wide	\$900

FIRE & EMERGENCY SERVICES

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Vehicle Replacement \$1,600

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 8 year replacement for staff vehicles, and 12 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,600
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182310-001	Vehicle Replacement / City Wide / City Wide	\$1,600

MAYOR AND COUNCIL

2018 Capital Budget - Project Detail Summaries



Minor Capital - Council Members \$22

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$22	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181299-001	Minor Capital / Ward 04 / City Hall	\$22

Technology Acquisition / Refresh \$55

The elected Members of City Council are entitled and provided with Information Technology productivity solutions (i.e. computers, tablets, peripherals, mobile phones and software solutions). As part of the Technology Refresh Program, Members' IT equipment is replaced at the beginning of a new council term.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$55	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181430-001	Technology Acquisition - Refresh / City Wide	\$55

OFFICE OF THE CAO

2018 Capital Budget - Project Detail Summaries



City Clerk / Brampton Records & Info Mgmt System-BRIMS \$285

Approved multi-year capital project with an engaged vendor for solution delivery. Additional year capital project funding requested as set out in the original capital budget submission, plus a need for a top up of \$100,000 in 2017 for additional project management costs (\$75,000) and Metalogistics Storage Point (Cost to be determined - approx. \$100,000). Added software tool - Linkfixer (\$32,500 USD = \$42,250 CAND) to be sourced from existing capital budget. Additional 2019 budget request estimated to be \$300,000 for support work for application upgrade within Corporate Office365 environment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$285	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181485-001	Enterprise Document and Records Management System / City Wide	\$285

Strategic Communications / Minor Capital Strategic Communications \$13

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$13	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181397-001	Office of the CAO- Minor capital - Strategic Communications / City Wide	\$13

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Building / Minor Capital - Building \$12

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#93-Building Rate Stabilization	\$12	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187499-001	Minor Capital for Building / Ward 04 / FCCC	\$12

Development Services / Queen Street Corridor Policy and Zoning Review \$120

To review the Secondary Plan policies and zoning regulations for the Queen Street Corridor portion of the Urban Growth Centre to identify those that are incompatible with the Urban Growth Centre designation and to make recommendations on updating those policies / regulations to make them compatible.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$120	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187202-001	Queen Street Corridor Policy and Zoning Review / Ward 01, Ward 03, Ward 04, Ward 05 / Downtown Brampton	\$120

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Planning / Planning Vision Implementation \$300

To complete the implementation of the Planning Vision exercise which includes focused community engagement activities and further research on how to implement the Vision. The use of professional services will be required.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187001-001	Planning Vision Implementation / City Wide / City Wide	\$300

Planning / Urban Centres Implementation \$200

As the City identifies attributes associated with Urban Centres, work will be required to better understand the unique requirements and policies needed. This will included enhanced urban design visions and policies, as well as an understanding of the elements required to encourage growth in these areas.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)		\$100
General Rate Stabilization Reserve		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187828-001	Urban Centres Implementation / City Wide / City Wide	\$200

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Policy Planning / Bram East Employment Land Review \$75

To undertake a comprehensive planning study of the existing policies of the Official Plan Bram East Secondary Plan as they relate to the Office Node and Business Corridor designations in the area of Hwy 50, Queen Street and The Gore Road. The study will review the policies of the Official Plan and Bram East Secondary Plan and recommend changes to strengthen the policy framework in order to achieve the planning vision for this area of Brampton.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$75
187992-001	Bram East Employment Land Review / Ward 08 / Bram East	\$75

Policy Planning / Bramalea Mobility Hub Master Plan \$150

To prepare a comprehensive mobility hub study for the Bramalea Mobility Hub that will recommend land use designations, policies, station design and a transportation/transit network to support intensification within the Bramalea Mobility Hub.

PROPOSED FUNDING SOURCES (\$000s)

	Growth Studies (Dev Chg Reserves)	\$75
	Res#4-Asset R&R	\$75
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187951-001	Bramalea Mobility Hub Master Plan / Ward 07 / Bramalea	\$150

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Policy Planning / Brampton Natural Areas Inventory (\$160)

To complete the inventory of the biological resources of natural areas across the City in partnership with the Conservation Authorities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$160)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167865-001	Brampton Natural Area Inventory	(\$80)
177865-001	Brampton Natural Areas Inventory / City Wide / City Wide	(\$80)

Policy Planning / Central Area Downtown Implementation Master Plan (\$100)

To establish a shared vision and develop a strategy to coordinate Central Area/Downtown initiatives.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$100)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167722-001	Central Area/Downtown Implementation Master Plan / Ward 01, Ward 03, Ward 04, Ward 05 / Downtown	(\$100)

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Policy Planning / Downtown Etobicoke Creek Revitalization Studies Sustainability Plan (\$50)

To develop sustainability guidelines as well as a comprehensive implementation plan

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		(\$50)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177817-001	Downtown Etobicoke Creek Revitalization Studies (DECRS) Sustainability Plan / Downtown	(\$50)

Policy Planning / Forecast Update for DC By-Law (\$150)

Update of City's Population and Employment Forecasts based on 2016 Census as Background to City's 2018 DC By-law Update

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)		(\$100)
Res#4-Asset R&R		(\$50)
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167040-001	Forecast Update for DC By-Law / City Wide / City Wide	(\$150)

PLANNING & DEVELOPMENT SERVICES

2018 Capital Budget - Project Detail Summaries



Strategic Planning Initiatives / Strategic Planning Studies \$2,000

Investments required in order to prepare City initiated land development for external investment opportunities. This includes preliminary site analysis and studies required to attract and motivate the investment community.

PROPOSED FUNDING SOURCES (\$000s)

	General Rate Stabilization Reserve	\$2,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187002-001	Strategic Planning Studies / City Wide / Citywide	\$2,000

Transportation Planning / Transportation Master Plan (TMP) \$500

To undertake the scheduled 5-year review of the City's Transportation Master Plan and implement recommendations, including but not limited to associated study activities, data collection, and transportation demand forecasting model maintenance and updates.

PROPOSED FUNDING SOURCES (\$000s)

	Growth Studies (Dev Chg Reserves)	\$224
	Res#78-10% Operating Dev Chg Contribution	\$276
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187360-001	Transportation Master Plan (TMP) Implementation Phase 2 / City Wide / City Wide	\$250
187360-002	Transportation Master Plan (TMP) 5-year review / City Wide / City Wide	\$250

PUBLIC WORKS & ENGINEERING

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Capital Works / Bridge Repairs \$3,555

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$900	
Res#91-Federal Gas Tax	\$2,655	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164230-001	Bridge Repairs / Ward 07 / Various Locations	\$400
184230-001	Bridge Repairs / Ward 03,Ward 04 / Various Locations	\$2,655
184230-005	Bridge Repairs / City Wide / Various Locations	\$500

Capital Works / Castlemore Road Widening \$6,000

To alleviate traffic congestion due to development growth (Widening of Castlemore Road between Goreway Dr. and McVean Dr.)

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$5,700	
Res#78-10% Operating Dev Chg Contribution	\$300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183770-001	Castlemore Road Widening and Noise Wall / Ward 08,Ward 10 / Castlemore Road (Goreway Dr to McVean Dr)	\$6,000

PUBLIC WORKS & ENGINEERING

2018 Capital Budget - Project Detail Summaries



Capital Works / Downtown Improvements \$30,000

To provide funding to implement the preferred option, from the Environmental Assessment of the Downtown Core and the City portion of the cost for the tunnel and rehabilitation work which is being coordinated with the Region of Peel

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt		\$30,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183866-001	Downtown Improvements / Ward 01 / Queen Street and Main Street	\$30,000

Capital Works / Environmental Assessments \$1,650

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$1,650
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184500-001	Environmental Assessments / City Wide / Rutherford Road to Hansen Road South	\$550
184500-002	Environmental Assessments / City Wide / Kennedy Road to Hansen Road South	\$500
184500-003	Environmental Assessments / City Wide / Park Street to Mill Street North	\$450
184500-004	Environmental Assessments / City Wide / Mount Pleasant GO Station Winston Churchill Boulevard	\$150

PUBLIC WORKS & ENGINEERING

2018 Capital Budget - Project Detail Summaries



Capital Works / Humberwest Parkway Widening (Airport Road / Williams Pkwy / Castlemore Road) \$1,500

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$1,425
Res#78-10% Operating Dev Chg Contribution	\$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
143380-001	Humberwest Parkway Widening (Airport Road / Williams Pkwy / Castlemore Road) / Ward 08 / Humberwest Parkway (Exchange Dr to Williams Pkwy)	\$1,500

Capital Works / Intersection Improvements \$500

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$500
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183200-001	Intersection Improvements / Ward 03 / Various Locations	\$500

PUBLIC WORKS & ENGINEERING

2018 Capital Budget - Project Detail Summaries



Capital Works / Intersection Improvements – Region of Peel \$700

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing additional turning lanes and storage as part of improvements in Region of Peel road infrastructure.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$700
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163201-001	Intersection Improvements - Region of Peel / Ward 08, Ward 10 / Queen to Highway 50	\$450
183201-001	Intersection Improvements - Region of Peel / City Wide / Queen to Highway 50	\$250

Capital Works / Land Acquisitions \$2,000

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$2,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184020-001	Land Acquisitions / City Wide / Various Locations	\$2,000

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Capital Works / Minor Capital - Engineering \$55

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$55

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182999-001	Minor Capital-Equipment / City Wide / FCCC 2	\$45
182999-002	Minor Capital-Equipment / City Wide / FCCC 2	\$10

Capital Works / Noise Walls \$300

To provide base funding level for retrofit noise wall requests under the Local Improvement Regulations of the Municipal Act, 2001.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184300-001	Noise Walls / City Wide	\$300

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Capital Works / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$750	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183620-001	Pre-Engineering / City Wide / Various Locations	\$750

Capital Works / Project Design \$3,940

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$2,340	
Res#4-Asset R&R	\$200	
External Tax Supported Debt	\$1,400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
083610-007	Project Design for 2009 Projects / Ward 08 / Humberwest Parkway between Goreway Drive and Williams Parkway	\$150
093610-003	Project Design for 2010 Projects / Ward 10 / Castlemore Rd Widening (Airport Rd to Goreway Drive)	\$100
093610-006	Project Design for 2010 Projects / Ward 08 / Intermodal (Airport Rd to CN Rail)	\$100
113610-003	Project Design for 2012 Projects / Ward 10 / Castlemore to Humberwest	\$500
133610-002	Project Design / Ward 09 / Bramalea Road Widening (Countryside Drive to Inspire)	\$100
143610-003	Project Design / Ward 06 / Chinguacousy Road (Wanless Drive To Mayfield Road)	\$250
153610-003	Project Design / City Wide / Design of 2016 Bridge Repairs - Various Locations	\$100
153610-004	Project Design / Ward 10 / Goreway Drive Widening - Castlemore Rd to Countryside Dr	\$450
173610-004	Project Design / Ward 01,Ward 03 / Downtown Investigation and Design (Queen Street and Main Street)	\$500

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183610-001	Project Design / City Wide / Castlemore to Countryside	\$300
183610-002	Project Design / City Wide	\$750
183610-004	Project Design / City Wide	\$250
183610-005	Project Design / City Wide	\$300
183610-006	Project Design / City Wide	\$90

Capital Works / Road Infrastructure Miscellaneous \$450

In order to facilitate timely closure of completed projects, this funding will address ancillary costs related to Road Infrastructure related projects, such as warranty issues or legal requirements.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$360
Res#78-10% Operating Dev Chg Contribution	\$90

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183830-001	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
183830-002	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$250
183830-003	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
183830-004	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$100

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Capital Works / Road Network Survey \$405

To determine the condition of existing roadways to help prioritize improvements and maintenance.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$405
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184160-001	Road Network Survey / City Wide / Various Locations	\$405

Capital Works / Road Resurfacing Program \$13,220

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Cost Recovery-Region		\$1,220
Res#91-Federal Gas Tax		\$12,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183820-001	Road Resurfacing Program / City Wide / Various Locations	\$12,000
183820-002	Road Resurfacing Program / City Wide / Various Locations	\$1,220

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Capital Works / Sidewalks \$1,200

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$1,200
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184410-001	Miscellaneous Sidewalks / Ward 02 / Sidewalks on Vankirk Dr.	\$650
184410-002	Miscellaneous Sidewalks / Ward 02 / Sidewalks on Glidden Rd. and Hurontario Street	\$550

Capital Works / Utility Relocation \$2,450

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$2,018
Res#78-10% Operating Dev Chg Contribution		\$132
Res#4-Asset R&R		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
103625-001	Utility Relocation / Ward 10 / Goreway Drive (Steeles Ave. to Brandon Gate)-Topup	\$500
163625-002	Utility Relocation / Ward 10 / Goreway Drive (Humberwest Parkway to Castlemore Road)	\$1,000
173625-001	Utility Relocation / Ward 02, Ward 06 / McLaughlin Road (Wanless Drive to Mayfield Road)	\$390
173625-002	Utility Relocation / Ward 06 / Chinguacousy Road (Wanless Drive to Mayfield Road)	\$260
183625-001	Utility Relocation / City Wide / Various	\$300

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Capital Works / Williams Parkway \$10,600

To alleviate traffic congestion due to development growth (Noise wall prior to widening)

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$9,540
Res#78-10% Operating Dev Chg Contribution	\$1,060

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183840-001	Williams Parkway Widening (Phase 1) - Noisewall / Ward 01, Ward 05, Ward 07 / McLaughlin Road to North Park Drive	\$10,600

Environment & Development Engineering / East-West Spine Rd \$4,689

Alleviate traffic congestion due to development growth by having Remembrance Road designed and constructed.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$4,689
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183501-001	East-West Spine Rd / Ward 06 / East-West Spine Road (Remembrance Road) Creditview Rd To Hammerhead Rd	\$1,308
183501-002	East-West Spine Rd / Ward 06 / East-West Spine Road (Remembrance Road) Hammerhead Rd to NHS	\$373
183501-003	East-West Spine Rd / Ward 06 / East-West Spine Road (Remembrance Road) NHS to Chinguacousy Rd	\$1,392
183501-004	East-West Spine Rd / Ward 06 / East-West Spine Road (Remembrance Road) Queen Mary Dr to NHS	\$814
183501-005	East-West Spine Rd / Ward 06 / East-West Spine Road (Remembrance Road) Queen Mary Dr To McLaughlin Rd	\$802

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Environment & Development Engineering / Environmental Master Plan Implementation \$100

To undertake the action items identified in the council endorsed Environmental Master Plan in order to meet the City's goals for air, land, water, people, energy and waste across the organization.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187485-001	Environmental Master Plan Implementation / City Wide	\$100

Environment & Development Engineering / Neighbourhood Parks \$75

The construction of new Development Charges-funded neighbourhood parks up to 5 acres in size typically includes playgrounds, lit walkways, trees, and benches. Additional features such as splash pads, multi-purpose courts, and/or skateboarding facilities will be included where park size permits, and shade structures will be included up to our Development Charges funding limit of one structure for every two parks.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)		\$67
Res#78-10% Operating Dev Chg Contribution		\$8
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185860-001	Neighbourhood Parks / City Wide / City-wide	\$75

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Environment & Development Engineering / Riverwalk \$1,400

To undertake an environmental assessment to advance the work of the Riverwalk Project in 2018. This work will be done in partnership with TRCA who will also be contributing funding.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve	\$1,400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187735-001	Riverwalk / City Wide	\$1,400

Environment & Development Engineering / Storm Water Pond Retrofits \$200

These retrofit improvements to the City's stormwater ponds will enhance water quality as well as to provide compensatory works identified by the MNI to address impacts arising from Capital Works Projects.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$190	
Res#78-10% Operating Dev Chg Contribution	\$10	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184945-001	Stormwater Pond Retrofits / City Wide	\$200

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Environment & Development Engineering / Valleyland Development \$625

Valleyland development includes all Development Charge-funded work associated with the design and installation of pathways within valleys, channels, woodlots, and other passive areas, including remedial planting, signage, and furniture. When warranted and permissible, these pathways may also include lighting and pedestrian bridges. The long-term Valleyland Re-naturalization Program also appears under this heading.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$562	
Res#78-10% Operating Dev Chg Contribution	\$63	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186000-001	Valleyland Development / City Wide / City-wide	\$25
186000-002	Valleyland Development / City Wide / City Wide	\$600

Parks Maintenance and Forestry / Parks-New Development / Brampton Soccer Centre - Artificial Turf Fields & Dome \$8,030

This new facility will result in the realization of the goals established in the Parks & Recreation Master Plan, including the provision of year round recreational opportunities for users groups. This project will fill a gap in our recreational programming and better fulfill a need of our users groups.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$6,633	
Res#78-10% Operating Dev Chg Contribution	\$1,397	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175201-001	Soccer Dome Design and Construction / Ward 09 / Brampton Soccer Centre	\$8,030

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Parks Maintenance and Forestry / Parks-New Development / Norton Park Development \$100

The needs of people using this older community park have changed, and we have begun a multi-phase redevelopment project that will ensure current and future needs are met, and will ensure long-term sustainability of the natural features in this park.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$90
Res#78-10% Operating Dev Chg Contribution	\$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185580-001	Norton Park Redevelopment - Phase 3 / Ward 03 / Norton Park	\$100

Parks Maintenance and Forestry / Parks-Outdoor Assets / Emerald Ash Borer \$1,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,703
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

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Parks Maintenance and Forestry / Parks-Outdoor Assets / Minor Capital \$25

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$25	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185499-001	Minor Capital - Parks / City Wide / Various	\$25

Parks Maintenance and Forestry / Parks-Outdoor Assets / New Capital Development \$1,725

Major capital replacement projects to maintain our assets in good state repair. These park asset replacements are prioritized through condition assessments, service repairs, lifecycle, usage and neighbourhood/community needs.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$648	
Res#78-10% Operating Dev Chg Contribution	\$622	
Res#4-Asset R&R	\$455	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185865-001	Reconstruction of creek structures / Ward 03 / Peel Village Golf Course	\$400
185865-002	Community Request - Replace Water Fountain (Chinguacousy Park) / Ward 07 / Chinguacousy Park	\$55
185865-003	Community Request - Replace Wading Pool w/ Splash Pad (Gage Park) / Ward 10 / Gore Meadows Community Park - East	\$750
185865-004	Cricket Redevelopment - Design and Construction (Creditview Sandalwood) / Ward 06 / Creditview/Sandalwood	\$500
185865-005	Adult Fitness Stations / City Wide / City-wide	\$20

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Parks Maintenance and Forestry / Parks-Outdoor Assets / Planning & Infrastructure – Outdoor Asset Replacement \$745

184954-010 Playground Surface Replacement / City Wide / Various Locations \$100

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$745
184954-001	Parks Outdoor Contingency / City Wide / City Wide	\$100
184954-002	Equipment Building - Sandalwood Yard (Realignment) - Maintenance / Ward 02 / Sandalwood Yard	\$100
184954-003	Equipment Building - Williams Yard (Realignment) / Ward 08 / Williams Parkway Yard	\$100
184954-004	Moving Expenses (Realignment) - Maintenance / Ward 02, Ward 08 / Williams & Sandalwood Yards	\$50
184954-005	Replacement Picnic Tables - Maintenance / City Wide / City Wide	\$50
184954-006	Safety Stations / City Wide / City Wide	\$25
184954-007	Sportsfield Irrigation - Maintenance / City Wide / City Wide	\$100
184954-008	Community Gardens / City Wide / City Wide	\$20
184954-009	Multipurpose Court Conversion / Ward 07 / Judith Nymman Secondary School	\$100

PUBLIC WORKS & ENGINEERING

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Road Maintenance, Operations & Fleet / Fleet Services / New Equipment \$1,109

Vehicles and equipment are added to the fleet based on growth of our business relating to additional roads and boulevards and larger areas to maintain, including parkland.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$993
Res#93-Building Rate Stabilization	\$116

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182910-001	New Vehicles and Equipment - Growth and Service / City Wide / Various	\$1,109

Road Maintenance, Operations & Fleet / Fleet Services / Replacement Equipment \$2,260

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,260
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182950-001	Replacement and Refurbishment of Vehicles and Equipment / City Wide / Various	\$2,260

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Road Maintenance, Operations & Fleet / Road Operations / AVL/GPS Solution \$450

The supply and installation of an Enterprise Automated Vehicle Location (AVL) and Global Positioning System (GPS) solution. This solution will enhance winter event operations by eliminating manual paper processes as well as providing a solution to mitigate risk to the City and to adhere with Patrolling requirements of Regulation 239/02. The track and trace function of the solution will be used on other specified fleet vehicles for enhancing City operations (efficient dispatching) and help ensure staff safety.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$450	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183040-001	AVL/GPS Solution / City Wide / Various	\$450

Road Maintenance, Operations & Fleet / Road Operations / Minor Capital – Operations \$10

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183099-001	Minor Capital - Operations / City Wide / Various	\$10

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Road Maintenance, Operations & Fleet / Traffic Services / Minor Capital - Traffic \$10

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182799-001	Minor Capital - Traffic / City Wide / Various	\$10

Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting \$1,470

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,470	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184530-001	Hydro Modifications - Design and Construction / City Wide / Various	\$100
184530-002	Flowertown Ave Rebuild - Design and CA / Ward 05 / Flowertown Ave.	\$45
184530-003	Decorative Lighting Replacements - Design and CA / Ward 10 / Blue Jay Ave, Bowman Ave, and Fenton Way	\$50
184530-004	B-Section Arial Conversion/Rebuild - Design and CA / Ward 07 / Beechwood Cres and Breaburn Crt.	\$25
184530-005	G-Section Phase 2 Construction / Ward 08 / Groveland Cres, Groveland Crt, Grenadier Rd, Greenwood Cres, Gulliver Cres, Greenmount Rd - Grovetree PI to Central Park Dr.	\$500
184530-006	Westcreek Blvd - Construction / Ward 03 / Westcreek Blvd	\$200
184530-007	Birchbank Road - Construction / Ward 07 / Birchbank Road: Dixie Rd to Avondale Blvd	\$250
184530-008	Charolais Blvd - Construction / Ward 03 / Charolais Blvd: Main St. to McMurphy Ave.	\$300

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Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting LED Retrofit \$1,500

Procurement and installation of Light Emitting Diode (LED) street lights to replace the existing High Pressure Sodium fixtures on roadways. This program will reduce the energy consumption associated with the existing street light system and is anticipated to reduce maintenance costs.

PROPOSED FUNDING SOURCES (\$000s)

	Res#4-Asset R&R	\$1,500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184531-001	Streetlighting LED Retrofit / City Wide / Various	\$1,500

Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signal Modernization Program \$600

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

	Res#91-Federal Gas Tax	\$600
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182770-001	Traffic Signal Modernization / City Wide / Various	\$600

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Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signalization \$400

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182710-001	Traffic Signalization / City Wide / Various	\$400

Transportation Special Projects / Hurontario Light Rail Transit \$1,400

To provide funding for the Hurontario LRT Brampton project office including staff and professional services.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$341	
Cost Recovery-Other	\$1,059	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164110-001	Hurontario Light Rail Transit / City Wide / Project Office	\$1,400

TRANSIT

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Bus Purchases \$24,490

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Federal Subsidy	\$3,267
Provincial Subsidy	\$3,267
Res#91-Federal Gas Tax	\$10,490
Internal Financing	\$7,466

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184690-001	Low-Floor Bus Purchases / City Wide	\$4,865
184690-002	Low-Floor Bus Purchases / City Wide	\$5,625
184690-003	Low-Floor Bus Purchases / City Wide	\$4,200
184690-004	Low-Floor Bus Purchases / City Wide	\$9,800

Bus Refurbishments \$5,520

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,320
Res#91-Federal Gas Tax	\$4,200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184680-001	Bus Refurbishments / City Wide	\$2,200
184680-002	Hybrid Bus Battery ESS Refresh Kit / City Wide	\$1,320
184680-003	Engine Refurbishments / City Wide	\$2,000

TRANSIT

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Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City.
To increase the passenger comfort, safety and integrity of boulevards.
To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$416
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

Minor Capital – Transit \$207

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$207
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
184799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
184799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$40

TRANSIT

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Transit IT Initiatives \$1,500

IT Initiatives within Transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax		\$1,500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184714-001	Transit IT Initiatives / City Wide	\$1,500

BRAMPTON PUBLIC LIBRARY

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Automation Software & Hardware Upgrades \$50

Upgrade software applications currently used to support the Library's network system. They include an Intergraded Library Service (ILS) Network & Self-Check-Out Kiosks and automated material handling equipment to meet a growing public demand.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$50
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
196910-001	Automation & Software Upgrades / City Wide / All Locations	\$50

Collection Development \$1,000

The funding supports the continued expansion and replacement of the existing collection across city-wide branches of the Library. The expansion of the collections includes books, newspapers, magazines, CD's, DVD's, audio books, videos, and other materials, and ebooks.

To keep the collections current and relevant and to supply newly published materials in various formats to meet the demands of a rapidly growing community. Access to the Internet and its many resources is an increasing demand of the Brampton community.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
196900-001	Collection Development / City Wide	\$1,000

BRAMPTON PUBLIC LIBRARY

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Grant Identification & Fund Development \$50

In support of the City's Game Changers, this fund will assist in marketing campaigns and assist in developing resources to support revenue generation opportunities for the Brampton Public Library.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$50
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
196904-001	Grant Identification & Fund Development / City Wide	\$50

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



Building Design & Construction / Facilities Repair & Replacement / Facilities Repair & Replacement \$16,161

General repair, replacement (State of Good Repair), alterations and renovations at City wide facilities. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, roofing, structural, mechanical, electrical, building finishes, equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$16,161

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191650-006	185 Clark Blvd - Clark Facility / Ward 07 / 185 Clark Blvd - Clark Facility	\$784
191650-007	2 Chapel St. / Ward 03 / 2 Chapel St.	\$66
191650-014	55 Queen / Ward 03 / 55 Queen	\$173
191650-050	Alderlea / Ward 04 / Alderlea	\$113
191650-051	Animal Shelter - East / Ward 08 / Animal Shelter - East	\$284
191650-060	Balmoral Recreation Centre / Ward 07 / Balmoral Recreation Centre	\$37
191650-061	Bovaird House / Ward 01 / Bovaird House	\$75
191650-062	Brampton Cemetery / Ward 01 / Brampton Cemetery	\$29
191650-066	Brampton Soccer Centre / Ward 09 / Brampton Soccer Centre	\$22
191650-080	Cassie Campbell Community Centre / Ward 06 / Cassie Campbell Community Centre	\$643

191650-084	Chinguacousy Park / Ward 07 / Chinguacousy Park	\$1,076
191650-085	Chris Gibson Recreation Centre / Ward 01 / Chris Gibson Recreation Centre	\$255
191650-086	City Hall / Ward 03 / City Hall	\$344
191650-091	County Court Field House / Ward 03 / County Court Field House	\$56
191650-120	Earnscliffe Recreation Centre / Ward 07 / Earnscliffe Recreation Centre	\$323
191650-122	Eldorado Park & Outdoor Pool / Ward 04 / Eldorado Park & Outdoor Pool	\$749
191650-125	Ellen Street Garage / Ward 01 / Ellen Street Garage	\$48
191650-136	FCCC Parks Maintenance Garage / Ward 04 / FCCC Parks Maintenance Garage	\$125
191650-137	Fred Kline Park Building / Ward 01 / Fred Kline Park Building	\$179
191650-140	Gage Park - Recreation Programming / Ward 03 / Gage Park - Recreation Programming	\$103
191650-142	Gore Meadows / Ward 10 / Gore Meadows	\$48
191650-143	Greenbriar Recreation Centre / Ward 08 / Greenbriar Recreation Centre	\$37
191650-180	Ken Giles Recreation Centre / Ward 03 / Ken Giles Recreation Centre	\$316
191650-181	Knightsbridge Community / Ward 07 / Knightsbridge Community & Seniors Citizens' Centre	\$376
191650-191	Loafer's Lake Recreation Centre / Ward 02 / Loafer's Lake Recreation Centre	\$1,839
191650-200	Market Square Parking / Ward 01 / Market Square Parking	\$175
191650-201	McMurphy Recreation Centre / Ward 03 / McMurphy Recreation Centre	\$1,475

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



191650-226	POA Court House / Ward 04 / POA Court House	\$351
191650-229	Professors Lake Recreation Centre / Ward 08 / Professors Lake Recreation Centre	\$1,273
191650-240	Rose Theatre / Ward 01 / Rose Theatre	\$51
191650-250	FCCC Seniors Centre / Ward 04 / FCCC Seniors Centre	\$122
191650-254	South Fletcher's Sportsplex / Ward 04 / South Fletcher's Sportsplex	\$1,645
191650-265	Terry Miller Recreation Centre / Ward 07 / Terry Miller Recreation Centre	\$131
191650-266	Trinity Commons Transit Terminal / Ward 07 / Trinity Commons Transit Terminal	\$68
191650-281	Valleybrook Fieldhouse / Ward 08 / Valleybrook Fieldhouse	\$28
191650-285	Wellness Centre / Ward 09 / Wellness Centre	\$533
191650-306	Fire Station 206 / Ward 04 / Fire Station 206	\$28
191650-307	Station 207 / Ward 01 / Station 207	\$64
191650-310	Fire Station 210 / Ward 06 / Fire Station 210	\$24
191650-399	Fire Life Safety Centre / Ward 07 / Fire Life Safety Centre	\$184
191650-402	Miscellaneous Initiatives - Fire / City Wide / Various Locations	\$69
191650-403	Miscellaneous Initiatives - Recreation / City Wide / Various Locations	\$500
191650-501	Project Validation Team / City Wide / Various Locations	\$820
191650-502	Project Development Team / City Wide / Various Locations	\$520

Building Design & Construction / IDS- Interior Design Services / Interior Design Services \$2,550

All accommodation related general repairs, replacements, alterations and renovations within facilities City wide occupied by City staff. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, staff exits, new hires, accommodation special needs, building finishes, administrative space equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$2,550
191900-001	Corporate Churn – General Furniture Moves, Adds and Changes / City Wide / Various Locations	\$550
191900-004	Interior and Accommodations Planning Capital Project Activities / City Wide / Various Locations	\$2,000

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Asset Mgmt & Capital Planning / Facility Inspections & Audits \$1,080

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$1,080
191760-001	Electric Infrared Scan (2 Phases) / City Wide / Various Locations	\$25
191760-003	Capital Recovery / City Wide / Various Locations	\$255
191760-004	Various Asbestos/DSS Assessment & Abatement Programs / City Wide / Various Locations	\$300
191760-005	Radon Testing & Mitigation Program / City Wide / Various Locations	\$100
191760-006	Building Condition Audits / City Wide / Various Locations	\$250
191760-007	Survey Consulting / City Wide / Various Locations	\$50
191760-008	Cost Consulting / City Wide / Various Locations	\$50
191760-009	Electrical Engineering Consulting / City Wide / Various Locations	\$50

Facilities Operations & Maintenance / Energy Management / Energy Programs \$500

Energy reduction & cost avoidance programs that reduce the demand for electricity, natural gas and water in City owned facilities through audits, feasibility studies and retrofit projects. Programs may include retrofits and upgrades for lighting, plug loads, mechanical equipment, building envelope and building automation. Programs will target efficiency improvements that reduce energy consumption establish standards and increase staff awareness to contribute to a reduction in our ongoing operating costs and greenhouse gas emissions (GHG).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$500
191520-001	Energy Management / City Wide / Various	\$250
191520-002	Energy Management / City Wide / Various	\$100
191520-003	Energy Programs / City Wide / Various	\$150

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Facilities Maintenance / Corporate Indoor Asset Replacement \$150

To provide tenant inducements on lease spaces as defined in lease agreements with various tenants.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$150
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191500-001	Corporate Indoor Asset Replacement / City Wide / Various	\$150

Facilities Operations & Maintenance / Facilities Maintenance / Misc. Initiatives – Facilities Operations & Maintenance \$350

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$350
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191599-001	Minor Capital - FOM / City Wide / Various	\$350

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Security Services / Corporate Security Systems \$150

In order to ensure security systems in all municipal facilities become integrated and standardized, system upgrades are required. All projects in this category are geared to ensuring the best and most cost effective way of introducing security technology at the City for the well-being of our employees and visitors.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$150
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191850-001	Corporate Security / City Wide / City Wide	\$150

Facilities Operations & Maintenance / Security Services / Minor Capital – Corporate Security \$75

Minor Capital projects are for expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$75
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191899-001	Minor Capital - Corporate Security / City Wide / City Wide	\$75

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



New Construction / Balmoral Recreation Centre \$9,000

The redevelopment and expansion of Balmoral Recreation Centre from approximately 17,000 sq. ft. to 30,000 sq. ft. is to include a new indoor gymnasium and meeting spaces, while also constructing a new large outdoor splash pad to animate this centre, and meet the needs of residents in Bramalea south. It will be transformed from a single or limited use programming to a multi-purpose use facility providing a broad range of programs.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$3,870
Res#78-10% Operating Dev Chg Contribution	\$430
Res#4-Asset R&R	\$4,700

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185680-003	Balmoral Recreation Centre - New Construction & Renovation / Ward 07 / Balmoral	\$9,000

New Construction / Brampton Centre for Education, Innovation and Collaboration \$80,000

Description: The vision for a joint-use centre for education, innovation and collaboration would provide a new central library, entrepreneurial, and cultural space in close proximity to a university facility in Downtown Brampton. The facility will articulate Brampton's commitment to life long learning, innovation and provide a platform for individuals, organizations, community to achieve productive, collaborative and deeply enriching learning experiences. The CEIC would be a place where collaboration leads to innovation, innovation leads to better outcomes and better outcomes leads to more dynamic and connected community.

The funds will be required to build the establishment of CEIC and includes:

- Land acquisition including assembly
- Planning and feasibility studies
- Architectural and engineering design
- Construction, including materials
- Equipment and labour
- Overhead, inspection and testing

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt	\$80,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185160-001	Brampton Centre for Education, Innovation and Collaboration	\$80,000

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



New Construction / Chris Gibson Recreation Centre \$18,000

The 55,000 square foot expansion of Chris Gibson Community Centre is part of a larger strategic plan that includes the future transformation of other older recreation centres. The expansion of Chris Gibson includes the addition of another arena ice pad and a gymnasium that will double the current facility size and will allow for increased programming opportunities in this high density urban area, and compliment the outdoor amenities located at this location. The expansion creates a larger destination facility that can be operated more efficiently while increasing programming use.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$16,200	
Res#4-Asset R&R	\$1,800	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185670-003	Chris Gibson Recreation Centre - Construction / Ward 01 / Chris Gibson	\$18,000

New Construction / Fire Station 214 \$600

Land acquisition, design and construction of Fire Station 214.

PROPOSED FUNDING SOURCES (\$000s)

Fire (Dev Chg Reserves)	\$600	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192530-001	Fire Station 214 - Planning & Design / Fire Station 214	\$600

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



New Construction / Howden Recreation Centre \$2,000

The redevelopment of Howden includes the possible purchase of additional lands to provide street frontage and community presence, the demolition of the existing obsolete facility and the design and construction of a new 40,000 sq. ft. facility, adding roughly 17,000 additional square feet of recreation space from the original footprint. The new Community Centre will house a new triple gymnasium, fitness/studio space, and a variety of multi-purpose rooms that will create vibrancy, increase programming activity, and allow for additional active living choices in the Bramalea area.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$840
Res#78-10% Operating Dev Chg Contribution	\$93
Res#4-Asset R&R	\$1,067

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185600-002	Howden Recreation Centre - Design / Ward 07 / Howden	\$2,000

New Construction / New Facilities Development \$460

With a multitude of new facilities required to be built to respond to growth, these funds are required to commence the detailed due diligence required to identify locations, commence scope refinement, establish timelines and create capital budget details for Council consideration.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$460
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191518-002	New Facilities Development / Ward 01 / Brampton Tennis Club	\$460

COMMUNITY SERVICES

2019 Capital Budget - Project Detail Summaries



New Construction / Redevelopment of Fire Station 201 \$900

Funding for the due diligence, design and construction for the redevelopment of Fire Station 201 to 25 Rutherford Road. This will allow the future disposal of 8 Rutherford Road, the current location of Fire Station 201.

PROPOSED FUNDING SOURCES (\$000s)

Res#12-Land Sale Proceeds		\$900
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192555-001	Fire Station 201 - Planning & Design / Ward 03 / Fire Station 201	\$900

Recreation / Recreation - Miscellaneous Initiatives \$325

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$325
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
195560-001	Fitness Equipment Replacement / City Wide / City Wide	\$150
195560-003	Housekeeping Equipment Replacement / City Wide / City Wide	\$125
195560-008	Concession Items / City Wide / City Wide	\$50

CORPORATE SERVICES

2019 Capital Budget - Project Detail Summaries



Finance / Corporate Asset Management \$1,000

Through the Corporate Asset Management Plan, the City of Brampton is currently developing the State of Local Infrastructure Report for 2017 and building asset management plans for services. Funding is required for consulting services to ensure service levels are being met and developing policies for data management, risk management in an effective and efficient manner.

CAM Plan Demonstrates:

- Implementation of the Roadmap endorsed by the Council in 2016.
- Developing policies on data management, risk management and levels of service
- Developing a State of Local Infrastructure Report card annually enables decision makers to prioritize investments.
- Developing asset management plans for services such as transit, stormwater, facilities to bring accuracy to the infrastructure gaps.
- Levels of Service are being met in an effective and efficient manner.
- Building capacity on asset management through IAM training, seminars and webinars and spreading it to the Asset Management Network.
- Implement data governance principles based on International best practices will ensure good stewardship of data and leverage operational efficiencies.
- Responsible for management of the asset portfolio and communicate and justify funding requirements.
- Commitment that assets will be maintained in compliance with regulations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191075-001	Recovery of Contract Positions supporting CAM / Ward 01 / City Hall	\$250
191075-002	CAM Consulting / City Wide / City Hall	\$750

Finance / Minor Capital - Corporate Wide \$100

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191098-001	Minor Capital - Finance / Ward 01 / City Hall	\$5
191098-002	Minor Capital - Purchasing / Ward 01 / City Hall	\$5
191098-003	Minor Capital - Legal / Ward 01 / City Hall	\$5
191098-004	Minor Capital - Court Administration / Ward 01 / City Hall	\$5
191098-005	Minor Capital - Corporate Services / Ward 01 / City Hall	\$5
191098-006	Minor Capital - Enforcement / Ward 01 / City Hall	\$5
191098-011	Minor Capital - Animal Services / Ward 01 / City Hall	\$5
191098-020	Minor Capital - Economic Development & Culture / Ward 01 / City Hall	\$20
191098-030	Minor Capital - CAO / Ward 01 / City Hall	\$2
191098-031	Minor Capital - City Clerk / Ward 01 / City Hall	\$4
191098-032	Minor Capital - Service Innovation & Corp Performance / Ward 01 / City Hall	\$4
191098-033	Minor Capital - Human Resources / Ward 01 / City Hall	\$14
191098-034	Minor Capital - Internal Audit / Ward 01 / City Hall	\$2

CORPORATE SERVICES

2019 Capital Budget - Project Detail Summaries



191098-040 Minor Capital - Development & Environmental Services / Ward 01 / City Hall \$19

Finance / User Fee Study \$375

Comprehensive User Fee study will identify opportunities for improving the effectiveness and efficiency of the City's management of its user fees and assess full cost recovery, city policy, provincially-legislated, and market-competitiveness. To provide transparency for the basis on which the fees are established, reviewed, approved and managed.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve \$375

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191065-001	Comprehensive User Fee Study Phase 2 / Ward 01	\$375

CORPORATE SERVICES

2019 Capital Budget - Project Detail Summaries



Information Technology / Business Systems & Corporate Technology Program / Corporate Technology Program \$3,767

This Program manages and maintains the corporate business systems and technologies that support internal business units operations, programs and services, including:

- a. ERP (Financials and HR) systems;
- b. Asset Management systems;
- c. Recreation and Point of Sale Systems;
- d. Council administrative and election systems;
- e. Courts, legal and audit systems;
- f. Email and unified messaging and collaboration tools;
- g. Mobile workforce and user productivity tools;
- h. Business Intelligence, Integration, workflow and Reporting systems;
- i. Any other internal facing applications and systems;
- j. Permits in Business Systems

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$3,767
191480-002	Geospatial Systems Integration Cloud Migration / City Wide	\$300
191480-003	IT Service Management Upgrade/Enhancements (Heat to Cloud) / City Wide	\$175
191480-004	Oblique Multispectral Imagery / City Wide	\$115
191480-005	Planning Business System / City Wide	\$500
191480-008	IT Service Management Upgrade/Enhancements / City Wide	\$154

191480-009	Asset Management - Financial Modelling / City Wide / Various.	\$895
191480-010	Asset and Work Order Management Solution / City Wide	\$500
191480-012	Corporate Time, Attendance and Scheduling Project / City Wide	\$690
191480-018	Agenda.Net Replacement / City Wide / City Wide	\$153
191480-024	HR Employee Data Change Automation / City Wide / Various.	\$60
191480-027	Stationary Permits Online / City Wide / Various.	\$100
191480-028	Legal Services File and Document Management / City Wide / Various.	\$125

CORPORATE SERVICES

2019 Capital Budget - Project Detail Summaries



Information Technology / Citizen Service Program / Citizen Service Program \$100

This Program manages and maintains the city-wide citizen facing systems, applications, technologies and service channels. It ensures that the City extends integrated service channels to citizens 24/7; including:

- a. City's public websites, Online services and self-serve applications and systems;
- b. Mapping, GIS and Open Data Systems;
- c. Community Engagement and Open Government systems;
- d. Records Management systems;
- e. 311 online and 311 contact centre systems;
- f. Online bid posting & submission systems;
- g. Online Permis and Licenses;
- h. Any other citizen facing applications and systems.

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191478-002	Citizen Self-Service Strategy / City Wide	\$100

Information Technology / Core Infrastructure Program / Core Technologies Program \$2,755

This program manages and maintains the core technology infrastructure that support the city-wide operations, programs and services to citizens and staff, including:

- a. Servers, Storage and backup systems;
- b. Data Centre(s) and computing rooms and systems;
- c. Cloud hosting and management resources;
- d. Local and public networks, telecommunication, Wireless, Radio and cable connectivity;
- e. Access management, Information and cyber security systems;
- f. User computing, smartphones, printers, point of sale and related devices and peripherals; and
- g. Any other IT Infrastructure systems and tools.
- h. System monitoring and alerting
- i. AV Services (Council Chambers & Committee Live Streaming, Smart Boardroom Booking System, Digital Displays, Way Finding, etc.)

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,755	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191427-002	IT Core Infrastructure Technology / City Wide	\$700
191427-003	IT Core Data Communications / City Wide	\$830
191427-005	Desktop Technology Refresh Program / City Wide	\$650
191427-007	End User Computing Back Office / City Wide	\$100
191427-099	Additional Technology Requirements (MC) / City Wide	\$475

ECONOMIC DEVELOPMENT & CULTURE

2019 Capital Budget - Project Detail Summaries

Cultural Services / Cultural Services Initiatives

\$250

Cultural Services Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$50
Res#58-Theatre Capital Improvements	\$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
196810-001	Technical Equipment & Infrastructure Preservation and Upgrade (Lifecycle Management) / Ward 01 / Rose Theatre	\$200
196810-002	Outdoor FF&E churn / Ward 01 / Garden Square	\$50

FIRE & EMERGENCY SERVICES

2019 Capital Budget - Project Detail Summaries



Dispatch Equipment \$300

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192430-001	Dispatch Upgrade & Equipment / City Wide / City Wide	\$300

Fire Fighting Equipment \$800

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Firefighting nozzles, hoses, cylinders etc. will require replacement due to unreliability and legislative requirements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$800
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192460-001	Fire Fighting Equipment / City Wide / City Wide	\$800

FIRE & EMERGENCY SERVICES

2019 Capital Budget - Project Detail Summaries



Fire Miscellaneous Initiatives \$171

Miscellaneous initiatives including station Furniture, fixtures, equipment, medical equipment, fitness equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$171
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192110-001	Fire Miscellaneous Initiatives / City Wide / City Wide	\$171

Growth Vehicles \$1,090

Growth vehicles to accommodate new staff requests for the Fire and Emergency Services department.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$190
Internal Financing		\$900
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182300-002	Additional Vehicles / City Wide	\$900
192300-001	Additional Vehicles / City Wide / City Wide	\$100
192300-002	Additional Vehicles / City Wide / City Wide	\$90

FIRE & EMERGENCY SERVICES

2019 Capital Budget - Project Detail Summaries

Vehicle Replacement \$3,675

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 8 year replacement for staff vehicles, and 12 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$3,675
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192310-001	Vehicle Replacement / City Wide / City Wide	\$120
192310-002	Vehicle Replacement / City Wide / City Wide	\$150
192310-003	Vehicle Replacement / City Wide / City Wide	\$110
192310-004	Vehicle Replacement / City Wide / City Wide	\$70
192310-005	Vehicle Replacement / City Wide / City Wide	\$75
192310-006	Vehicle Replacement / City Wide / City Wide	\$1,600
192310-007	Vehicle Replacement / City Wide / City Wide	\$950
192310-008	Vehicle Replacement / City Wide / City Wide	\$600

MAYOR AND COUNCIL

2019 Capital Budget - Project Detail Summaries

Minor Capital - Council Members \$13

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated.

They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$13

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191299-001	Minor Capital / Ward 04 / City Hall	\$13

OFFICE OF THE CAO

2019 Capital Budget - Project Detail Summaries



City Clerk / Brampton Records & Info Mgmt System-BRIMS \$300

Approved multi-year capital project with an engaged vendor for solution delivery. Additional year capital project funding requested as set out in the original capital budget submission, plus a need for a top up of \$100,000 in 2017 for additional project management costs (\$75,000) and Metalogistics Storage Point (Cost to be determined - approx. \$100,000). Added software tool - Linkfixer (\$32,500 USD = \$42,250 CAD) to be sourced from existing capital budget. Additional 2019 budget request estimated to be \$300,000 for support work for application upgrade within Corporate Office365 environment.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$300
191485-001	Enterprise Document and Records Management System / City Wide	\$300

City Clerk / Web Streaming Encoding and Annotation Tool for Council / Committee meetings \$25

Capital project for software and hardware for post-meeting video stream production, posting and site hosting, as required (e.g., editing, annotating and producing meeting videos for archival public access purposes).

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$25
191153-001	Web Streaming Encoding and Annotation Tool for Council / Committee meetings / City Wide	\$25

OFFICE OF THE CAO

2019 Capital Budget - Project Detail Summaries



Strategic Communications / Development of New Brand \$100

Consultant costs to create and launch a new City of Brampton brand based on best-practice research and community input. Work may include review of previously completed brand audit, stakeholder consultation (i.e. surveys, focus groups), brand story development, graphic design, development of graphic standards and brand guidelines, marketing and communications plan for launch, and implementation strategies.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve	\$100	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191251-001	Development of New Brand -Strategic Communications / City Wide	\$100

Strategic Communications / Minor Capital Strategic Communications \$13

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$13	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
191397-001	Office of the CAO- Minor capital - Strategic Communications	\$13

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Building / Minor Capital - Building \$12

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PROPOSED FUNDING SOURCES (\$000s)

Res#93-Building Rate Stabilization	\$12	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197499-001	Minor Capital for Building / Ward 04 / FCCC	\$12

Development Services / Community Improvement Plan Program \$300

The Community Improvement Plan (CIP) is a very important component of Brampton's Central Area redevelopment program. This grant is set to promote redevelopment, revitalization and increase the quality of the built environment, the image and marketability of the core area of Downtown.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197827-001	CIP-Building Improvement Program Grant / Ward 01, Ward 03, Ward 04, Ward 05 / Downtown Brampton	\$150
197827-002	CIP-Façade Improvement Program Grant / Ward 01, Ward 03, Ward 04, Ward 05 / Downtown Brampton	\$150

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Planning / Planning Vision Implementation \$300

To complete the implementation of the Planning Vision exercise which includes focused community engagement activities and further research on how to implement the Vision. The use of professional services will be required.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197001-001	Planning Vision Implementation / City Wide / City Wide	\$300

Planning / Urban Centres Implementation \$200

As the City identifies attributes associated with Urban Centres, work will be required to better understand the unique requirements and policies needed. This will include enhanced urban design visions and policies, as well as an understanding of the elements required to encourage growth in these areas.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)		\$100
General Rate Stabilization Reserve		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197828-001	Urban Centres Implementation / City Wide / City Wide	\$200

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Transportation Planning / Transportation Master Plan (TMP) \$250

To undertake the scheduled 5-year review of the City's Transportation Master Plan and implement recommendations, including but not limited to associated study activities, data collection, and transportation demand forecasting model maintenance and updates.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$112
Res#78-10% Operating Dev Chg Contribution	\$138

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197360-001	Transportation Master Plan (TMP) Implementation Phase 3 / City Wide / City Wide	\$250

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Capital Works / Bridge Repairs \$3,500

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$3,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194230-001	Bridge Repairs / City Wide / Various Locations	\$3,500

Capital Works / Chinguacousy Road Widening \$8,000

The road widening is being completed to enhance the road network to meet the vehicular and pedestrian demands from development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$7,600	
Res#78-10% Operating Dev Chg Contribution	\$400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193750-001	Chinguacousy Road (Wanless Drive To Mayfield Road) / Ward 10 / Chinguacousy Road (Wanless Drive To Mayfield Road)	\$8,000

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Capital Works / Concrete Road Construction \$2,000

There are concrete roads that are deteriorating in various wards and require rehabilitation in order to maintain the condition level.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$2,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193835-001	Concrete Roads Construction / City Wide / Various Locations	\$2,000

Capital Works / Cottrelle Blvd (Humberwest - Goreway) \$27,700

The project consists of the construction of Cottrelle Blvd. between Humberwest Parkway and Goreway Road. It will alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$27,700
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193980-001	Cottrelle Boulevard Extension / Ward 10 / Cottrelle Blvd. Construction (Humberwest to Goreway)	\$27,700

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Capital Works / Environmental Assessments \$1,500

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$1,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194500-001	Environmental Assessments / Ward 07, Ward 08 / Various Locations	\$750
194500-002	Environmental Assessments / Ward 10 / Various Locations	\$750

Capital Works / Goreway Drive Widening \$32,000

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$16,000	
Cost Recovery-Other	\$16,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
143580-001	Goreway Drive & CN Halton Line-Grade Separation-Phase 1 / Ward 08 / Goreway Drive & CN Halton Line Grade Separation-Phase 1	\$32,000

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Capital Works / Intersection Improvements \$250

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$238
Res#78-10% Operating Dev Chg Contribution	\$12

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193200-001	Intersection Improvements / City Wide / Various Locations	\$250

Capital Works / Intersection Improvements – Region of Peel \$1,000

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing additional turning lanes and storage as part of improvements in Region of Peel road infrastructure.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$1,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193201-001	Intersection Improvements - Region of Peel / City Wide / Various Locations	\$1,000

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Capital Works / Land Acquisitions \$6,000

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

	Roads & Engineering (Dev Chg Reserves)	\$6,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194020-001	Land Acquisitions / City Wide / Various Locations	\$6,000

Capital Works / McLaughlin Road Widening \$8,500

The project consists of road widening and intersection improvements for McLaughlin Road between Wanless Dr. and Mayfield Rd. It will alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

	Roads & Engineering (Dev Chg Reserves)	\$7,650
	Res#78-10% Operating Dev Chg Contribution	\$850
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193920-001	McLaughlin Road Widening / Ward 02, Ward 06 / Wanless Drive to Mayfield Road	\$8,500

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Capital Works / Minor Capital - Engineering \$125

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$125

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192999-001	Minor Capital-Equipment / City Wide / FCCC 2	\$10
192999-002	Minor Capital-Equipment / City Wide / FCCC 2	\$15
192999-003	Minor Capital-Equipment / City Wide / FCCC 2	\$25
192999-004	Minor Capital-Equipment / City Wide / FCCC 2	\$75

Capital Works / Noise Walls \$300

To provide base funding level for retrofit noise wall requests under the Local Improvement Regulations of the Municipal Act, 2001.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves) \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194300-001	Noise Walls / City Wide	\$300

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Capital Works / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$750	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193620-001	Pre-Engineering / City Wide / Various Locations	\$750

Capital Works / Project Design \$4,250

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$4,000	
Res#4-Asset R&R	\$250	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173610-002	Project Design / City Wide / Goreway Drive (Countryside Drive to Mayfield Road)	\$1,000
173610-005	Project Design / City Wide / Project Design - Williams Parkway (Airport Road to Spar Drive)	\$400
173610-006	Project Design / City Wide / Project Design - Williams Parkway (Torbram Road to Airport Road)	\$500
193610-001	Project Design / Ward 06 / Mississauga Rd to Creditview	\$500
193610-002	Project Design / City Wide	\$750
193610-003	Project Design / City Wide	\$250
193610-004	Project Design / Ward 06 / Steeles to Rivermont	\$500
193610-005	Project Design / City Wide	\$50
193610-006	Project Design / City Wide	\$300

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Capital Works / Road Infrastructure Miscellaneous \$450

In order to facilitate timely closure of completed projects, this funding will address ancillary costs related to Road Infrastructure related projects, such as warranty issues or legal requirements.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$360	
Res#78-10% Operating Dev Chg Contribution	\$90	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193830-001	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
193830-002	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$250
193830-003	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
193830-004	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$100

Capital Works / Road Network Survey \$100

To determine the condition of existing roadways to help prioritize improvements and maintenance.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194160-001	Road Network Survey / City Wide / City Wide	\$100

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Capital Works / Road Resurfacing Program \$12,600

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Cost Recovery-Region	\$100	
Res#91-Federal Gas Tax	\$12,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193820-001	Road Resurfacing Program / City Wide / Various Locations	\$12,500
193820-002	Road Resurfacing Program / City Wide / Various Locations	\$100

Capital Works / Sidewalks \$600

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$600	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194410-001	Miscellaneous Sidewalks / City Wide / Various Locations	\$600

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Capital Works / Utility Relocation \$4,350

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$4,047
Res#78-10% Operating Dev Chg Contribution	\$3
Res#4-Asset R&R	\$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193625-001	Utility Relocation / City Wide / Various Locations	\$3,000
193625-002	Utility Relocation / City Wide, Ward 07, Ward 08 / Torbram Road Widening (Queen Street to South City Limit)	\$1,000
193625-003	Utility Relocation / City Wide	\$300
193625-004	Utility Relocation / City Wide / From South of Steeles Ave to Orenda Road	\$50

Environment & Development Engineering / Environmental Master Plan Implementation \$100

To undertake the action items identified in the council endorsed Environmental Master Plan in order to meet the City's goals for air, land, water, people, energy and waste across the organization.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197485-001	Environmental Master Plan Implementation / City Wide	\$100

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Environment & Development Engineering / Neighbourhood Parks \$75

The construction of new Development Charges-funded neighbourhood parks up to 5 acres in size typically includes playgrounds, lit walkways, trees, and benches. Additional features such as splash pads, multi-purpose courts, and/or skateboarding facilities will be included where park size permits, and shade structures will be included up to our Development Charges funding limit of one structure for every two parks.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$67
Res#78-10% Operating Dev Chg Contribution	\$8

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
195860-001	Neighbourhood Parks / City Wide / Various	\$75

Environment & Development Engineering / Rivermont Road \$300

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193690-001	Rivermont Road / City Wide	\$300

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Environment & Development Engineering / Riverwalk \$700

To undertake an environmental assessment to advance the work of the Riverwalk Project in 2018. This work will be done in partnership with TRCA who will also be contributing funding.

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt	\$700	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
197735-001	Riverwalk / City Wide	\$700

Environment & Development Engineering / Storm Water Management - Restoration \$2,000

Periodic activities such as dredging are required to restore the ability of each Storm Water Management Pond to adequately clean runoff water collected by the storm sewer system.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194940-001	Storm Water Management - Restoration / City Wide / City-wide	\$2,000

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Environment & Development Engineering / Storm Water Management Study \$200

These detailed studies will enhance the existing knowledge base, which stems from previous and more general studies such as the Storm Water Management Master Plan and the Storm Water Management Retrofit Study. These additional studies are required to develop specific plans showing how to address specific flooding, erosion, and water quality issues, not only in the Storm Water Management Ponds, but in the associated water courses as well.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$200	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194950-001	Storm Water Management Study / City Wide / Various Locations	\$200

Environment & Development Engineering / Storm Water Pond Retrofits \$1,060

These retrofit improvements to the City's stormwater ponds will enhance water quality as well as to provide compensatory works identified by the MNI to address impacts arising from Capital Works Projects.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$1,007	
Res#78-10% Operating Dev Chg Contribution	\$53	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194945-001	Stormwater Pond Retrofits / City Wide	\$1,060

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Environment & Development Engineering / Valleyland Development \$1,000

Valleyland development includes all Development Charge-funded work associated with the design and installation of pathways within valleys, channels, woodlots, and other passive areas, including remedial planting, signage, and furniture. When warranted and permissible, these pathways may also include lighting and pedestrian bridges. The long-term Valleyland Re-naturalization Program also appears under this heading.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$899
Res#78-10% Operating Dev Chg Contribution	\$101

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
196000-001	Valleyland Development / City Wide / Various	\$25
196000-002	Valleyland Development / City Wide / In valleys across the city	\$975

Parks Maintenance and Forestry / Parks-New Development / Pathways Implementation Program \$250

This long-term program will result in the realization of the goals established in the Pathways Master Plan, including the provision of active living opportunities in naturalized areas, and the realization of a complete recreational transportation network. The projects included in this program typically fill in the gaps in the pathway network between the segments constructed by developers under the "Valleyland Development" program, and as such are also funded by Development Charges.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$225
Res#78-10% Operating Dev Chg Contribution	\$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
195940-001	Connection to Etobicoke Creek Trail / Ward 03 / Brampton Sports park	\$250

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Parks Maintenance and Forestry / Parks-Outdoor Assets / Emerald Ash Borer \$1,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$1,703
196600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

Parks Maintenance and Forestry / Parks-Outdoor Assets / Minor Capital \$25

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PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$25
195499-001	Minor Capital - Parks / City Wide / Various	\$25

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Parks Maintenance and Forestry / Parks-Outdoor Assets / New Capital Development \$14,620

Major capital replacement projects to maintain our assets in good state repair. These park asset replacements are prioritized through condition assessments, service repairs, lifecycle, usage and neighbourhood/community needs.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$12,591
Res#78-10% Operating Dev Chg Contribution	\$1,559
Res#4-Asset R&R	\$470

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
195865-001	Outdoor Facilities Phase One Construction, Phase two Design (Gore Meadows) / Ward 10 / Gore Meadows	\$5,500
195865-002	Adult fitness station / City Wide / TBD	\$100
195865-003	Community Request- Beach Volleyball Relocation (Chinguacousy Park) / Ward 07 / Chinguacousy Park	\$120
195865-004	Sports Field Detailed Design (Gore Meadows) / Ward 10 / Gore Meadows	\$500
195865-005	Concession area and central spine - construction / Ward 07 / Chinguacousy Park	\$800
195865-006	Outdoor Construction (Mississauga Embleton) / Ward 06 / Mississauga Embleton Community Park	\$4,000
195865-007	Activity Hub Construction (Sesquicentennial Park) / Ward 09 / Sesquicentennial Park	\$2,500
195865-008	Queen Street Frontage Construction / Ward 07 / Chinguacousy Park	\$500
195865-009	Gateway Entry (Chinguacousy Park, SW Corner) / Ward 07 / Chinguacousy Park	\$350
195865-010	Activity Hub Design (Sesquicentennial Park) / Ward 09 / Sesquicentennial Park	\$250

Parks Maintenance and Forestry / Parks-Outdoor Assets / Planning & Infrastructure – Outdoor Asset Replacement \$1,000

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194954-001	Park Outdoor Asset Contingency / City Wide	\$1,000

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Road Maintenance, Operations & Fleet / Fleet Services / New Equipment \$1,379

Vehicles and equipment are added to the fleet based on growth of our business relating to additional roads and boulevards and larger areas to maintain, including parkland.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,329
Res#93-Building Rate Stabilization	\$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192910-001	New Vehicles and Equipment - Growth and Service / City Wide / Various	\$1,379

Road Maintenance, Operations & Fleet / Fleet Services / Replacement Equipment \$2,750

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,750
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192950-001	Replacement and Refurbishment of Vehicles and Equipment / City Wide / Various	\$2,750

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Road Maintenance, Operations & Fleet / Road Operations / AVL/GPS Solution \$155

The supply and installation of an Enterprise Automated Vehicle Location (AVL) and Global Positioning System (GPS) solution. This solution will enhance winter event operations by eliminating manual paper processes as well as providing a solution to mitigate risk to the City and to adhere with Patrolling requirements of Regulation 239/02. The track and trace function of the solution will be used on other specified fleet vehicles for enhancing City operations (efficient dispatching) and help ensure staff safety.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$155	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193040-001	AVL/GPS Solution / City Wide / Various	\$155

Road Maintenance, Operations & Fleet / Road Operations / Minor Capital – Operations \$10

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
193099-001	Minor Capital - Operations / City Wide / Various	\$10

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Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting \$1,790

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$1,790
194530-001	Central Park Drive - Design and CA / Ward 07 / Central Park Drive: Queen St. to Bramalea Road	\$75
194530-002	Various Twist Pack - Design and CA / City Wide / Various	\$135
194530-003	Howden Blvd - Design and CA / Ward 07 / Howden Blvd: Dixie Rd to Hedgeson Ct	\$25
194530-004	G Section Rebuild - Design/CA/Construction / Ward 08 / Various Streets	\$500
194530-005	Kensington Rd re-cabling - Construction / Ward 07 / Kensington Rd: Central Park Dr. to Bramalea Rd.	\$110
194530-006	Flowertown Ave Rebuild - Construction / Ward 05 / Flowertown Ave: Grange Dr. to McLaughlin Rd.	\$150
194530-007	Decorative Lighting Replacements - Construction / Ward 10 / Fenton Way, Bowman Ave, Blue Jay Ave.	\$350
194530-008	B-Section Arial Conversion/Rebuild - Construction / Ward 07 / Beechwood Cres. and Breaburn Crt.	\$100

194530-009	Queen St. Rebuild - Design & CA / Ward 01, Ward 03 / Queen St: Centre St. to CNR Bridge	\$45
194530-010	Queen St. Rebuild - Construction / Ward 01, Ward 03 / Queen St: Centre St. to CNR Bridge	\$300

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Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting LED Retrofit \$1,500

Procurement and installation of Light Emitting Diode (LED) street lights to replace the existing High Pressure Sodium fixtures on roadways. This program will reduce the energy consumption associated with the existing street light system and is anticipated to reduce maintenance costs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194531-001	Streetlighting LED Retrofit / City Wide / Various	\$1,500

Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signal Modernization Program \$700

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$700
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192770-001	Traffic Signal Modernization / City Wide / Various	\$700

PUBLIC WORKS & ENGINEERING

2019 Capital Budget - Project Detail Summaries



Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signalization \$400

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192710-001	Traffic Signalization / City Wide / Various	\$400

Transportation Special Projects / Hurontario Light Rail Transit \$2,650

To provide funding for the Hurontario LRT Brampton project office including staff and professional services.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$432	
Cost Recovery-Other	\$2,218	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164110-001	Hurontario Light Rail Transit / City Wide / Project Office	\$2,650

TRANSIT

2019 Capital Budget - Project Detail Summaries

Bus Purchases \$25,950

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Federal Subsidy	\$4,667
Provincial Subsidy	\$4,667
Res#91-Federal Gas Tax	\$11,950
Internal Financing	\$4,666

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194690-001	Low-Floor Bus Purchases / City Wide	\$6,950
194690-002	Low-Floor Bus Purchases / City Wide	\$5,000
194690-003	Low-Floor Bus Purchases / City Wide	\$14,000

Bus Refurbishments \$4,250

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,000
Res#91-Federal Gas Tax	\$2,250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194680-001	Bus Refurbishments / City Wide	\$2,250
194680-003	Bus Refurbishments / City Wide	\$2,000

TRANSIT

2019 Capital Budget - Project Detail Summaries



Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City.
To increase the passenger comfort, safety and integrity of boulevards.
To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax		\$416
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

Fare Collection Equipment \$10,000

Implementation of the GTA Fare Collection System. Includes project management costs, purchase/installation of fareboxes and related software.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$3,334
Federal Subsidy		\$3,333
Provincial Subsidy		\$3,333
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194670-001	Fare Collection Equipment / City Wide	\$10,000

TRANSIT

2019 Capital Budget - Project Detail Summaries

Minor Capital – Transit \$207

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$207
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
194799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
194799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
194799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$40

BRAMPTON PUBLIC LIBRARY

2020 Capital Budget - Project Detail Summaries



Automation Software & Hardware Upgrades \$50

Upgrade software applications currently used to support the Library's network system. They include an Intergraded Library Service (ILS) Network & Self-Check-Out Kiosks and automated material handling equipment to meet a growing public demand.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$50
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
206910-001	Software Upgrades / City Wide / All Locations	\$50

Collection Development \$1,100

The funding supports the continued expansion and replacement of the existing collection across city-wide branches of the Library. The expansion of the collections includes books, newspapers, magazines, CD's, DVD's, audio books, videos, and other materials, and ebooks.

To keep the collections current and relevant and to supply newly published materials in various formats to meet the demands of a rapidly growing community. Access to the Internet and its many resources is an increasing demand of the Brampton community.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
206900-001	Collection Development / City Wide	\$1,100

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



Building Design & Construction / Facilities Repair & Replacement / Facilities Repair & Replacement \$9,685

General repair, replacement (State of Good Repair), alterations and renovations at City wide facilities. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, roofing, structural, mechanical, electrical, building finishes, equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$9,685
201650-006	185 Clark Blvd - Clark Facility / Ward 07 / 185 Clark Blvd - Clark Facility	\$129
201650-014	55 Queen / Ward 03 / 55 Queen	\$71
201650-017	70-76 Main St N Bldg-Theatre Sch / Ward 01 / 70-76 Main St N Bldg-Theatre Sch	\$48
201650-053	Avondale Day Care / Ward 07 / Avondale Day Care	\$104
201650-060	Balmoral Recreation Centre / Ward 07 / Balmoral Recreation Centre	\$29
201650-063	Brampton Curling Club / Ward 03 / Brampton Curling Club	\$101
201650-065	Brampton Public Library (Four Corners) / Ward 03 / Brampton Public Library (Four Corners)	\$232
201650-066	Brampton Soccer Centre / Ward 09 / Brampton Soccer Centre	\$442

201650-069	By-Law Enforcement Williams Parkway Admin / Ward 08 / By-Law Enforcement Williams Parkway Admin	\$102
201650-082	Central Public School Recreation & Arts Centre / Ward 01 / Central Public School Recreation & Arts Centre	\$1,417
201650-087	City Hall Parking / Ward 03 / City Hall Parking	\$218
201650-181	Knightsbridge Community & Seniors Citizens' Centre / Ward 07 / Knightsbridge Community & Seniors Citizens' Centre	\$36
201650-200	Market Square Parking / Ward 01 / Market Square Parking	\$1,769
201650-225	Peel Village Golf Course / Ward 03 / Peel Village Golf Course	\$448
201650-229	Professor's Lake Recreation Centre / Ward 08 / Professor's Lake Recreation Centre	\$52
201650-240	Rose Theatre / Ward 01 / Rose Theatre	\$42
201650-253	Snelgrove Community Centre / Ward 02 / Snelgrove Community Centre	\$193
201650-254	South Fletcher's Sportsplex / Ward 04 / South Fletcher's Sportsplex	\$58
201650-265	Terry Miller Recreation Centre / Ward 07 / Terry Miller Recreation Centre	\$838
201650-309	Fire Station 209 / Ward 10 / Fire Station 209	\$142
201650-400	Miscellaneous Initiatives - Emergency/Contingency / City Wide / Various	\$1,500
201650-402	Miscellaneous Initiatives - Fire Stations / City Wide / Various	\$374
201650-501	Project Validation Team / City Wide / Various	\$820
201650-502	Project Development Team / City Wide / Various	\$520

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



Building Design & Construction / IDS- Interior Design Services / Interior Design Services \$3,120

All accommodation related general repairs, replacements, alterations and renovations within facilities City wide occupied by City staff. Projects are prioritized to address: health and safety, legislative requirements; end of life expectancy; functional obsolescence and enhancements to the delivery of City services. The nature of the projects include, but are not limited to, staff exits, new hires, accommodation special needs, building finishes, administrative space equipment and systems.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$3,120
201900-001	Corporate Churn (Corporate Buildings Only) / City Wide / Various Locations	\$550
201900-002	Corporate Churn (Corporate Buildings Only) / City Wide / Various Locations	\$200
201900-003	Service Brampton Kiosk - Corporate Wide Satellite Implementation - Phase 2 and 3 / City Wide / Various Locations	\$350
201900-004	Interior and Accommodations Planning Capital Project Activities / City Wide / Various Locations	\$2,000
201900-006	Facility Operations and Maintenance Satellite Locations Implementation / City Wide / Various Locations	\$20

Facilities Operations & Maintenance / Asset Mgmt & Capital Planning / Facility Inspections & Audits \$730

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
Res#4-Asset R&R		\$730
201760-001	Electric Infrared Scan (2 Phases) / City Wide / Various Locations	\$25
201760-003	Capital Recovery / City Wide / Various Locations	\$255
201760-004	Abatement Programs / City Wide / Various Locations	\$100
201760-005	Radon Testing & Mitigation Program / City Wide / Various Locations	\$100
201760-006	Building Condition Audits / City Wide / Various Locations	\$250

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Energy Management / Energy Programs \$500

Energy reduction & cost avoidance programs that reduce the demand for electricity, natural gas and water in City owned facilities through audits, feasibility studies and retrofit projects. Programs may include retrofits and upgrades for lighting, plug loads, mechanical equipment, building envelope and building automation. Programs will target efficiency improvements that reduce energy consumption establish standards and increase staff awareness to contribute to a reduction in our ongoing operating costs and greenhouse gas emissions (GHG).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201520-001	Energy Management / City Wide / Various Locations	\$500

Facilities Operations & Maintenance / Facilities Maintenance / Corporate Indoor Asset Replacement \$150

To provide tenant inducements on lease spaces as defined in lease agreements with various tenants.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$150
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201500-001	Corporate Indoor Asset Replacement / City Wide / Various Locations	\$150

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Facilities Maintenance / Misc. Initiatives – Facilities Operations & Maintenance \$350

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$350	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201599-001	Minor Capital - Indoor Assets / City Wide / Various Locations	\$350

Facilities Operations & Maintenance / Security Services / Corporate Security Systems \$150

In order to ensure security systems in all municipal facilities become integrated and standardized, system upgrades are required. All projects in this category are geared to ensuring the best and most cost effective way of introducing security technology at the City for the well-being of our employees and visitors.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$150	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201850-001	Corporate Security / City Wide / City Wide	\$150

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



Facilities Operations & Maintenance / Security Services / Minor Capital – Corporate Security \$75

Minor Capital projects are for expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$75	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201899-001	Minor Capital - Corporate Security / City Wide / City Wide	\$75

New Construction / Fire Station 214 \$4,600

Land acquisition, design and construction of Fire Station 214.

PROPOSED FUNDING SOURCES (\$000s)

Fire (Dev Chg Reserves)	\$4,600	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192530-002	Fire Station 214 - Construction / Fire Station 214	\$4,600

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



New Construction / Howden Recreation Centre \$22,000

The redevelopment of Howden includes the possible purchase of additional lands to provide street frontage and community presence, the demolition of the existing obsolete facility and the design and construction of a new 40,000 sq. ft. facility, adding roughly 17,000 additional square feet of recreation space from the original footprint. The new Community Centre will house a new triple gymnasium, fitness/studio space, and a variety of multi-purpose rooms that will create vibrancy, increase programming activity, and allow for additional active living choices in the Bramalea area.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$9,240
Res#78-10% Operating Dev Chg Contribution	\$1,026
Res#4-Asset R&R	\$11,734

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185600-003	Howden Recreation Centre - Construction / Ward 07 / Howden	\$22,000

New Construction / New Facilities Development \$3,350

With a multitude of new facilities required to be built to respond to growth, these funds are required to commence the detailed due diligence required to identify locations, commence scope refinement, establish timelines and create capital budget details for Council consideration.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$3,350
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201518-001	New Facilities Development / City Wide	\$200
201518-191	Loafer's Lake Recreation Centre / Ward 02 / Loafer's Lake Recreation Centre	\$3,150

COMMUNITY SERVICES

2020 Capital Budget - Project Detail Summaries



New Construction / Redevelopment of Fire Station 201 \$6,350

Funding for the due diligence, design and construction for the redevelopment of Fire Station 201 to 25 Rutherford Road. This will allow the future disposal of 8 Rutherford Road, the current location of Fire Station 201.

PROPOSED FUNDING SOURCES (\$000s)

	Res#12-Land Sale Proceeds	\$6,350
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
192555-002	Fire Station 201 - Construction / Ward 03 / Fire Station 201	\$6,350

Recreation / Recreation - Miscellaneous Initiatives \$1,275

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

	Recreation (Dev Chg Reserves)	\$180
	Res#78-10% Operating Dev Chg Contribution	\$20
	Res#4-Asset R&R	\$1,075
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
205560-001	Fitness Equipment Replacement Program / City Wide / Various Locations	\$150
205560-002	Facility Furniture Replacement Program / City Wide / Various Locations	\$400
205560-003	Housekeeping Equipment Replacement Program / City Wide / Various Locations	\$150
205560-004	Recreation Strategies & Studies / City Wide / Various Locations	\$200
205560-008	Various Concession Related Items / City Wide / Various Locations	\$50
205560-010	Aquatic Equipment Replacement Program / City Wide / City Wide	\$100
205560-011	New Scoreboards / City Wide / City Wide	\$225

CORPORATE SERVICES

2020 Capital Budget - Project Detail Summaries



Finance / Corporate Asset Management \$1,025

Through the Corporate Asset Management Plan, the City of Brampton is currently developing the State of Local Infrastructure Report for 2017 and building asset management plans for services. Funding is required for consulting services to ensure service levels are being met and developing policies for data management, risk management in an effective and efficient manner.

CAM Plan Demonstrates:

- Implementation of the Roadmap endorsed by the Council in 2016.
- Developing policies on data management, risk management and levels of service
- Developing a State of Local Infrastructure Report card annually enables decision makers to prioritize investments.
- Developing asset management plans for services such as transit, stormwater, facilities to bring accuracy to the infrastructure gaps.
- Levels of Service are being met in an effective and efficient manner.
- Building capacity on asset management through IAM training, seminars and webinars and spreading it to the Asset Management Network.
- Implement data governance principles based on International best practices will ensure good stewardship of data and leverage operational efficiencies.
- Responsible for management of the asset portfolio and communicate and justify funding requirements.
- Commitment that assets will be maintained in compliance with regulations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,025
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201075-001	Recovery of Contract Positions supporting CAM / City Wide / City Hall	\$275
201075-002	CAM Consulting / City Wide / City Hall	\$750

Finance / Minor Capital - Corporate Wide \$81

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$81
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201098-001	Minor Capital - Finance / City Wide / City Hall	\$5
201098-002	Minor Capital - Purchasing / City Wide / City Hall	\$5
201098-003	Minor Capital - Legal / City Wide / City Hall	\$5
201098-004	Minor Capital - Court Administration / City Wide / City Hall	\$5
201098-005	Minor Capital - Corporate Services / City Wide / City Hall	\$5
201098-006	Minor Capital - Enforcement / City Wide / City Hall	\$5
201098-011	Minor Capital - Animal Services / City Wide / City Hall	\$5
201098-020	Minor Capital - Economic Development & Culture / City Wide / City Hall	\$20
201098-030	Minor Capital - CAO / City Wide / City Hall	\$2
201098-031	Minor Capital - City Clerk / City Wide / City Hall	\$4
201098-032	Minor Capital - Service Innovation & Corp Performance / City Wide / City Hall	\$4
201098-033	Minor Capital - Human Resources / City Wide / City Hall	\$14

CORPORATE SERVICES

2020 Capital Budget - Project Detail Summaries



201098-034 Minor Capital - Internal Audit / City Wide / City Hall \$2

Information Technology / Business Systems & Corporate Technology Program / Corporate Technology Program \$210

This Program manages and maintains the corporate business systems and technologies that support internal business units operations, programs and services, including:

- a. ERP (Financials and HR) systems;
- b. Asset Management systems;
- c. Recreation and Point of Sale Systems;
- d. Council administrative and election systems;
- e. Courts, legal and audit systems;
- f. Email and unified messaging and collaboration tools;
- g. Mobile workforce and user productivity tools;
- h. Business Intelligence, Integration, workflow and Reporting systems;
- i. Any other internal facing applications and systems;
- j. Permits in Business Systems

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$210

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201480-010	Asset and Work Order Management Solution / City Wide / City Wide	\$210

CORPORATE SERVICES

2020 Capital Budget - Project Detail Summaries



Information Technology / Core Infrastructure Program / Core Technologies Program \$7,900

201427-099 Additional Technology Requirements (MC) / \$450
City Wide / City Wide

This program manages and maintains the core technology infrastructure that support the city-wide operations, programs and services to citizens and staff, including:

- a. Servers, Storage and backup systems;
- b. Data Centre(s) and computing rooms and systems;
- c. Cloud hosting and management resources;
- d. Local and public networks, telecommunication, Wireless, Radio and cable connectivity;
- e. Access management, Information and cyber security systems;
- f. User computing, smartphones, printers, point of sale and related devices and peripherals; and
- g. Any other IT Infrastructure systems and tools.
- h. System monitoring and alerting
- i. AV Services (Council Chambers & Committee Live Streaming, Smart Boardroom Booking System, Digital Displays, Way Finding, etc.)

Individual projects are identified as activities under this program. The funding and time estimates may be subject to change as determined by corporate priorities, business drivers and market conditions.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$7,900
201427-002	IT Infrastructure Management / City Wide / City Wide	\$1,400
201427-003	IT Core Data Communications / City Wide / City Wide	\$1,000
201427-004	City Wide Telephone Solution / City Wide / City Wide	\$4,100
201427-005	Desktop Technology Refresh / City Wide / City Wide	\$750
201427-007	End User Computing Management Suite / City Wide / City Wide	\$200

ECONOMIC DEVELOPMENT & CULTURE

2020 Capital Budget - Project Detail Summaries



Cultural Services / Cultural Services Initiatives

\$50

Cultural Services Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$50
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
206810-002	Outdoor FF&E churn / Ward 01 / Garden Square	\$50

FIRE & EMERGENCY SERVICES

2020 Capital Budget - Project Detail Summaries



Dispatch Equipment \$300

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202430-001	Dispatch Upgrade & Equipment / City Wide / City Wide	\$300

Fire Fighting Equipment \$750

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Firefighting nozzles, hoses, cylinders etc. will require replacement due to unreliability and legislative requirements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$750
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202460-001	Fire Fighting Equipment (including \$100k for bunker gear Station 215) / City Wide / City Wide	\$750

FIRE & EMERGENCY SERVICES

2020 Capital Budget - Project Detail Summaries



Fire Miscellaneous Initiatives \$321

Miscellaneous initiatives including station Furniture, fixtures, equipment, medical equipment, fitness equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$321
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202110-001	Fire Miscellaneous Initiatives - Station FFE / City Wide / City Wide	\$321

Vehicle Replacement \$1,870

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 8 year replacement for staff vehicles, and 12 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,870
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202310-001	Vehicle Replacement / City Wide / City Wide	\$120
202310-002	Vehicle Replacement / City Wide / City Wide	\$120
202310-003	Vehicle Replacement / Ward 07 / Station 203	\$80
202310-004	Vehicle Replacement / Ward 06 / Station 218	\$950
202310-005	Vehicle Replacement / Ward 06 / Station 218	\$600

OFFICE OF THE CAO

2020 Capital Budget - Project Detail Summaries



Strategic Communications / Development of New Brand \$50

Consultant costs to create and launch a new City of Brampton brand based on best-practice research and community input. Work may include review of previously completed brand audit, stakeholder consultation (i.e. surveys, focus groups), brand story development, graphic design, development of graphic standards and brand guidelines, marketing and communications plan for launch, and implementation strategies.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$50	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201251-001	Development of New Brand -Strategic Communications / City Wide	\$50

Strategic Communications / Minor Capital Strategic Communications \$13

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$13	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
201397-001	Office of the CAO- Minor capital - Strategic Communications / City Wide	\$13

PLANNING & DEVELOPMENT SERVICES

2020 Capital Budget - Project Detail Summaries



Building / Minor Capital - Building \$12

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#93-Building Rate Stabilization	\$12	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207499-001	Minor Capital for Building / Ward 04 / FCCC	\$12

Development Services / Community Improvement Plan Program \$300

The Community Improvement Plan (CIP) is a very important component of Brampton's Central Area redevelopment program. This grant is set to promote redevelopment, revitalization and increase the quality of the built environment, the image and marketability of the core area of Downtown.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207827-001	Community Improvement Plan / Ward 03 / Downtown	\$150
207827-002	Community Improvement Plan / Ward 03 / Downtown	\$150

PLANNING & DEVELOPMENT SERVICES

2020 Capital Budget - Project Detail Summaries



Planning / Planning Vision Implementation \$300

To complete the implementation of the Planning Vision exercise which includes focused community engagement activities and further research on how to implement the Vision. The use of professional services will be required.

PROPOSED FUNDING SOURCES (\$000s)

General Rate Stabilization Reserve		\$300
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207001-001	Planning Vision Implementation / City Wide / City Wide	\$300

Planning / Urban Centres Implementation \$200

As the City identifies attributes associated with Urban Centres, work will be required to better understand the unique requirements and policies needed. This will include enhanced urban design visions and policies, as well as an understanding of the elements required to encourage growth in these areas.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)		\$100
General Rate Stabilization Reserve		\$100
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207828-001	Urban Centres Implementation / City Wide / City Wide	\$200

PLANNING & DEVELOPMENT SERVICES

2020 Capital Budget - Project Detail Summaries



Transportation Planning / Transportation Master Plan (TMP) \$250

To undertake the scheduled 5-year review of the City's Transportation Master Plan and implement recommendations, including but not limited to associated study activities, data collection, and transportation demand forecasting model maintenance and updates.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$112
Res#78-10% Operating Dev Chg Contribution	\$138

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207360-001	Transportation and Transit Master Plan (TTMP) / City Wide / City Wide	\$250

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Bridge Repairs \$4,500

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$4,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204230-001	Bridge Repairs / City Wide / Various Locations	\$4,500

Capital Works / Concrete Road Construction \$2,000

There are concrete roads that are deteriorating in various wards and require rehabilitation in order to maintain the condition level.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$2,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203835-001	Concrete Roads Construction / City Wide / Various Locations	\$2,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Environmental Assessments \$2,300

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$2,300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204500-001	Environmental Assessments / City Wide / Queen Street to Bovaird Drive	\$750
204500-002	Environmental Assessments / City Wide / Rivermont Road to Bovaird Drive	\$750
204500-003	Environmental Assessments / City Wide / Financial Drive to north of Embleton Road	\$800

Capital Works / Goreway Drive Widening \$20,000

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$19,000	
Res#78-10% Operating Dev Chg Contribution	\$1,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203580-001	Goreway Drive Widening / Ward 10 / Humberwest to Castlemore	\$20,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Intersection Improvements \$1,000

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$1,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203200-001	Intersection Improvements / City Wide / Various Locations	\$1,000

Capital Works / Land Acquisitions \$6,000

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$6,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204020-001	Land Acquisitions / City Wide / Various Locations	\$6,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Minor Capital - Engineering \$70

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#4-Asset R&R	\$70
202999-001	Minor Capital-Equipment / City Wide / FCCC 2	\$25
202999-002	Minor Capital-Equipment / City Wide / FCCC 2	\$45

Capital Works / Noise Walls \$300

To provide base funding level for retrofit noise wall requests under the Local Improvement Regulations of the Municipal Act, 2001.

PROPOSED FUNDING SOURCES (\$000s)

	Roads & Engineering (Dev Chg Reserves)	\$225
	Cost Recovery-Other	\$75
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204300-001	Noise Walls / City Wide	\$300

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$750	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203620-001	Pre-Engineering / City Wide / Various Locations	\$750

Capital Works / Project Design \$3,000

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$2,750	
Res#4-Asset R&R	\$250	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203610-002	Project Design for 2020 Projects / City Wide / Various Locations	\$50
203610-003	Project Design for 2020 Projects / City Wide / The Gore to Clarkway	\$800
203610-004	Project Design for 2020 Projects / City Wide / Castlemore to Mayfield	\$800
203610-005	Project Design for 2020 Projects / City Wide / Countryside to Mayfield	\$800
203610-006	Project Design for 2020 Projects / City Wide	\$300
203610-007	Project Design for 2020 Projects / City Wide	\$250

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Road Resurfacing Program \$13,550

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$360
Res#78-10% Operating Dev Chg Contribution	\$90
Res#4-Asset R&R	\$100
Res#91-Federal Gas Tax	\$13,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203820-001	Road Resurfacing Program / City Wide / Various Locations	\$13,000
203830-001	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
203830-002	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$250
203830-003	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$50
203830-004	Road Infrastructure Miscellaneous / City Wide / Various Locations	\$100
204160-001	Road Network Survey / City Wide / Various Locations	\$100

Capital Works / Sidewalks \$600

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$600
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204410-001	Miscellaneous Sidewalks / City Wide / Various Locations	\$600

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Capital Works / Utility Relocation \$44,350

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$38,048	
Res#78-10% Operating Dev Chg Contribution	\$2,002	
Res#4-Asset R&R	\$300	
Cost Recovery-Other	\$4,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203625-001	Utility Relocation / City Wide / Castlemore to Countryside	\$1,500
203625-002	Utility Relocation / City Wide / Aloma Cres and Hurontario Street	\$50
203625-003	Utility Relocation / City Wide	\$300
203625-004	Utility Relocation / City Wide	\$2,500
203760-001	Torbram Road Widening / City Wide / Queen Street to South City Limit	\$40,000

Capital Works / Williams Parkway \$32,000

To alleviate traffic congestion due to development growth (Noise wall prior to widening)

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$30,400	
Res#78-10% Operating Dev Chg Contribution	\$1,600	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203840-001	Williams Parkway Widening (Airport to Spar) / Ward 06 / Airport to Spar	\$4,000
203840-003	Williams Parkway Widening (McLaughlin to East of Kennedy) / Ward 06 / McLaughlin to East of Kennedy	\$28,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Environment & Development Engineering / Environmental Master Plan Implementation \$100

To undertake the action items identified in the council endorsed Environmental Master Plan in order to meet the City's goals for air, land, water, people, energy and waste across the organization.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207485-001	Environmental Master Plan Implementation / City Wide	\$100

Environment & Development Engineering / Remembrance Road \$1,600

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$1,600	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203710-001	Remembrance Road / City Wide	\$1,600

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Environment & Development Engineering / Rivermont Road \$880

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)		\$880
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203690-001	Rivermont Road / City Wide	\$880

Environment & Development Engineering / Riverwalk \$1,000

To undertake an environmental assessment to advance the work of the Riverwalk Project in 2018. This work will be done in partnership with TRCA who will also be contributing funding.

PROPOSED FUNDING SOURCES (\$000s)

External Tax Supported Debt		\$1,000
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
207735-001	Riverwalk / City Wide	\$1,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Environment & Development Engineering / Storm Water Management - Restoration \$2,200

Periodic activities such as dredging are required to restore the ability of each Storm Water Management Pond to adequately clean runoff water collected by the storm sewer system.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$2,200
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204940-001	Storm Water Management - Restoration / City Wide	\$2,200

Environment & Development Engineering / Storm Water Management Study \$200

These detailed studies will enhance the existing knowledge base, which stems from previous and more general studies such as the Storm Water Management Master Plan and the Storm Water Management Retrofit Study. These additional studies are required to develop specific plans showing how to address specific flooding, erosion, and water quality issues, not only in the Storm Water Management Ponds, but in the associated water courses as well.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$200
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204950-001	Storm Water Management Study / City Wide / Various Locations	\$200

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Parks Maintenance and Forestry / Parks-New Development / Wayfinding & Signage Program (Outdoors) \$200

This program has already seen the development of standards for signage that will aid the citizen in finding outdoor (and indoor) recreational facilities and parks, as well as features in the Downtown. The pilot implementation of the signage program has allowed us to refine our standards, with the result being consistent, meaningful, and easy to read directional signage in parks and along pathways city-wide.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$180
Res#78-10% Operating Dev Chg Contribution	\$20

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
205430-001	Wayfinding & Signage Implementation / City Wide	\$200

Parks Maintenance and Forestry / Parks-Outdoor Assets / Emerald Ash Borer \$1,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,703
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
206600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Parks Maintenance and Forestry / Parks-Outdoor Assets / Minor Capital \$25

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$25	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
205499-001	Minor Capital - Parks / City Wide / Various	\$25

Parks Maintenance and Forestry / Parks-Outdoor Assets / New Capital Development \$6,450

Major capital replacement projects to maintain our assets in good state repair. These park asset replacements are prioritized through condition assessments, service repairs, lifecycle, usage and neighbourhood/community needs.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$5,485	
Res#78-10% Operating Dev Chg Contribution	\$665	
Res#4-Asset R&R	\$300	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
205865-001	Tennis/Multi-Court/Basketball - Replacement & New / City Wide / Various Locations	\$300
205865-002	Site Improvements (Chinguacousy Park) / Ward 07 / Chinguacousy park	\$300
205865-003	Outdoor Facilities Design and Construction - Phase 2 (Gore Meadows) / Ward 10 / Gore Meadows Community Park East	\$5,500
205865-004	Due Diligence and Facility Fit (Gore Meadows) / Ward 10 / Gore Meadows Community Park East	\$250
205865-005	Adult Fitness Stations / City Wide / Various Locations	\$100

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Parks Maintenance and Forestry / Parks-Outdoor Assets / Planning & Infrastructure – Outdoor Asset Replacement \$1,500

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$1,500	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204954-001	Parks Outdoor Contingency / City Wide / Various	\$1,500

Road Maintenance, Operations & Fleet / Fleet Services / Replacement Equipment \$3,000

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$3,000	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202950-001	Replacement and Refurbishment of Vehicles and Equipment / City Wide / Various	\$3,000

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Road Maintenance, Operations & Fleet / Road Operations / AVL/GPS Solution \$90

The supply and installation of an Enterprise Automated Vehicle Location (AVL) and Global Positioning System (GPS) solution. This solution will enhance winter event operations by eliminating manual paper processes as well as providing a solution to mitigate risk to the City and to adhere with Patrolling requirements of Regulation 239/02. The track and trace function of the solution will be used on other specified fleet vehicles for enhancing City operations (efficient dispatching) and help ensure staff safety.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
203040-001	AVL/GPS Solution / City Wide / Various	\$90

Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting \$1,780

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204530-001	Decorative Lighting Replacements / Ward 10 / Various	\$75
204530-002	Design & CA Various Locations / City Wide / Various	\$105
204530-003	Howden Blvd - Construction / Ward 07 / Howden Blvd: Dixie Rd. to Hedgeson Ct.	\$150
204530-004	Square Pack Replacements - Construction / City Wide / Various	\$400
204530-005	Central Park Drive Reconstruction / Ward 07 / Central Park Drive: Queen St. to Bramalea Rd.	\$400
204530-006	G Section Design/CA/Construction / Ward 08 / Various Streets	\$450
204530-007	Twist Pack Replacements / City Wide / Various	\$200

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Road Maintenance, Operations & Fleet / Traffic Services / Streetlighting LED Retrofit \$1,500

Procurement and installation of Light Emitting Diode (LED) street lights to replace the existing High Pressure Sodium fixtures on roadways. This program will reduce the energy consumption associated with the existing street light system and is anticipated to reduce maintenance costs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$1,500
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204531-001	Streetlighting LED Retrofit / City Wide / Various	\$1,500

Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signal Modernization Program \$700

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$700
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202770-001	Traffic Signal Modernization / City Wide / Various	\$700

PUBLIC WORKS & ENGINEERING

2020 Capital Budget - Project Detail Summaries



Road Maintenance, Operations & Fleet / Traffic Services / Traffic Signalization \$400

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

Roads & Engineering (Dev Chg Reserves)	\$400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
202710-001	Traffic Signalization / City Wide / Various	\$400

Transportation Special Projects / Light Rail Transit Extension Environmental Assessment \$250

Environmental Assessment for Light Rail Transit Extension (LRT) from Gateway Terminal to Brampton GO (LRT Alternative Routes)

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$250	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174115-001	Light Rail Transit Extension Environmental Assessment / Ward 03 / Ward 3	\$250

TRANSIT

2020 Capital Budget - Project Detail Summaries

Bus Purchases \$34,330

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Federal Subsidy	\$6,533
Provincial Subsidy	\$6,533
Res#91-Federal Gas Tax	\$14,730
Internal Financing	\$6,534

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204690-001	Low-Floor Bus Purchases / City Wide	\$9,730
204690-002	Low-Floor Bus Purchases / City Wide	\$5,000
204690-003	Low-Floor Bus Purchases / City Wide	\$19,600

Bus Refurbishments \$6,650

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$4,050
Res#91-Federal Gas Tax	\$2,600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204680-001	Bus Refurbishments / City Wide	\$4,050
204680-002	Hybrid Bus Battery ESS Refresh Kit / City Wide	\$600
204680-003	Engine Refurbishments / City Wide	\$2,000

TRANSIT

2020 Capital Budget - Project Detail Summaries

Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City.
To increase the passenger comfort, safety and integrity of boulevards.
To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$416
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

Minor Capital – Transit \$207

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R		\$207
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
204799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
204799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
204799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$40

LET'S CONNECT
BUDGET
2018

2018-2020 APPROVED OPERATING AND CAPITAL BUDGETS



RESERVE BALANCES

Supplemental Details - Reserves and Reserve Fund Balances

Period ending September 30, 2017 (\$000s)	Year-End Balances					YTD
	2012	2013	2014	2015	2016	2017
Financial Strategy Reserve Funds						
Res # 211 - Interest Rate Stabilization	\$16,973	\$15,335	\$13,715	\$12,593	\$11,018	\$11,318
Res # 100 - Legacy Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Res # 110 - Community Investment Fund	\$6,952	\$7,566	\$9,965	\$18,911	\$25,506	\$15,080
Subtotal	\$123,925	\$122,901	\$123,680	\$131,504	\$136,524	\$126,398
Development Charges						
5130 - DC:Growth Studies & Other	\$1,168	\$1,154	\$1,162	\$2,269	\$3,134	\$3,451
5132 - DC:Library	(\$6,937)	(\$19,309)	(\$16,005)	(\$14,063)	(\$12,010)	(\$10,845)
5133 - DC:Fire Protection	(\$23,447)	(\$25,219)	(\$18,210)	(\$15,496)	(\$13,138)	(\$11,920)
5134 - DC:Recreation	(\$3,221)	(\$13,923)	\$22,843	\$69,465	\$104,293	\$113,742
5135 - DC:Transit	(\$34,238)	(\$44,347)	(\$43,705)	(\$45,653)	(\$40,859)	(\$37,899)
5136 - DC:Public Works Buildings & FI	(\$16,905)	(\$38,890)	(\$39,998)	(\$37,781)	(\$35,990)	(\$34,761)
5137 - DC:Roads	(\$115,417)	(\$116,679)	(\$115,103)	(\$20,606)	\$47,624	\$39,087
5138 - DC:Parking Lots	\$5,474	\$6,817	\$7,914	\$7,670	\$7,579	\$7,125
5142 - DC:Bramwest North South Trans	\$8,628	\$11,008	\$11,364	\$16,026	\$18,540	\$19,667
Subtotal	(\$182,589)	(\$239,387)	(\$189,738)	(\$38,168)	\$79,172	\$87,646

Supplemental Details - Reserves and Reserve Fund Balances

Period ending September 30, 2017 (\$000s)	Year-End Balances					YTD
	2012	2013	2014	2015	2016	2017
Other-Development Related						
Res # 2 - Cash in lieu of Parkland	\$9,299	\$18,101	\$62,680	\$80,351	\$91,697	\$99,474
Res # 18 - Dev. Cont. for Future Construction	\$23,366	\$25,702	\$26,871	\$28,230	\$28,917	\$29,256
Res # 26 - Cash-In-Lieu of Downtown Parking	\$37	\$38	\$39	\$39	\$40	\$40
Res # 37 - Official Plan Review Reserve Fund	\$1,427	\$1,039	\$522	\$147	\$304	\$174
Res # 38 - Subdivision Maintenance	\$9,592	\$10,894	\$12,603	\$13,313	\$14,033	\$14,169
Res # 80 - CIL	\$4,440	\$0	\$0	\$0	\$0	\$0
Subtotal	\$48,161	\$55,775	\$102,714	\$122,080	\$134,991	\$143,113
Tax Base Capital Reserve Funds						
Res # 4 - Asset Replacement	\$4,597	\$3,375	\$15,958	\$4,664	\$14,592	\$7,990
Res # 36 - Joint Use Facility Agreements	\$378	\$408	\$438	\$455	\$467	\$460
Res # 58 - Theatre Capital Improvements	\$685	\$364	\$241	\$248	\$186	\$639
Res # 78 - 10% Non-DC	(\$350)	(\$2,414)	\$2,020	\$4,078	\$7,390	\$9,656
Subtotal	\$5,310	\$1,733	\$18,657	\$9,443	\$22,636	\$18,745
Special Purpose Reserve Funds						
Res # 3 - Workers' Compensation Fund	\$7,381	\$7,792	\$7,870	\$8,123	\$7,758	\$7,758
Res # 8 - 3rd Party Liab. Self Insurance	\$5,362	\$7,100	\$8,559	\$10,727	\$12,980	\$15,920
Res # 10 - Civic Centre/Corporate Facilities	\$2,365	\$2,807	\$3,356	\$4,024	\$1,144	\$480
Res # 12 - Land Proceeds	\$2,542	(\$102)	\$631	\$691	\$1,088	\$320
Res # 15 - Conversion of Employee Sick Leave	\$6,989	\$7,127	\$7,252	\$7,375	\$7,478	\$7,478

Supplemental Details - Reserves and Reserve Fund Balances

Period ending September 30, 2017 (\$000s)	Year-End Balances					YTD
	2012	2013	2014	2015	2016	2017
Special Purpose Reserve Funds (Continued)						
Res # 16 - Community Grant Surplus Reserve	\$0	\$0	\$0	\$312	\$710	\$710
Res # 19 - Employee Ben. Prem. Rate Stab.	\$8,989	\$8,951	\$8,221	\$7,584	\$6,957	\$6,607
Res # 22 - Sport /Entertainment Centre	\$8,372	\$8,204	\$8,221	\$8,225	\$8,228	\$8,228
Res # 23 - Brampton Columbarium	\$43	\$45	\$2	\$4	\$18	\$19
Res # 25 - Municipal Elections	\$885	\$1,198	\$498	\$1,095	\$1,728	\$2,328
Res # 42 - C.A.R.E. Program	\$16	\$1	\$2	\$4	\$1	\$3
Res # 53 - Brampton Senior Fund	\$51	\$50	\$50	\$50	\$50	\$50
Res # 54 - LACAC	\$42	\$43	\$43	\$44	\$45	\$45
Res # 59 - Fire / Life Safety Centre	\$196	\$200	\$172	\$180	\$183	\$183
Res # 88 - Downtown DC Waiver Reserve	\$1,388	\$1,282	\$1,134	\$883	\$595	\$295
Res # 89 - Dedicated Gas Tax Reserve	\$830	\$1,476	\$3,869	\$4,406	\$4,790	\$7,337
Res # 91 - Federal Gas Tax Reserve	(\$46,541)	(\$63,844)	\$8,473	\$14,452	\$9,063	(\$12,035)
Res # 92 - Federal Gas Tax Reserve (Region of Peel)	\$55,654	\$67,813	\$0	\$0	\$0	\$0
Res # 93 - Building Rate Stabilization	\$19,753	\$22,039	\$28,185	\$36,970	\$38,325	\$38,087
Res # 95 - Accele Ride Reserve	\$37,014	\$27,551	\$16,804	\$10,120	\$9,118	\$132
Res # 96 - Transportation Initiatives Reserve	\$15,064	\$10,872	\$4,753	\$5,835	\$8,460	\$104
Res # 97 - Multi -Year Non-Capital Projects	\$169	\$270	\$259	\$258	\$131	\$131
Res # 121 - Municipal Transit Capital	\$147	\$155	\$716	\$726	\$18	\$8

Supplemental Details - Reserves and Reserve Fund Balances

Period ending September 30, 2017 (\$000s)	Year-End Balances					YTD
	2012	2013	2014	2015	2016	2017
Special Purpose Reserve Funds (Continued)						
Res # 122 - Municipal Road & Bridge Infrastructure	\$458	\$467	\$553	\$562	\$17	\$17
Res # 123 - Miscellaneous Fed / Prov Transit Capital Grant	\$680	\$541	\$439	\$519	\$89	\$8
Res # 124 - Municipal Transit Demand Management	\$1	\$1	\$3	\$3	\$3	\$1
Res # 125 - Heritage Initiatives	\$190	\$430	\$438	\$468	\$41	\$41
Res # 126 - Pledge to Peel Memorial Hospital	\$1,016	\$11,006	\$21,125	\$31,418	\$1,524	\$11,357
Res # 127 - Major Maintenance Reserve Fund	\$0	\$0	\$319	\$964	\$1,617	\$2,251
Res # 128 - Brampton Starter Company	\$0	\$0	\$114	\$63	\$161	\$433
Res # 129 - Brampton University Reserve Fund	\$0	\$0	\$0	\$23	\$24	\$24
Subtotal	\$129,104	\$123,475	\$132,063	\$156,111	\$122,344	\$98,320
Total Reserve Funds	\$123,912	\$64,497	\$187,375	\$380,971	\$495,667	\$474,222
Reserves						
General Rate Stabilization Reserve	\$46,718	\$47,256	\$51,078	\$67,676	\$76,323	\$74,892
Downtown Improvement Reserve	\$30	\$0	\$0	\$0	\$0	\$0
Fire & Emergency Capital Reserve	\$119	\$0	\$0	\$0	\$0	\$0
Subtotal	\$46,867	\$47,256	\$51,078	\$67,676	\$76,324	\$74,892
Total Reserve Funds and Reserve	\$170,779	\$111,753	\$238,453	\$448,647	\$571,990	\$549,114

LET'S **CONNECT**
BUDGET
2018

2018-2020 APPROVED OPERATING AND CAPITAL BUDGETS



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Appendix 8: Operating and Capital Budget Presentation

Appendix 1 - Financial Policies

The City of Brampton is modernizing its corporate policies, procedures and practices and aligning corporate policies with desired corporate values and culture. The outcomes will:

- Provide critical support for the City’s ongoing transformation, better positioning Brampton as a global leader
- Facilitate organizational agility to act on new and innovative service delivery models within a framework of compensating controls
- Build trust and confidence between Council, staff and the public, resulting in better services to the public
- Reduce organizational risk, drive more integrated business decision-making, ensure corporate-wide consistency with clear accountabilities, and provide public transparency.

A multi-phased action plan for a new City of Brampton policy governance framework (see App 1-2) and program was approved by Council in October, 2017. The program is based on the four pillars outlined below, and will include reviewing policies based on a schedule which prioritizes those requiring most significant revision.

Strengthen Policy Foundations
(Processes / Systems / Methodology)

Build Policy Competence and a Community of Practice

Build Data Analytics and Research Capacity

Foster Idea Generation and Innovation

Policy Governance Framework

By-law (Council Approval)	Council Policy (Council Approval)	Administrative Directive (CAO/CLT Approval)
<ul style="list-style-type: none"> • Legislation that applies to all persons <p>Uses:</p> <ul style="list-style-type: none"> • To enforce standards of conduct • As a licensing device • For planning and control 	<ul style="list-style-type: none"> • Defines a City position, intent, direction on a public issue • External focus on the community • Sets standards of performance and/or service delivery • Sets overall direction for staff • May be required by provincial legislation 	<ul style="list-style-type: none"> • Delegations by Council to CAO or other officers • Focus on internal operations and processes to implement Council policy and good government • Sets operational duties and expectations of staff • Guides the administration's decision-making process
<p>Departmental Policies and Standard Operating Procedures (Departmental approval)</p>		
<ul style="list-style-type: none"> • Step-by-step guidance on implementation of Council by-law, policy or administrative directive 		

Appendix 1 - Financial Policies

Controllership (#13.0.1)

November 28, 2007

To set of the basic principles by which City controllership policies, by-laws, policies, procedures and practices shall be developed to ensure that the policy statement can be achieved.

Budget Control (#13.2.0)

September 16, 2003

To outline the financial management policies of the City of Brampton related to Current Operating and Capital budget control; to define the roles and responsibilities related to budget control processes; and to outline the principles governing funding decisions outside of the annual budget process. The principles and practices described are intended to ensure that the Budgets approved by Council and the priorities reflected therein are implemented as intended by Council; that the budget management process allow sufficient flexibility to respond to evolving circumstances while keeping Council informed of factors affecting the status of Budgets; and that resulting changes are subject to approval consistent with legal requirements, Council's responsibility for budgets, and expenditure authority. This policy does not address the annual Budget preparation process.

Corporate Initiatives Funding (#13.2.2)

June 13, 2005

To establish guidelines for the approval of budgets and related expenditures for the Corporate Initiatives Account.

Internal Financing (#13.2.3)

September 13, 2004

Internal financing may be available to selected acquisitions or capital projects, subject to formal approval by Council in the context of a Capital Budget and a multi-year Current Budget projection showing the long-term impact of repayment terms. City Council may grant an internal loan to finance selected acquisitions or capital projects, financed from available internal funds. The financing of the project will be in a manner that does not detract from the overall City's investment performance objectives. Internal financing loans will have a specific term, a defined interest rate, and a formal repayment schedule.

Lease Financing (#13.2.4)

November 28, 2005

To establish a framework and outline requirements for entering into leases of municipal capital facilities, and for reporting such leases to Council as required under the Municipal Act and Municipal Act, 2001, as amended, and Ontario Regulation 46/94, as amended. Leasing is an important option for local governments. The choice may be a function of strategic investment or of comparative cost. When entering into a lease arrangement, possible risks need to be assessed.

Debt Management (#13.2.5)

June 19, 2013

To outline the methods and principles that the City will use to manage its debt in accordance with best practices of sound financial management.

Appendix 1 - Financial Policies

Expenses - Approval Requirements (#13.3.0) February 9, 2011

City staff authorize expenditures in carrying out their duties and responsibilities as employees of the City of Brampton. To ensure each expenditure claim meets the appropriate requirements for approval.

Expenses - Business (#13.3.1) February 9, 2011

City staff incur various business expenses in carrying out the duties and responsibilities of their position. The purpose of this policy is to ensure those expenses being claimed are eligible according to this policy with sufficient proof of expense being provided. It is also to ensure the validity of each expense according to the procedure laid out in this policy.

Expenses - Mileage (#13.3.2) October 16, 2002

To ensure employees are aware of the per-mileage entitlement.

Expenses – Petty Cash (#13.3.3) June 1, 2001

To ensure petty cash is used appropriately and not to circumvent the use of cheques requisitions.

Expenses – Professional Memberships (#13.3.4) February 9, 2011

To ensure only eligible membership fees are paid or reimbursed.

Expenses - Travel (#13.3.5) February 4, 2015

To ensure expenses incurred are eligible individual travel expenses and sufficient proof is provided.

Mayor and Councillors' Expense (#13.3.6) February 4, 2015

To ensure only eligible expenses are reimbursed.

Remuneration & Expenses Reporting for Elected Officials (#13.3.6.1) June 1, 2014

Section 284 of the Municipal Act requires that the Treasurer of every municipality shall submit to the Council of the Municipality, an itemized statement of the remuneration and expenses paid to each member of council in respect of his or her services as a member of council, on or before the 31st day of March in each year.

Appendix 1 - Financial Policies

Mayor and Councillors' Office Technology, Equipment and Furniture (#13.3.6.2)

December 1, 2014

To ensure clear accountabilities and guidelines are in place for the corporate provision, individual purchase and support and maintenance responsibilities for technology and office equipment and furniture for the Mayor and Councillors.

Insurance (#13.4.0)

March 24, 2003

Acceptance of insurance policies from insurers that meet a specific rating requirement ensures that the interests of the City are protected. This policy identifies the minimum requirement that an insurer must have before an insurance policy, where the City of Brampton is added as an additional insured, is accepted by the City of Brampton.

Care, Custody and Control of City Assets (#13.4.1)

April 26, 2007

To remind all staff who have in their possession, either on a fulltime basis, or on loan for a short period, City owned/issued assets, (computers, laptops, cell phones, blackberries, digital cameras, vehicles, equipment, etc.) whether while at work, away from their normal workplace or at their place of residence, of their duties and responsibilities towards the care, custody and control of these City assets.

Inventory Valuation (#13.5.0)

November 28, 2007

To ensure that inventories are valued appropriately and methods used are acceptable for reporting purposes.

Investment (#13.6.0)

June 22, 2016

To provide investment guidelines which will direct the investment of the City's funds not immediately required, with the goal of preserving capital, maximizing investment yields, minimizing investment risk, maintaining liquidity and ensuring compliance with The Municipal Act 2001, Eligible Investments, Regulation 438/97 (amended to O. Reg 373/11).

Letters Of Credit (#13.7.0)

May 26, 2003

Acceptance of only certain types of letters of credit ensures that the interests of the City are protected. This policy identifies:

- the City's requirements for the format of letters of credit;
- the requirements which must be met by the issuing institution;
- acceptable alternatives to a letter of credit; and
- responsibility for administration of letters of credit.

Appendix 1 - Financial Policies

Purchasing By-Law (#310-2015)

March 1, 2016

To promote procurement activities and decisions which are consistent with the strategic objectives of the City provided that the requirements of any applicable international or inter-provincial trade agreements are not compromised. (By-Law 35-2012)

Purchasing Card (#13.8.1)

June 1, 2015

To establish clear, understandable processes relating to the use and purpose of the City's P-Card. This policy shall also clearly identify the responsibilities and procedures to be followed for all aspects relating to the P-Card.

Property Tax Billing and Collection (#13.10.0)

June 4, 2014

To ensure that municipal tax revenues are collected in a timely and effective manner. To ensure that all taxpayers (customers) are treated fairly and equitably and to provide staff guidance for decision-making, consistent with the City's strategic plan in Corporate Excellence and continued financial stability.

Tax Policy and Assessment (#13.12.0)

June 1, 2007

To ensure that all properties within the City of Brampton are assessed fairly within the legislative framework provided by the provincial government to generate appropriate tax revenues. To provide guidance for staff in the administration of their responsibilities. To actively monitor the product of the Municipal Property Assessment Corporation (MPAC) and ensure that municipal interests are achieved.

Tangible Capital Asset Accounting (#13.13.0)

December 1, 2012

To prescribe accounting treatment for tangible capital assets to ensure they are recorded accurately and consistently. The key areas in accounting for tangible capital assets are recognition of the assets, the determination of their carrying amounts, amortization charges and the recognition of any related impairment losses.

Tangible Capital Assets Physical Inventory (#13.13.1)

December 1, 2012

To provide guidelines for physical asset verification - used to verify the existence and condition of the City's Tangible Capital Assets and the accuracy of Tangible Capital Assets information contained in departmental records and the City's Corporate Financial System Asset Management Module.
Tangible Capital Assets covered by this Policy include: buildings and building components; furniture, computer and office equipment; infrastructure; land improvements; vehicles and machinery. Physical asset verification ensures the completeness and correctness of the information recorded in the City's Corporate Financial System Asset Management Module.

Financial Report for the Fiscal Year Ended December 31, 2016

Prepared by the Finance Division, Corporate Services Department
of the Corporation of the City of Brampton, Province of Ontario

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Mayor and City Council

Mayor Linda Jeffrey

Chief Administrative Officer

Harry Schlange

- City Clerk
- Human Resources
- Internal Audit
- Service Innovation and Corporate Performance
- Strategic Communications
- Strategic Development

Corporate Services

Commissioner Joseph Pittari

- By-law Enforcement
- Finance
- IT
- Legal
- Purchasing

Community Services

Commissioner Al Meneses

- Animal Services
- Building Design and Construction
- Facilities, Operations and Maintenance
- Realty Services
- Recreation
- Service Brampton

Public Works and Engineering

Commissioner Joe Pitushka

- Capital Works
- Development Engineering
- Parks
- Road Maintenance, Operations and Fleet
- Transportation Special Projects

Planning and Development Services

Commissioner Heather MacDonald - Interim

- Building
- Development Services
- Policy Planning
- Transportation Planning
- Urban Design

Economic Development and Culture

Director Bob Darling

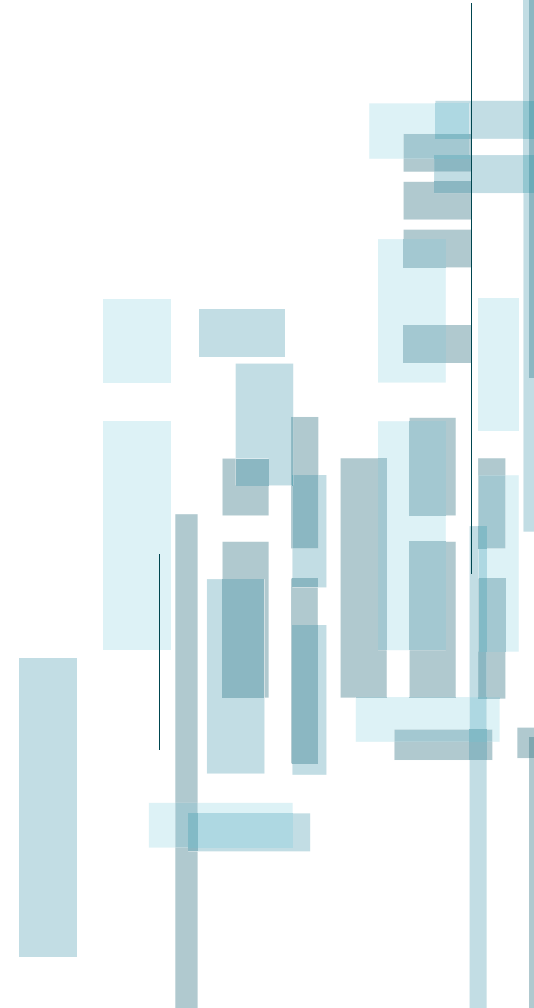
- Cultural Services
- Economic Development
- Festivals and Special Events
- Office of the Central Area

Fire and Emergency Services

Chief Michael Clark

Brampton Transit

General Manager Sue Connor



Message from the City Treasurer



I am pleased to present the City of Brampton's consolidated financial statements for the 2016 fiscal year.

2016 was a year of significant change at the City. We embarked on a new vision for a Future-Ready Brampton and will continue to build on our new foundation to provide the best services to our residents and businesses moving forward.

As one of Canada's fastest-growing cities, Brampton continues to face the challenge of balancing growth with expectations. We remain committed to managing growth while remaining fiscally responsible.

Our continued strong financial management, recent changes to the organization and a forward-thinking view to the future have collectively strengthened Brampton's financial position now and into the future.

In addition to key financial results, this report provides an overview of the local economic climate, financial policies and performance related to the delivery of the City's programs and services.

Consolidated Financial Statements

Management is responsible for the preparation of the City's consolidated financial statements. These consolidated financial statements have been prepared in accordance with the reporting standards established for municipalities by the Public Sector Accounting Board (PSAB), and included within the CPA Canada Accounting Handbook. We are confident that controls are in place in the City's accounting and financial reporting systems that ensure accuracy of the consolidated financial statements being presented.

The 2016 consolidated financial statements have been audited by KPMG LLP, Chartered Professional Accountants (KPMG) in accordance with Canadian Generally Accepted Auditing Standards and their unqualified report is included with the consolidated financial statements. The role of the statutory auditor is to present an independent opinion on the fair presentation of the City's financial position and operating results as contained in the Financial Report, and confirm that the statements are free from material misstatements. The auditors are also responsible for advising management and City Council of any control or operational issues that may be identified during their audit.

The auditors have expressed the opinion that the City's consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the City of Brampton as at December 31, 2016, and comply with PSAB municipal financial reporting requirements.

Similar to the private sector, these consolidated financial statements are prepared using the full accrual basis of accounting: revenues are recorded when they are earned and expenses are recorded upon receipt of goods or services. Tangible capital asset reporting - including the City's investments, consumption (amortization) and contributions by developers - enables all levels of government to track municipal infrastructure across the country.

Overview of Economic Climate and Financial Strategies

Brampton continues to prosper, led by sustained economic growth. The Province of Ontario has recognized our potential as one of the youngest, fastest growing and most diverse cities in the country. Our new Economic Development and Culture office is building on a history of client service and is now positioning Brampton as a significant competitor to other Canadian and global cities.

Some key economic indicators in Brampton:

- Population increased to 593,638 in 2016 from 580,600 in 2015, and is expected to increase to 900,000 by the year 2041.
- Number of households increased to 168,120 in 2016 from 164,680 in 2015, and is projected to be more than 200,000 by 2031.
- The Region of Peel unemployment rate increased to 7.1 per cent in 2016 (6.8 per cent in 2015), reflecting global economic pressures. However, it still remains lower than the 10-year average for the region.
- New businesses increased by 4.8 per cent from 2015, and those businesses provided 2,400 additional jobs within the community.
- Brampton placed 7th in the country for total construction value in 2016, generating \$2 billion in investment.

Brampton City Council is committed to transparency in government and engagement with its community. Council strives to balance the expectations of residents for programs and services with the need to insulate taxpayers where possible, to ensure ongoing value for money.

In addition to responding to the infrastructure needs of a growing community, the City is also committed to maintaining its existing infrastructure base in a state of good repair. In 2016, City Council approved the 'Corporate Asset Management Plan' which provides a framework for a strategic plan for managing our assets in an effective and efficient manner while complying with applicable regulations. The City continues to pursue federal and provincial financial support for infrastructure projects to reduce the property tax burden to the residents, while the Mayor and City Council advocate on behalf of Brampton.

Financial Management Policies

The City of Brampton has established a number of financial management policies that provide a framework for the Corporation's overall fiscal planning and financial management. This includes proactive financial planning and financial reporting processes.

The City of Brampton is in compliance with the reporting guidelines required by the Ministry of Municipal Affairs and Housing.

The City's rigorous financial reporting on both operating and capital results exceeds the requirements of both the federal and provincial governments. Staff regularly provide financial reports to City Council in various forms, including financial status reports. These reports are prepared and submitted to City Council, four times per year for operating and two times per year for capital, and clearly compare budgets with results and provide comments on variances from budget and forecasts. These comprehensive, easy-to-read reports enable City Council and the public to understand how their tax dollars are spent and how the City has performed against budget.

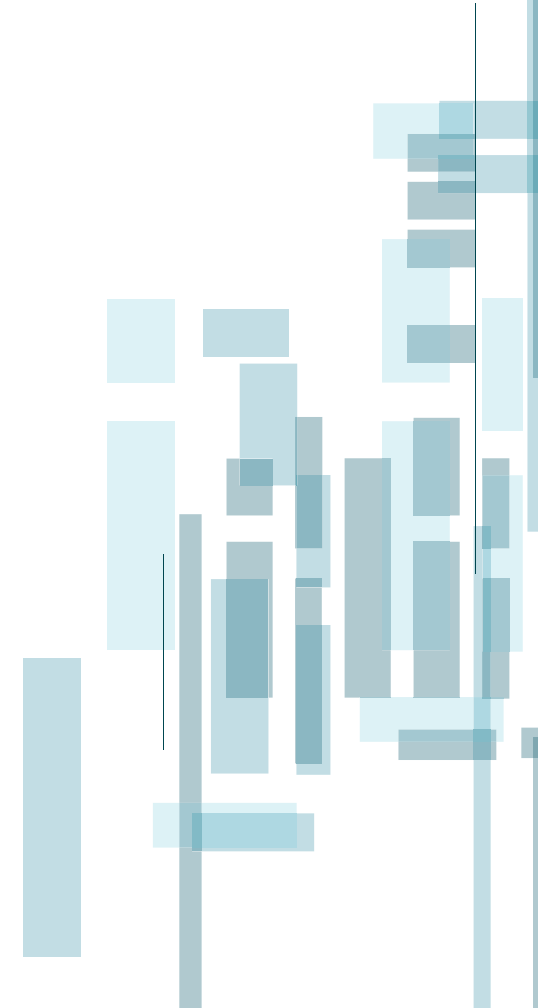
Through its risk management program, the City proactively protects the Corporation's assets against financial losses and ensures preservation of public service capacities. In addition, the City purchases insurance to ensure financial protection is available should a large loss occur. The City has continued with the implementation of an Enterprise Risk Management program. This initiative will incorporate a consistent approach to risk into the culture and strategic planning processes of the City.

The Government Finance Officers Association of the United States and Canada (the "GFOA") Award for Financial Reporting

In 2016, for the fifteenth consecutive year, the GFOA formally recognized Brampton for its excellence in financial reporting with the "Canadian Award for Financial Reporting" for the City's 2015 Annual Report.

The GFOA established the Canadian Award for Excellence in Financial Reporting Program to encourage Canadian local governments to go beyond the minimum requirement of generally accepted accounting principles to communicate the municipal government's finances in a comprehensive manner, based on a set of consistent reporting requirements established for all local government.

The City of Brampton's achievements demonstrated the high standards in financial reporting supported by evidence of transparency and full disclosure.



Message from the City Treasurer

Other Financial Industry Achievements and Recognition

In 2016, the City continued to make improvements in our overall financial management process resulting in increased transparency, accountability and fiscal responsibility. The success of these initiatives has been recognized by several external agencies.

Standard & Poor's

Since 2006, Brampton has enjoyed a Standard & Poor's 'AAA' credit rating. The strengthening of the City's financial policies and its solid financial position is reinforced by the maintenance of its AAA stable rating and stable outlook in 2016. This makes the City one of only six municipalities in Canada to have this rating.

The rating reflects "the City's very strong economy and budgetary performance, very low debt burden, and exceptional liquidity" as well as "the "very predictable and well-balanced local government framework".

C.D. Howe Institute

In 2016, the City of Brampton has received the highest rank of A- as accorded by CD Howe Institute to any municipality in Canada for financial reporting. It is one of only five municipalities in the country to have received this recognition.

The GFOA Distinguished Budget Presentation Award

The City's Approved Business Plan and Budget 2016-2018 has received 'The Distinguished Budget Presentation Award' from the GFOA which is the only national awards program in governmental budgeting. This is the first year the City applied for and received the award and it represents a significant achievement due to the stringent requirements for effective budget presentation.

Budget Process

The City's budget is prepared by setting priorities that reflect strategic objectives and service standards, while balancing the need for prudent financial management. Priority setting takes place at all levels of the organization by departmental staff, senior management, executive leadership and, ultimately, City Council. Throughout the process, public input is taken into account, as expressed through public participation in regular and special open meetings and numerous online tools.

Separate Capital and Operating budgets are prepared in parallel, but are closely linked in recognition of the impact that each has on the other.

Commencing in 2015, the City adopted full accrual basis (PSAB) budgeting which strengthens the City's commitment to transparency in financial reporting. The full accrual PSAB based budget methodology does not change how the tax levy is calculated, or how funding decisions are made by City Council. The 2016 Financial Statements reflects full accrual budget figures for comparison purpose.

Also commencing in 2015, the capital budget methodology changed from full project budgeting to capital contract budgeting. This methodology only allows budgeting for contracts (purchase orders) with vendors that are anticipated to be issued in the budget year. This aligns annual funding requirements with the City's capacity to deliver capital projects.

Budget submissions are consolidated and supported by the analysis of budget drivers and justification of all proposed new initiatives. Senior management and executive leadership teams then determine a recommended set of objectives and priorities for allocation of available resources. These proposed budgets and priorities are considered by Council in open public meetings, amendments are made as appropriate and budget approval is granted.

The capacity to fund, deliver and manage the large quantity of new capital infrastructure needed to accommodate growth continued to be a major consideration in the 2016 budget process. The 2016 budget reflected a balance between priorities of the community and a fiscally responsible approach to running the City.

Key budget objectives included in the 2016 budget were:

- Delivering a shared vision and direction for Brampton's next phase of growth
- Continuing and expanding community engagement
- Seeking out national and foreign investment opportunities
- Maintaining and developing corporate infrastructure
- Ensuring continued value for money in the provision of all City services
- Insulating taxpayers to the extent possible

Audit Committee

The Audit Committee is a Committee of Council comprising five City Council members appointed by Council. It provides a forum for communication among Council, the external auditor, the internal auditor and management. The Audit Committee facilitates an impartial, objective and independent review of management practices through internal and external audit functions.

Financial Results

The City of Brampton's accumulated surplus at the end of 2016 was \$4.0 billion (2015: \$4.0 billion), of which \$3.6 billion reflects investments in tangible capital assets. This increase reflects the City's continuing commitment to invest in capital infrastructure to support current City services and future growth.

Revenues

Revenues totalled \$780 million in 2016. The sources were:

- \$425 million from property taxes
- \$167 million from user fees, fines, interest income and other
- \$12 million from federal and provincial government grants
- \$146 million from development levies and other restricted capital contributions (i.e. development charges and government transfer payments for restricted purposes being applied to applicable capital works)
- \$30 million of developer contributed tangible capital assets

Total revenues reported in 2016 were \$51 million lower than 2015. Major factors contributing to this decrease include:

- a \$46 million decrease in developer contributed tangible capital assets due to lower number of subdivision agreements being executed by the developers
- a \$37 million decrease in development levies earned and other capital contributions due to the lower development charges receipts

These decreases were partially offset by a \$28 million increase in property taxation as a result of assessment growth and budgetary increases. The majority of the growth is realized from new construction, particularly residential, and

new plans of subdivision. Also contributing to the increase is the increased supplementary assessment received from the Municipal Property Assessment Corporation.

Expenses

The operating expenses totalled \$734 million, including:

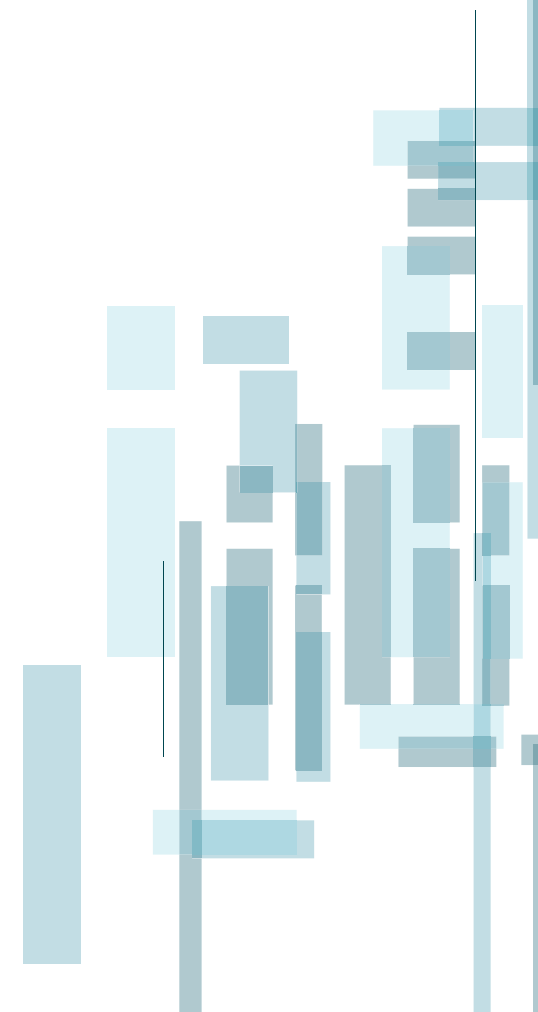
- General government - \$112 million
- Protection to persons and property - \$101 million
- Transportation services - \$292 million
- Environmental and health services - \$18 million
- Social and family services - \$4 million
- Recreation and cultural services - \$179 million
- Planning and development services - \$28 million

Total operating expenses of \$734 million (2015: \$652 million) increased by \$82 million. \$6 million reflects an increase in amortization expense, representing the value of tangible capital assets that was consumed during the year. The amortization expense increased due to the impact of the \$216 million in new tangible capital assets that were added during 2016. This increase in tangible capital assets is mainly due to the infrastructure assets assumed from developers through subdivision agreements, construction of the Williams Parkway Administrative Building Phase 2, Gore Meadows Phase 2, Sandalwood Works Yard expansion, purchase of transit buses and road construction activities.

Amortization expense does not require an outlay of cash and is not directly included in the determination of the annual property tax levy.

The remaining \$76 million in increased expenses include:

- One-time payment of \$40 million to the Peel Memorial Centre for Integrated Health and Wellness
- \$4 million increase in post-employment and other liabilities
- Operating and maintenance of the City's growing infrastructure investment as well as robust Transit service
- One time costs associated with City transformation costs



Message from the City Treasurer

Reserve Funds

The City of Brampton has established a number of reserves and reserve funds to fund long-term liabilities, smooth tax rate increases, expense fluctuation impacts and fund capital projects.

As at December 31, 2016, the City of Brampton's reserves and reserve fund balances totalled \$324 million, compared to \$289 million in 2015. These funds are reported as a component of the accumulated surplus (see Note 9 of the consolidated financial statements).

Included in the Consolidated Statement of Financial Position are deferred revenues from gas taxes, provincial and federal transfer payments, development charges and other contributions from developers for future growth-related capital works. These deferred revenues totalled \$323 million as at December 31, 2016 as compared to \$317 million in 2015, an increase of \$6 million.

Transfers from reserves and reserve funds are required on an annual basis to fund portions of the City's operating costs and capital expenditure program. In addition, some of these transfers are directed towards insurance claims, replacement of assets, sick leave programs and Workers' Safety Insurance payments.

Staff continues to review reserve balances on an ongoing basis to ensure the City is well-positioned to meet its long-term financial commitments and take advantage of financial opportunities that may arise.

Final Comments

We have made great strides in our commitment to accountability, transparency, credibility and clarity in financial reporting. We continue to explore long-term strategies to help with prioritization and decision-making.

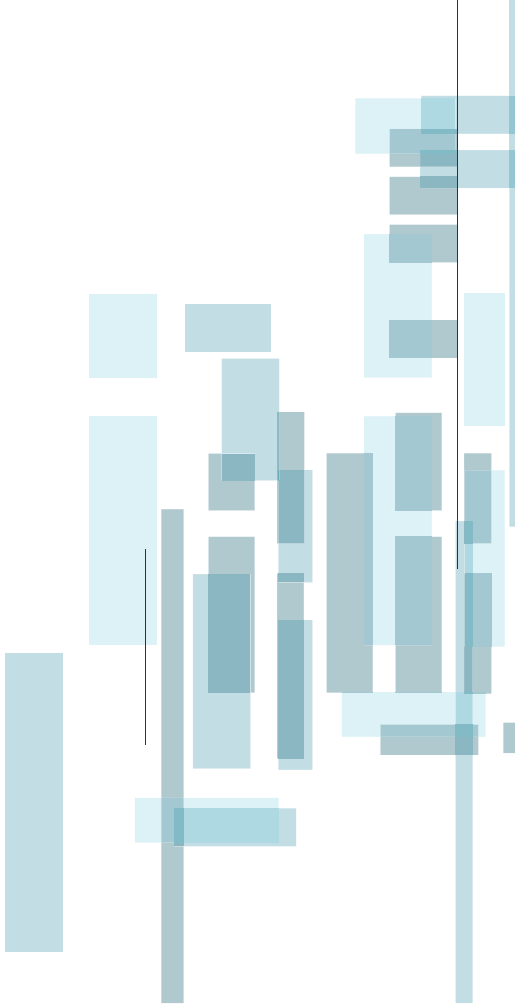
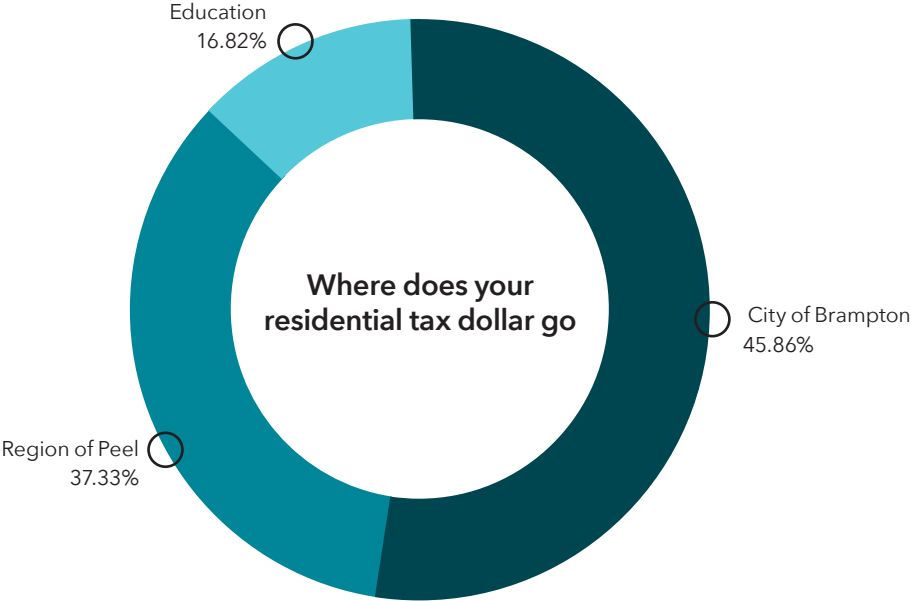
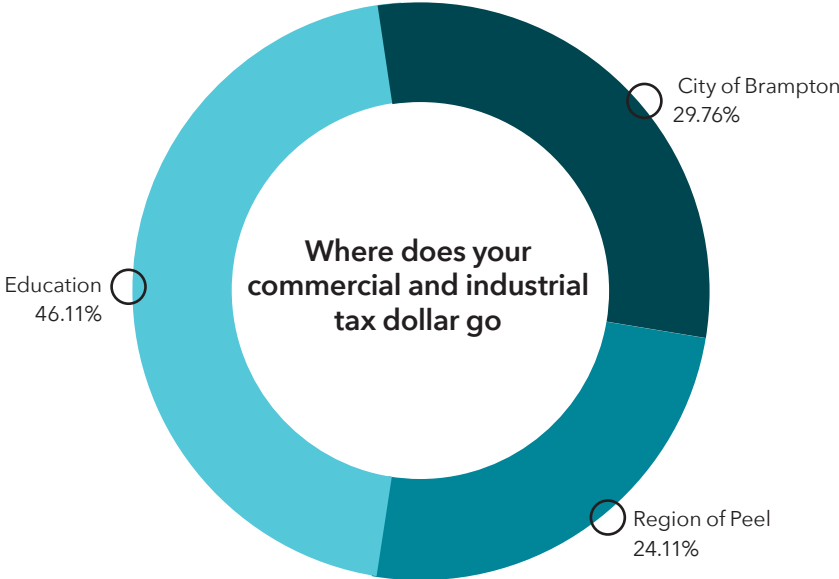
As a rapidly growing city, Brampton's ongoing challenge is to balance service delivery, infrastructure building and maintenance, while remaining fiscally responsible. We are investing in our infrastructure priorities to help address the needs of our community - now and into the future. Our aim is to manage that future investment with prudent financial policy, while continuing to provide the best possible service to our residents and businesses.

Brampton is a strong, inclusive city, with smart, passionate people. It is one of the most diverse cities in the country. We're building change in Brampton and we are committed to working as a team to position Brampton as an emergent global city of the future.

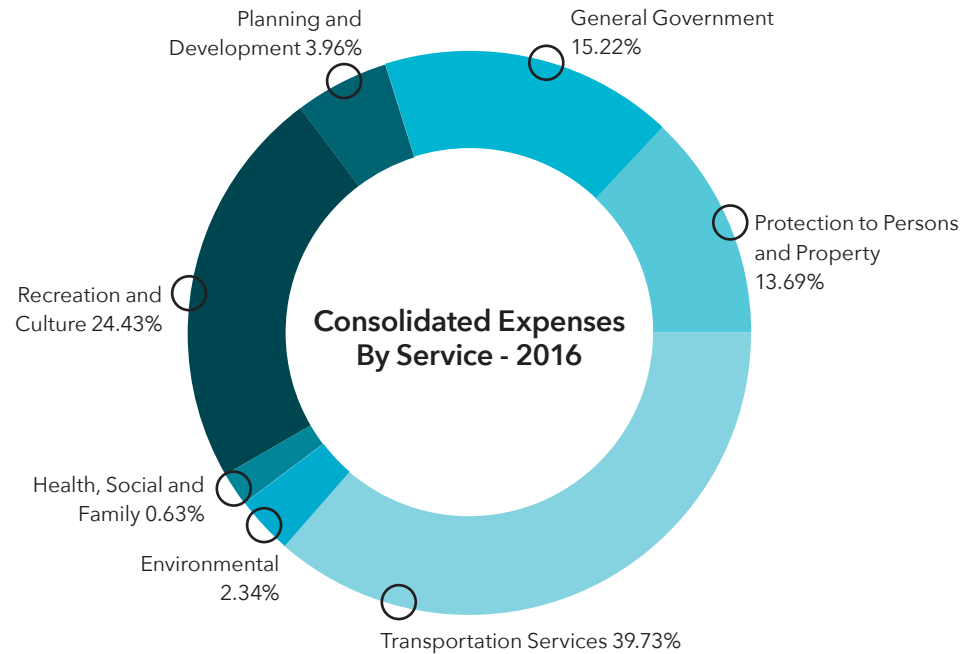
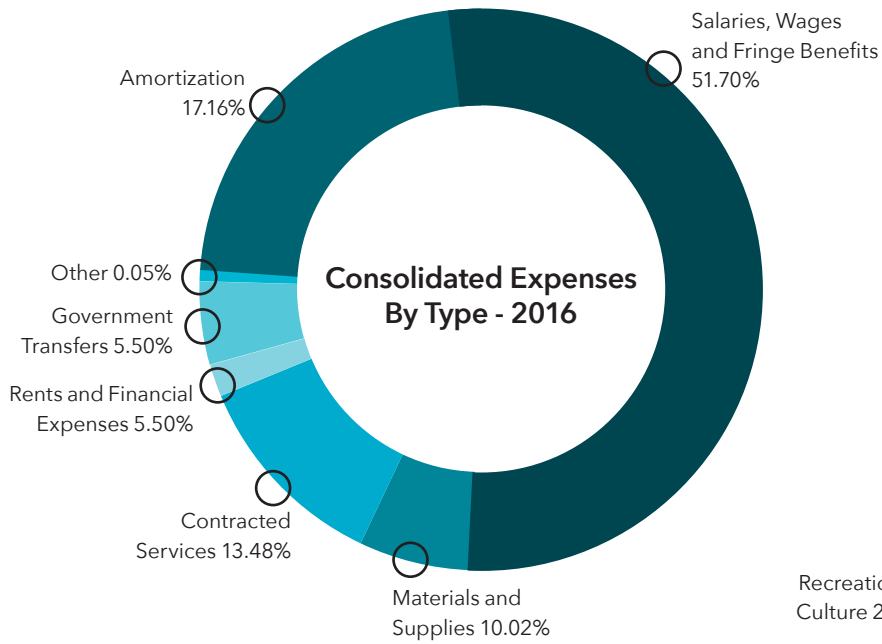
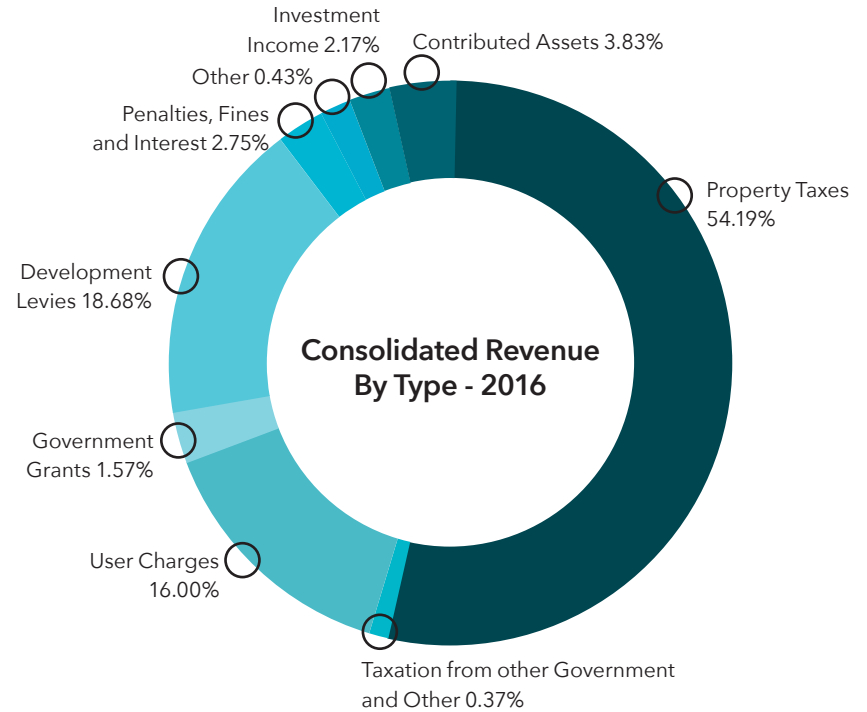


Dave Sutton,
City Treasurer

June 13, 2017



Financial Highlights
for the year Ended December 31, 2016





Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

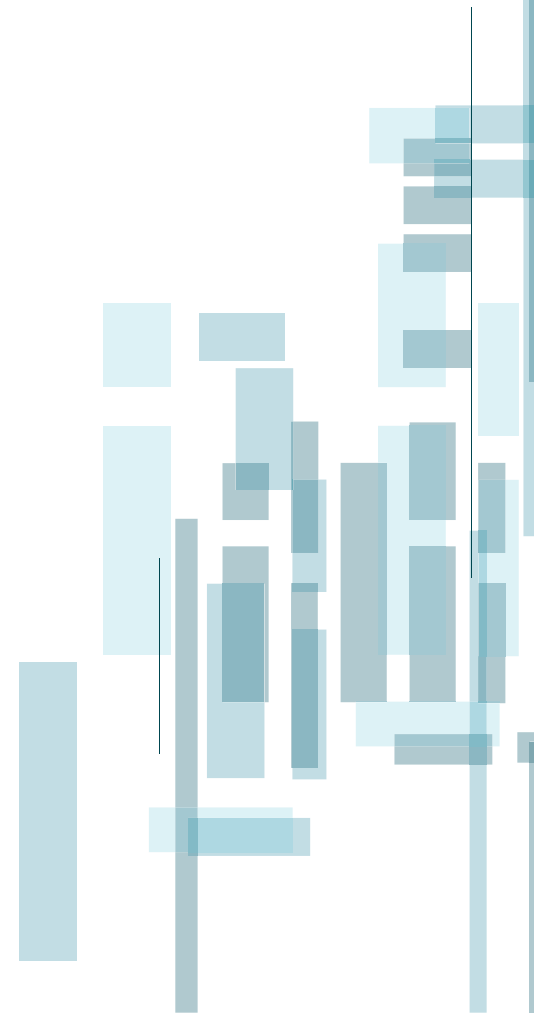
Presented to
**The Corporation of the City of Brampton
Ontario**

For its Annual
Financial Report
for the Year Ended

December 31, 2015

A handwritten signature in black ink, reading "Jeffrey R. Emer".

Executive Director/CEO



Consolidated Financial Statements

The Corporation of the City of Brampton for the Fiscal Year Ended December 31, 2016

Management's Report

The integrity, relevance and comparability of data in the accompanying consolidated financial statements are the responsibility of management.

The consolidated financial statements are prepared by management, in accordance with generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. They necessarily include some amounts that are based on the best estimates and judgments of management. Financial data elsewhere in the report is consistent with that in the financial statements.

To assist in its responsibility, management maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized, that assets are properly accounted for and safeguarded, and that financial records are reliable for preparation of financial statements.

City Council fulfils its responsibility for financial reporting through The City Council and its Audit Committee. The City Council consists of the Mayor and ten Councillors. The Audit Committee consists of five Councillors.

KPMGLLP, Chartered Accountants, have been appointed by City Council to express an opinion on The City's consolidated financial statements. Their report follows.

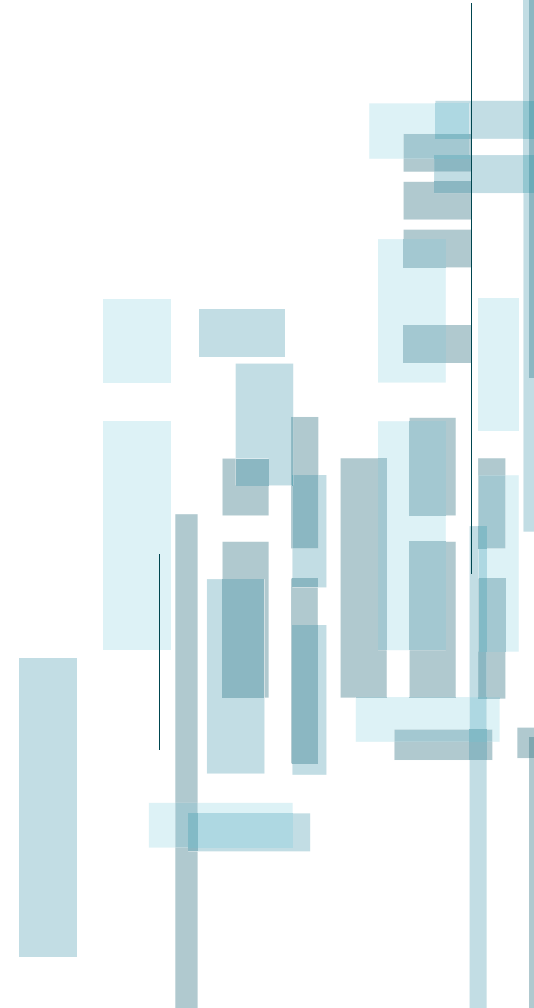


Harry Schlange
Chief Administrative Officer



David Sutton
Treasurer

Brampton, Canada
May 24, 2017





KPMG LLP
Vaughan Metropolitan Centre
100 New Park Place, Suite 1400
Vaughan ON L4K 0J3
Canada
Tel 905-265-5900
Fax 905-265-6390

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of
The Corporation of the City of Brampton

We have audited the accompanying consolidated financial statements of The Corporation of the City of Brampton, which comprise the consolidated statement of financial position as at December 31, 2016, the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG LLP, is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.



Page 2

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the City of Brampton as at December 31, 2016, and its consolidated results of operations and accumulated surplus, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

May 24, 2017
Vaughan, Canada

Consolidated Statement of Financial Position

as at December 31, 2016
(All dollar amounts in \$000)

	2016	2015
FINANCIAL ASSETS		
Cash and short-term investments (Note 3)	\$ 425,801	\$ 513,235
Taxes receivable	41,257	44,289
User charges receivable	3,725	3,419
Accounts receivable	29,101	35,430
Long-term investments (Note 3)	538,644	456,143
Other assets (Note 4)	8,361	8,344
Total financial assets	1,046,889	1,060,860
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	148,448	127,453
Capital lease obligation (Note 5)	90,165	91,619
Deferred revenue - general (Note 6 (a))	3,744	3,339
Deferred revenue - obligatory reserve funds (Note 6 (b))	323,282	316,710
Employee benefits and other liabilities (Note 7)	72,837	68,363
Total financial liabilities	638,476	607,484
Net Financial Assets	408,413	453,376
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 15)	3,598,234	3,508,415
Inventory and prepaids	6,071	5,395
Total non-financial assets	3,604,305	3,513,810
Guarantee (Note 4)		
Contingencies (Note 13)		
Commitments (Note 16)		
Accumulated surplus (Note 9)	\$ 4,012,718	\$ 3,967,186

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Operations and Accumulated Surplus

for the year ended December 31, 2016

(All dollar amounts in \$'000)

	2016 Budget (notes 1 (n) and 17)	2016	2015
REVENUES			
Property taxation (Note 10)	\$ 419,905	\$ 422,459	\$ 393,608
Taxation from other governments	2,794	2,903	2,874
User charges	124,031	124,722	114,620
Government grants	1,939	12,252	13,468
Development levies earned and other restricted capital contributions	167,810	145,597	182,628
Investment income	6,717	7,641	9,955
Interest earned on reserves	9,602	9,286	9,728
Penalties, fines and interest	21,544	21,474	21,688
Developer contributed tangible capital assets (Note 15 (b))	78,913	29,856	76,271
Other	4,354	3,363	5,792
Total revenues	837,609	779,553	830,632
EXPENSES			
General government	108,947	111,689	60,798
Protection to persons and property	102,885	100,510	100,656
Transportation services	291,839	291,662	272,824
Environmental services	16,642	17,141	20,181
Health services (cemeteries)	707	759	840
Social and family services	3,783	3,879	2,832
Recreation and cultural services	174,956	179,336	166,159
Planning and development services	35,157	29,045	27,423
Total expenses	734,916	734,021	651,713
Annual Surplus	\$ 102,693	\$ 45,532	\$ 178,919
Accumulated surplus, beginning of year		3,967,186	3,788,267
Accumulated surplus, end of year (Note 9)		\$ 4,012,718	\$ 3,967,186

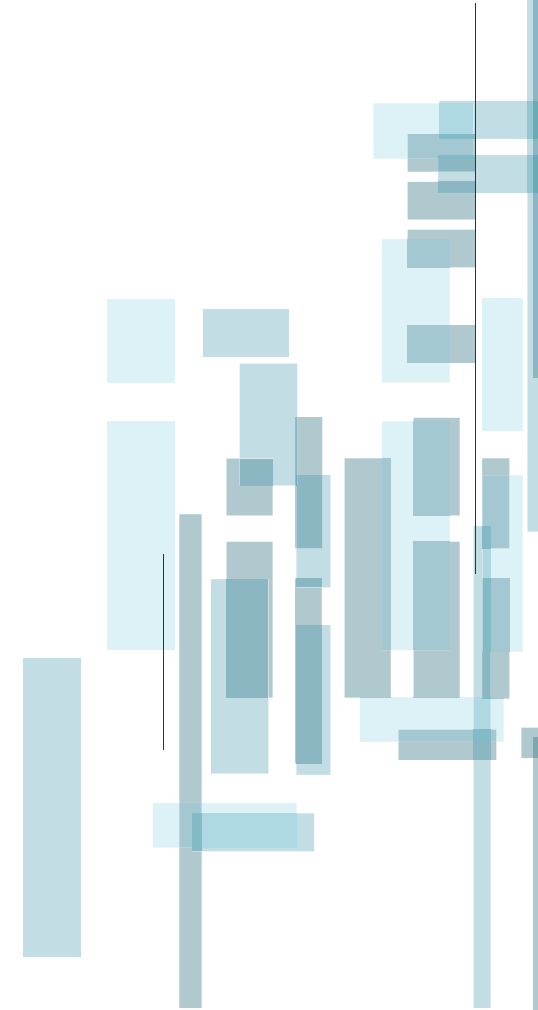
The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Assets

for the year ended December 31, 2016
(All dollar amounts in \$000)

	2016 Budget (notes 1 (n) and 17)	2016	2015
ANNUAL SURPLUS	\$ 102,693	\$ 45,532	\$ 178,919
Acquisition of tangible capital assets	-	(216,140)	(248,028)
Amortization of tangible capital assets	124,670	125,971	119,939
Net book value of disposed tangible capital assets	-	350	261
Acquisition of inventory and prepaids	-	(8,438)	(7,060)
Use of inventory and prepaids	-	7,762	7,232
CHANGE IN NET FINANCIAL ASSETS	227,363	(44,963)	51,263
NET FINANCIAL ASSETS, BEGINNING OF YEAR	453,376	453,376	402,113
NET FINANCIAL ASSETS, END OF YEAR	\$ 680,739	\$ 408,413	\$ 453,376

The accompanying notes are an integral part of these consolidated financial statements.



Consolidated Statement of Cash Flows

for the year ended December 31, 2016

(All dollar amounts in \$000)

	2016	2015
OPERATING ACTIVITIES		
Cash provided by (used in):		
Annual surplus	\$ 45,532	\$ 178,919
Change in non-cash assets and liabilities:		
Taxes receivable	3,032	8,681
User charges receivable	(306)	(602)
Accounts receivable and other assets	6,312	12,877
Accounts payable and accrued liabilities	20,995	2,368
Deferred revenue - general	405	64
Deferred revenue - obligatory reserve fund	6,572	10,260
Employee benefits and other liabilities	4,474	4,081
Inventory and prepaids	(676)	172
	40,808	37,901
Items not involving cash:		
Amortization of tangible capital assets	125,971	119,939
Loss on disposal of tangible capital assets	350	261
Developer contributed tangible capital assets	(29,856)	(76,271)
NET CHANGE IN CASH FROM OPERATIONS	182,805	260,749
FINANCING ACTIVITIES		
Repayment of capital lease obligation	(1,454)	(1,348)
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(186,284)	(171,757)
INVESTING ACTIVITIES		
Decrease in long-term investments	(82,501)	(52,028)
	(270,239)	(225,133)
INCREASE IN CASH AND SHORT-TERM INVESTMENTS	(87,434)	35,616
Cash and short-term investments, beginning of year	513,235	477,619
CASH AND SHORT-TERM INVESTMENTS, END OF YEAR	\$ 425,801	\$ 513,235

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

The Corporation of the City of Brampton (the "City") is a municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, 2001, Municipal Affairs Act, Development Charges Act and related legislation.

1. Significant accounting policies:

The consolidated financial statements of the City are prepared by management in accordance with generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). Significant aspects of the accounting policies adopted by the City are as follows:

a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues, expenses and accumulated surplus of the reporting entity. The reporting entity is comprising all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the City and which are owned or controlled by the City. These consolidated financial statements include:

- Brampton Public Library Board
- Downtown Brampton Business Improvement Area

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

b) Non-consolidated entities:

The following Regional Municipality and local boards are not consolidated and should be contacted directly if examination of their annual audited financial statements is desired:

- The Regional Municipality of Peel
- The Peel District School Board
- The DufferinPeel Catholic District School Board
- Conseil Scolaire de District du Centre-Sud Ouest
- Conseil Scolaire de District Catholique Centre-Sud

Trust funds and their related operations administered by the City are not included in these consolidated financial statements but are reported separately on the Trust Funds Financial Statements.

c) Accounting for Region and School Board transactions:

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of The Regional Municipality of Peel ("Region of Peel") and the school boards are not

reflected in the accumulated surplus of these consolidated financial statements.

d) Basis of accounting:

The City follows the accrual method of accounting. Under the accrual method of accounting, revenues are recognized in the period in which the transactions or events that gave rise to the revenues occurred. Expenses are the cost of goods or services acquired in the period whether or not payment has been made or invoices received.

e) Investments:

Cash and short-term investments include short-term highly liquid investments with terms to maturity of 90 days or less. Investments consist of bonds and debentures and are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments. When there has been a loss of value that is other than a temporary decline in value, the respective investment is written down to recognize the loss.

f) Non-financial assets:

Non-financial assets include tangible capital assets, inventory and prepaids. They are not available to discharge existing liabilities and are held for use in the provision of services.

g) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful Life - Years
Land	Unlimited
Buildings and building improvements (asset under capital lease)	10 - 40
Furniture, computer and office equipment	2 - 20
Infrastructure	10 - 40
Land improvements	10 - 30
Vehicles and machinery	7 - 15

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

(i) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(ii) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these consolidated financial statements.

(iii) Interest capitalization

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(iv) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(v) Tangible capital assets disclosed at nominal values

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.

h) Government grants:

Government grants are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

i) Deferred revenue - general:

Deferred revenue represent user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal period the services are performed.

j) Deferred revenue - obligatory reserve funds:

The City receives gas taxes and transfer payments from other levels of government and development charges under the authority of Provincial Legislation and City By-Laws. These funds by their nature are restricted in their use and until applied to applicable capital works are recorded as deferred revenue. Amounts applied to qualifying capital projects are recorded as revenue in the fiscal period they are expended.

k) Taxation and related revenues:

Taxation revenues are recorded at the time tax billings are issued. Additional property tax revenue can be added

throughout the year, related to new properties that become occupied, or that become subject to property tax, after the return of the annual assessment roll used for billing purposes. The City may receive supplementary assessment rolls over the course of the year from Municipal Property Assessment Corporation ("MPAC"), identifying new or omitted assessments. Property taxes for these supplementary and/or omitted amounts are then billed according to the approved tax rate for the property class.

l) Investment income:

Investment income earned on available surplus funds is reported as revenue in the period earned. Investment income earned on development charges and parkland obligatory reserve funds is added to the fund balance and forms part of respective deferred revenue balances.

m) Pensions and employee benefits:

The City accounts for its participation in the Ontario Municipal Employee Retirement Fund ("OMERS"), a multi-employer public sector pension fund, as a defined contribution plan. Vacation entitlements are accrued for as entitlements are earned. Sick leave benefits are accrued where they are vested and subject to payout when an employee leaves the City's employment.

Other post-employment benefits and compensated absences are accrued in accordance with the projected benefit method prorated on service and management's best estimate of salary escalation and retirement ages of employees. Actuarial valuations, where necessary for accounting purposes, are performed triennially. The discount rate used to determine the accrued benefit obligation was determined by reference to market interest rates at the measurement date on high-quality debt instruments with cash flows that match the timing and amount of expected benefit payments.

Unamortized actuarial gains or losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups. Unamortized actuarial gains/losses for event-triggered liabilities, such as those determined as claims related to Workplace Safety Insurance Board Act ("WSIB") are amortized over the average expected period during which the benefits will be paid.

Costs related to prior period employee services arising out of plan amendments are recognized in the period in which the plan is amended.

n) Budget figures:

The City budgets for the following items on the consolidated statement of operations: interest earned on reserves, developer contributed tangible capital assets and amortization expense. Brampton City Council completes separate budget reviews for its operating and capital project budgets each year. Both budgets are reflected in the consolidated statement of operations.

The operating budget is based on projected operating expenses to be incurred during the current year. Budgets established for capital projects are set on a project-oriented basis, the costs of which may be carried out over one or more fiscal years.

o) Use of estimates:

The preparation of these consolidated financial statements requires management to make estimates and assumptions. This affects the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the year. Significant estimates and assumptions include allowance for doubtful accounts for certain accounts receivable, carrying value of tangible capital assets, provisions accrued liabilities and obligations related to employee future benefits. Actual results could differ from these estimates.

2. Future Accounting Pronouncements:

These standards and amendments were not effective for the year ended December 31, 2016, and have therefore not been applied in preparing these consolidated financial statements. Management is currently assessing the impact of the following accounting standards updates on the future consolidated financial statements.

(i) PS 3210, Assets, provides a definition of assets and further expands that definition as it relates to control. The standard also includes some disclosure requirements related to economic resources that are not recorded as assets to provide the user with better information about the types of resources available to the public sector entity. This standard is effective for fiscal periods beginning on or after April 1, 2017 (the City's December 31, 2018 year-end).

(ii) PS 3320, Contingent Assets, defines contingent assets and outlines two basic characteristics of contingent assets: (a) an existing condition or situation that is unresolved at the financial statement date, (b) an expected future event that will resolve the uncertainty as to whether an asset exists. The

standard also has specific disclosure requirements for contingent assets when the occurrence of the confirming event is likely. This standard is effective for fiscal periods beginning on or after April 1, 2017 (the City's December 31, 2018 year-end).

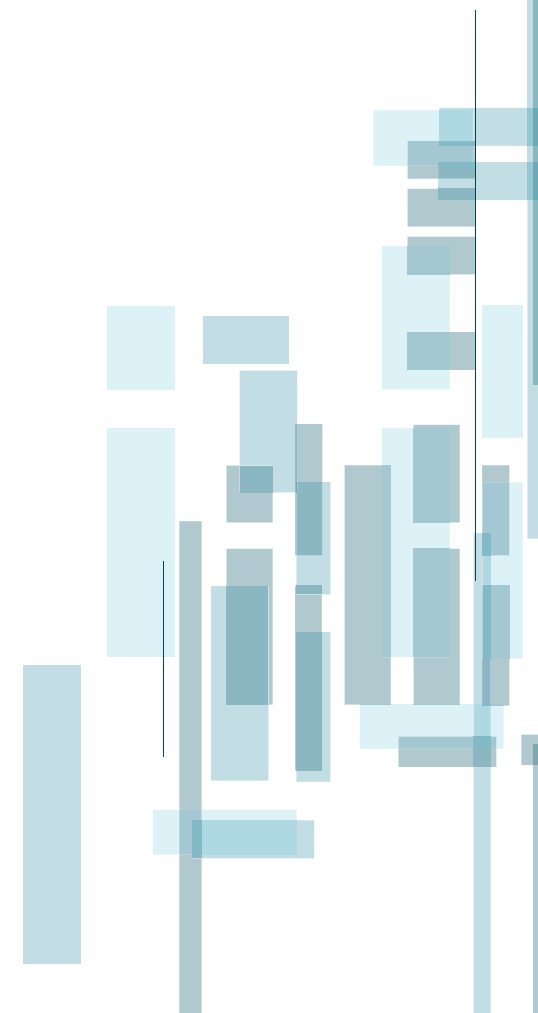
(iii) PS 3380, Contractual Rights, defines contractual rights to future assets and revenue. The standard requires that a public sector entity's contractual rights to certain types of revenue for a considerable period into the future or revenues that are abnormal in relation to the financial position or usual business operations should be disclosed in notes or schedules to the financial statements and should include descriptions about their nature and extent and timing. This standard is effective for fiscal periods beginning on or after April 1, 2017 (the City's December 31, 2018 year-end).

(iv) PS 2200, Related Party Disclosures, establishes related party disclosure requirements and defines related parties. This standard also specifies the information required to be disclosed including the type of transactions, amounts classified by financial statement category, the basis of measurement, and the amounts of any outstanding items, any contractual obligations and any contingent liabilities. The standard also requires disclosure of related party transactions that have occurred where no amounts have been recognized. This standard is effective for fiscal periods beginning on or after April 1, 2017 (the City's December 31, 2018 year-end).

(v) PS 3430, Restructuring Transactions, requires that assets and liabilities in restructuring transactions to be measured at their carrying amount. It also prescribes financial statement presentation and disclosure requirements. This standard is effective for fiscal periods beginning on or after April 1, 2018 (the City's December 31, 2019 year-end).

(vi) PS 3420, Inter-Entity Transactions, relates to the measurement of related party transactions and includes a decision tree to support the standard. Transactions are recorded at carrying amounts other than certain exceptions. This standard is effective for fiscal periods beginning on or after April 1, 2017 (the City's December 31, 2018 year-end).

(vii) PS 1201, Financial Statement Presentation, was issued in June, 2011. This standard requires entities to present a new statement of remeasurement gains and losses separate from the consolidated statement of operations and accumulated surplus. This new statement includes unrealized gains and losses arising from remeasurement of financial instruments and items denominated in foreign currencies and any other



Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

comprehensive income that arises when a government includes the results of government business enterprises and partnerships. This section is effective for fiscal years beginning on or after April 1, 2019 and applies when PS 3450, Financial Instruments, and PS 2601, Foreign Currency Translation, are adopted.

(viii) PS 3450, Financial Instruments, establishes the standards on accounting for and reporting all types of financial instruments including derivatives. The effective date of this standard has recently been deferred and is now effective for fiscal periods beginning on or after April 1, 2019 (the City's December 31, 2020 year-end).

(ix) PS 2601, Foreign Currency Translation, establishes the standards on accounting for and reporting transactions that are denominated in a foreign currency. The effective date of this standard has been deferred and is now effective for fiscal periods beginning on or after April 1, 2019 (the City's December 31, 2020 year-end). Earlier adoption is permitted. A public sector entity adopting this standard must also adopt the new financial instruments standard.

3. Cash and Investments:

Cash and short-term investments of \$425,801 (2015 - \$513,235) includes short-term investments of \$33,102 (2015 - \$2,000) with a market value \$33,295 (2015 - \$2,022) at the end of the year.

Long-term investments of \$538,644 (2015 - \$456,143) have a market value of \$540,873 (2015 - \$462,057), at the end of the year.

4. Other Assets:

Included under other assets in the consolidated statement of financial position is \$7,984 (2015 - \$7,984) consisting of a construction loan of \$6,000 advanced by the City towards the construction of the Powerade Centre with a due date of August 31, 2034 and a further \$1,984 representing advances under the Loan and Priorities Agreement established in 1998.

The City of Brampton is also the guarantor for the Powerade Centre Term Loan (previously a mortgage) held by the Royal Bank of Canada (RBC) expiring on March 21, 2017. Subsequent to year-end, the Term Loan, which has an amortization period ending in August 2034, was renegotiated with a 5-year term ending on March 21, 2022. The Term Loan has an outstanding balance of \$8,594 on December 31, 2016 (2015 - \$8,911).

5. Capital Lease Obligation:

In 2014, the City entered into a capital lease arrangement (the "agreement") on a building in downtown Brampton as part of the Southwest Quadrant Renewal Plan.

The agreement requires equal monthly lease payments over a period of 25 years until 2039. At the expiry of the agreement, the legal title of the building will be transferred to the City

Annual lease payments under the agreement are as follows:

2017	\$ 8,354
2018	8,354
2019	8,354
2020	8,354
2021	8,354
2022 and Thereafter	146,885
Total minimum lease payments	\$ 188,655
Less amount representing implicit interest at 7.59%	98,490
Capital lease obligation	\$ 90,165

In 2016, the interest expense of \$6,900 (2015 - \$7,005) is reported in the consolidated statement of operations.

6. (a) Deferred revenue - general:

Deferred revenue - general comprised program registration fees for parks and recreation programs, Transit advertising revenues applicable for the following year and unspent Provincial funding for capital projects. As at December 31, 2016 the deferred revenue - general amounted to \$3,744 (2015 - \$3,339).

(b) Deferred revenue - obligatory reserve funds:

Under PSAB accounting principles, obligatory reserve funds are to be reported as deferred revenue. This requirement is in place as Federal/ Provincial legislation and other City by-laws and agreements may restrict how these funds may be used and under certain circumstances these funds may possibly be refunded.

As at December 31, 2016, obligatory reserve funds amounted to \$323,282 (2015 - \$316,710). This balance includes unspent development charges, unspent gas tax receipts as well as unspent funding for specific infrastructure projects received from federal and provincial governments. Also included in this balance are unamortized downtown incentive charges.

The Downtown Incentive Program was initiated in 2000 with the intent of promoting new development in the downtown core. As part of this program, development charges are waived and amortized by the City over a 25 year period. As of December 31, 2016, unamortized downtown incentive charges were \$11,050 (2015 - \$11,690).

Details of these deferred revenues are as follows:

	Opening	Amount received	Amount recognized as revenue	Other	Closing
Developers	\$ 127,214	100,737	88,942	-	\$ 139,009
Federal gas tax	47,224	29,149	44,401	-	31,972
Provincial gas tax	2,885	10,467	10,099	-	3,253
Other	139,387	11,176	2,155	640	149,048
Total	\$ 316,710	151,529	145,597	640	\$ 323,282

7. Employee benefits and other liabilities:

The City provides certain employee benefits, which will require funding in future periods. Under the sick-leave benefit plan, unused sick leave can accumulate and employees may become entitled to cash payment when they leave the City's employment. With respect to responsibilities under provisions of the WSIB, the City has elected to be treated as a Schedule 2 employer and remits payments to the WSIB as required to fund disability payments. An actuarial estimate of future liabilities has been completed and forms the basis for the estimated liability reported in these consolidated financial statements.

Employee benefits and other liabilities included in the consolidated financial statements are summarized below:

	2016	2015
WSIB	\$ 10,114	\$ 9,713
Vested sick leave benefits	17,145	16,293
Vacation pay	11,801	11,375
Non-pension post employment benefits	20,721	19,102
Self insurance liability	4,826	4,630
Legal liability	8,230	7,250
Total	\$ 72,837	\$ 68,363

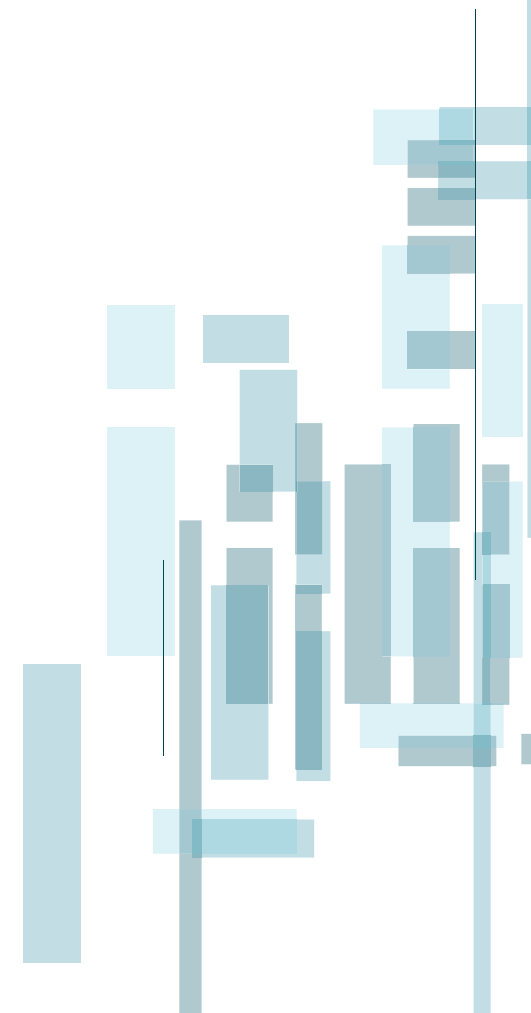
As at December 31, 2016, the City has allocated reserves and reserve funds of \$28,216 (2015 - \$26,225) to fund these obligations. The most recent full actuarial valuation was performed as at December 31, 2013.

The following table sets out the actuarial results for each of the plans as at December 31:

Item	Non-Pension Post Employment Benefits	Vested Sick Leave Benefits	WSIB	2016 Total	2015 Total
Accrued Benefit obligation ("ABO"), beginning of year	\$ 22,307	\$ 20,126	\$ 8,929	\$ 51,362	\$ 49,457
Add: Current benefit costs	1,147	1,635	1,208	3,990	3,769
Add: Interest Cost	1,060	940	402	2,402	2,318
Less: Current Benefit Payments	1,141	2,323	1,214	4,678	4,182
ABO, end of the year	\$ 23,373	\$ 20,378	\$ 9,325	\$ 53,076	\$ 51,362
Unamortized actuarial gain/(loss)	(2,652)	(3,233)	789	(5,096)	(6,254)
Liability for Benefits, end of the year	\$ 20,721	\$ 17,145	\$ 10,114	\$ 47,980	\$ 45,108

Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)



Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

The actuarial valuations of the plans were based upon a number of assumptions about future events, which reflect management's best estimates. The following represents the more significant assumptions made:

	Non-Pension	Sick Leave	WSIB
Expected inflation rate	2.00%	2.00%	2.00%
Expected level of salary increases	3.00%	3.00%	n/a
Interest discount rate	4.75%	4.75%	4.50%
Dental premium rate increase	4.00%	n/a	n/a
Health care premium rates increase	5.07%	n/a	6.00%
Expected average remaining service life	15 years	14 years	12 years

8. Pension agreements:

The City makes contributions to OMERS, which is a multi-employer plan, on behalf of all permanent, fulltime members of its staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees, based on the length of service and rates of pay. The City accounts for its participation in OMERS, as a defined contribution plan.

The amount contributed to OMERS for 2016 was \$25,332 (2015 - \$24,408) for current service and is included as an expense on the consolidated statement of operations. Employee contributions totaled \$25,332 (2015 - \$ 24,408).

The City is current with all payments to OMERS, therefore, there is neither a surplus nor deficit with the pension plan contributions. However, the OMERS pension plan had a deficit at December 31, 2016 of \$5.7 billion based on actuarial valuation of plan assets.

9. Accumulated Surplus:

Accumulated surplus consists of individual fund surplus, including funds committed for capital projects, and reserves and reserve funds as follows:

	2016	2015
Tangible capital assets	\$ 3,598,234	\$ 3,508,415
Surplus funds from committed capital projects and other	90,140	169,834
	3,688,374	3,678,249
Reserves	76,323	67,676
Reserve Funds	248,021	221,261
Total	\$ 4,012,718	\$ 3,967,186

10. Tax Revenues:

Property tax billings are prepared by the City based on the assessment roll as delivered by MPAC. MPAC is an independent body established by the Ontario Government's Municipal Property Assessment Corporation Act, 1997. A province wide re-assessment based on a January 1, 2008 market value was undertaken by MPAC for use in taxation years 2009 through 2012. During this four year period any assessment increases compared to the previous 2005 assessment were phased-in equally. The City applies the appropriate tax rate to the assessment in the production of the property tax bills. However, the property tax revenue and tax receivables of the City are subject to measurement uncertainty as a number of appeals submitted by ratepayers for adjustments to assessment have yet to be heard by the Assessment Review Board. An allowance has been recorded to provide for possible negative adjustments. Any billing adjustments made necessary by the determination of such changes will be recognized in the fiscal year they are determined and the effect shared with regional government and school boards as appropriate.

The Province enacted legislation together with regulations, the Fairness for Property Taxpayers Act, 1998 (Bill 79) in December 1998, which was replaced in 2000 by Bill 140, "Continued Protection for Property Taxpayers Act". These pieces of legislation limited assessment-related increases in property tax bills to 5 per cent annually for commercial, industrial and multi-residential classes of property until the affected properties were taxed at a level equivalent to taxes based on their actual current assessed value.

Properties with decreases are liable to a "clawback" of some of the decrease to finance the "capping" of properties with increases.

Effective for the 2005 tax year, Bill 83 "Budget Measures Act" raises the upper limit of assessment-related increases in property tax bills from the 5 per cent maximum in Bill 79 and Bill 140 to 10 per cent annually for commercial, industrial and multi-residential property classes.

Further legislation was passed in 2009 creating additional options in the capped property classes. These provisions allowed municipalities to remove any properties that in the prior taxation year reached CVA-level taxes from the capping program. Also, properties that cross over from being capped properties in the prior year to clawback properties in the current year or from being clawback properties in the prior year to capped properties in the current year are removed from the capping program.

11. Expenses by object:

The following is a summary of the expenses reported on the consolidated statement of operations by object:

	2016 Budget	2016	2015
Salaries, wages and fringe benefits	\$ 373,640	\$ 379,483	\$ 345,602
Materials and supplies	74,174	73,531	69,802
Contracted services	105,585	98,931	98,350
Rents and financial expenses	16,487	15,370	16,832
Government transfers	40,360	40,385	927
Amortization	124,670	125,971	119,939
Other	-	350	261
Total expenses	\$ 734,916	\$ 734,021	\$ 651,713

12. Trust funds:

Trust funds administered by the City amounted to \$29,179 (2015 - \$29,748) are presented in the separate financial statements of trust funds balances and operations. As such balances are held in trust by the City for the benefit of others, they are not presented as part of the City's consolidated financial position or operations.

The City administers the following trust funds:

- Cemeteries Care and Maintenance Trust
- Developers' Performance Deposits Trust
- Developer Front End Financing Trust
- Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance
- Brampton Sports Hall of Fame

13. Public liability insurance:

The City is self-insured for all lines of coverage including public liability, errors and omissions and Brampton Transit claims up to \$500. This is for any number of claims arising out of a single occurrence. Outside coverage is in place for claims in excess of these limits.

The City has created a reserve fund for self-insurance which as at December 31, 2016 had a \$12,980 balance (2015 - \$10,727) and is reported on the consolidated statement of financial position. Claims settled during the year amounting to \$3,757 (2015 - \$2,864) have been provided for from the reserve fund, and are accordingly reported as expenses on the consolidated statement of operations.

In the normal course of its operations, the City is subject to various litigation and claims. Where management has as-

sessed the likelihood of the success of the claim as more likely than not and where a reasonable estimate as to the exposure can be made, an accrual has been recorded in these consolidated financial statements. In some instances, the ultimate outcome of these claims cannot be determined at this time. However, the City's management believes that the ultimate disposition of these matters will not have a material adverse effect on its consolidated financial position.

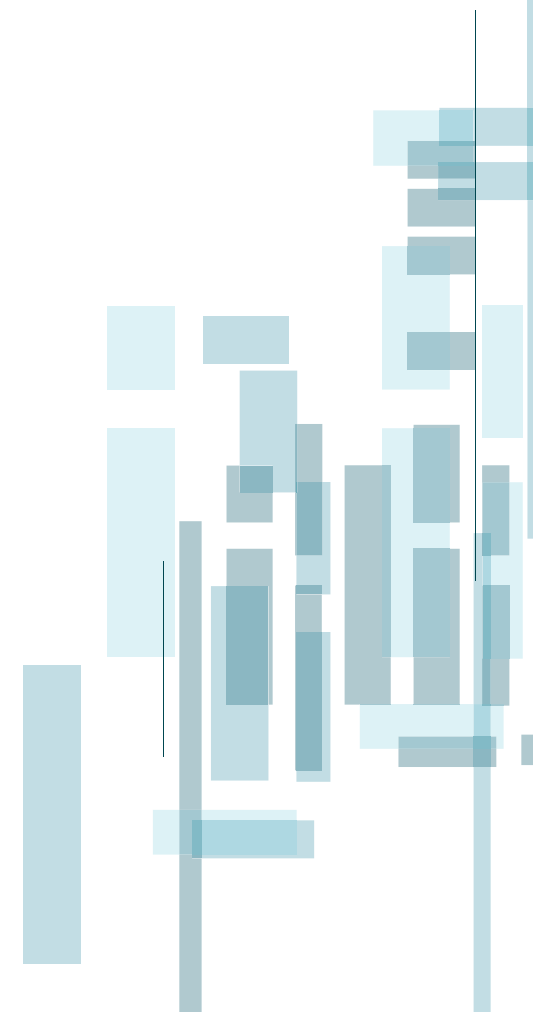
14. Provincial Offences Administration:

The Provincial Offences Act ("POA") is a procedural law for administering and prosecuting provincial offences, including those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act, Municipal By-laws and minor federal offences. The administration of POA was downloaded to the City from the Ontario Ministry of Attorney General in June 1999.

The revenues of the combined operations of the Court House and City Hall and revenues collected on behalf of the City at other POA court sites in the Province of Ontario consist of fines levied under Parts I and III for POA charges and amounted to \$7,890 for the year ended December 31, 2016. (2015 - \$8,218).

The operating costs for the administration of the POA for the year ended December 31, 2016 amounted to \$6,055 (2015 - \$5,557), resulting in a net contribution of \$1,835 (2015 - \$2,661) exclusive of capital asset additions.

The City constructed the POA Court-Hearing Facility, a permanent facility to accommodate the POA court operation (including courtrooms and accessory uses, an administration office and related requirements, on-site office



Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

space for prosecutors, a police bureau and accessory uses) and hearing rooms, which can be used for Ontario Municipal Board and Assessment Review Board hearings on a regular basis. The POA Court-Hearing Facility became operational in August 2004. The total cost of design and construction including acquisition of land amounted to \$10.7 million. Funding for the POA Court-Hearing Facility has been provided from tax-based reserves.

15. Tangible capital assets:

The City has identified six major asset categories: Buildings and building improvements; Furniture, Computer and office equipment; Infrastructure; Land; Land improvements; Vehicles and machinery and Leased building.

Cost	December 31, 2015	Additions	Disposals	Transfers	December 31, 2016
Land	\$ 1,628,129	\$ 2,646	\$ -	\$ -	\$ 1,630,775
Asset under capital lease	93,500	-	-	-	93,500
Buildings and building improvements	625,084	32,375	-	-	657,459
Furniture, computer and office equipment	104,997	13,184	(30,436)	-	87,745
Infrastructure	1,889,885	71,888	-	-	1,961,773
Land improvements	80,032	8,550	(122)	-	88,460
Vehicles and machinery	294,713	28,107	(8,741)	-	314,079
Assets under construction	105,894	184,192	-	(124,802)	165,284
Total	\$ 4,822,234	\$ 340,942	\$ (39,299)	\$ (124,802)	\$ 4,999,075

Accumulated amortization	December 31, 2015	Disposals	Amortization expense	December 31, 2016
Land	\$ -	\$ -	\$ -	\$ -
Asset under capital lease	5,298	-	3,740	9,038
Buildings and building improvements	228,945	-	25,277	254,222
Furniture, computer and office equipment	63,306	(30,259)	13,910	46,957
Infrastructure	829,015	-	56,460	885,475
Land improvements	32,049	(40)	4,172	36,181
Vehicles and machinery	155,206	(8,650)	22,412	168,968
Total	\$ 1,313,819	\$ (38,949)	\$ 125,971	\$ 1,400,841

Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)

Net book value	December 31, 2015	December 31, 2016
Land	\$ 1,628,129	\$ 1,630,775
Asset under capital lease	88,202	84,462
Buildings and building improvements	396,139	403,237
Furniture, computer and office equipment	41,691	40,789
Infrastructure	1,060,870	1,076,300
Land improvements	47,983	52,279
Vehicles and machinery	139,507	145,111
Assets under construction	105,894	165,284
Total	\$ 3,508,415	\$ 3,598,234

a) Assets under construction

Assets under construction having a value of \$165,284 (2015 - \$105,894) have not been amortized. Amortization of these assets will commence when the assets are put into service.

b) Contributed tangible capital assets

Contributed capital assets have been recognized at fair market value at the date of contribution. Contributed capital assets are comprised of infrastructure assets acquired through subdivision assumptions. The value of contributed assets received during the year is \$29,856 (2015 - \$76,271).

16. Commitments:

The City leases facilities and equipment under operating leases expiring beyond 2022. In addition, 2018 amount includes \$20,000 grant for the local share for construction of new Peel Memorial Centre for Integrated Health and Wellness. The minimum amounts payable under these arrangements are as follows:

2017	\$ 2,274
2018	21,674
2019	1,441
2020	1,058
2021	979
2022 and thereafter	17,763
	\$ 45,189

Excluded from these amounts is the capital lease obligation outlined in Note 5.

17. Budget Data:

Budget data presented in these consolidated financial statements are based upon the 2015 operating and capital budgets as approved by Council and adopted by the City at the December 9, 2015 meeting. Adjustments to budgeted

values were required to provide comparative budget values based on the components of full accrual basis of accounting. The chart below reconciles the approved operating budget with the budget figures presented in these consolidated financial statements.

Revenue:

Approved operating budget	\$ 647,054
Less: Contributions from reserve funds	67,624
Add: Other	488
Add: Development levies earned and other restricted capital contributions	167,810
Add: Project budget for grants and subsidies	1,366
Add: Interest earned on reserves	9,602
Add: Developer contributed assets	78,913
Total reported on Consolidated Financial Statements	\$ 837,609

Expenses:

Approved operating budget	\$ 647,054
Less: Contributions to reserve funds	74,475
Add: Other	4,533
Add: Operating projects budget	33,134
Add: Amortization	124,670
Total reported on Consolidated Financial Statements	\$ 734,916

18. Segmented Information

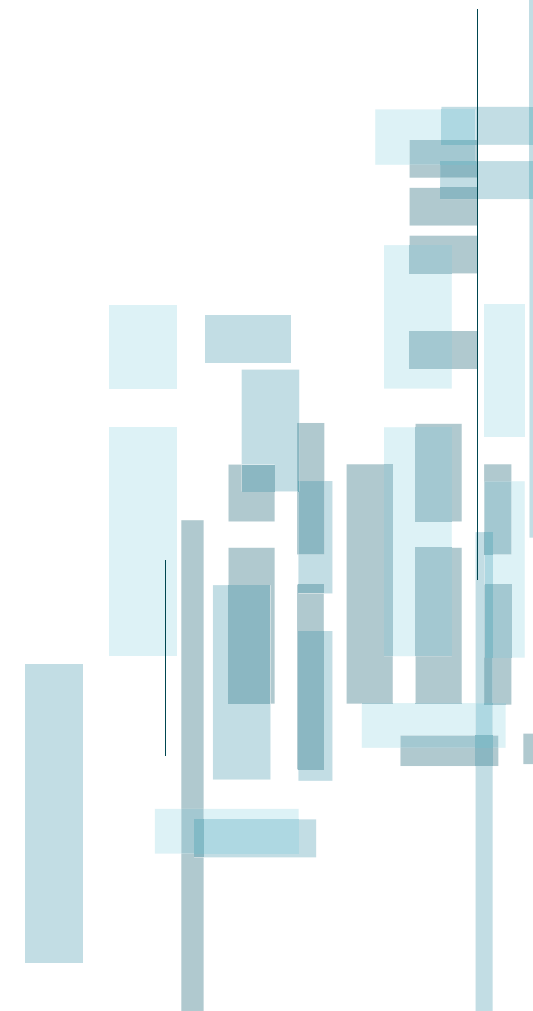
The City is a multifaceted municipal government that delivers a wide range of services that enhance quality of life to its citizens. For additional information see the Consolidated Schedule of Segment Disclosure.

City services are provided by various divisions whose activities are organized in the following segments for management reporting purposes:

General government

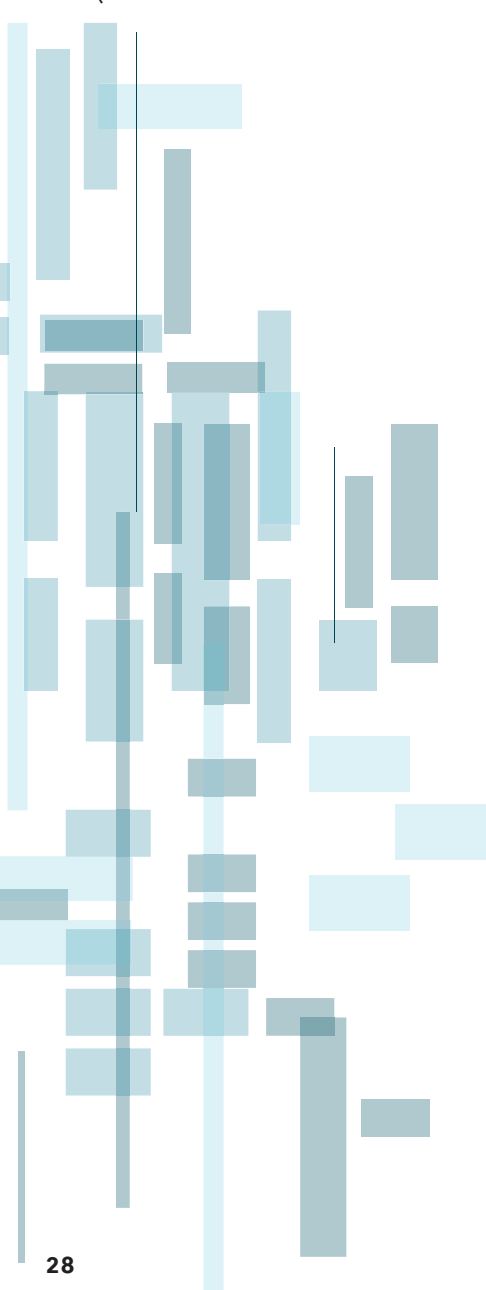
General Government is comprised of Mayor and Councilor's as well as Corporate Management and Support sections.

The departments within Corporate Management and Support sections are responsible for adopting bylaws and administrative policies; risk management; providing effective financial reporting, planning and controls; developing and maintaining flexible computer networks and resources to deliver information and telecommunications to City employees and the citizens of Brampton; acquiring, managing and disposing City assets; levying and collecting taxes.



Notes to Consolidated Financial Statements

Year ended December 31, 2016
(All dollar amounts are in 000s)



Protection to persons and property

Protection Services delivers Fire Emergency Services, By-law and Enforcement and POA administration. The mandate of the Fire department is to provide fire protection and emergency response but also superior level of Fire Prevention and Public Education. By-law and Enforcement assist in maintaining Brampton as a safe, healthy and attractive City by responding to public concerns, patrolling City property and enforcing the City's by-laws.

POA's mandate encompass the administration and prosecution of provincial offences, including those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act, Municipal By-laws and minor federal offences.

Transportation services

The Works department manages various infrastructure projects as part of a 10-year capital program to expand and improve the City's road network and transportation infrastructure. In addition, major functions also include maintenance of road system (road resurfacing and snow clearing) and all associated infrastructure such as sidewalks, bridges and curbs.

Brampton Transit is responsible for providing efficient and effective local public transportation service.

Environmental services

Environmental Services are delivered by staff in the Works department. Primary responsibility of this section is catch basin and storm sewer maintenance. In addition, the department performs watercourse maintenance in order to ensure public safety and environmental controls are in place. Watercourse maintenance activities include controlling erosion, the removal of garbage and debris and responding to spills and illegal dumping to ensure water quality and proper cleanup.

Health, social and family services

Health, Social and Family services comprised cemetery operations and assistance to aged persons. Assistance to aged persons includes senior's education tax rebate, senior snow clearing subsidy as well as maintenance of seniors centre.

Recreation and cultural services

The Community Services department is responsible for the delivery of Parks, Recreation and Cultural services. The Parks Operations division maintains all parks, boulevards, sports fields, trees, horticultural displays, pathways and open space.

This division provides the residents of Brampton with safe, attractive, outdoor facilities delivered through a highly skilled and versatile workforce.

The Recreation and Culture division is responsible for the delivery of all culture and recreation programs offered by the City and the day-to-day operation of all theatres and recreation buildings. This division provides the City's front-line contact with the citizens of Brampton in Culture, Recreation Facilities and Programs providing many activities that enhance the richness and quality of life for residents.

This section also contributes towards the information needs of the City's citizens through the provision of library services by the Brampton Public Library Board.

Planning and development services

The Planning and Development Department responsibilities encompass planning, design and development approvals, management of building permit processes, long-range Brampton official plan and growth management. This department is also responsible for providing advice to City Council, the public, and the development/building industry with respect to a broad range of land use planning, development applications, urban design, public buildings and open space/facility development issues, development engineering, and transportation planning.

Consolidated Schedule of Segment Disclosure

for the year ended December 31, 2016
(All dollar amounts in \$000)

	General government	Protection to persons and property	Transportation services	Environmental services	Health, social and family services	Recreation and cultural services	Planning and development services	2016 Total	2015 Total
Revenues									
Property taxation and taxation from other governments	\$ 424,977	-	-	-	-	-	385	\$ 425,362	\$ 396,482
User charges	9,965	19,866	61,150	-	947	28,418	4,376	124,722	114,620
Government grants	-	-	11,335	-	193	408	316	12,252	13,468
Development levies earned	47	4,557	112,340	-	-	25,942	2,711	145,597	182,628
and other restricted capital contributions	-	-	-	-	-	-	-	-	-
Investment income (including Reserves and Reserve Funds)	16,840	-	-	-	-	82	5	16,927	19,683
Penalties, fines and interest	9,661	11,285	-	-	-	528	-	21,474	21,688
Developer contributed tangible capital assets	-	-	29,856	-	-	-	-	29,856	76,271
Other	309	21	2,508	-	17	402	106	3,363	5,792
Total Revenues	461,799	35,729	217,189	-	1,157	55,780	7,899	779,553	830,632
Expenses									
Salaries, wages and fringe benefits	70,820	80,910	125,562	981	2,313	79,057	19,840	379,483	345,602
Materials	15,658	2,626	37,777	36	550	15,162	1,722	73,531	69,802
Contracted services	24,556	3,356	40,623	1,594	229	25,635	2,938	98,931	98,350
Rents and financial expenses	13,327	132	1,386	-	7	431	87	15,370	16,832
Government transfers	(22,189)	8,417	19,324	436	900	31,197	2,300	40,385	927
Amortization	9,517	5,069	66,979	14,094	640	27,514	2,158	125,971	119,939
Other	-	-	11	-	-	339	-	350	261
Total Expenses	111,689	100,510	291,662	17,141	4,639	179,335	29,045	734,021	651,713
Annual surplus (deficit)	\$ 350,110	\$ (64,781)	\$ (74,473)	\$ (17,141)	\$ (3,482)	\$ (123,555)	\$ (21,146)	\$ 45,532	\$ 178,919

The accompanying notes are an integral part of these consolidated financial statements.

Trust Funds

**Financial Statements of the Corporation of the City of Brampton
Year Ended December 31, 2016**



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INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers
 of The Corporation of the City of Brampton

We have audited the accompanying financial statements of the trust funds of The Corporation of the City of Brampton, which comprise the statement of financial position as at December 31, 2016, the statement of operations and fund balances for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.



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Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the trust funds of The Corporation of the City of Brampton as at December 31, 2016, and its results of operations and fund balances for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

May 24, 2017
 Vaughan, Canada

Statement of Financial Position

Trust Funds - December 31, 2016,
with comparative figures for 2015

	Cemeteries Care and Maintenance Trust Funds	Developers' Performance Deposits Trust	Developer Front End Financing Trust Fund	Brampton Sports Hall of Fame	Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance Trust Funds	2016 Total	2015 Total
Financial Assets and Liabilities							
ASSETS							
Cash	693,794	27,770,134	309,528	93,698	52,476	28,919,630	29,495,362
Accounts receivable	852	3,089	276	83	47	4,347	4,089
Subtotal	694,646	27,773,223	309,804	93,781	52,523	28,923,977	29,499,451
Investments, at cost (market - \$250,561 2015 - \$260,623):							
Municipal Bonds	257,544	-	-	-	-	257,544	257,544
Subtotal	257,544	-	-	-	-	257,544	257,544
Total Financial Assets	952,190	27,773,223	309,804	93,781	52,523	29,181,521	29,756,995
LIABILITIES							
Accounts payable	-	2,196	-	-	-	2,196	2,196
Due to the City of Brampton	227	-	-	-	-	227	6,823
Total Liabilities	227	2,196	-	-	-	2,423	9,019
Net financial resources	951,963	27,771,027	309,804	93,781	52,523	29,179,098	29,747,976
Fund balances	951,963	27,771,027	309,804	93,781	52,523	29,179,098	29,747,976

See accompanying notes to financial statements.

Statement of Financial Activities and Changes in Fund Balances

Trust Funds - December 31, 2016,
with comparative figures for 2015

	Cemeteries Care and Maintenance Trust Funds	Developers' Performance Deposits Trust	Developer Front End Financing Trust Fund	Brampton Sports Hall of Fame	Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance Trust Funds	2016 Total	2015 Total
Revenue							
Monuments and markers deposits	2,400	-	-	-	-	2,400	1,500
Perpetual care deposits	8,691	-	-	-	-	8,691	6,869
Other deposits - Trusts	-	68,000	-	-	-	68,000	127,226
Performance deposits received	-	6,654,352	-	-	-	6,654,352	3,163,267
Subtotal	11,091	6,722,352	-	-	-	6,733,443	3,163,267
Interest Income	19,544	108,811	3,193	1,010	561	133,119	46,286
Total Revenues	30,635	6,831,163	3,193	1,010	561	6,866,562	3,345,148
Expenditures							
Transfers to City Revenue Fund:							
Maintenance Contribution	16,522	-	-	-	-	16,522	15,961
Professional Services/Audit	-	-	-	3,837	-	3,837	5,785
Office Expenses	-	-	-	1,591	-	1,591	-
Computer Software/Maint	-	-	-	1,995	-	1,995	-
Interest Transfer	-	108,812	-	-	-	108,812	22,349
Administration Charges	3,022	-	-	-	-	3,022	3,511
Subtotal	19,544	108,812	-	7,423	-	135,779	47,606
Return of performance deposits	-	7,294,762	-	-	-	7,294,762	3,007,118
Payments on behalf of developers	-	4,900	-	-	-	4,900	72,942
Total Expenditures	19,544	7,408,474	-	7,423	-	7,435,441	3,127,666
Excess of revenues over expenditures	11,091	(577,311)	3,193	(6,413)	561	(568,879)	217,482
Fund balances, beginning of year	940,872	28,348,338	306,611	100,194	51,962	29,747,977	29,530,494
Fund balances, end of year	951,963	27,771,027	309,804	93,781	52,523	29,179,098	29,747,976

See accompanying notes to financial statements.

Notes to the Financial Statements

Trust Funds - Year ended
December 31, 2016

The financial statements of The Corporation of the City of Brampton are prepared by management in accordance with generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). Significant aspects of the accounting policies adopted by the City are as follows:

1. Significant accounting policies:

Revenue recognition:

(a) Receipts, other than interest and letters of credit receipts, are reported on receipt. Interest income and letters of credit receipts are recorded on the accrual basis of accounting.

(b) Returns of performance deposits are reported in the periods in which they are paid either directly by the Trust Funds or through The Corporation of the City of Brampton (the "City") funds. All other expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes expenses as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(c) Investments, including any term deposits not available on demand, are reported at the lower of amortized cost and market value.

2. Cemeteries Care and Maintenance Trust Funds:

The City maintains several cemeteries, including the following which have Care and Maintenance Trust Funds which the City administers: Brampton, Page, Hilltop Gore, Shiloh, Alloa, Grahamsville, Zion, Mt. Olivet, St. John - Castlemore, St. John - Snelgrove, St. Mary - Tullamore and Eventide. Interest income attributable to each of the individual Trust Funds that is received during any particular year is transferred to the City Revenue Fund in that year to partially offset the maintenance cost for each cemetery to which the individual Trust Funds relate. The operations and investments of the fund are undertaken by the City in accordance with the regulation of the "Cemeteries Act (Revised)."

3. Developers' Performance Deposits Trust:

The Developers' Performance Deposits Trust was established for the following purposes:

(a) To hold performance deposits made by individual parties to the City as assurance that specific obligations agreed upon

are fulfilled. Once fulfilled, the deposit held is returned to the respective party.

(b) When a party develops a property in the City, generally a letter of credit is obtained from the party's bank, which provides a guarantee to the City that the contract will be completed as specified. Otherwise, the City is able to draw upon the letter of credit and to deposit the funds in the Trust to be later used to pay a third party to complete the contract.

4. Developer Front End Financing Trust Fund:

The Front End Financing Trust Fund was established in 1993 to receive contributions from developers for studies and construction of services which not only benefit their particular development, but will also ultimately benefit other future development. The Front End Developers provide the initial financing in lieu of the City for the required studies and capital works and enter into agreements with the City to recover the costs associated with other benefiting landowners on a best effort basis.

5. Brampton Sports Hall of Fame:

The Brampton Sports Hall of Fame (the "BSHF") is a non-profit organization that was founded to recognize and honour the history of sport in the City of Brampton and in particular those persons who have made outstanding contributions and achievements in the development of sport within the community. The BSHF will collect, preserve, research, exhibit and promote all those objects, images and histories which are determined to be significant to the development of sport in the City of Brampton.

6. Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance:

The Brampton Marketing Board (the "BMB"), the Greater Toronto Area (the "GTA") and the Greater Toronto Marketing Alliance (the "GTMA") Trust Funds were established to hold contributions made from the development and business community. The Trust Funds were formed as partnerships between the BMB, the GTA and the GTMA. Their mandate is to attain corporate and municipal sponsorship of marketing initiatives for the City, the GTA and the GTMA.

Statistical Information

Year Ended December 31, 2016

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2016	2015	2014	2013	2012
Population	593,638	580,600	571,700	557,800	540,145
Households	168,120	164,680	160,710	156,403	152,837
Areas in hectares	27,138	27,138	27,138	27,138	27,138
Full-time employees	2,933	2,872	2,872	2,819	2,658
Housing Starts	4,044	5,449	4,366	2,714	5,372
Building Permit Values	1,961,406	2,731,791	2,260,649	1,210,568	2,458,744
TAXABLE ASSESSMENT UPON WHICH TAX RATES WERE SET					
Residential and farm	\$ 63,219,818	\$ 61,363,309	\$ 59,324,796	\$ 57,602,952	\$ 45,778,991
Commercial and industrial	13,639,517	13,498,302	13,035,512	12,870,830	11,442,405
Total	\$ 76,859,335	\$ 74,861,611	\$ 72,360,308	\$ 70,473,782	\$ 57,221,396
Total per capita	129,472	128,938	126,570	126,342	105,937
TAX RATES/MILL RATES (URBAN AREA)					
Residential					
City purposes	0.504409%	0.499812%	0.492340%	0.499550%	0.481609%
Region purposes	0.410616%	0.420315%	0.430992%	0.444781%	0.459138%
School board purposes	0.188000%	0.195000%	0.203000%	0.212000%	0.221000%
Total	1.103025%	1.115127%	1.126332%	1.156331%	1.161747%
Commercial					
City purposes	0.654269%	0.648306%	0.638614%	0.647966%	0.624695%
Region purposes	0.532610%	0.545191%	0.559040%	0.576926%	0.595548%
School board purposes	1.057399%	1.069252%	1.107083%	1.147477%	1.177386%
Total	2.244278%	2.262749%	2.304737%	2.372369%	2.397629%

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2016	2015	2014	2013	2012
Industrial					
City purposes	0.741481%	0.734724%	0.723740%	0.734338%	0.707965%
Region purposes	0.603606%	0.617863%	0.633558%	0.653828%	0.674933%
School board purposes	1.292875%	1.325843%	1.361148%	1.399256%	1.421817%
Total	2.637962%	2.678430%	2.718446%	2.787422%	2.804715%
TAXES RECEIVABLE, END OF THE YEAR					
Amount	\$ 46,567	\$ 50,150	\$ 57,768	\$ 53,493	\$ 51,818
Per capita	\$78	\$86	\$101	\$96	\$96
Percentage of years' levy	4.46%	5.05%	6.18%	5.97%	6.12%
NET LONG-TERM LIABILITIES, END OF YEAR					
Amount	\$90,165	\$91,619	\$92,967	-	-
Per Capita	\$152	\$158	\$163	-	-
CHARGES FOR NET LONG-TERM LIABILITIES					
Amount	\$6,900	\$7,005	\$2,948	-	-
Per capita	\$12	\$12	\$5	-	-
DEBT REPAYMENT LIMIT	\$ 132,609	\$ 124,718	\$ 101,068	\$ 111,795	\$ 102,527
(as determined by the Province of Ontario)					

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2016	2015	2014	2013	2012
TAXES COLLECTED					
City collection	\$ 425,337	\$ 396,482	\$ 362,325	\$ 342,132	\$ 308,949
Taxes Transferred to the Region	345,653	331,371	315,094	302,695	292,146
Taxes Transferred to the School Boards	274,257	266,015	257,647	250,592	246,041
Total	\$ 1,045,247	\$ 993,868	\$ 935,066	\$ 895,419	\$ 847,136
TAX LEVIES					
City purposes	\$ 422,704	\$ 393,851	\$ 359,899	\$ 339,723	\$ 305,844
Region purposes	343,919	331,138	314,854	302,443	291,442
School board purposes	272,796	265,524	257,647	250,592	246,042
Total	\$ 1,039,419	\$ 990,513	\$ 932,400	\$ 892,758	\$ 843,328
TRUST FUNDS BALANCE - End of year	\$ 29,179	\$ 29,748	\$ 29,530	\$ 29,979	\$ 31,974
CONTRIBUTION FROM DEVELOPERS AND OTHER OBLIGATORY RESERVES					
Development charges	\$ 100,737	\$ 136,071	\$ 119,859	\$ 81,551	\$ 157,824
Gas tax - Province	10,467	10,047	11,837	8,710	8,144
Gas tax - Federal	29,149	27,761	28,117	24,352	24,352
Other obligatory reserves	11,176	18,369	13,772	25,021	19,700
Total	\$ 151,529	\$ 192,248	\$ 173,585	\$ 139,634	\$ 210,020
DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS					
Development charges	\$ 139,009	\$ 127,214	\$ 88,190	\$ 60,718	\$ 59,885
Gas tax - Province	3,253	2,885	3,572	1,559	1,110
Gas tax - Federal	31,972	47,224	56,674	31,227	22,532
Other obligatory reserves	149,048	139,387	158,014	136,064	111,414
Total	\$ 323,282	\$ 316,710	\$ 306,450	\$ 229,568	\$ 194,941

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands
except per capita figures. See accompanying notes
and schedules to financial statements.)

	2016	2015	2014	2013	2012
CONSOLIDATED REVENUES BY SOURCE					
Property taxation	\$ 422,459	\$ 393,608	\$ 359,644	\$ 339,523	\$ 305,644
Taxation from other governments	2,903	2,874	2,681	2,611	3,305
User charges	124,722	114,620	111,357	101,023	107,411
Government grants	12,252	13,468	26,509	7,130	24,315
Development levies earned and other restricted capital contributions	145,597	182,628	97,344	102,824	173,685
Investment income	7,641	9,955	9,655	8,287	7,296
Penalties, fines and interest	21,474	21,688	21,259	20,750	19,551
Interest earned on reserves	9,286	9,728	8,021	7,480	8,373
Developer contributed tangible capital assets	29,856	76,271	115,410	59,995	80,861
Other	3,363	5,792	6,712	4,405	2,553
Total	\$ 779,553	\$ 830,632	\$ 758,592	\$ 654,028	\$ 732,994
CONSOLIDATED EXPENSES BY FUNCTION					
General government	\$102,172	\$51,649	\$52,003	\$38,266	\$40,511
Protection to persons and property	95,441	95,449	109,341	91,578	85,234
Transportation services	224,672	210,897	197,567	183,695	172,319
Environment services	3,047	6,792	3,288	2,173	2,500
Health services (cemeteries)	630	708	571	685	635
Social and family services	3,369	2,298	2,399	2,325	2,257
Recreation and cultural services	151,482	138,651	126,500	128,166	120,261
Planning and development	26,887	25,069	23,372	23,486	21,383
Amortization expense	125,971	119,939	118,399	105,189	101,373
Other	350	261	193	533	3,703
Total	\$ 734,021	\$ 651,713	\$ 633,633	\$ 576,096	\$ 550,176

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2016	2015	2014	2013	2012
CONSOLIDATED EXPENSES BY OBJECT					
Salaries, wages and employee benefits	\$ 379,483	\$ 345,602	\$ 334,507	\$ 313,854	\$ 295,364
Long term debt payments	6,900	7,005	2,948		
Goods and services	221,317	178,906	177,586	156,520	149,736
Amortization	125,971	119,939	118,399	105,189	101,373
Other	350	261	193	533	3,703
Total	\$ 734,021	\$ 651,713	\$ 633,633	\$ 576,096	\$ 550,176
ACCUMULATED SURPLUS, BEGINNING OF YEAR	\$3,967,186	\$3,788,267	\$3,663,308	\$3,585,376	\$3,402,558
ANNUAL SURPLUS	45,532	178,919	124,959	77,932	182,818
ACCUMULATED SURPLUS, END OF YEAR	\$ 4,012,718	\$ 3,967,186	\$ 3,788,267	\$ 3,663,308	\$ 3,585,376
TOTAL FINANCIAL ASSETS	\$1,046,889	\$1,060,860	\$994,172	\$916,510	\$829,980
TOTAL FINANCIAL LIABILITIES	638,476	607,484	592,059	416,271	349,672
NET FINANCIAL ASSETS	\$ 408,413	\$ 453,376	\$ 402,113	\$ 500,239	\$ 480,308
TANGIBLE CAPITAL ASSET NET BOOK VALUE					
Land	\$ 1,630,775	\$ 1,628,129	\$ 1,608,632	\$ 1,603,576	\$ 1,595,418
Asset under capital lease	84,462	88,202	91,942	-	-
Buildings and building improvements	403,237	396,139	395,169	384,284	369,384
Furniture, computer and office equipment	40,789	41,691	44,955	47,313	49,098
Infrastructure	1,076,300	1,060,870	986,006	868,442	812,788
Land improvements	52,279	47,983	48,039	49,162	44,833
Vehicles and machinery	145,111	139,507	132,904	125,689	134,772
Assets under construction	165,281	105,894	72,940	80,145	94,646
Total	\$ 3,598,234	\$ 3,508,415	\$ 3,380,587	\$ 3,158,611	\$ 3,100,939

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2016	2015	2014	2013	2012
TANGIBLE CAPITAL ASSET COST					
Assets - beginning of year	\$ 4,822,234	\$ 4,655,337	\$ 4,319,366	\$ 4,162,546	\$ 3,939,483
Additions	340,942	392,028	484,232	284,015	390,786
Disposals and transfers	(164,101)	(225,131)	(148,261)	(127,195)	(167,723)
Assets - end of year	\$ 4,999,075	\$ 4,822,234	\$ 4,655,337	\$ 4,319,366	\$ 4,162,546
TANGIBLE CAPITAL ASSET AMORTIZATION					
Accumulated amortization - beginning of year	\$ 1,313,819	\$ 1,274,750	\$ 1,160,755	\$ 1,061,607	\$ 971,018
Current year expense	125,971	119,939	118,399	105,189	101,371
Accumulated amortization on disposals	(38,949)	(80,870)	(4,404)	(6,041)	(10,782)
Accumulated amortization - end of year	\$ 1,400,841	\$ 1,313,819	\$ 1,274,750	\$ 1,160,755	\$ 1,061,607
TANGIBLE CAPITAL ASSET NET BOOK VALUE					
	\$ 3,598,234	\$ 3,508,415	\$ 3,380,587	\$ 3,158,611	\$ 3,100,939

10 Largest Corporate Property Taxpayers in Brampton - 2016

Rank	Owner Name	Assessment Value \$
1	Morguard Corporation	576,171,000
2	Orlando Corporation	358,444,000
3	1388688 Ontario Limited	200,153,000
4	Riotrin Properties (Brampton)	175,853,000
5	Industrial 5000 Real Estate	163,641,000
6	CP REIT Ontario Properties Ltd	158,615,000
7	Chiefton Investments Limited	132,264,000
8	Investors Group Trust Co Ltd	130,370,000
9	Concert Real Estate Corporate	126,923,000
10	DaimlerChrysler Canada Inc	125,451,000
Top Ten - Assessment Total		2,147,885,000
% of Total Industrial and Commercial Assessment		15.92%
% of Total		2.86%
Total Residential Assessment		61,543,869,896
Total Industrial and Commercial Assessment		13,493,609,464
Total		75,037,479,360

City of Brampton

2016 Financial Information Return

2016 FINANCIAL INFORMATION RETURN

Municipality: **Brampton C**
Tier: **Lower-Tier**
Area: **Peel R**

MSO Office: **Central Ontario**
Asmt Code: **2110**
MAH Code: **21101**

Submitting: **FIR Schedules Only**
Version: **2016-V1.03**

DECLARATION OF THE MUNICIPAL TREASURER

Pursuant to the information required by the Province of Ontario under the Municipal Affairs Act, the following schedules are attached:

Schedule	Title	Completion
10	CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE	
12	GRANTS, USER FEES AND SERVICE CHARGES	
20	TAXATION INFORMATION	
22	MUNICIPAL AND SCHOOL BOARD TAXATION	
24	PAYMENTS-IN-LIEU OF TAXATION	
26	TAXATION AND PAYMENTS-IN-LIEU SUMMARY	
28	UPPER-TIER ENTITLEMENTS	UPPER-TIER ONLY
40	CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES	
42	ADDITIONAL INFORMATION	
51	SCHEDULE OF TANGIBLE CAPITAL ASSETS	
53	CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) AND TANGIBLE CAPITAL ASSET ACQUISITION FINANCING/DONATIONS	
54	CONSOLIDATED STATEMENT OF CASH FLOW (SELECT DIRECT OR INDIRECT METHOD)	
60	CONTINUITY OF RESERVES AND RESERVE FUNDS	
61	DEVELOPMENT CHARGES RESERVE FUNDS	
62	DEVELOPMENT CHARGES RATES (INCLUDING SPECIAL AREAS)	
70	CONSOLIDATED STATEMENT OF FINANCIAL POSITION	
72	CONTINUITY OF TAXES RECEIVABLE	SINGLE/LOWER-TIER ONLY
74	LONG TERM LIABILITIES AND COMMITMENTS	
76	GOVERNMENT BUSINESS ENTERPRISES (GBE)	
77	OTHER ENTITIES (DSSAB, HEALTH UNIT, OTHER AND TOTAL ALL)	
79	COMMUNITY IMPROVEMENT PLANS	
80	STATISTICAL INFORMATION	
81	ANNUAL DEBT REPAYMENT LIMIT	
83	NOTES	

For the purposes of this Financial Information Return, the amounts disclosed on the attached schedules are in agreement with the books and records of the municipality and its consolidated entities.

This Financial Information Return has been prepared in accordance with the Financial Information Return instructions.

Questions regarding the information contained in the Schedules should be addressed to:

0020	Name	Maja Kuzmanov
0022	Telephone	905-874-2259
0024	Fax	905-874-2296
0028	Email (Required)	maja.kuzmanov@brampton.ca
0030	Website address of Municipality	www.brampton.ca
0091	Municipal Auditor	Kevin Travers
0092	Municipal Audit Firm	KPMG LLP
0095	Municipal Auditor's Email (Required)	ktravers@kpmg.ca
0090	Municipal Treasurer	David Sutton
0093	Municipal Treasurer's Email (Required)	david.sutton@brampton.ca
0094	Date	2017/11/03

Signature of Municipal Treasurer

0070	Outstanding In-Year Critical Errors	0
0075	Schedule 54: Cashflow - Direct or Indirect Method Chosen	INDIRECT
0077	Method used to allocate Program Support to other functions in Schedule 40	OMBI Method
0078	If "Other Method" is selected in line 0077, please describe method of allocating Program Support	

Municipal Data	1	Data Source	2
	(#)	(List)	
0040	Households	168,120	MPAC
0041	Population	593,638	Stats Can
0042	Youth Population	44,523	Stats Can

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 10 CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

for the year ended December 31, 2016

STATEMENT OF OPERATIONS: REVENUE		Own Purposes Revenue
		1
		\$
0299	Property Taxation Taxation - Own Purposes (SLC 26 9199 04 - 72 2899 07) For UT (SLC 28 0299 12 - 28 0299 08)	422,459,329
0499	Payments-In-Lieu of Taxation (SLC 26 9599 08) For UT (SLC 28 0299 08)	2,903,372
9940	Subtotal	425,362,701
0510	Estimated tax revenue	
0620	Ontario Municipal Partnership Fund (OMPF)	0
0695	Other	
0696	Other	
0697	Other	
0698	Other	
0699	Subtotal	0
	Conditional Grants	
0810	Ontario conditional grants (SLC 12 9910 01)	902,153
0815	Ontario Grants for Tangible Capital Assets (SLC 12 9910 05)	0
0820	Canada conditional grants (SLC 12 9910 02)	15,000
0825	Canada Grants for Tangible Capital Assets (SLC 12 9910 06)	11,334,901
0830	Deferred revenue earned (Provincial Gas Tax) (SLC 60 1042 01 + SLC 60 1045 01)	10,181,710
0831	Deferred revenue earned (Canada Gas Tax) (SLC 60 1047 01)	26,212,279
0899	Subtotal	48,646,043
1098	Revenue from other municipalities for Tangible Capital Assets (SLC 12 9910 07)	0
1099	Revenue from other municipalities (SLC 12 9910 03)	2,357,922
1299	Total User Fees and Service Charges (SLC 12 9910 04)	93,187,663
	Licences, permits, rents, etc.	
1410	Trailer revenue and permits	
1420	Licences and permits	20,099,636
1430	Rents, concessions and franchises	11,434,648
1431	Royalties	
1432	Green Energy	
1498	Other	
1499	Subtotal	31,534,284
	Fines and penalties	
1605	Provincial Offences Act (POA) <i>Municipality which administers POA only</i>	11,285,492
1610	Other fines	552,639
1620	Penalties and interest on taxes	9,635,939
1698	Other	
1699	Subtotal	21,474,070
	Other revenue	
1805	Investment income	7,640,814
1806	Interest earned on reserves and reserve funds	9,286,400
1811	Gain/Loss on sale of land & capital assets	
1812	Deferred revenue earned (Development Charges) (SLC 60 1025 01 + SLC 60 1026 01)	88,064,306
1813	Deferred revenue earned (Recreational land (The Planning Act)) (SLC 60 1032 01 + SLC 60 1035 01)	707,759
1814	Other Deferred revenue earned	
1830	Donations	335,651
1831	Donated Tangible Capital Assets (SLC 53 0610 01)	29,856,383
1840	Sale of publications, equipment, etc.	531,858
1850	Contributions from non-consolidated entities	125,332
1865	Other Revenues from Government Business Enterprise (ie. Dividends, etc.)	
1870	Gaming and Casino Revenues	
1890	Other	10,824
1891	Other	-82,710
1892	Other	18,188,721
1893	Other	2,325,269
1894	Other	
1895	Other	
1896	Other	
1897	Other	
1898	Other	
1899	Subtotal	156,990,607
1880	Municipal Land Transfer Tax (City of Toronto Act, 2006)	
1905	Increase/Decrease in Government Business Enterprise equity	
9910	TOTAL Revenues	779,553,290

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 10 CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

for the year ended December 31, 2016

Continuity of Accumulated Surplus/(Deficit)		1
		\$
2010	PLUS: Total Revenues (SLC 10 9910 01)	779,553,290
2020	LESS: Total Expenses (SLC 40 9910 11)	734,021,241
2030	PLUS:	
2040	PLUS:	
2045	PLUS: PSAB Adjustments	
2099	Annual Surplus/(Deficit)	45,532,049
2060	Accumulated surplus/(deficit) at the beginning of year	3,967,185,563
2061	Prior period adjustments	
2062	Restated accumulated surplus/(deficit) at the beginning of year	3,967,185,563
9950	Accumulated surplus/(deficit) at the end of year (SLC 10 2099 01 + SLC 10 2062 01)	4,012,717,612

Continuity of Government Business Enterprise Equity		1
		\$
6010	Government Business Enterprise Equity, beginning of year	0
6020	PLUS: Net Income for Government Business Enterprise for year	
6060	PLUS:	
6090	Government Business Enterprise Equity, end of year	0

Total of line 0899 includes:		1
Provincial Gas Tax Funding		\$
4018	Provincial Gas Tax for Transit operating expenses	10,181,710
4019	Provincial Gas Tax for Transit capital expenses	
4020	Provincial Gas Tax	10,181,710

Total of line 0899 includes:		1
Canada Gas Tax Funding		\$
4025	General Government	1,249,841
Transportation Services:		
4030	Roads - Paved	11,079,305
4031	Roads - Unpaved	
4032	Roads - Bridges and Culverts	1,580,207
4033	Roadways - Traffic Operations & Roadside	120,726
4040	Transit - Conventional	7,940,513
4041	Transit - Disabled & special needs	
4045	Air transportation	
4046	Other	
Environmental Services:		
4060	Wastewater collection/conveyance	
4061	Wastewater treatment & disposal	
4062	Urban storm sewer system	329,750
4063	Rural storm sewer system	
4064	Water treatment	
4065	Water distribution/transmission	
4066	Solid waste collection	
4067	Solid waste disposal	
4068	Waste diversion	
4069	Other	
4075	Recreation Facilities - All Other	3,676,633
4076	Cultural services	235,304
4080	Commercial and industrial	
4099	Canada Gas Tax	26,212,279

FIR2016: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 12 GRANTS, USER FEES AND SERVICE CHARGES for the year ended December 31, 2016

	Ontario Conditional Grants 1 \$	Canada Conditional Grants 2 \$	Other Municipalities 3 \$	User Fees and Service Charges 4 \$	Ontario Grants - Tangible Capital Assets 5 \$	Canada Grants - Tangible Capital Assets 6 \$	Other Municipalities - Tangible Capital Assets 7 \$
0299 General government				6,314,280			
Protection services							
0410 Fire				658,390			
0420 Police							
0421 Court Security							
0422 Prisoner Transportation							
0430 Conservation authority							
0440 Protective inspection and control				197,791			
0445 Building permit and inspection services				288,906			
0450 Emergency measures							
0460 Provincial Offences Act (POA)							
0498 Other							
0499 Subtotal	0	0	0	1,145,087	0	0	0
Transportation services							
0611 Roads - Paved			2,196,100	940,056			
0612 Roads - Unpaved							
0613 Roads - Bridges and Culverts							
0614 Roads - Traffic Operations & Roadside							
0621 Winter Control - Except sidewalks, Parking Lots							
0622 Winter Control - Sidewalks, Parking Lots Only							
0631 Transit - Conventional				59,332,818		11,334,901	
0632 Transit - Disabled & special needs							
0640 Parking				662,521			
0650 Street lighting				124,909			
0660 Air transportation							
0698 Other							
0699 Subtotal	0	0	2,196,100	61,060,304	0	11,334,901	0
Environmental services							
0811 Wastewater collection/conveyance							
0812 Wastewater treatment & disposal							
0821 Urban storm sewer system							
0822 Rural storm sewer system							
0831 Water treatment							
0832 Water distribution/transmission							
0840 Solid waste collection							
0850 Solid waste disposal							
0860 Waste diversion							
0898 Other							
0899 Subtotal	0	0	0	0	0	0	0
Health services							
1010 Public health services							
1020 Hospitals							
1030 Ambulance services							
1035 Ambulance dispatch							
1040 Cemeteries				116,912			
1098 Other							
1099 Subtotal	0	0	0	116,912	0	0	0
Social and family services							
1210 General assistance							
1220 Assistance to aged persons	193,395			609,984			
1230 Child care							
1298 Other							
1299 Subtotal	193,395	0	0	609,984	0	0	0
Social Housing							
1410 Public Housing							
1420 Non - Profit/Cooperative Housing							
1430 Rent Supplement Programs							
1497 Other							
1498 Other							
1499 Subtotal	0	0	0	0	0	0	0
Recreation and cultural services							
1610 Parks				639,591			
1620 Recreation programs	85			2,527,330			
1631 Recreation facilities - Golf Course, Marina, Ski Hill				550,369			
1634 Recreation facilities - All Other			145,822	13,632,799			
1640 Libraries	407,999						
1645 Museums							
1650 Cultural services				2,220,942			
1698 Other							
1699 Subtotal	408,084	0	145,822	19,571,031	0	0	0
Planning and development							
1810 Planning and zoning	2,932			4,202,072			
1820 Commercial and industrial	297,742	15,000	16,000	167,993			
1830 Residential development							
1840 Agriculture and reforestation							
1850 Tile drainage/shoreline assistance							
1898 Other							
1899 Subtotal	300,674	15,000	16,000	4,370,065	0	0	0
1910 Other							
9910 TOTAL	902,153	15,000	2,357,922	93,187,663	0	11,334,901	0

FIR2016: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 20 TAXATION INFORMATION for the year ended December 31, 2016

General Information

1. Optional Property Classes in Effect

		2
		Y or N
0202	N New Multi-Residential	N
0205	G Parking Lot (Includes CJ, CR, CX, CY, CZ)	N
0210	D Office Building	N
0215	S Shopping Centre	N
0220	L Large Industrial	N
0225	Other <input type="text"/>	N

2. Capping Parameters and Results

	Decrease - Percentage Retained	Tax Adjustment - Increasers	Net Class Impact	Annualized Tax Limit	CVA Tax Limit	CVA Threshold Value for Protected Properties	CVA Threshold Value for Clawed Back Properties	Exclude Properties Previously at CVA Tax	Exclude Properties that go from Capped to Clawed Back	Exclude Properties that go from Clawed Back to Capped
	2	3	4	5	6	7	8	9	10	11
	%	\$	\$	%	%	\$	\$	Y or N	Y or N	Y or N
0320	M Multi-Residential	10.4%	0	24,150	10.0%	5.0%	500	500	Y	Y
0330	C Commercial	20.7%	18,585	45,391	10.0%	5.0%	500	500	Y	Y
0340	I Industrial	27.0%	107,742	3,143	10.0%	5.0%	500	500	Y	Y

3. Graduated Taxation (Tax Bands)

	Grad. Tax Rates in Effect?	Number of Tax Bands	Low Band		Middle Band	
			CVA Boundary	% of Highest Band Rate	CVA Boundary	% of Highest Band Rate
	2	3	4	5	6	7
	Y or N	#	\$	%	\$	%
0610	C Commercial	N				
0611	G Parking Lot	N				
0612	D Office Building	N				
0613	S Shopping Centre	N				
0620	I Industrial	N				
0621	L Large Industrial	N				

4. Phase-In Program in Effect (Most recent Phase-In only)

	Phase-In Program in Effect?	Year Current Phase-In Initiated	Term of Current Phase-In
	2	3	4
	Y or N	Year	# of Yrs
0805	R Residential	N	
0810	M Multi-Residential	N	
0815	N New Multi-Residential	N	
0820	C Commercial (Includes G, D, S)	N	
0840	I Industrial (Includes L)	N	
0850	F Farmland	N	
0855	T Managed Forest	N	
0860	P Pipeline	N	

5. Rebates for Eligible Charities

	2
	%
1010	Rebate Percentage for Eligible Charities (SLC 72 2099 xx)
	40.0%

6. Property Tax Due Dates for Current Year

To be completed by Single/Lower-tier Municipalities Only

	INTERIM Billing Installments			FINAL Billing Installments			
	Installments	First Due Date	Last Due Date	Installments	First Due Date	Last Due Date	
	2	3	4	5	6	7	
	#	YYYYMMDD	YYYYMMDD	#	YYYYMMDD	YYYYMMDD	
1210	R Residential	3	20160217	20160420	3	20160720	20160921
1220	M Multi-Residential	3	20160217	20160420	3	20160824	20161019
1230	F Farmland	3	20160217	20160420	3	20160720	20160921
1240	T Managed Forest	3	20160217	20160420	3	20160720	20160921
1250	C Commercial	3	20160217	20160420	3	20160824	20161019
1260	I Industrial	3	20160217	20160420	3	20160824	20161019
1270	P Pipeline	3	20160217	20160420	3	20160720	20160921
1298	Other <input type="text"/>						

FIR2016: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 22 MUNICIPAL and SCHOOL BOARD TAXATION for the year ended December 31, 2016

1. GENERAL PURPOSE LEVY INFORMATION

							Phase-In Taxable Assessment				LT/ST Taxes	UT Taxes	Education Taxes	TOTAL
9299 TOTAL							76,859,335,760				413,129,736	336,309,788	267,140,963	1,016,580,487

RTC RTQ	Tax Band	Property Class	Tax Rate Description	Tax Ratio	Percent of Full Rate	CVA Assessment	Phase-In Taxable Assessment	Tax Rates				Municipal Taxes		Education Taxes	TOTAL	
								LT / ST	UT	EDUC	TOTAL	LT / ST	UT	Taxes		
1 LIST	2 LIST	3	4	5	6 %	7 \$	16 \$	8 0.xxxxxx%	9 0.xxxxxx%	10 0.xxxxxx%	11 0.xxxxxx%	12 \$	13 \$	14 \$	15 \$	
2001	0	Brampton C														
0010	RT	0 Residential	Full Occupied	1.000000	100%	61,539,137,396	61,539,137,396	0.504409%	0.410616%	0.188000%	1.103025%	310,408,948	252,689,544	115,693,578	678,792,070	
0031	R1	0 Residential	Farm. Awaiting Devel. - Ph I	1.000000	30%	4,732,500	4,732,500	0.151323%	0.123185%	0.056400%	0.330908%	7,161	5,830	2,669	15,660	
0050	MT	0 Multi-Residential	Full Occupied	1.705000	100%	1,461,197,400	1,461,197,400	0.860017%	0.700100%	0.188000%	1.748117%	12,566,546	10,229,843	2,747,051	25,543,440	
0061	M1	0 Multi-Residential	Farm. Awaiting Devel. - Ph I	1.000000	30%	11,801,000	11,801,000	0.151323%	0.123185%	0.056400%	0.330908%	17,858	14,537	6,656	39,051	
0110	FT	0 Farmland	Full Occupied	0.250000	100%	200,793,000	200,793,000	0.126102%	0.102654%	0.047000%	0.275756%	253,204	206,122	94,373	553,699	
0140	TT	0 Managed Forest	Full Occupied	0.250000	100%	2,157,000	2,157,000	0.126102%	0.102654%	0.047000%	0.275756%	2,720	2,214	1,014	5,948	
0210	CT	0 Commercial	Full Occupied	1.297100	100%	6,292,293,807	6,292,293,807	0.654269%	0.532610%	1.057399%	2.244278%	41,168,528	33,513,386	66,534,652	141,216,566	
0215	CH	0 Commercial	Full Occupied, Shared PIL	1.297100	100%	14,958,000	14,958,000	0.654269%	0.532610%	1.057399%	2.244278%	97,866	79,668	158,166	335,700	
0240	CU	0 Commercial	Excess Land	1.297100	70%	123,778,450	123,778,450	0.457988%	0.372827%	0.740179%	1.570994%	566,890	461,479	916,182	1,944,551	
0270	CX	0 Commercial	Vacant Land	1.297100	70%	280,139,209	280,139,209	0.457988%	0.372827%	0.740179%	1.570994%	1,283,004	1,044,435	2,073,532	4,400,971	
0310	GT	0 Parking Lot	Full Occupied	1.297100	100%	32,237,000	32,237,000	0.654269%	0.532610%	1.057399%	2.244278%	210,917	171,697	340,874	723,488	
0320	DT	0 Office Building	Full Occupied	1.297100	100%	337,046,974	337,046,974	0.654269%	0.532610%	1.057399%	2.244278%	2,205,194	1,795,146	3,563,931	7,564,271	
0330	DU	0 Office Building	Excess Land	1.297100	70%	968,000	968,000	0.457988%	0.372827%	0.740179%	1.570994%	4,433	3,609	7,165	15,207	
0340	ST	0 Shopping Centre	Full Occupied	1.297100	100%	2,192,650,724	2,192,650,724	0.654269%	0.532610%	1.057399%	2.244278%	14,345,834	11,678,277	23,185,067	49,209,178	
0350	SU	0 Shopping Centre	Excess Land	1.297100	70%	4,316,340	4,316,340	0.457988%	0.372827%	0.740179%	1.570994%	19,768	16,092	31,949	67,809	
0510	IT	0 Industrial	Full Occupied	1.470000	100%	1,644,461,262	1,644,461,262	0.741481%	0.603606%	1.292875%	2.637962%	12,193,368	9,926,067	21,260,829	43,380,264	
0515	IH	0 Industrial	Full Occupied, Shared PIL	1.470000	100%	19,714,000	19,714,000	0.741481%	0.603606%	1.292875%	2.637962%	146,176	118,995	254,877	520,048	
0531	I1	0 Industrial	Farm. Awaiting Devel. - Ph I	1.000000	30%	19,314,000	19,314,000	0.151323%	0.123185%	0.056400%	0.330908%	29,227	23,792	10,893	63,912	
0540	IU	0 Industrial	Excess Land	1.470000	70%	39,532,625	39,532,625	0.519037%	0.422524%	0.905013%	1.846574%	205,189	167,035	357,775	729,999	
0545	IK	0 Industrial	Excess Land, Shared PIL	1.470000	70%	4,505,000	4,505,000	0.519037%	0.422524%	0.905013%	1.846574%	23,383	19,035	40,771	83,189	
0570	IX	0 Industrial	Vacant Land	1.470000	70%	139,027,500	139,027,500	0.519037%	0.422524%	0.905013%	1.846574%	721,604	587,425	1,258,217	2,567,246	
0575	IJ	0 Industrial	Vacant Land, Shared PIL	1.470000	70%	4,975,200	4,975,200	0.519037%	0.422524%	0.905013%	1.846574%	25,823	21,021	45,026	91,870	
0610	LT	0 Large Industrial	Full Occupied	1.470000	100%	889,938,673	889,938,673	0.741481%	0.603606%	1.292875%	2.637962%	6,598,726	5,371,723	11,505,795	23,476,244	
0620	LU	0 Large Industrial	Excess Land	1.470000	70%	32,565,318	32,565,318	0.519037%	0.422524%	0.905013%	1.846574%	169,026	137,596	294,720	601,342	
0710	PT	0 Pipeline	Full Occupied	0.923900	100%	145,908,000	145,908,000	0.466023%	0.379368%	1.320774%	2.166165%	679,965	553,528	1,927,115	3,160,608	
2140	JT	0 Industrial, NConstr.	Full Occupied	1.470000	100%	10,759,000	10,759,000	0.741481%	0.603606%	1.180000%	2.525087%	79,776	64,942	126,956	271,674	
2150	JX	0 Industrial, NConstr.	Vacant Land	1.470000	70%	426,000	426,000	0.519037%	0.422524%	0.826000%	1.767561%	2,211	1,800	3,519	7,530	
2235	KT	0 Large Ind., NConstr.	Full Occupied	1.470000	100%	19,346,000	19,346,000	0.741481%	0.603606%	1.180000%	2.525087%	143,447	116,774	228,283	488,504	
2440	XT	0 Commercial, NConstr.	Full Occupied	1.297100	100%	1,026,827,553	1,026,827,553	0.654269%	0.532610%	1.057399%	2.244278%	6,718,214	5,468,986	10,857,664	23,044,864	
2445	XU	0 Commercial, NConstr.	Excess Land	1.297100	70%	53,186,229	53,186,229	0.457988%	0.372827%	0.740179%	1.570994%	243,587	198,293	393,673	835,553	
2635	YT	0 Office Build., NConstr.	Full Occupied	1.297100	100%	14,116,140	14,116,140	0.654269%	0.532610%	1.057399%	2.244278%	92,358	75,184	149,264	316,806	
2640	YU	0 Office Build., NConstr.	Excess Land	1.297100	70%	1,505,040	1,505,040	0.457988%	0.372827%	0.740179%	1.570994%	6,893	5,611	11,140	23,644	
2835	ZT	0 Shopp. Centre, NConstr.	Full Occupied	1.297100	100%	275,487,440	275,487,440	0.654269%	0.532610%	1.057399%	2.244278%	1,802,429	1,467,274	2,913,001	6,182,704	
2840	ZU	0 Shopp. Centre, NConstr.	Excess Land	1.297100	70%	19,533,980	19,533,980	0.457988%	0.372827%	0.740179%	1.570994%	89,463	72,828	144,586	306,877	
9201						Subtotal	76,859,335,760	76,859,335,760				413,129,736	336,309,788	267,140,963	1,016,580,487	

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 22 MUNICIPAL and SCHOOL BOARD TAXATION

for the year ended December 31, 2016

		Municipal Taxes		Education Taxes	TOTAL
		LT / ST	UT	14	15
		12	13	14	15
		\$	\$	\$	\$
4. ADJUSTMENTS TO TAXATION					
7010	Adjustments for properties, shared as if Payment-In-Lieu (Hydro properties RTQ = H, J, K)	498,840		-498,840	0
5. SUPPLEMENTARY TAXES					
9799	Total of all supplementary taxes (Supps, Omits, Section 359)	9,175,829	7,570,132	6,153,771	22,899,732
6. AMOUNT LEVIED BY TAX RATE					
9910	TOTAL Levied by Tax Rate	422,804,405	343,879,920	272,795,894	1,039,480,219
7. AMOUNTS ADDED TO TAX BILL					
8005	Local improvements	16,988	38,829		55,817
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8025	Minimum tax (differential only)				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area	381,675			381,675
8097	Other <input type="text"/>				0
9890	Subtotal	398,663	38,829	0	437,492
8. OTHER TAXATION AMOUNTS					
8045	Railway rights-of-way (RTC = W)				0
8050	Utility transmission and utility corridors (RTC = U)				0
8098	Other <input type="text" value="Hydro RTQ's H,J,K to PILs"/>	-498,840			-498,840
9892	Subtotal	-498,840	0	0	-498,840
9. TOTAL AMOUNT LEVIED					
9990	TOTAL Levies	422,704,228	343,918,749	272,795,894	1,039,418,871

FIR2016: Brampton C
 Asmt Code: 2110
 MAH Code: 21101

Schedule 24
PAYMENTS-IN-LIEU of TAXATION
 for the year ended December 31, 2016

1. GENERAL PURPOSE PAYMENTS-IN-LIEU

9299	TOTAL	PIL Phased-In Assessment	LT/ST PILS	UT PILS	Education PILS	TOTAL
		282,142,609	1,609,165	1,309,947	1,098,397	4,017,509

KIC PTD LIST	Tax Rate LIST	Property Class	Tax Rate Description	Tax Ratio	Percent of Full Rate	PIL CVA Assessment	PIL Phased-In Assessment	Tax Rates				Municipal PILS		Education	TOTAL
								LT / ST	UT	EDUC	TOTAL	LT / ST	UT	PILS	
1	2	3	4	5	6	7	16	8	9	10	11	12	13	14	15
LIST	LIST				%	\$	\$	0.xxxxxx%	0.xxxxxx%	0.xxxxxx%	0.xxxxxx%	\$	\$	\$	\$
2001	0	Brampton C													
1010	RF	0 Residential	PIL: Full Occupied	1.000000	100%	584,000	584,000	0.504409%	0.410616%	0.188000%	1.103025%	2,946	2,398	1,098	6,442
1015	RP	0 Residential	PIL: Full Occupied, Taxable Tenant of Province	1.000000	100%	5,303,300	5,303,300	0.504409%	0.410616%	0.188000%	1.103025%	26,750	21,776	9,970	58,496
1028	RG	0 Residential	PIL: 'General' Only (No Educ.)	1.000000	100%	1,054,900	1,054,900	0.504409%	0.410616%	0.000000%	0.915025%	5,321	4,332	0	9,653
1120	FP	0 Farmland	PIL: Full Occupied, Taxable Tenant of Province	0.250000	100%	15,410,000	15,410,000	0.126102%	0.102654%	0.047000%	0.275756%	19,432	15,819	7,243	42,494
1210	CF	0 Commercial	PIL: Full Occupied	1.297100	100%	92,228,609	92,228,609	0.654269%	0.532610%	1.057399%	2.244278%	603,423	491,219	975,224	2,069,866
1218	CP	0 Commercial	PIL: Full Occupied, Taxable Tenant of Province	1.297100	100%	1,475,000	1,475,000	0.654269%	0.532610%	1.057399%	2.244278%	9,650	7,856	15,597	33,103
1220	CG	0 Commercial	PIL: 'General' Only (No Educ.)	1.297100	100%	82,995,500	82,995,500	0.654269%	0.532610%	0.000000%	1.186879%	543,014	442,042	0	985,056
1260	CW	0 Commercial	PIL: Excess Land, 'General' Only	1.297100	70%	1,649,000	1,649,000	0.457988%	0.372827%	0.000000%	0.830815%	7,552	6,148	0	13,700
1290	CZ	0 Commercial	PIL: Vacant Land, 'General' Only	1.297100	70%	70,527,300	70,527,300	0.457988%	0.372827%	0.000000%	0.830815%	323,007	262,945	0	585,952
1310	GF	0 Parking Lot	PIL: Full Occupied	1.297100	100%	3,915,000	3,915,000	0.654269%	0.532610%	1.057399%	2.244278%	25,615	20,852	41,397	87,864
1590	IZ	0 Industrial	PIL: Vacant Land, 'General' Only	1.470000	70%	2,473,000	2,473,000	0.519037%	0.422524%	0.000000%	0.941561%	12,836	10,449	0	23,285
4410	XF	0 Commercial, NConstr.	PIL: Full Occupied	1.297100	100%	4,527,000	4,527,000	0.654269%	0.532610%	1.057399%	2.244278%	29,619	24,111	47,868	101,598
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
												0	0	0	0
9201			Subtotal			282,142,609	282,142,609					1,609,165	1,309,947	1,098,397	4,017,509

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 24 PAYMENTS-IN-LIEU of TAXATION for the year ended December 31, 2016

		Municipal PILS		Education	TOTAL
		LT / ST	UT	PILS	
		12	13	14	15
		\$	\$	\$	\$
4. SUPPLEMENTARY PAYMENTS-IN-LIEU					
9799	Total of all supplementary PILS (Supps, Omits, Section 444)				0
5. PAYMENTS-IN-LIEU LEVIED BY TAX RATE					
9910	TOTAL PILS Levied by Tax Rate	1,609,165	1,309,947	1,098,397	4,017,509
6. AMOUNTS ADDED TO PAYMENTS-IN-LIEU					
8005	Local improvements				0
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area	3,565			3,565
8097	Other <input type="text"/>				0
9890	Subtotal	3,565	0	0	3,565
7. OTHER PAYMENTS-IN-LIEU AMOUNTS					
8045	Railway rights-of-way (RTC = W) - from Ontario Enterprises	112,085	91,243	273,627	476,955
8046	Railway rights-of-way (RTC = W) - from Province				0
8050	Utility transmission and utility corridors (RTC = U) - from Ontario Enterprises	33,815	27,527	88,897	150,239
8051	Utility transmission and utility corridors (RTC = U) - from Province				0
8055	Institutional Payments - Heads and Beds (Mun. Act 323, 324)	375,568	305,732		681,300
8060	Hydro-electric Power Dams - from Province				0
8098	Other <input type="text" value="Hydro RTQ H, J, K"/>	498,840			498,840
9892	Subtotal	1,020,308	424,502	362,524	1,807,334
8. TOTAL PAYMENTS-IN-LIEU LEVIED					
9990	TOTAL PILS Levied	2,633,038	1,734,449	1,460,921	5,828,408

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 26

TAXATION and PAYMENTS-IN-LIEU SUMMARY

for the year ended December 31, 2016

1. Municipal and School Board Taxation

						TOTAL								
						100.000%	ENG - Public	FRE - Public	ENG - Separate	FRE - Separate	Other			
							64.089%	0.426%	34.532%	0.953%	0.000%			
9010	Legislated Percentage of Education Taxes distributed to each School Board (Applic. to Com, Ind, Pipelines)													
Property Class Group		Taxable Asmt. (CVA)	Taxable Asmt. (Wtd & Disc CVA)	Phase-In Taxable Asmt. (CVA)	Phase-In Taxable Asmt. (Wtd & Disc CVA)	TOTAL Taxes	Municipal Taxes		Distribution of Education Taxes in column 6 by School Board					
		16	2	18	17	3	LT / ST	UT	Education Taxes					
		\$	\$	\$	\$	\$	4	5	6	7	8	9	10	11
							\$	\$	\$	\$	\$	\$	\$	\$
0010	Residential	61,543,869,896	61,540,557,146	61,543,869,896	61,540,557,146	678,807,730	310,416,109	252,695,374	115,696,247	94,874,884	196,551	20,313,664	311,148	
0050	Multi-residential	1,472,998,400	2,494,881,867	1,472,998,400	2,494,881,867	25,582,491	12,584,404	10,244,380	2,753,707	2,400,963	2,927	347,188	2,629	
0110	Farmland	200,793,000	50,198,250	200,793,000	50,198,250	553,699	253,204	206,122	94,373	92,773	2	1,593	5	
0140	Managed Forests	2,157,000	539,250	2,157,000	539,250	5,948	2,720	2,214	1,014	862	2	146	4	
9110	Subtotal	63,219,818,296	64,086,176,513	63,219,818,296	64,086,176,513	704,949,868	323,256,437	263,148,090	118,545,341	97,369,482	199,482	20,662,591	313,786	0
0210	Commercial	6,711,169,466	8,547,881,436	6,711,169,466	8,547,881,436	147,897,788	43,116,288	35,098,968	69,682,532	44,658,838	296,848	24,062,772	664,075	0
0215	Commercial New Construction	1,080,013,782	1,380,189,519	1,080,013,782	1,380,189,519	23,880,417	6,961,801	5,667,279	11,251,337	7,210,869	47,931	3,885,312	107,225	0
0310	Parking Lot	32,237,000	41,814,613	32,237,000	41,814,613	723,488	210,917	171,697	340,874	218,463	1,452	117,711	3,249	0
0320	Office Building	338,014,974	438,062,545	338,014,974	438,062,545	7,579,478	2,209,627	1,798,755	3,571,096	2,288,680	15,213	1,233,171	34,033	0
0325	Office Building New Constructio	15,621,180	19,676,576	15,621,180	19,676,576	340,450	99,251	80,795	160,404	102,801	683	55,391	1,529	0
0340	Shopping Centre	2,196,967,064	2,848,006,361	2,196,967,064	2,848,006,361	49,276,987	14,365,602	11,694,369	23,217,016	14,879,553	98,904	8,017,300	221,258	0
0345	Shopping Centre New Construc	295,021,420	375,071,026	295,021,420	375,071,026	6,489,581	1,891,892	1,540,102	3,057,587	1,959,577	13,025	1,055,846	29,139	0
9120	Subtotal	10,669,044,886	13,650,702,077	10,669,044,886	13,650,702,077	236,188,189	68,855,378	56,051,965	111,280,846	71,318,781	474,056	38,427,502	1,060,506	0
0510	Industrial	1,871,529,587	2,645,625,330	1,871,529,587	2,645,625,330	47,436,528	13,344,770	10,863,370	23,228,388	14,886,842	98,953	8,021,227	221,367	0
0515	Industrial New Construction	11,185,000	16,254,084	11,185,000	16,254,084	279,204	81,987	66,742	130,475	83,620	556	45,056	1,243	0
0610	Large Industrial	922,503,991	1,341,719,562	922,503,991	1,341,719,562	24,077,586	6,767,752	5,509,319	11,800,515	7,562,832	50,270	4,074,954	112,459	0
0615	Large Industrial New Constructi	19,346,000	28,438,620	19,346,000	28,438,620	488,504	143,447	116,774	228,283	146,304	972	78,831	2,176	0
9130	Subtotal	2,824,564,578	4,032,037,595	2,824,564,578	4,032,037,595	72,281,822	20,337,956	16,556,205	35,387,661	22,679,598	150,751	12,220,067	337,244	0
0710	Pipelines	145,908,000	134,804,401	145,908,000	134,804,401	3,160,608	679,965	553,528	1,927,115	1,235,069	8,210	665,471	18,365	0
0810	Other Property Classes	0	0	0	0	0	0	0	0					
9160	Adj. for shared PIL properties					0	498,840	0	-498,840	-319,702	-2,125	-172,259	-4,754	
9170	Supplementary Taxes					22,899,732	9,175,829	7,570,132	6,153,771	4,858,934	13,452	1,252,550	28,835	
9180	Total Levied by Rate					1,039,480,219	422,804,405	343,879,920	272,795,894	197,142,162	843,826	73,055,922	1,753,983	0
9190	Amts Added to Tax Bill					437,492	398,663	38,829	0					
9192	Other Taxation Amounts					-498,840	-498,840	0	0					
9199	TOTAL before Adj.	76,859,335,760	81,903,720,586	76,859,335,760	81,903,720,586	1,039,418,871	422,704,228	343,918,749	272,795,894	197,142,162	843,826	73,055,922	1,753,983	0

2. Payments-In-Lieu of Taxation

Property Class Group		PIL Asmt. (CVA)	PIL Asmt. (Wtd & Disc CVA)	Phase-In PIL Asmt. (CVA)	Phase-In PIL Asmt. (Wtd & Disc CVA)	Total PILS Levied	Municipal PILS		Education PILS
		16	2	18	17	3	LT / ST	UT	6
		\$	\$	\$	\$	\$	4	5	6
							\$	\$	\$
1010	Residential	6,942,200	6,942,200	6,942,200	6,942,200	74,591	35,017	28,506	11,068
1050	Multi-residential	0	0	0	0	0	0	0	0
1110	Farmland	15,410,000	3,852,500	15,410,000	3,852,500	42,494	19,432	15,819	7,243
1140	Managed Forests	0	0	0	0	0	0	0	0
9210	Subtotal	22,352,200	10,794,700	22,352,200	10,794,700	117,085	54,449	44,325	18,311
1210	Commercial	248,875,409	294,730,329	248,875,409	294,730,329	3,687,677	1,486,646	1,210,210	990,821
1215	Commercial New Construction	4,527,000	5,871,972	4,527,000	5,871,972	101,598	29,619	24,111	47,868
1310	Parking Lot	3,915,000	5,078,147	3,915,000	5,078,147	87,864	25,615	20,852	41,397
1320	Office Building	0	0	0	0	0	0	0	0
1325	Office Building New Constructio	0	0	0	0	0	0	0	0
1340	Shopping Centre	0	0	0	0	0	0	0	0
1345	Shopping Centre New Construc	0	0	0	0	0	0	0	0
9220	Subtotal	257,317,409	305,680,448	257,317,409	305,680,448	3,877,139	1,541,880	1,255,173	1,080,086
1510	Industrial	2,473,000	2,544,717	2,473,000	2,544,717	23,285	12,836	10,449	0
1515	Industrial New Construction	0	0	0	0	0	0	0	0
1610	Large Industrial	0	0	0	0	0	0	0	0
1615	Large Industrial New Constructi	0	0	0	0	0	0	0	0
9230	Subtotal	2,473,000	2,544,717	2,473,000	2,544,717	23,285	12,836	10,449	0
1718	Pipelines	0	0	0	0	0	0	0	0
1810	Other Property Classes	0	0	0	0	0	0	0	0
9270	Supplementary PILS					0	0	0	0
9280	Total Levied by Rate					4,017,509	1,609,165	1,309,947	1,098,397
9290	Amts Added to PILs					3,565	3,565	0	0
9292	Other PIL Amounts					1,807,334	1,020,308	424,502	362,524
9299	TOTAL before Adj.	282,142,609	319,019,865	282,142,609	319,019,865	5,828,408	2,633,038	1,734,449	1,460,921

Part 3 contains Distribution of PILS by School Boards

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 26

TAXATION and PAYMENTS-IN-LIEU SUMMARY

for the year ended December 31, 2016

3. Payments-In-Lieu of Taxation: Distribution of Entitlements

Source of PILS	PILS Levied			TOTAL PILS Levied 2 \$	Adjustment to PILS Levied 6 \$	TOTAL PIL Entitlement 7 \$	Distrib. of PIL Entitlement in Col. 7			Distribution of Education PILS in column 10 by School Board					
	LT / ST	UT	Education				LT / ST	UT	Education	English - Public	French - Public	English - Separate	French - Separate	Other	
	3 \$	4 \$	5 \$				8 \$	9 \$	10 \$	11 \$	12 \$	13 \$	14 \$	15 \$	
5010 Canada	10,707	8,717	10,556	29,980		29,980	19,241	8,717	2,022						
5020 Canada Enterprises	33,472	27,248	54,097	114,817		114,817	87,569	27,248							
Ontario															
Municipal Tax Assist. Act															
5210 Prev. Exempt Properties				0		0									
5220 Other Mun. Tax Asst. Act	727,622	592,324	31,403	1,351,349	-79,818	1,271,531	686,966	559,937	24,628		17,615	83	6,744	186	
5230 Inst. Payments - Heads and Beds	375,568	305,732	0	681,300		681,300	375,568	305,732							
5232 Railway Rights-of-way	0	0	0	0		0									
5234 Utility Corridors/Transmission	0	0	0	0		0									
5236 Hydro-Electric Power Dams	0	0	0	0		0									
5240 Other Metrolinx	208,345	169,604	481	378,430		378,430	208,345	169,604	481		308	2	166	5	
Ontario Enterprises															
5410 Ontario Mortgage and Housing Corporation				0		0									
5430 Liquor Control Board of Ont.	9,114	7,419		16,533		16,533	9,114	7,419							
5432 Railway Rights-of-way	112,085	91,243	273,627	476,955		476,955	112,085	91,243	273,627		175,364	1,166	94,489	2,608	
5434 Utility Corridors/Transmission	33,815	27,527	88,897	150,239		150,239	122,712	27,527							
5437 Ontario Lottery and Gaming Corp.				0		0									
5460 Other Hydro PIL RTQ's	498,840			498,840		498,840	498,840								
5610 Municipal Enterprises	321,999	262,124	520,399	1,104,522	-842,398	262,124		262,124							
5910 Other Muns and Enterprises	297,906	242,511	481,461	1,021,878		1,021,878	779,367	242,511							
5950 Amounts Added to PIL	3,565	0	0	3,565		3,565	3,565								
9599 TOTAL	2,633,038	1,734,449	1,460,921	5,828,408	-922,216	4,906,192	2,903,372	1,702,062	300,758		195,309	1,251	101,399	2,799	0

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Upper-Tier ONLY Schedule 28

UPPER-TIER ENTITLEMENTS

for the year ended December 31, 2016

Upper-tier Entitlements from Lower-tiers

Lower-Tier Municipality	MAH Code	Asmt Code	General Purpose Levy	Upper-Tier Special Area Levies (Total)	Supplementary Taxes	Amounts Added to Tax Bills	Other Taxation Amounts	Payments - In - Lieu	5% Capping Limit Adjustment	PLUS: UT Tax Adjust. Applied to Taxation	LESS: UT Tax Adjust. Recovered from Allowances	TOTAL
1	2	3	4	5	6	7	13	8	9	10	11	12
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
0201		-										0
0202		-										0
0203		-										0
0204		-										0
0205		-										0
0206		-										0
0207		-										0
0208		-										0
0209		-										0
0210		-										0
0211		-										0
0212		-										0
0213		-										0
0214		-										0
0215		-										0
0216		-										0
0217		-										0
0218		-										0
0219		-										0
0220		-										0
0221		-										0
0222		-										0
												0
0299			0	0	0	0	0	0	0	0	0	0

Hydro - Electric Power Dams

TOTAL Upper-Tier Entitlement

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES

for the year ended December 31, 2016

Schedule 40

		Salaries, Wages and Employee Benefits	Interest on Long Term Debt	Materials	Contracted Services	Rents and Financial Expenses	External Transfers	Amortization	Total Expenses Before Adjustments	Inter-Functional Adjustments	Allocation of Program Support *	Total Expenses After Adjustments
		1	2	3	4	5	6	16	7	12	13	11
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General government												
0240	Governance	4,409,388		381,056	79,592	11,825		265,812	5,147,673		638	6,201,865
0250	Corporate Management	26,146,826		5,544,094	8,053,706	12,231,931	40,000,000	4,517,345	96,493,902	22,959	4,236,343	100,753,204
0260	Program Support	40,263,577		9,732,719	16,422,875	1,083,481		4,734,094	72,236,746	-84,383	-67,418,269	4,734,094
0299	Subtotal	70,819,791	0	15,657,869	24,556,173	13,327,237	40,000,000	9,517,251	173,878,321	-60,786	-62,128,372	111,689,163
Protection services												
0410	Fire	57,843,980		1,728,008	1,090,564	19,171		3,548,569	64,230,292	11,061	4,459,475	68,700,828
0420	Police								0			0
0421	Court Security								0			0
0422	Prisoner Transportation								0			0
0430	Conservation authority								0			0
0440	Protective inspection and control	9,729,163		454,312	335,554	13,179		705,597	11,237,805	-538	1,576,943	12,814,210
0445	Building permit and inspection services	9,008,877		155,138	276,664	88,110		213,427	9,742,216	63,996	1,242,659	11,048,871
0450	Emergency measures	6,366		1,832					8,198			8,198
0460	Provincial Offences Act (POA)	4,168,780		271,197	1,653,489	11,621		599,022	6,704,109	65	1,057,180	7,761,354
0498	Other <input type="text" value="Clean City"/>	153,277		15,984	83			2,046	171,390		4,772	176,162
0499	Subtotal	80,910,443	0	2,626,471	3,356,354	132,081	0	5,068,661	92,094,010	74,584	8,341,029	100,509,623
Transportation services												
0611	Roads - Paved	3,183,741		195,679	17,863,371	31,351		26,605,103	47,879,245	-126,745	1,459,625	49,212,125
0612	Roads - Unpaved								0			0
0613	Roads - Bridges and Culverts	99,894		13,679	1,825,746			2,515,239	4,454,558		28,434	4,482,992
0614	Roads - Traffic Operations & Roadside	13,828,106		1,214,716	2,986,735	11,324		6,269,946	24,310,827		3,573,239	27,884,066
0621	Winter Control - Except sidewalks, Parking Lots	4,909,729		3,313,001	11,350,530				19,573,260		3,980,797	23,554,057
0622	Winter Control - Sidewalks, Parking Lots Only								0			0
0631	Transit - Conventional	102,070,536		26,326,700	3,152,882	1,310,374		23,647,088	156,507,580	-239,369	10,512,201	166,780,412
0632	Transit - Disabled & special needs								0			0
0640	Parking	619,497		194,307	237,790	43,294		128,200	1,223,088	-64,095	50,905	1,209,898
0650	Street lighting	850,758		6,519,064	3,205,525	507		7,799,446	18,375,300	-1,781	151,341	18,524,860
0660	Air transportation								0			0
0698	Other <input type="text" value="Rail Spur"/>							14,430	14,430			14,430
0699	Subtotal	125,562,261	0	37,777,146	40,622,579	1,396,850	0	66,979,452	272,338,288	-431,990	19,756,542	291,662,840
Environmental services												
0811	Wastewater collection/conveyance								0			0
0812	Wastewater treatment & disposal								0			0
0821	Urban storm sewer system	554,517		27,896	1,592,357			9,383,425	11,558,195		350,689	11,908,884
0822	Rural storm sewer system	427,302		7,909	1,487			4,710,699	5,147,397		85,303	5,232,700
0831	Water treatment								0			0
0832	Water distribution/transmission								0			0
0840	Solid waste collection								0			0
0850	Solid waste disposal								0			0
0860	Waste diversion								0			0
0898	Other								0			0
0899	Subtotal	981,819	0	35,805	1,593,844	0	0	14,094,124	16,705,592	0	435,992	17,141,584
Health services												
1010	Public health services								0			0
1020	Hospitals								0			0
1030	Ambulance services								0			0
1035	Ambulance dispatch								0			0
1040	Cemeteries	348,749		31,034	82,329	657		128,654	591,423	7,535	159,815	758,773
1098	Other								0			0
1099	Subtotal	348,749	0	31,034	82,329	657	0	128,654	591,423	7,535	159,815	758,773
Social and family services												
1210	General assistance								0			0
1220	Assistance to aged persons	1,963,618		518,552	146,904	6,383	365,855	511,131	3,512,443	4,292	362,727	3,879,462
1230	Child care								0			0
1298	Other								0			0
1299	Subtotal	1,963,618	0	518,552	146,904	6,383	365,855	511,131	3,512,443	4,292	362,727	3,879,462

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES

for the year ended December 31, 2016

Schedule 40

		Salaries, Wages and Employee Benefits	Interest on Long Term Debt	Materials	Contracted Services	Rents and Financial Expenses	External Transfers	Amortization	Total Expenses Before Adjustments	Inter-Functional Adjustments	Allocation of Program Support *	Total Expenses After Adjustments
		1	2	3	4	5	6	16	7	12	13	11
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Social Housing												
1410	Public Housing								0			0
1420	Non-Profit/Cooperative Housing								0			0
1430	Rent Supplement Programs								0			0
1497	Other								0			0
1498	Other								0			0
1499	Subtotal	0	0	0	0	0	0	0	0	0	0	0
Recreation and cultural services												
1610	Parks	19,339,196		2,606,281	14,801,895	185,584		8,580,405	45,513,361	135,396	5,408,980	51,057,737
1620	Recreation programs	6,084,243		1,206,848	473,438	48,393	18,752	35,780	7,867,454	53,647	575,700	8,496,801
1631	Rec. Fac. - Golf Crs, Marina, Ski Hill	348,749		108,422	307,603	233		532,451	1,297,458	-3,443	200,145	1,494,160
1634	Rec. Fac. - All Other	36,072,418		8,364,934	6,927,366	243,235		12,533,108	64,141,061	131,514	23,646,230	87,918,805
1640	Libraries	11,105,078		856,855	1,880,416	242,545		3,926,828	18,011,722	4,484	131,404	18,147,610
1645	Museums								0			0
1650	Cultural services	6,107,230		2,018,360	1,244,194	50,843		1,905,354	11,325,981	-25,361	919,382	12,220,002
1698	Other								0			0
1699	Subtotal	79,056,914	0	15,161,700	25,634,912	770,833	18,752	27,513,926	148,157,037	296,237	30,881,841	179,335,115
Planning and development												
1810	Planning and zoning	13,339,793		155,250	1,175,395	33,293		1,993,228	16,696,959	-1,628	1,539,693	18,235,024
1820	Commercial and Industrial	6,499,922		1,567,022	1,762,205	53,297	-10	164,732	10,047,168	111,756	650,733	10,809,657
1830	Residential development								0			0
1840	Agriculture and reforestation								0			0
1850	Tile drainage/shoreline assistance								0			0
1898	Other								0			0
1899	Subtotal	19,839,715	0	1,722,272	2,937,600	86,590	-10	2,157,960	26,744,127	110,128	2,190,426	29,044,681
1910	Other								0			0
9910	TOTAL	379,483,310	0	73,530,849	98,930,695	15,720,631	40,384,597	125,971,159	734,021,241	0	0	734,021,241

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Asmt Code: 2110
MAH Code: 21101

Schedule 42 ADDITIONAL INFORMATION for the year ended December 31, 2016

Additional information contained in Schedule 40

		1
		\$
Total of column 1 includes:		
5010	Salaries and wages	302,590,173
5020	Employee benefits	76,893,137
5099	Total Salaries, Wages and Employee benefits (Not including line 5050)	379,483,310
5050	Salaries, Wages and Employee benefits capitalized on Schedule 51	8,847,625
5098	Total Salaries, Wages and Employee benefits (including capitalized wages)	388,330,935
Total of column 3 includes:		
5110	Amounts for tax write-offs reported in SLC 40 0250 03	1,242,070
Total of column 4 includes:		
5210	Municipal Property Assessment Corporation (MPAC)	
Total of column 5 includes:		
5610	Short term interest costs	136,602
Total of column 6 includes:		
5810	Grants to charitable and non-profit organizations	
5820	Grants to universities and colleges	
Contributions to UNCONSOLIDATED joint local boards		
5840	Health unit	
5850	District Social Services Administration Board (DSSAB)	
5860	Consolidated Municipal Service Manager (CMSM)	
5870	Homes for the aged	
5880	Recreation boards	
5890	Fire area boards	
5895	Other	
5896	Other	
5897	Other	
5898	Other	
Total of column 11 includes:		
6010	Payments for long term commitments and liabilities financed from the consolidated statement of operations	6,899,513

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 51 SCHEDULE OF TANGIBLE CAPITAL ASSETS for the year ended December 31, 2016

ANALYSIS BY FUNCTIONAL CLASSIFICATION

	2016 Opening Net Book Value	COST				AMORTIZATION				2016 Closing Net Book Value	
		2016 Opening Cost Balance	Additions and Betterments	Disposals	Write Downs	2016 Closing Cost Balance	2016 Opening Amortization Balance	Annual Amortization	Amortization Disposal		2016 Closing Amortization Balance
		1 \$	2 \$	3 \$	4 \$	5 \$	6 \$	7 \$	8 \$		9 \$
0299 General government	342,384,798	402,098,501	5,254,096	-2,213,067		409,565,664	59,713,703	9,517,251	1,588,752	67,642,202	341,923,462
Protection services											
0410 Fire	40,337,029	70,279,302	1,927,698	1,843,828		70,363,172	29,942,273	3,548,569	1,843,828	31,647,014	38,716,158
0420 Police	0	0				0	0			0	0
0421 Court Security	0	0				0	0			0	0
0422 Prisoner Transportation	0	0				0	0			0	0
0430 Conservation authority	0	0				0	0			0	0
0440 Protective inspection and control	4,075,268	8,366,056	723,900	1,111,837		7,978,119	4,290,788	705,597	1,107,224	3,869,161	4,088,958
0445 Building permit and inspection services	620,824	1,567,124	206,281	528,729		1,244,676	946,300	213,427	528,729	630,998	613,678
0450 Emergency measures	0	0				0	0			0	0
0460 Provincial Offences Act (POA)	8,824,979	13,447,840	296,119	819,418		12,924,541	4,622,861	599,022	819,418	4,402,465	8,522,076
0498 Other <u>Clean City</u>	8,940	18,277	1,725	528		19,474	9,337	2,046	528	10,855	8,619
0499 Subtotal	53,867,040	93,678,599	3,155,723	4,304,340	0	92,529,982	39,811,559	5,068,661	4,299,727	40,580,493	51,949,489
Transportation services											
0611 Roads - Paved	1,263,577,900	1,670,085,021	39,471,830	4,874,505		1,704,682,346	406,507,121	26,605,103	3,339,916	429,772,308	1,274,910,038
0612 Roads - Unpaved	0	0				0	0			0	0
0613 Roads - Bridges and Culverts	65,496,442	104,084,269	4,678,880			108,763,149	38,587,827	2,515,239		41,103,066	67,660,083
0614 Roads - Traffic Operations & Roadside	104,678,775	179,745,785	9,619,709	3,141,878		186,223,616	75,067,010	6,269,946	1,537,420	79,799,536	106,424,080
0621 Winter Control - Except sidewalks, Parking Lots	1,731,126	3,389,921		3,389,921		0	1,658,795		1,658,795	0	0
0622 Winter Control - Sidewalks, Parking Lots Only	0	0				0	0			0	0
0631 Transit - Conventional	157,497,444	299,580,304	47,620,380	9,441,596		337,759,088	142,082,860	23,647,088	9,445,809	156,284,139	181,474,949
0632 Transit - Disabled & special needs	0	0				0	0			0	0
0640 Parking	792,976	1,247,600	4,743	1,452		1,250,891	454,624	128,200	1,452	581,372	669,519
0650 Street lighting	93,705,881	190,330,235	4,924,779	924		195,254,090	96,624,354	7,799,446	924	104,422,876	90,831,214
0660 Air transportation	0	0				0	0			0	0
0698 Other <u>Rail Spur</u>	166,080	432,903				432,903	266,823	14,430		281,253	151,650
0699 Subtotal	1,687,646,624	2,448,896,038	106,320,321	20,850,276	0	2,534,366,083	761,249,414	66,979,452	15,984,316	812,244,550	1,722,121,533
Environmental services											
0811 Wastewater collection/conveyance	0	0				0	0			0	0
0812 Wastewater treatment & disposal	0	0				0	0			0	0
0821 Urban storm sewer system	307,256,376	461,820,619	17,657,150	352,807		479,124,962	154,564,243	9,383,425	121,375	163,826,293	315,298,669
0822 Rural storm sewer system	165,644,700	223,281,657	60,598	60,598		223,281,657	57,636,957	4,710,699	80,917	62,266,739	161,014,918
0831 Water treatment	0	0				0	0			0	0
0832 Water distribution/transmission	0	0				0	0			0	0
0840 Solid waste collection	0	0				0	0			0	0
0850 Solid waste disposal	0	0				0	0			0	0
0860 Waste diversion	0	0				0	0			0	0
0898 Other	0	0				0	0			0	0
0899 Subtotal	472,901,076	685,102,276	17,717,748	413,405	0	702,406,619	212,201,200	14,094,124	202,292	226,093,032	476,313,587
Health services											
1010 Public health services	0	0				0	0			0	0
1020 Hospitals	0	0				0	0			0	0
1030 Ambulance services	0	0				0	0			0	0
1035 Ambulance dispatch	0	0				0	0			0	0
1040 Cemeteries	1,011,140	1,615,179	95,797	108,850		1,602,126	604,039	128,654	107,837	624,856	977,270
1098 Other	0	0				0	0			0	0
1099 Subtotal	1,011,140	1,615,179	95,797	108,850	0	1,602,126	604,039	128,654	107,837	624,856	977,270
Social and family services											
1210 General assistance	0	0				0	0			0	0
1220 Assistance to aged persons	5,967,087	9,974,795	144,841	630,986		9,488,650	4,007,708	511,131	488,135	4,030,704	5,457,946
1230 Child care	0	0				0	0			0	0
1298 Other	0	0				0	0			0	0
1299 Subtotal	5,967,087	9,974,795	144,841	630,986	0	9,488,650	4,007,708	511,131	488,135	4,030,704	5,457,946

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 51 SCHEDULE OF TANGIBLE CAPITAL ASSETS for the year ended December 31, 2016

ANALYSIS BY FUNCTIONAL CLASSIFICATION

		COST					AMORTIZATION				2016 Closing Net Book Value
		2016 Opening Cost Balance	Additions and Betterments	Disposals	Write Downs	2016 Closing Cost Balance	2016 Opening Amortization Balance	Annual Amortization	Amortization Disposal	2016 Closing Amortization Balance	
2016 Opening Net Book Value	1	2	3	4	5	6	7	8	9	10	11
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Social Housing											
1410	Public Housing	0				0	0			0	0
1420	Non-Profit/Cooperative Housing	0				0				0	0
1430	Rent Supplement Programs	0				0				0	0
1497	Other	0				0				0	0
1498	Other	0				0				0	0
1499	Subtotal	0	0	0	0	0	0	0	0	0	0
Recreation and cultural services											
1610	Parks	562,417,880	12,925,190	2,122,852		637,511,541	64,291,323	8,580,405	2,734,929	70,136,799	567,374,742
1620	Recreation programs	155,454	33,008	10,577		350,649	172,764	35,780	10,468	198,076	152,573
1631	Rec. Fac. - Golf Crs, Marina, Ski Hill	6,124,499	109,061	333,763		8,632,559	2,732,762	532,451	333,763	2,931,450	5,701,109
1634	Rec. Fac. - All Other	181,858,951	6,538,744	3,529,833		306,789,867	121,922,005	12,533,108	4,126,474	130,328,639	176,461,228
1640	Libraries	33,722,880	2,139,006	2,777,248		54,503,422	21,418,784	3,926,828	2,594,290	22,751,322	31,752,100
1645	Museums	0				0	0			0	0
1650	Cultural services	45,399,303	271,181	630,226		60,227,663	15,187,405	1,905,354	626,132	16,466,627	43,761,036
1698	Other	0				0	0			0	0
1699	Subtotal	829,678,967	22,016,190	9,404,499	0	1,068,015,701	225,725,043	27,513,926	10,426,056	242,812,913	825,202,788
Planning and development											
1810	Planning and zoning	8,750,104	1,877,360	5,416,439		14,918,763	9,707,738	1,993,228	5,415,142	6,285,824	8,632,939
1820	Commercial and Industrial	313,855	168,564	382,943		903,135	803,659	164,732	436,016	532,375	370,760
1830	Residential development	0				0	0			0	0
1840	Agriculture and reforestation	0				0	0			0	0
1850	Tile drainage/shoreline assistance	0				0	0			0	0
1898	Other	0				0	0			0	0
1899	Subtotal	9,063,959	2,045,924	5,799,382	0	15,821,898	10,511,397	2,157,960	5,851,158	6,818,199	9,003,699
1910	Other	0				0	0			0	0
9910	Total Tangible Capital Assets	3,402,520,691	156,750,640	39,298,671	0	4,833,796,723	1,313,824,063	125,971,159	38,948,273	1,400,846,949	3,432,949,774

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

SCHEDULE OF TANGIBLE CAPITAL ASSETS

for the year ended December 31, 2016

SEGMENTED BY ASSET CLASS

		2016 Opening Net Book Value (NBV) 1 \$	2016 Closing Net Book Value (NBV) 11 \$
General Capital Assets			
2005	Land	697,568,487	698,354,370
2010	Land Improvements	94,548,859	99,149,620
2020	Buildings	430,605,859	437,893,776
2030	Machinery & Equipment	6,857,916	7,119,211
2040	Vehicles	125,243,403	129,862,849
2097	Other <input type="text" value="Furniture, Computer and Office Eq"/>	42,460,636	41,447,367
2098	Other <input type="text"/>	0	
2099	Total General Capital Assets	1,397,285,160	1,413,827,193
		2016 Opening Net Book Value (NBV) 1 \$	2016 Closing Net Book Value (NBV) 11 \$
Infrastructure Assets			
2205	Land	930,042,699	931,902,727
2210	Land Improvements	7,300,450	6,854,192
2220	Buildings	30,923,861	26,182,690
2230	Machinery & Equipment	2,309,863	2,525,687
2240	Vehicles	5,141,309	5,621,690
2250	Linear Assets	1,029,517,349	1,046,035,595
2297	Other <input type="text"/>	0	
2298	Other <input type="text"/>	0	
2299	Total Infrastructure Assets	2,005,235,531	2,019,122,581
9920	Total Tangible Capital Assets	3,402,520,691	3,432,949,774
2405	Construction-in-progress	105,894,529	165,283,819
9921	Total Tangible Capital Assets and Construction-in-progress	3,508,415,220	3,598,233,593

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

SCHEDULE OF TANGIBLE CAPITAL ASSET: CONSTRUCTION-IN-PROGRESS

Schedule 51

for the year ended December 31, 2016

ANALYSIS BY FUNCTIONAL CLASSIFICATION

		COST			
		2016 Opening Balance	Expenditures in 2016	Less Assets Capitalized	2016 Closing Balance
		1	2	3	4
		\$	\$	\$	\$
0299	General government	12,457,031	38,155,703	18,098,218	32,514,516
	Protection services				
0410	Fire	934,431	10,422,604	1,378,801	9,978,234
0420	Police	0			0
0421	Court Security	0			0
0422	Prisoner Transportation	0			0
0430	Conservation authority	0			0
0440	Protective inspection and control	8,067	17,576	384	25,259
0445	Building permit and inspection services	0			0
0450	Emergency measures	3,786	26,107	22,111	7,782
0460	Provincial Offences Act (POA)	0			0
0498	Other	0			0
0499	Subtotal	946,284	10,466,287	1,401,296	10,011,275
	Transportation services				
0611	Roads - Paved	61,862,794	49,675,723	70,058,188	41,480,329
0612	Roads - Unpaved	0			0
0613	Roads - Bridges and Culverts	0			0
0614	Roadways - Traffic Operations & Roadside	1,579,547	921,427	2,056,949	444,025
0621	Winter Control - Except sidewalks, Parking Lots	0			0
0622	Winter Control - Sidewalks, Parking Lots Only	0			0
0631	Transit - Conventional	5,412,462	37,366,720	14,525,743	28,253,439
0632	Transit - Disabled & special needs	0			0
0640	Parking	51,059	2,035		53,094
0650	Street lighting	324,610	658,883	983,493	0
0660	Air transportation	0			0
0698	Other	0			0
0699	Subtotal	69,230,472	88,624,788	87,624,373	70,230,887
	Environmental services				
0811	Wastewater collection/conveyance	0			0
0812	Wastewater treatment & disposal	0			0
0821	Urban storm sewer system	0			0
0822	Rural storm sewer system	0			0
0831	Water treatment	0			0
0832	Water distribution/transmission	0			0
0840	Solid waste collection	0			0
0850	Solid waste disposal	0			0
0860	Waste diversion	0			0
0898	Other	0			0
0899	Subtotal	0	0	0	0
	Health services				
1010	Public health services	0			0
1020	Hospitals	0			0
1030	Ambulance services	0			0
1035	Ambulance dispatch	0			0
1040	Cemeteries	1,151	246,254		247,405
1098	Other	0			0
1099	Subtotal	1,151	246,254	0	247,405
	Social and family services				
1210	General assistance	0			0
1220	Assistance to aged persons	0	64,976		64,976
1230	Child care	0			0
1298	Other	0			0
1299	Subtotal	0	64,976	0	64,976
	Social Housing				
1410	Public Housing	0			0
1420	Non-Profit/Cooperative Housing	0			0
1430	Rent Supplement Programs	0			0
1497	Other	0			0
1498	Other	0			0
1499	Subtotal	0	0	0	0
	Recreation and cultural services				
1610	Parks	3,772,592	19,141,826	14,331,401	8,583,017
1620	Recreation programs	0	1,958		1,958
1631	Rec. Fac. - Golf Crs, Marina, Ski Hill	1,118	38,581		39,699
1634	Rec. Fac. - All Other	17,974,815	18,662,453	3,072,454	33,564,814
1640	Libraries	793,946	8,638,618		9,432,564
1645	Museums	0			0
1650	Cultural services	23,959	111,547	98,078	37,428
1698	Other	0			0
1699	Subtotal	22,566,430	46,594,983	17,501,933	51,659,480
	Planning and development				
1810	Planning and zoning	279,073	14,813	59,304	234,582
1820	Commercial and Industrial	414,088	23,813	117,203	320,698
1830	Residential development	0			0
1840	Agriculture and reforestation	0			0
1850	Tile drainage/shoreline assistance	0			0
1898	Other	0			0
1899	Subtotal	693,161	38,626	176,507	555,280
1910	Other	0			0
9910	Total Construction-In-Progress	105,894,529	184,191,617	124,802,327	165,283,819

FIR2016: Brampton C

Asmt Code: 2110
MAH Code: 21101

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) AND TANGIBLE CAPITAL ASSET ACQUISITION FINANCING/DONATIONS

Schedule 53

for the year ended December 31, 2016

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)

		1
		\$
1010	Annual Surplus/(Deficit) (SLC 10 2099 01)	45,532,049
1020	Acquisition of tangible capital assets	-126,894,259
1030	Amortization of tangible capital assets (SLC 51 9910 08)	125,971,159
1031	Contributed (Donated) tangible capital assets	-29,856,383
1032	Change in construction-in-progress	-59,389,288
1040	(Gain)/Loss on sale of tangible capital assets	350,399
1050	Proceeds on sale of tangible capital assets	
1060	Write-downs of tangible capital assets	
1070	Other <input type="text"/>	
1071	Other <input type="text"/>	
1099	Subtotal	-89,818,372
1210	Change in supplies inventories	98,927
1220	Change in prepaid expenses	-774,544
1230	Other <input type="text"/>	
1299	Subtotal	-675,617
1410	(Increase)/decrease in net financial assets/net debt	-44,961,940
1420	Net financial assets (net debt), beginning of year	453,375,585
9910	Net financial assets (net debt), end of year	408,413,645

SOURCES OF FINANCING FOR TCA ACQUISITIONS / DONATIONS

		1
		\$
Long Term Liabilities Incurred		
0205	Canada Mortgage and Housing Corporation (CMHC)	
0210	Ontario Financing Authority	
0215	Commercial Area Improvement Program	
0220	Other Ontario housing programs	
0235	Serial debentures	
0240	Sinking fund debentures	
0245	Long term bank loans	
0250	Long term reserve fund loans	
0255	Lease purchase agreements (Tangible capital leases)	
0260	Construction Financing Debentures	
0265	Infrastructure Ontario	
0297	Other <input type="text"/>	
0298	Other <input type="text"/>	
0299	Subtotal	0
Financing from Dedicated Revenue		
0405	Municipal Property Tax by Levy	
0406	Reserves and Reserve funds (SLC 60 1012 01 + SLC 60 1012 02 + SLC 60 1012 03)	-8,993,225
0410	Municipal User Fees & Service Charges	
0415	Development Charges (SLC 61 0299 08)	87,610,199
0416	Recreation land (The Planning Act) (SLC 60 1032 01)	707,759
0419	Donations	
0420	Other <input type="text"/>	
0446	Proceeds from the sale of Tangible Capital Assets, etc	
0447	Investment income	
0448	Prepaid special charges	
0495	Other <input type="text"/>	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0501	Subtotal	79,324,733
Government Transfers		
0425	Capital Grants: Federal (SLC 12 9910 06 - (SLC 10 4099 01 - SLC 60 1047 01)	11,334,901
0430	Capital Grants: Provincial (SLC 12 9910 05 - (SLC 10 4019 01 - SLC 60 1045 01)	0
0435	Capital Grants: Other Municipalities (SLC 12 9910 07)	0
0440	Canada Gas Tax (SLC 10 4099 01)	26,212,279
0445	Provincial Gas Tax (SLC 10 4019 01)	0
0502	Subtotal	37,547,180
0499	Subtotal	116,871,913
0610	Contributed (Donated) tangible capital assets	29,856,383
9920	Total Capital Financing	146,728,296
0810	Unexpended Capital Financing or (Unfinanced Capital Outlay)	-69,411,634

FIR2016: Brampton C

Schedule 54

Asmt Code: 2110

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD

MAH Code: 21101

for the year ended December 31, 2016

* Municipalities must choose either the direct or indirect method. If indirect method is chosen, please use Schedule 54B.

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD

		2016 Actual 1 \$
Operating Transactions		
Cash received from		
0210	Taxes	
0220	Transfers	
0230	User Fees	
0240	Fees, Permits, Licenses and Fines	
0250	Enterprises	
0260	Investments	
0298	Other <input type="text"/>	
0299	Subtotal	0
Cash paid for		
0410	Salaries, Wages and Employment Contracts and Benefits	
0420	Material and Supplies	
0430	Contracted Services	
0440	Financing Charges	
0450	External Transfers	
0498	Other <input type="text"/>	
0499	Subtotal	0
2099	Cash provided by operating transactions	0
Capital Transactions		
0610	Proceeds on sale of tangible capital assets	
0620	Cash used to acquire tangible capital assets	
0630	Change in construction-in-progress	
0698	Other <input type="text"/>	
0699	Cash applied to capital transactions	0
Investing Transactions		
0810	Proceeds from portfolio investments	
0820	Portfolio investments	
0898	Other <input type="text"/>	
0899	Cash provided by / (applied to) investing transactions	0
Financing Transactions		
1010	Proceeds from long term debt issues	
1020	Principal long term debt repayment	
1030	Temporary loans	
1031	Repayment of temporary loans	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Cash applied to financing transactions	0
1210	Increase in cash and cash equivalents	0
1220	Cash and cash equivalents, beginning of year	0
9920	Cash and cash equivalents, end of year	0

		2016 Actual 1 \$
Cash and cash equivalents represented by:		
1401	Cash	
1402	Temporary borrowings	
1403	Short term investments	
1404	Other <input type="text"/>	
9940	Cash and cash equivalents, end of year	0

		1 \$
Cash:		
1501	Unrestricted	
1502	Restricted	
1503	Unallocated	
9950	Cash and cash equivalents, end of year	0

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD

Schedule 54

for the year ended December 31, 2016

* Municipalities must choose either the direct or indirect method. If direct method is chosen, please use Schedule 54A.

CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD

		2016 Actual 1 \$
Operating Transactions		
2010	Annual Surplus/(Deficit) (SLC 10 2099 01)	45,532,049
2020	Non-cash items including amortization	126,321,557
2021	Contributed (Donated) tangible capital assets	-29,856,383
2022	Change in non-cash assets and liabilities	30,033,000
2030	Prepaid expenses	-774,544
2040	Change in deferred revenue	6,977,000
2096	Other <input type="text" value="Inventory"/>	98,927
2097	Other <input type="text" value="Employee Benefits and Other Liabilities"/>	4,473,920
2098	Other <input type="text"/>	
2099	Cash provided by operating transactions	182,805,526
Capital Transactions		
0610	Proceeds on sale of tangible capital assets	
0620	Cash used to acquire tangible capital assets	-126,894,259
0630	Change in construction-in-progress	-59,389,288
0698	Other <input type="text"/>	
0699	Cash applied to capital transactions	-186,283,547
Investing Transactions		
0810	Proceeds from portfolio investments	
0820	Portfolio investments	-82,501,000
0898	Other <input type="text"/>	
0899	Cash provided by / (applied to) investing transactions	-82,501,000
Financing Transactions		
1010	Proceeds from long term debt issues	
1020	Principal long term debt repayment	
1030	Temporary loans	
1031	Repayment of temporary loans	
1096	Other <input type="text" value="Repayment of Capital Lease Obligation"/>	-1,454,137
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Cash applied to financing transactions	-1,454,137
1210	Increase in cash and cash equivalents	-87,433,158
1220	Cash and cash equivalents, beginning of year	513,234,553
9920	Cash and cash equivalents, end of year	425,801,395

		2016 Actual 1 \$
Cash and cash equivalents represented by:		
1401	Cash	392,699,395
1402	Temporary borrowings	
1403	Short term investments	33,102,000
1404	Other <input type="text"/>	
9940	Cash and cash equivalents, end of year	425,801,395

		1 \$
Cash:		
1501	Unrestricted	97,910,006
1502	Restricted	327,891,389
1503	Unallocated	
9950	Cash and cash equivalents, end of year	425,801,395

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 60 CONTINUITY OF RESERVES AND RESERVE FUNDS

for the year ended December 31, 2016

	Obligatory Res. Funds, Deferred Rev. 1 \$	Discretionary Res. Funds 2 \$	Reserves 3 \$
0299 Balance, beginning of year	354,020,134	221,197,994	67,675,819
0310 Allocation of Surplus		64,301,406	11,890,567
0315 Allocation of Surplus : for operating		64,301,406	11,890,567
0320 Allocation of Surplus : for capital			
Development Charges Act			
0610 Non-discounted services	54,441,987		
0620 Discounted services	44,942,897		
0630 Credits utilized (Development Charges Act) (SLC 61 0299 05)	0		
0699 Subtotal Development Charges Act	99,384,884		
0810 Lot levies			
0820 Subdivider contributions	1,351,746		
0830 Recreational land (the Planning Act)	11,086,479		
0841 Investment Income	4,104,882	8,674,059	644,158
0860 Gasoline Tax - Province	10,467,278		
0861 Building Code Act, 1992 (Section 1.9.1.1 (d))	6,175,136		
0862 Gasoline Tax - Federal	29,149,317		
0864 Building Canada Fund (BCF)			
0870 Inter - Reserve Fund / Reserves Transfer			
0895 Other Electric Vehicle Chargers - Province	90,000		
0896 Other			
0897 Other			
0898 Other			
9940 TOTAL Revenues & Surplus	161,809,722	72,975,465	12,534,725
Less: Utilization of reserve funds and reserves (transfers)			
1012 For acquisition of tangible capital asset	1,589,389	-10,829,612	246,998
1015 For current operations	5,491,692	57,142,462	3,640,000
1025 Development Charges earned to tangible capital asset acquisition (SLC 61 0299 08)	87,610,199		
1026 Development Charges earned to operations (SLC 61 0299 07)	454,107		
1032 Recreational land (the Planning Act) earned to tangible capital asset acquisition	707,759		
1035 Recreational land (the Planning Act) earned to operations			
1042 Deferred revenue earned (Provincial Gas Tax) for Transit (Operations)	10,181,710		
1045 Deferred revenue earned (Provincial Gas Tax) for Transit (Capital)			
1047 Deferred revenue earned (Canada Gas Tax)	26,212,279		
1055 Development Charges Act - Credits Provided (SLC 61 0299 10)	0		
1070 Inter - Reserve Fund / Reserves Transfer			
0910 Less: Utilization (deferred revenue recognized)	132,247,135	46,312,850	3,886,998
2099 Balance, end of year	383,582,721	247,860,609	76,323,546

2016-V1.03

FIR2016: Brampton C

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Schedule 60 CONTINUITY OF RESERVES AND RESERVE FUNDS

for the year ended December 31, 2016

Totals in line 2099 are analysed as follows:

		Obligatory Res. Funds, Deferred Rev.	Discretionary Res. Funds	Reserves
		1	2	3
		\$	\$	\$
5010	Working funds			
5020	Contingencies			
Asset Replacement funds for: Sewer & Water				
5030	Sewer			
5040	Water			
5050	Replacement of equipment			
5060	Sick leave		7,478,113	
5070	Insurance		12,979,563	
5080	Workplace Safety and Insurance Board (WSIB)		7,758,103	
5090	Post-employment benefits			
5091	Tax rate stabilization			
5630	Lot levies			
5660	Parking revenues			
5670	Debenture repayment			
5680	Exchange rate stabilization			
Per Service Purpose:				
5205	General government		78,675,478	76,323,546
5210	Protection services		182,960	
Transportation services:				
5215	Roadways			
5216	Winter Control			
5220	Transit		8,459,516	
5221	Parking		39,710	
5222	Street lighting			
5223	Air transportation			
Environmental services:				
5225	Wastewater system			
5230	Storm water system			
5235	Waterworks system			
5240	Solid waste collection			
5245	Solid waste disposal			
5246	Waste diversion			
5250	Health services		17,955	
5255	Social and family services		50,343	
5260	Social housing			
Recreation and cultural services:				
5265	Parks			
5266	Recreation programs		889	
5271	Recreation facilities - Golf Course, Marina, Ski Hill			
5274	Recreation facilities - All Other		467,457	
5275	Libraries			
5276	Museums			
5277	Cultural services		413,275	
5280	Planning and development		435,738	
5290	Other <input type="text" value="Other"/>		130,901,509	
Obligatory Deferred Revenue:				
5610	Development Charges Act - Non-discounted services	72,215,554		
5620	Development Charges Act - Discounted services	66,793,682		
5640	Subdivider contributions	43,384,669		
5650	Recreational land (the Planning Act)	91,925,402		
5661	Building Code Act, 1992 (Section 1.9.1.1 (d))	38,325,023		
5690	Gasoline Tax - Province	4,790,181		
5691	Gasoline Tax - Federal	47,074,036		
5692	Canada Transit Funding (Bill C-48)			
5693	Building Canada Fund (BCF)			
5695	Other <input type="text" value="Roadways and Bridges"/>	570,238		
5696	Other <input type="text" value="Transit Capital Grant"/>	526,855		
5697	Other <input type="text" value="Transit Zum Grant"/>	9,586,351		
5698	Other <input type="text" value="Brampton Starter Company"/>	160,611		
5699	Other <input type="text" value="PSAB Adjustment"/>	8,230,119		
9930	TOTAL	383,582,721	247,860,609	76,323,546

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 61

DEVELOPMENT CHARGES RESERVE FUNDS

for the year ended December 31, 2016

		Development Charges Proceeds				Development Charges Disbursements						
		Balance January 1	Development Charges Collected	Interest and Investment Income	Credits Utilized	Total	To: Consolidated Statement of Operations	To: Tangible Capital Asset Acquisition	Other Disbursements	Credits Provided	Total	Balance December 31
		1	2	3	5	6	7	8	9	10	11	12
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Development Charges												
0205	General Government	-19,703,543	2,388,143	-502,088		1,886,055	454,107	604,859			1,058,966	-18,876,454
0210	Fire Protection	-1,653,289	2,403,199	-245,592		2,157,607		6,021,342	766		6,022,108	-5,517,790
0215	Police Protection	0				0					0	0
0220	Roads and Structures	96,021,339	52,038,788	279,985		52,318,773		53,134,504	33,656		53,168,160	95,171,952
0225	Transit	-24,256,564	5,827,701	-611,350		5,216,351		6,449,482	52,336		6,501,818	-25,542,031
0230	Wastewater	0				0					0	0
0235	Stormwater	0				0					0	0
0240	Water	0				0					0	0
0245	Emergency Medical Services	0				0					0	0
0250	Homes for the Aged	0				0					0	0
0255	Daycare	0				0					0	0
0260	Housing	0				0					0	0
0265	Parkland Development	0				0					0	0
0270	GO Transit	0				0					0	0
0275	Library	-549,854	2,270,162	-211,590		2,058,572		3,916,100	5,780		3,921,880	-2,413,162
0280	Recreation	64,116,721	31,495,772	1,537,782		33,033,554		16,298,008	12,704		16,310,712	80,839,563
0285	Development Studies	2,075,166	835,335	50,927		886,262		415,994	2,295		418,289	2,543,139
0286	Parking	0				0					0	0
0287	Animal Control	0				0					0	0
0288	Municipal Cemeteries	0				0					0	0
0290	Other	0				0					0	0
0295	Other	0				0					0	0
0296	Other	11,164,902	2,125,784	283,243		2,409,027		769,910			769,910	12,804,019
0297	Other	0				0					0	0
0299	TOTAL	127,214,878	99,384,884	581,317	0	99,966,201	454,107	87,610,199	107,537	0	88,171,843	139,009,236

2012-V01

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 62 DEVELOPMENT CHARGES RATES

for the year ended December 31, 2016

Sq. Foot / Sq. Metre / Per Hectare / Per Other (Please specify)

RESIDENTIAL CHARGES (\$)

Service	Apartments						Other	Other	Other	Other
	Single Detached	Semi-Detached	Other Multiples	<= 1 Bedroom	>= 2 Bedroom					
1	2	3	4	5	6	7	8	9		
1 Municipal Wide Charges										
<i>If Other, Please Specify ></i>										
900	Growth Studies and Other	224.19	224.19	180.60	78.88	126.62				
310	Library	686.06	686.06	553.21	242.87	388.18				
210	Fire	654.92	654.92	528.30	231.45	370.53				
510	Recreation	9,477.14	9,477.14	7,644.20	3,352.44	5,356.65				
650	Transit	1,591.11	1,591.11	1,283.89	563.58	899.87				
490	Public Works	661.15	661.15	533.48	233.53	373.65				
530	Roads	14,086.49	14,086.49	11,361.98	4,984.04	7,961.80				
350	Municipal Parking	0.00	0.00	0.00	0.00	0.00				
901	Bramwest/NSTC	575.01	575.01	463.95	203.43	324.87				
9910	TOTAL MUNICIPAL WIDE CHARGES	27,956.07	27,956.07	22,549.61	9,890.22	15,802.17	0.00	0.00	0.00	0.00

NON - RESIDENTIAL CHARGES (\$)

NON Res.	Industrial	Commercial	Institutional	Office	Full-Service Hotel	Other
Sq. Foot / Sq. Metre / Per Hectar/ Per Other (Please Specify) 10	Sq. Foot / Sq. Metre / Per Hectar/ Per Other (Please Specify) 11	Sq. Foot / Sq. Metre/ Per Hectare/ Per Other (Please Specify) 12	Sq. Foot / Sq. Metre/ Per Hectare/ Per Other (Please Specify) 13	14	15	16
<i>If Other, Please Specify ></i>						
0.71	0.71	0.71	0.71	0.71	0.71	0.71
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.04	2.04	2.04	2.04	2.04	2.04	2.04
0.00	0.00	0.00	0.00	0.00	0.00	0.00
4.97	4.97	4.97	4.97	4.97	4.97	4.97
2.07	2.07	2.07	2.07	2.07	2.07	2.07
87.00	35.77	87.00	87.00	35.77	79.80	
0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.58	1.48	3.58	3.58	1.48	3.58	
100.37	47.04	100.37	100.37	47.04	93.17	0.00

1250 Are the rates being reported based on a new development charge by-law that was approved by council within the reporting year?
If yes(Y), please attach an electronic version of the new by-law.

2012-V01

FIR2016: Brampton C

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Schedule 62

DEVELOPMENT CHARGES RATES - SPECIAL AREAS

for the year ended December 31, 2016

Sq. Foot / Sq. Metre / Per Hectare / Per Other (Please specify)

RESIDENTIAL CHARGES (\$)

Service	RESIDENTIAL CHARGES (\$)								
	Single Detached 1	Semi-Detached 2	Other Multiples 3	Apartments		Other 6	Other 7	Other 8	Other 9
				<= 1 Bedroom 4	>= 2 Bedroom 5				
				If Other, Please Specify >					
9910	TOTAL FOR	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

NON - RESIDENTIAL CHARGES (\$)

NON Res. Sq. Foot / Sq. Metre (Please Specify 10	Industrial Sq. Foot / Sq. Metre (Please Specify 11	Commercial Sq. Foot / Sq. Metre (Please Specify 12	Institutional Sq. Foot / Sq. Metre (Please Specify 13	NON - RESIDENTIAL CHARGES (\$)		
				Other 14	Other 15	Other 16
				If Other, Please Specify >		
				0.00	0.00	0.00

FIR2016: Brampton C

Schedule 70

Asmt Code: 2110
MAH Code: 21101

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

for the year ended December 31, 2016

Financial Assets		1
		\$
0299	Cash and cash equivalents	425,801,395
Accounts receivable		
0410	Canada	8,933,760
0420	Ontario	
0430	Upper-tier	-1,500
0440	Other municipalities	360,568
0450	School boards	9,217,918
0490	Other receivables	22,299,170
0499	Subtotal	40,809,916
Taxes receivable		
0610	Current year's levies	30,028,674
0620	Previous year's levies	10,825,616
0630	Prior year's levies	2,186,950
0640	Penalties and interest	3,626,716
0690	LESS: Allowance for uncollectables	101,269
0699	Subtotal	46,566,687
Investments *		
0805	Canada	4,992,509
0810	Ontario	43,021,997
0815	Municipal	89,260,995
0820	Government business enterprises	105,593,702
0828	Other <input type="text" value="Corporate and Other Provinces"/>	295,774,301
0829	Subtotal	538,643,504
Debt Recoverable from Others		
0861	Municipalities (SLC 74 0630 01)	0
0862	School Boards (SLC 74 0620 01)	0
0863	Retirement Funds (SLC 74 0899 01)	0
0864	Sinking Funds (SLC 74 1099 01)	0
0865	Individuals	
0868	Other <input type="text"/>	
0845	Subtotal	0
Other financial assets		
0830	Inventories held for resale	
0831	Land held for resale	
0835	Notes receivable	
0840	Mortgages receivable	
0850	Deferred taxes receivable	
0890	Other <input type="text" value="Other Current Assets"/>	376,677
0898	Subtotal	376,677
9930	TOTAL Financial Assets	1,052,198,179
8010	* Market value of Investments included in Line 0829	540,873,000

FIR2016: Brampton C

Schedule 70

Asmt Code: 2110

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

MAH Code: 21101

for the year ended December 31, 2016

Liabilities		1
		\$
Temporary loans		
2010	Operating purposes	
Tangible Capital Assets:		
2020	Canada	
2030	Ontario	
2040	Other	
2099	Subtotal	0
Accounts Payable		
2210	Canada	2,382,594
2220	Ontario	41,667
2230	Upper-tier	866,701
2240	Other municipalities	20
2250	School boards	6,851,327
2260	Interest on debt	
2270	Trade accounts payable	79,120,051
2290	Other	58,285,714
2299	Subtotal	147,548,074
2301	Estimated Tax Liabilities (PS3510)	5,309,920
Deferred revenue		
2410	Obligatory reserve funds (SLC 60 2099 01)	383,582,721
2490	Other	-56,558,418
2499	Subtotal	327,024,303
Long term liabilities		
2610	Debt issued	
2620	Debt payable to others	
2630	Lease purchase agreements (Tangible capital leases)	90,165,255
2640	Other	
2650	Other	
2660	LESS: Debt issued on behalf of Government Business Enterprise	
2699	Subtotal	90,165,255
Solid Waste Management Facility Liabilities		
2799	Solid waste landfill closure and post-closure	
Post employment benefits		
2810	Accumulated sick leave	17,145,051
2820	Accrued vacation pay	11,801,199
2830	Accrued pensions payable	20,721,378
2840	Accrued Workplace Safety and Insurance Board claims (WSIB)	10,114,457
2898	Other Self Insurance and Legal Liability	13,054,897
2899	Subtotal post employment benefits	72,836,982
Liability for contaminated sites		
2910	Remediation costs of contaminated sites	900,000
9940	TOTAL Liabilities	643,784,534
9945	Net Financial Assets / Net Debt (Total Financial Assets LESS Total Liabilities)	408,413,645
Non-Financial Assets		1
		\$
6210	Tangible Capital Assets (SLC 51 9921 11)	3,598,233,593
6250	Inventories of Supplies	3,071,809
6260	Prepaid Expenses	2,998,565
6299	Total Non-Financial Assets	3,604,303,967
9970	Total Accumulated Surplus/(Deficit)	4,012,717,612
Analysis of the Accumulated Surplus/(Deficit)		1
		\$
6410	Equity in Tangible Capital Assets	3,598,233,593
6420	Reserves and Reserve Funds (SLC 60 2099 02 + SLC 60 2099 03)	324,184,155
6430	General Surplus/ (Deficit)	
6431	Unexpended capital financing	236,156,795
Local boards		
5030	Transit operations	
5035	Water operations	
5040	Wastewater operations	
5041	Solid waste operations	
5045	Libraries	
5050	Cemeteries	
5055	Recreation, community centres and arenas	
5060	Business Improvement Area	
5076	Other	
5077	Other	
5078	Other	
5079	Other	
5098	Total Local Boards	0
5080	Equity in Government Business Enterprises (SLC 10 6090 01)	0
6601	Unfunded Employee Benefits	-42,637,034
6602	Unfunded Landfill closure costs	
6603	Unfunded Remediation costs of contaminated sites	
6610	Other Capital Lease Obligation	-90,165,000
6620	Other Insurance Liability	-4,824,897
6630	Other Legal Liability	-8,230,000
6640	Other	
6699	Total Other	-145,856,931
9971	Total Accumulated Surplus/(Deficit)	4,012,717,612

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Single/Lower-Tier ONLY Schedule 72

CONTINUITY OF TAXES RECEIVABLE

for the year ended December 31, 2016

Continuity of Taxes Receivable

		9
		\$
0210	Taxes receivable, beginning of year	50,149,541
0215	PLUS: Amounts added to tax bills for collection purposes only	1,583,530
0220	PLUS: Tax amounts levied in the year (SLC 26 9199 03)	1,039,418,871
0225	PLUS: Current Year Penalties and Interest	9,252,932
0240	LESS: Total cash collections (SLC 72 0699 09)	1,036,002,107
0250	LESS: Tax adjustments before allowances (SLC 72 2899 09)	14,920,943
0260	LESS: Tax adjustments not applied to taxation (SLC 72 4999 09)	6,142,643
0280	PLUS: <input type="text" value="Refunds, Suspense, Misc."/>	3,227,506
0290	Taxes receivable, end of year	46,566,687

Cash Collections

		9
		\$
0610	Current year's tax	979,369,240
0620	Previous year's tax	45,587,037
0630	Penalties and interest	9,170,651
0640	Amounts added to tax bills for collection purposes only	1,875,179
0690	Other <input type="text"/>	
0699	TOTAL Cash Collections	1,036,002,107

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Single/Lower-Tier ONLY Schedule 72 CONTINUITY OF TAXES RECEIVABLE

for the year ended December 31, 2016

Tax Adjustments Applied to Taxation		SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
		English - Public 1 \$	French - Public 2 \$	English - Separate 3 \$	French - Separate 4 \$	Other 5 \$				
1099	Municipal Act (353, 354, 357, 358, RfR)	4,783,463	28,610	2,633,673	51,451					
1299	Discounts for Advance Payments (Mun. Act 345(10))								0	
1499	Tax Credit (Mun. Act 474.3)								0	
1699	Tax Cancellation - Low income seniors and Disabled persons (Mun. Act 362)	54,540	360	29,360	804	85,064	227,899	238,037	551,000	
1810	Rebates to Commercial properties (Mun. Act 362)					0			0	
1820	Rebates to Industrial properties (Mun. Act 362)					0			0	
1899	Subtotal	0	0	0	0	0	0	0	0	
2099	Rebates for Charities (Mun. Act 361)	158,388	903	86,799	1,880	247,970	149,886	126,046	523,902	
2299	Vacant Unit Rebates (Mun. Act 364)	886,031	5,066	485,901	10,689	1,387,687	824,486	695,696	2,907,869	
2399	Reduction for Heritage Property (Mun. Act 365.2)					0			0	
2890	Other Bill 1q40, New Const, P&I, Misc	1,165	7	631	16	1,819			1,819	
2891	Other Reporting Adj - Lower Tier					0	-6,125,643		-6,125,643	
2892	Other					0			0	
2893	Other					0			0	
2899	Tax adjustments before allowances	5,883,587	34,946	3,236,364	64,840	9,219,737	244,899	5,456,307	14,920,943	

Tax Adjustments Not Applied to Taxation		SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
		English - Public 1 \$	French - Public 2 \$	English - Separate 3 \$	French - Separate 4 \$	Other 5 \$				
4010	Tax sale, Tax registration accounts								0	
4210	Tax Deferral - Low income seniors and Disabled persons (Mun. Act 362)					0			0	
4420	Net Impact of 5% Capping Limit Program					0			0	
4890	Other Reporting Adj - Lower Tier					0	6,142,643		6,142,643	
4891	Other					0			0	
4999	Tax Adjustments Not Applied to Taxation	0	0	0	0	0	6,142,643	0	6,142,643	

Additional Information		SCHOOL BOARDS					TOTAL Education	Lower-Tier (Single-Tier)	Upper-Tier	TOTAL Tax Adjustment
		English - Public	French - Public	English - Separate	French - Separate	Other	6	7	8	9
		\$	\$	\$	\$	\$	\$	\$	\$	\$
6010	Recovery of Tax Deferrals						0			0
7010	Entitlement of School Boards	191,453,884	810,131	69,920,957	1,691,942	0	263,876,915			

FIR2016: Brampton C

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MAH Code: 21101

Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2016

1. Debt burden of the municipality

		1
	All outstanding debt issued by the municipality, predecessor municipalities and consolidated entities	\$
0210	To Ontario and agencies	
0220	To Canada and agencies	
0230	To Others	
0297	Other <input type="text" value="Capital Lease"/>	90,165,255
0298	Other <input type="text"/>	
0299	Subtotal	90,165,255
0499	PLUS: All debt assumed by the municipality from others	
	LESS: All debt assumed by others	
0610	Ontario	
0620	School boards	
0630	Other Municipalities	
0640	Government Business Enterprises	
0697	Other <input type="text"/>	
0698	Other <input type="text"/>	
0699	Subtotal	0
	LESS: Debt retirement funds	
0810	Sewer	
0820	Water	
0896	Other <input type="text"/>	
0897	Other <input type="text"/>	
0898	Other <input type="text"/>	
0899	Subtotal	0
	LESS: Own sinking funds (Actual balances)	
1010	General municipal	
1020	Enterprises and others	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Subtotal	0
9910	TOTAL Net Long Term Liabilities of the Municipality	90,165,255

2. Debt burden of the municipality: Analysed by debt instrument

1210	Sinking fund debentures	
1220	Installment (serial) debentures	
1230	Long term bank loans	
1240	Lease purchase agreements (Tangible capital leases)	90,165,255
1250	Mortgages	
1280	Construction Financing Debentures	
1297	Other <input type="text"/>	
1298	Other <input type="text"/>	
9920	TOTAL Net Long Term Liabilities of the Municipality	90,165,255

3. Debt burden of the municipality: Analysed by function

1405	General government	90,165,255
1410	Protection services	
	Transportation services:	
1415	Roadways	
1416	Winter Control	
1420	Transit	
1421	Parking	
1422	Street Lighting	
1423	Air Transportation	
	Environmental services:	
1425	Wastewater system	
1430	Storm water system	
1435	Waterworks system	
1440	Solid Waste collection	
1445	Solid Waste disposal	
1446	Waste diversion	
1450	Health services	
1455	Social and family services	
1460	Social housing	
	Recreation and cultural services:	
1465	Parks	
1466	Recreation programs	
1471	Recreation facilities - Golf Course, Marina, Ski Hill	
1474	Recreation facilities - All Other	
1475	Libraries	
1476	Museums	
1477	Cultural services	
1480	Planning and development	
1490	Other long term liabilities	
9930	TOTAL Net Long Term Liabilities of the Municipality	90,165,255

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Asmt Code: 2110

MAH Code: 21101

Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2016

4. Debt payable in foreign currencies (net of sinking fund holdings)

		1
		\$
1610	US Dollars:	
	Canadian dollar equivalent included in SLC 74 9910 01	
1620	Par value in 'U.S. Dollars'	
	Other currency:	
1630	Canadian dollar equivalent included in SLC 74 9910 01	
1640	Par value in <input type="text"/>	
1650	Canadian dollar equivalent included in SLC 74 9910 01	
1660	Par value in <input type="text"/>	

5. Interest earned on sinking funds and on debt retirement funds during the year

1810	Own funds	<input type="text"/>
------	---------------------	----------------------

6. Details of sinking fund balance

2010	Value of own sinking fund debentures issued and outstanding at year end	<input type="text"/>
	Balance of own sinking funds at year end	
2110	Total contributions to own sinking funds	<input type="text"/>
2120	Total income earned from investments of sinking funds' monies	<input type="text"/>
2199	Subtotal	0
2210	Estimated total future contributions from this municipality required to meet obligations in line 2010 above	<input type="text"/>
2220	Estimated total future income earned from investments in lines 2199 and 2210 above	<input type="text"/>

7. Long term commitments at year end

2410	Hospital support	<input type="text"/>
2420	University support	<input type="text"/>
2430	Leases and other agreements	213,838,600
2440	Capital equipment, land acquisition	<input type="text"/>
2496	Other <input type="text"/>	<input type="text"/>
2497	Other <input type="text"/>	<input type="text"/>
2498	Other <input type="text"/>	<input type="text"/>
2499	TOTAL	213,838,600

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2016

8. Contingent liabilities

2610	Pending or threatened litigation	
2620	Retroactive wage settlements	
2630	Guarantees of long term indebtedness in the name of the municipality but assumed by others	
2640	Outstanding loans guaranteed	
2698	Other <input type="text"/>	
2699	TOTAL	

Contingent Liabilities 4 Y or N	Is Value in Column 2 Estimated? 1 Y or N	Value 2 \$	Number of Years Payable Over 3 Years
	N	8,594,000	
		8,594,000	

10. Debt Charges for the current year

Recovered from the Consolidated Statement of Operations

3012	General Tax Rates	
3014	Other	
3015	Tile Drainage/Shoreline Assistance	
3020	Recovered from reserve funds	
	Recovered from unconsolidated entities:	
3030	Electricity	
3040	Gas	
3050	Telephone	
3097	Other <input type="text"/>	
3098	Other <input type="text"/>	
3099	TOTAL	

Principal 1 \$	Interest 2 \$	Total 3 \$
0	0	

Line 3099 includes:

3110	Lump sum (balloon) repayments of long term debt	
3120	Provincial Grant funding for repayment of long term debt	

Analysis of Lease Purchase Agreements (Tangible Capital Leases)

3140	Debt charges for Lease purchase agreements (Tangible capital leases)	
------	--	--

		0
--	--	---

11. Long term debt refinanced

3410	Repayment of Provincial Special Assistance	
3420	Other long term debt refinanced	

Principal 1 \$	Interest 2 \$

FIR2016: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 74 LONG TERM LIABILITIES AND COMMITMENTS for the year ended December 31, 2016

12. Future principal and interest payments on EXISTING debt

		RECOVERABLE FROM:							
		Consolidated Statement of Operations		Reserve Funds		Unconsolidated Entities		All Others	
		Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
		1	2	3	4	5	6	7	8
		\$	\$	\$	\$	\$	\$	\$	\$
3210	Year 2017	1,568,351	6,785,301						
3220	Year 2018	1,691,535	6,662,116						
3230	Year 2019	1,824,394	6,529,257						
3240	Year 2020	1,967,689	6,385,962						
3250	Year 2021	2,122,239	6,231,412						
3260	Years 2022 to 2026	13,389,288	28,378,968						
3270	Years 2027 onwards	67,601,759	37,515,019						
3280	Int. to be earned on sink. funds .								
3299	TOTAL	90,165,255	98,488,035	0	0	0	0	0	0

13. Other notes

Please list all Other Notes and forward supporting schedules as required by email to:

FIR.mah@ontario.ca

3601

* Use ALT + ENTER Keys to "Return" to the next line.

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 76 GOVERNMENT BUSINESS ENTERPRISES

for the year ended December 31, 2016

GOVERNMENT BUSINESS ENTERPRISES

STATEMENT OF FINANCIAL POSITION

		Please Specify GBE					Total 20 \$
		1	2	3	4	5	
		\$	\$	\$	\$	\$	
Assets							
0210	Current						0
0220	Capital						0
0297	Other						0
0298	Other <input type="text"/>						0
0299	Total Assets	0	0	0	0	0	0
Liabilities							
0410	Current						0
0420	Long-term						0
0497	Other						0
0498	Other <input type="text"/>						0
0499	Total Liabilities	0	0	0	0	0	0
9910	Net Equity	0	0	0	0	0	0
0610	Municipality's Share						0
STATEMENT OF OPERATIONS							
0810	Revenues						0
0820	Expenses						0
9920	Net Income (Loss)	0	0	0	0	0	0
1010	Municipality's Share						0
1020	Dividends paid						0

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 79

COMMUNITY IMPROVEMENT PLANS

for the year ended December 31, 2016

Community Improvement Plans (Section 28 of the Planning Act)

Grants

- 2010 Environment Site Assessment/Remediation
- 2020 Development/Redevelopment of Land/Buildings

Loans

- 2210 Loans issued in current year (2016)
- 2220 Outstanding Loans as of 2016

Tax Assistance (per Municipal Act 365.1 ss21)

- 2410 Cancellation
- 2420 Deferral

Long Term Commitments for Grants, Loans or Tax Assistance beyond 2016

- 2610 Year: 2017
- 2620 Year: 2018
- 2630 Year: 2019
- 2640 Year: 2020
- 2650 Year: 2021
- 2660 Years beyond 2021

Total Value of all approved Grants, Loans & Tax Assistance	Number of Approved Grants/Loans/Tax Assistance Applications
1 \$	2 #

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2016

1. Municipal workforce profile

Employees of the Municipality

	Full-Time Funded Positions 1 #	Part-Time Funded Positions 2 #	Seasonal Employees 3 #
0205 Administration	221.00		14.00
0210 Fire	464.00	0.00	4.00
0211 Uniform	464.00		
0212 Civilian			4.00
0215 Police	0.00	0.00	0.00
0216 Uniform			
0217 Civilian			
0260 Court Security	0.00	0.00	0.00
0261 Uniform			
0262 Civilian			
0263 Prisoner Transportation	0.00	0.00	0.00
0264 Uniform			
0265 Civilian			
0220 Transit	978.00	78.00	56.00
0225 Public Works	275.00	9.00	18.00
0227 Ambulance	0.00	0.00	0.00
0228 Uniform			
0229 Civilian			
0230 Health Services			
0235 Homes for the Aged			
0240 Other Social Services			
0245 Parks and Recreation	388.00	1,738.00	32.00
0250 Libraries			
0255 Planning	168.00	1.00	32.00
0290 Other	439.00	291.00	71.00
0298 Subtotal	2,933.00	2,117.00	227.00

0300 Proportion of Munic. Empl. covered by 'Collective Agreements' (%)

Employees of Joint Local Boards

0305 Administration			
0310 Fire	0.00	0.00	0.00
0311 Uniform			
0312 Civilian			
0315 Police	0.00	0.00	0.00
0316 Uniform			
0317 Civilian			
0360 Court Security	0.00	0.00	0.00
0361 Uniform			
0362 Civilian			
0363 Prisoner Transportation	0.00	0.00	0.00
0364 Uniform			
0365 Civilian			
0320 Transit			
0325 Public Works			
0327 Ambulance	0.00	0.00	0.00
0328 Uniform			
0329 Civilian			
0330 Health Services			
0335 Homes for the Aged			
0340 Other Social Services			
0345 Parks and Recreation			
0350 Libraries	73.00	84.00	2.00
0355 Planning			
0390 Other	2.00		
0398 Subtotal	75.00	84.00	2.00
0399 TOTAL	3,008.00	2,201.00	229.00

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Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2016

		Own Municipality	Other Munic., School Boards	Provincial	Federal
		1	2	3	4
		\$	\$	\$	\$
2. Selected investments of own sinking funds as at Dec. 31					
0610	Own sinking funds				

		Number of Contracts	Value of Contracts
		1	2
		#	\$
3. Municipal procurement this year			
1010	Total construction contracts awarded	144	79,506,622
1020	Construction contracts awarded at \$100,000 or greater	67	77,028,452

		Number of Building Permits	Total Value of Building Permits
		1	2
		#	\$
4. Building permit information			
1210	Residential properties	3,472	1,518,580,770
1220	Multi-Residential properties	19	53,947,460
1230	All other property classes	38	159,593,468
1299	Subtotal	3,529	1,732,121,698

		1
		\$
5. Insured value of physical assets		
1410	Buildings	1,147,514,989
1420	Machinery and equipment	18,841,174
1430	Vehicles	284,215,328
1497	Other <input type="text"/>	
1498	Other <input type="text"/>	
1499	Subtotal	1,450,571,491

		1
		\$
6. Total Dollar Losses due to Structural Fires		
1510	Losses due to structural fires, averaged over 3 yrs (2014 - 2016)	

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION

for the year ended December 31, 2016

7. Alternate service delivery arrangements

Municipal services which the municipality currently provides through some form of alternate service delivery: (Top 10 by Operating Expenses)

	Municipal service 1	S40 Functional Heading 3 LIST	S40 Line Number 2	Statement of Operations: Expenses 4 \$	Comments 5
1601					
1602					
1603					
1604					
1605					
1606					
1607					
1608					
1609					
1610					

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80

STATISTICAL INFORMATION

for the year ended December 31, 2016

8. Consolidated Local boards including Joint local boards and all local entities set up by the municipality

(I) PROPORTIONALLY CONSOLIDATED joint local boards

	Name of Board or Entity 1	Board Description 3 LIST	Board Code 2	Proportion of Total Munic. Contributions Consolidated 4 %	Municipality's Share of Total Contributions 5 \$	Municipality's Share of Total Fee Revenues 6 \$
0801	The Brampton Public Library Board	Library Board	1604	100%	0	0
0802						
0803						
0804						
0805						
0806						
0807						
0808						
0809						
0810						
0811						
0812						
0813						
0814						
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0838						
0839						
0840						
0841						
0842						
0843						
0844						
0845						
0846						
0847						
0848						
0849						

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80

STATISTICAL INFORMATION

for the year ended December 31, 2016

(II) FULLY CONSOLIDATED local boards and any local entities set up by the municipality

Name of Board or Entity 1	Board Description 3 LIST	Board Code 2	Proportion of Total Munic. Contributions Consolidated 4 %	Municipality's Share of Total Contributions 5 \$	Municipality's Share of Total Fee Revenues 6 \$
0851			100%		
0852			100%		
0853			100%		
0854			100%		
0855			100%		
0856			100%		
0857			100%		
0858			100%		
0859			100%		
0860			100%		
0861			100%		
0862			100%		
0863			100%		
0864			100%		
0865			100%		
0866			100%		
0867			100%		
0868			100%		
0869			100%		
0870			100%		
0871			100%		
0872			100%		
0873			100%		
0874			100%		
0875			100%		
0876			100%		
0877			100%		
0878			100%		
0879			100%		
0880			100%		
0881			100%		
0882			100%		
0883			100%		
0884			100%		
0885			100%		
0886			100%		
0887			100%		
0888			100%		
0889			100%		
0890			100%		
0891			100%		
0892			100%		
0893			100%		
0894			100%		
0895			100%		
0896			100%		
0897			100%		
0898			100%		
0899			100%		

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2016

9. Building Permit Information (Performance Measures)

1300 What method does your municipality use to determine total construction value?

1302 If "Other Method" is selected in line 1300, please describe the method used to determine total construction value

Column 1 #	Column 2 #	Column 3 #	Description 4 LIST
			TACBOC Construction Value Standard

Total Value of Construction Activity

1304 Total Value of Construction Activity for 2016 based on permits issued.

1	\$
	1,961,406,292

Review of Complete Building Permit Applications: Median number of working days to review a complete building permit application and issue a permit or not issue a permit, and provide all reasons for refusal (by Category):

Median Number of Working Days
1
#
10

1306 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**

Reference : provincial standard is 10 working days

15

1308 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**

Reference : provincial standard is 15 working days

20

1310 **Category 3 : Large Buildings (large residential/commercial/industrial/institutional)**

Reference : provincial standard is 20 working days

1312 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**

Note : If no complete applications were submitted and accepted for a Category on lines 1306 to 1312, please leave the cell blank and do not enter zero.

12

Number Of Building Permit Applications

1314 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**

Number of Complete Applications 1 #	Number of Incomplete Applications 2 #	Total Number of Complete and Incomplete Applications 3 #
5,331	1,085	6,416

1316 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**

429	44	473
-----	----	-----

1318 **Category 3 : Large Buildings (large residential/ commercial/ industrial/ institutional)**

867	197	1,064
-----	-----	-------

1320 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**

1	3	4
---	---	---

1322 **Subtotal**

6,628	1,329	7,957
-------	-------	-------

Note: Zero should be entered on lines 1314 to 1320 in column 1 if no complete applications were submitted and accepted for a category.
Zero should be entered in column 2 if no incomplete applications were submitted and accepted for a category.

10. Planning and Development

Land Use Planning (using building permit information)

1350 Number of residential units in new detached houses

1352 Number of residential units in new semi-detached houses

1354 Number of residential units in new row houses

1356 Number of residential units in new apartments/condo apartments

1358 **Subtotal**

Residential Units within Settlement Areas 1 #	Total Residential Units 2 #
2,313	2,313
298	298
861	861
572	572
4,044	4,044

Land Designated for Agricultural Purposes

1370 Hectares of land designated for agricultural purposes in the Official Plan as of December 31, 2016.

Hectares
1
#

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2016

11. Transportation Services

1710 Roads : Total Paved Lane Km

1
#
3,143

1720 Condition of Roads : Number of paved lane kilometres where the condition is rated as good to very good.

2,455

1722 Has the entire municipal road system been rated?

1725 Indicate the rating system used and the year the rating was conducted

Column 1	Column 2	Column 3	Description 4
#	#	#	LIST
			Y
			SDI system. 2016 entire network

1730 Roads : Total UnPaved Lane Km

0

1740 Winter Control : Total Lane Km maintained in winter

3,857

1750 Transit : Total Number of Regular Service Passenger Trips on Conventional Transit in Service Area.

23,129,596

1755 Transit : Population of Service Area.

588,200

1760 Bridges and Culverts : Total Square Metres of Surface Area on Bridges and Culverts

77,891

Rating Of Bridges And Culverts

1765 Bridges

1766 Culverts

1767 Subtotal

Number of structures where the condition of primary components is rated as good to very good, requiring only repair	Total Number
1	2
#	#
155	180
125	145
280	325

1768 Have all bridges and culverts in the municipal system been rated?

1769 Indicate the rating system used and the year the rating was conducted.

Column 1	Column 2	Column 3	Description 4
#	#	#	LIST
			Y
			BCI system. 50% surveyed

12. Environmental Services

1810 Wastewater Main Backups : Total number of backed up wastewater mains

1
#

1815 Wastewater Collection/Conveyance : Total KM of Wastewater Mains.

--

1820 Wastewater Treatment and Disposal : Total Megalitres of Wastewater Treated.

--

1825 Wastewater Bypasses Treatment : Estimated megalitres of untreated wastewater.

--

1835 Urban Storm Water Management : Total KM of Urban Drainage System plus (0.005 KM times No. of Catch basins)

1,674

1840 Rural Storm Water Management : Total KM of Rural Drainage System plus (0.005 KM times No. of Catch basins).

184

1845 Water Treatment : Total Megalitres of Drinking Water Treated.

--

1850 Water Main Breaks : Number of water main breaks in a year.

--

1855 Water Distribution/Transmission : Total kilometres of Water Distribution / Transmission Pipe.

--

1860 Solid Waste Collection : Total tonnes collected from all property classes.

--

1865 Solid Waste Disposal : Total tonnes disposed off from all property classes.

--

1870 Waste Diversion : Total tonnes diverted from all property classes.

--

13. Recreation Services

1910 Trails : Total kilometres of trails (owned by municipality and third parties).

1
#

1920 Indoor recreation facility space : Square metres of indoor recreation facilities (municipally owned).

338

1930 Outdoor recreation facility space : Square metres of outdoor recreation facility space (municipally owned).

139,714
159,431

14. Other Revenue (Used for the calculation of Operating Cost)

2310 Fire Services: Other revenue.

1
\$

2320 Paved Roads : Other revenue.

--

2330 Solid Waste Disposal : Other revenue.

--

2340 Waste Diversion : Other Revenue.

--

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2016

2370 Assessment on Exempt Properties (Enter data from returned roll)

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 81

ANNUAL DEBT REPAYMENT LIMIT

based on the information reported for the year ended December 31, 2016

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2018

Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

		1
		\$
Debt Charges for the Current Year		
0210	Principal (SLC 74 3099 01)	0
0220	Interest (SLC 74 3099 02)	0
0299	Subtotal	0
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	6,899,513
9910	Total Debt Charges	6,899,513

		1
		\$
Excluded Debt Charges		
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	0
9920	Net Debt Charges	6,899,513

		1
		\$
1610	Total Revenues (* Sale of Hydro Utilities Removed) (SLC 10 9910 01)	779,553,290
Excluded Revenue Amounts		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)	902,153
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	11,349,901
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)	10,181,710
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)	26,212,279
2230	Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	2,357,922
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	0
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	88,064,306
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	707,759
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	29,856,383
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2299	Subtotal	169,632,413
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	0
2610	Net Revenues	609,920,877
2620	25% of Net Revenues	152,480,219
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	145,580,706

For Illustration Purposes Only

Annual Interest Rate @ Term years =

2016-V1.03

FIR2016: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 83

NOTES

for the year ended December 31, 2016

NOTES

0010 **Schedule 10 :**

0020 **Schedule 12 :**

0030 **Schedule 40 :**

0040 **Schedule 51 :**

0050 **Schedule 53 :**

0060 **Schedule 54 :**

0070 **Schedule 60 :**

0080 **Schedule 70 :**

0090 **Schedule 74 :**

0110 **Schedule - Other :**

Brampton Economic Indicators

October 2017



	YTD October 2017	YTD October 2016	Variance (17/16)
Total New Employment ¹	1,388*	1,828	-24.1%
Total New Business ¹	136*	172	-20.9%
Unemployment Rate % (Region of Peel) ²	5.8	7.9	-2.1
Total Construction Value ³	\$1,262,881,910	\$1,750,335,957	-27.8%
Residential Construction Value ³	\$920,873,468	\$1,444,594,109	-36.3%
Non-Residential Construction Value ³	\$338,985,043	\$302,574,416	12.0%
Industrial Construction Value ³	\$164,264,856	\$170,941,293	-3.9%
Commercial Construction Value ³	\$110,644,764	\$54,899,942	101.5%
Institutional Construction Value ³	\$64,075,423	\$76,733,181	-16.5%
Housing Resale Activity ⁴	7,537	9,735	-22.6%
Average House Price ⁴	\$706,875	\$582,178	21.4%
Housing Permits (units) ³	2,494	3,531	-29.4%
Industrial Vacancy Rate % (Q2 2017/2016) ⁵	2.1	3.1	-1.0

YTD October 2017¹

Average Number of Employees per Employer:
10.2

YTD October 2016¹

Average Number of Employees per Employer:
10.6

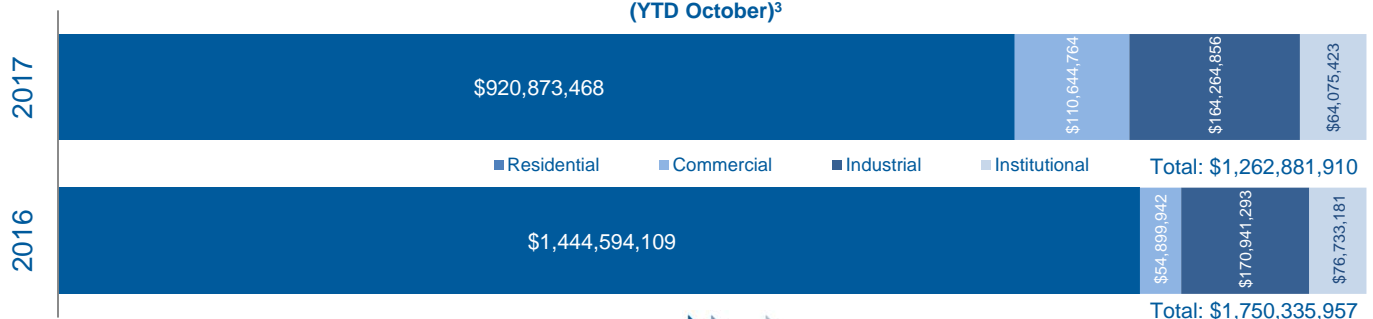
Industrial Vacancy Rates
City of Brampton⁵

	Total Inventory (SF)	Total Availability (SF)	2017 Q3 Vacancy Rate	2017 Q2 Vacancy Rate	Avg. Asking Net Rent (\$PSF)	Avg. Sales Price (\$PSF)
Brampton East	57,629,374	1,282,510	2.2%	2.3%	\$5.97	\$191.47
Brampton West	38,584,011	743,024	1.9%	1.3%	\$6.80	\$128.29

Industrial inventory consists of existing buildings that are 15,000 square feet and larger.

Office Vacancy Rates
City of Brampton⁵

2017 Q3	
Office Inventory	4,166,503
Vacancy Rate	2.8%
Wgt Avg. Asking Gross Rent	\$25.84

Brampton Building Permits
(YTD October)³

Sources

1. City of Brampton Economic Development Office
 2. Statistics Canada, Labour Force Survey, custom tabulation October 2017
 3. City of Brampton Building Division, October 2017
 4. Monthly MarketWatch (Toronto Real Estate Board) October 2017
 5. GTA Q3 2017/2016 Industrial and Office Market Statistics - (Colliers International)
- * Please note these figures are only estimates (YTD November 2017)
Compiled by: City of Brampton - Economic Development Office - Business Information & Competitive Policy

Residential Statistics

Single-Detached Average Home Prices

New Home Prices (Single-Detached)

YTD September 2017: \$683,733
YTD September 2016: \$702,905

Average Home Prices - Resale

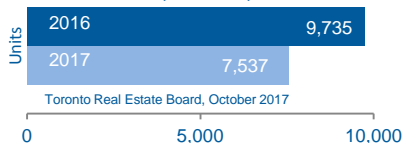
YTD October 2017: \$706,875
YTD October 2016: \$582,178

Resale Prices (Single-Detached)

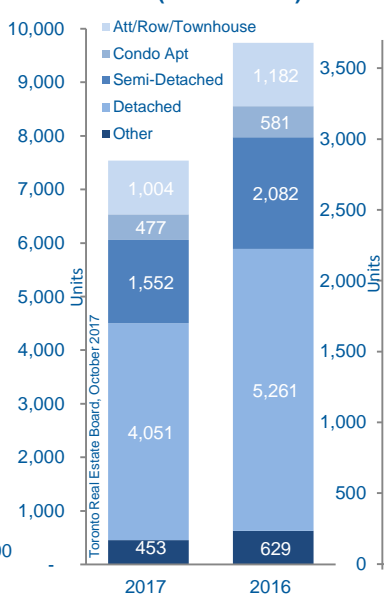
October 2017: \$775,170
October 2016: \$716,299

Canada Mortgage and Housing Corporation, October 2017
Toronto Real Estate Board, October 2017

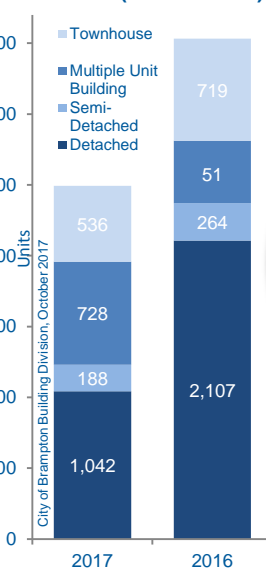
Housing Resale Activity (YTD October)



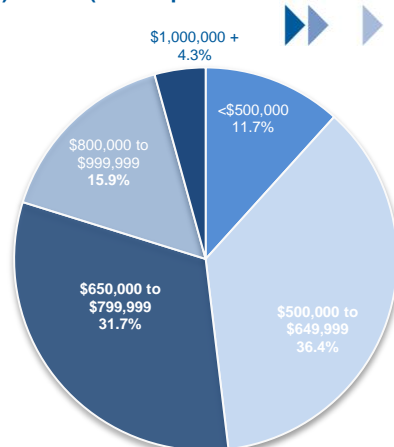
Resale Activity by Type (YTD October)



New Units by Type Building Starts (YTD October)



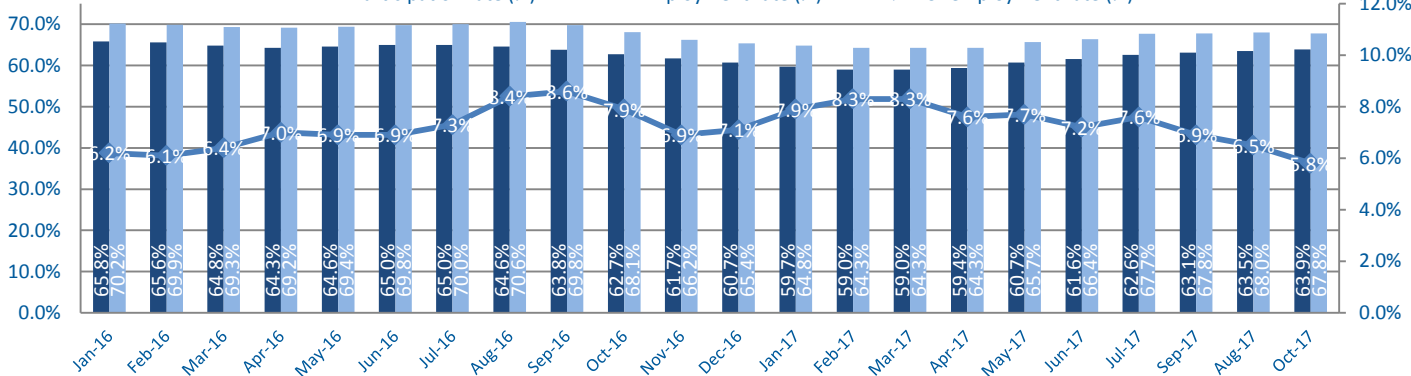
New Single Detached Units by Price (YTD September 2017)



Canada Mortgage and Housing Corporation, October 2017

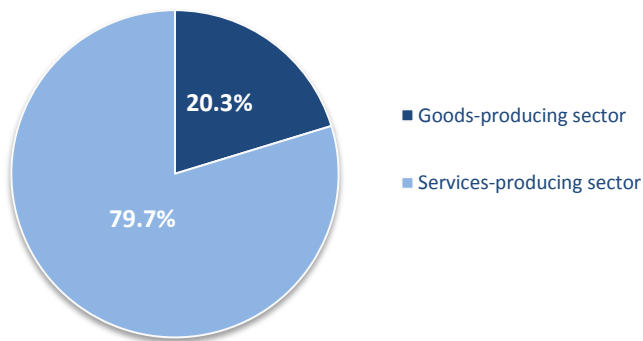
Employment: Peel Region

Participation rate (%) Employment rate (%) Unemployment rate (%)

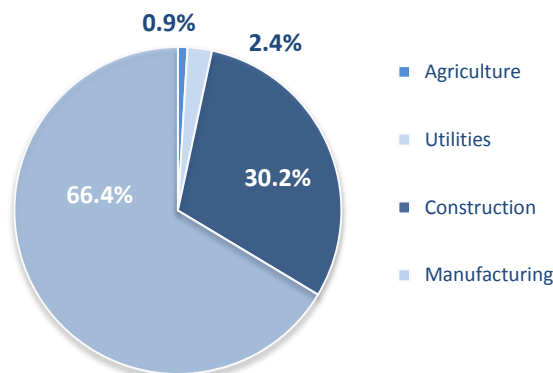


LABOUR FORCE ESTIMATES FOR CD21 (PEEL) - UNADJUSTED 3 MONTHS MOVING AVERAGES
Source: Statistics Canada, Labour Force Survey, custom tabulation October 2017

Peel Region Employment by Industry (NAICS) October 2017



Peel Region Goods-Producing Sector (by employment) October 2017



LABOUR FORCE ESTIMATES FOR CD21 (PEEL) - UNADJUSTED 3 MONTHS MOVING AVERAGES
Source: Statistics Canada, Labour Force Survey, custom tabulation October 2017

Appendix 5 - Budget Process

The City continued to undergo significant change in 2017 and continues to move towards building a future-ready Brampton:

- Increase potential through more business-like operations
- Reduce duplication
- Find opportunities to increase speed, agility and responsiveness
- Focus on progress over process
- Provide value for the community

The 2018-2020 Budget process focused on transforming the community. The budget was developed with the following key priorities in mind:

- Supporting transit growth
- Strengthening fire response
- Keeping recreational opportunities up to date
- Investing in a new university
- Reimagining downtown public spaces

Initial budgets were developed according to three categories: growth and service increases, new or enhanced services, and continuation of the infrastructure levy. Departments and the Corporate Management Team weighed the initiatives and costs against Council priorities and Strategic Plan goals and recommended those that provide the best value for the community.

Base Operating and Growth savings reflect the City's commitment to providing value for money and working smarter. Operational savings, coupled with increased revenues, resulted in an unprecedented **savings** in the base budget. The City was able to absorb internal pressures of negotiated wage increases and inflation, in addition to external pressures including minimum wage increases and diesel fuel cap and

trade costs.

The Infrastructure Levy reflects the City's continued commitment to investing in the repair and replacement of its aging infrastructure.

New or Enhanced Services provide improvements to current service levels and maintain momentum on building a future

Appendix 5 - Budget Process

Business drivers, including extensive growth, economic and development indicators, community engagement efforts, ongoing public feedback, master plans and industry input, shape the development of business plans and budgets. The 18 months leading up to the 2018-2020 Budget included an unprecedented level of engagement, and the City heard from the community, receiving **tens of thousands of responses** on issues that matter to them. All of this helps inform the budget planning process.



Citizen Satisfaction Survey



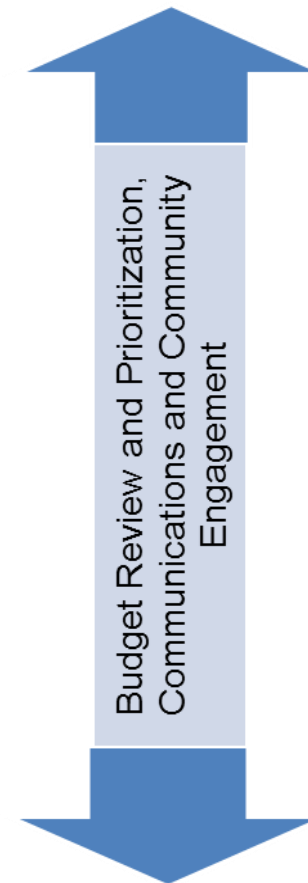
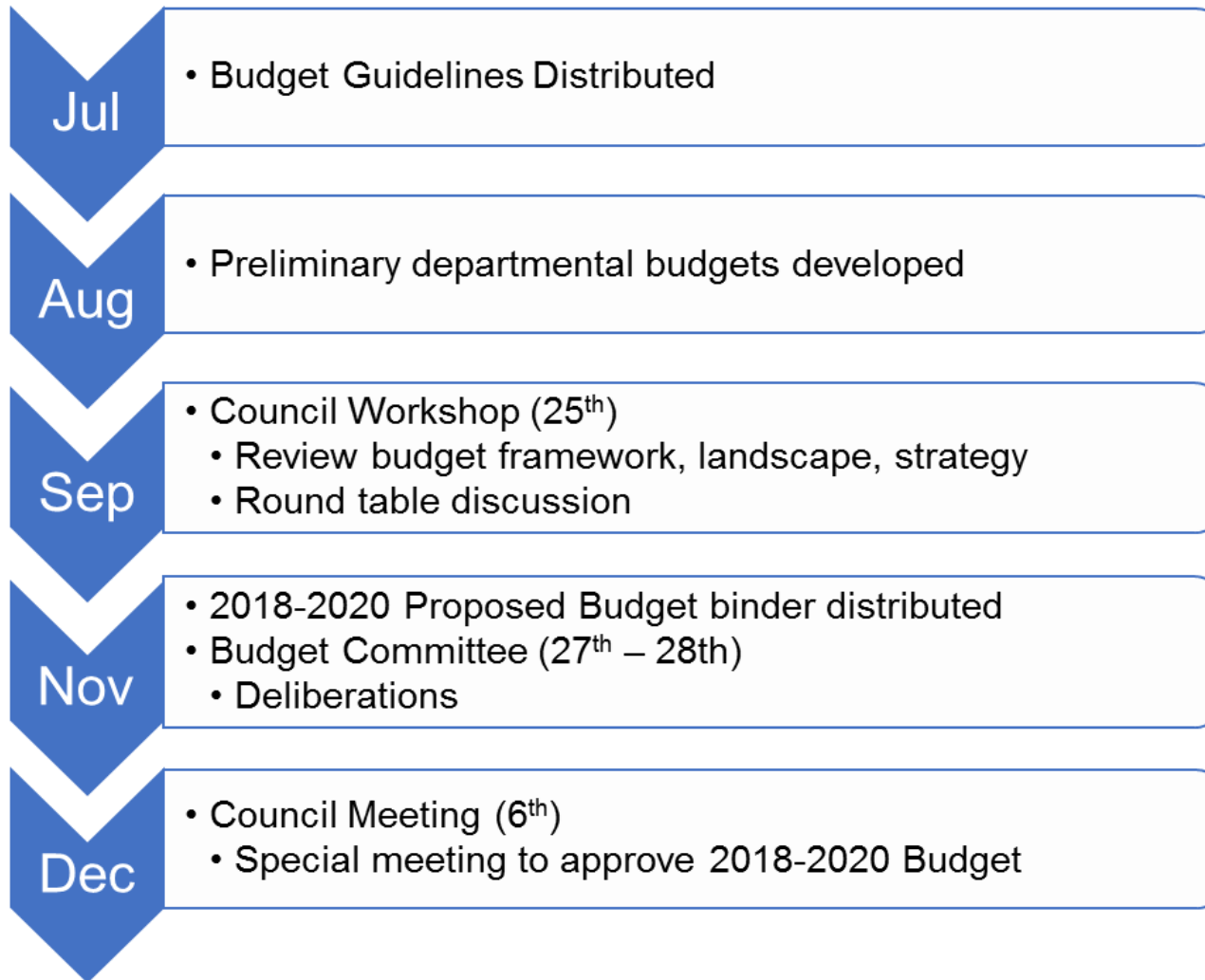
Previous Budget Engagements



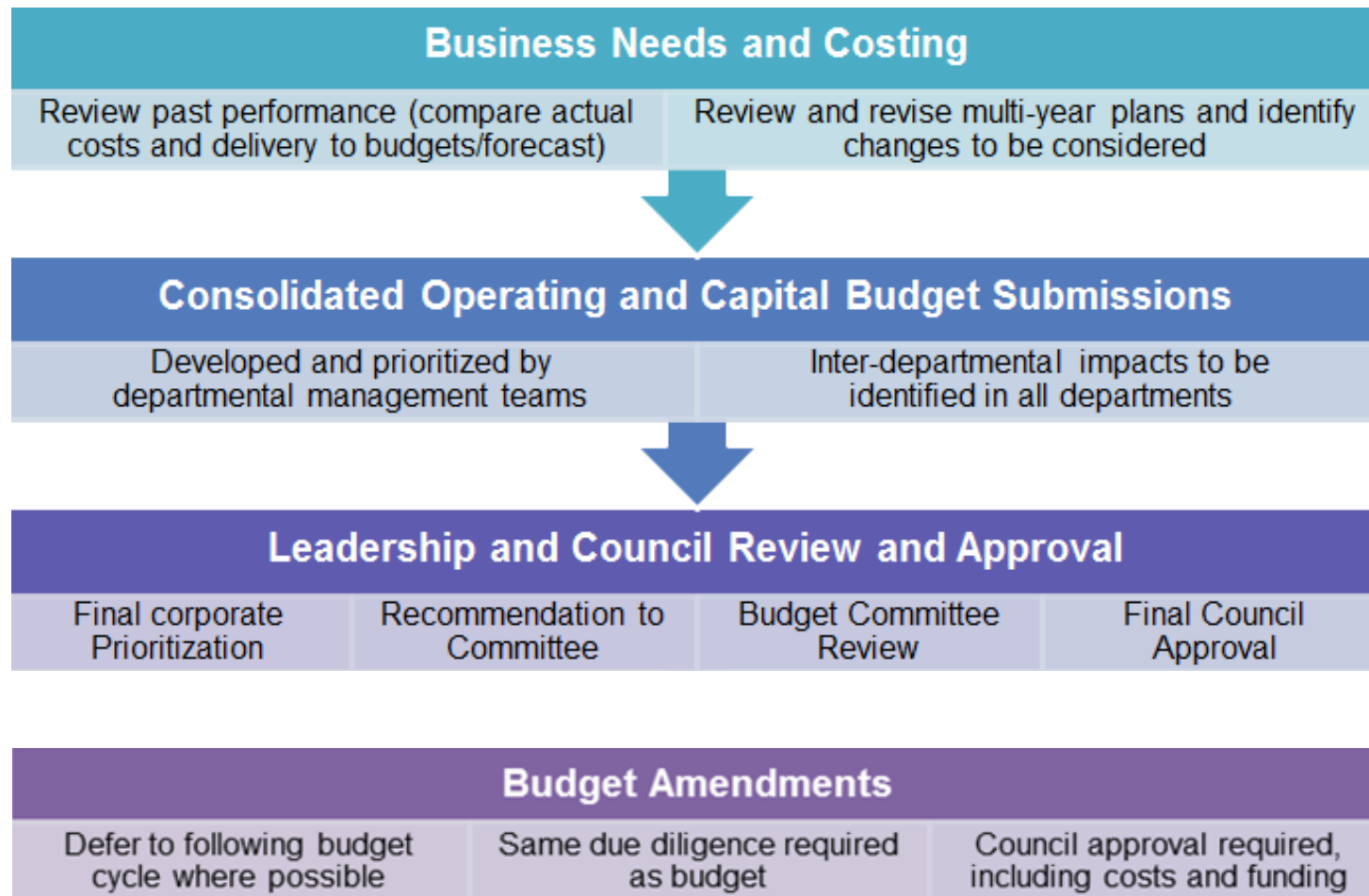
Industry surveys



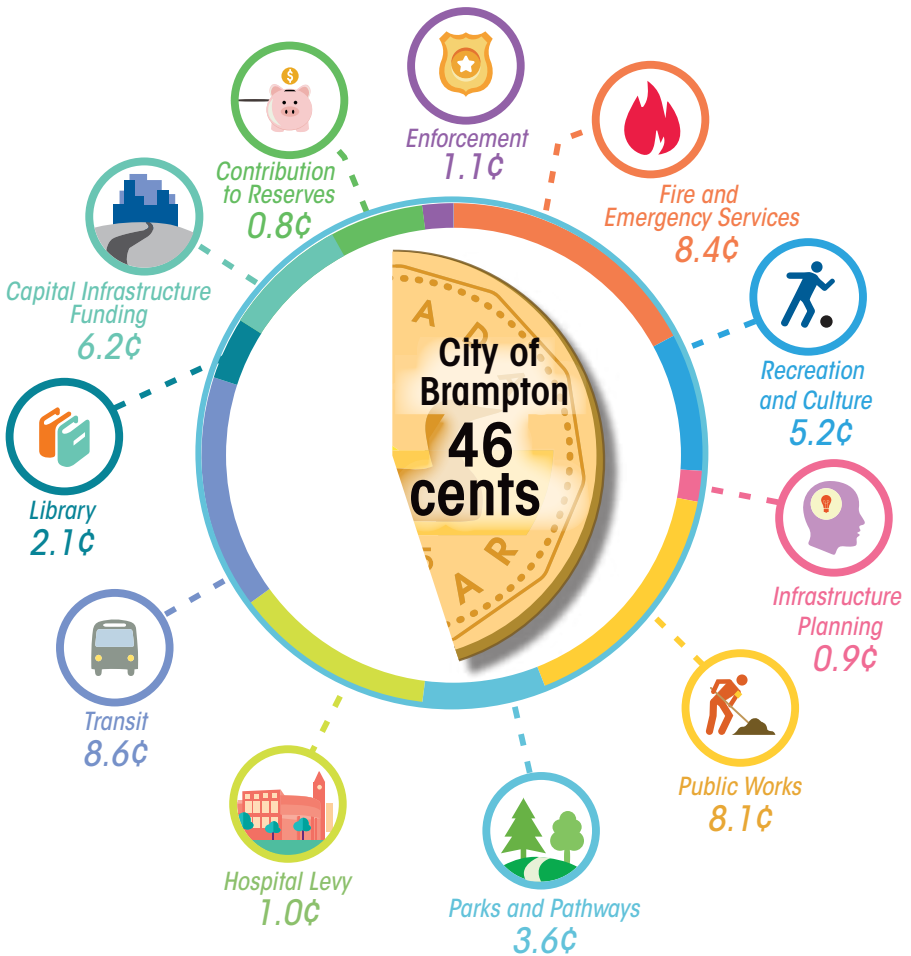
Appendix 5 - Budget Process



Appendix 5 - Budget Process



Budget Quick Reference Guide



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- ➔ **3 Operating and Capital Budgets**
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 - Sale of Brampton Hydro
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Where Did the 2017 Tax Dollars Go?

- **16 cents** - School Boards (Province of Ontario)
- **38 cents** - Region of Peel
- **46 cents** - City of Brampton

Here is how the City of Brampton's 46 cents are allocated:



Long-term Budget Goals



Maintain Assets

Keep the City's assets (including roads, bridges, buildings, equipment) in a state of good repair



Invest in the Community

Extend and improve services to keep up with growth



Invest in the City's Future

Set aside funds to pay for future improvements



Increase Emergency Funds

Prepare for emergencies and unexpected expenses

Operating and Capital Budget

What's the Difference?



Operating

Operating budgets are for day-to-day expenses to keep the City's operations running. They include expenditures and revenues such as salaries, maintenance contracts and office expenses.



UTILITY
BILLS



CONTRACTOR
FIXING ROADS



EMPLOYEE
SERVING
PUBLIC



Capital

Capital budgets are long-term and reflect an investment in the future of the city. They include the costs of purchase, construction, major repair, replacement and renewal of assets such as roads, bridges, buildings, equipment and technology.



VEHICLE
REPLACEMENT



ROAD &
BRIDGE



TECHNOLOGY



COMMUNITY
CENTRE

Impact of Capital Budgets on Operating Budgets

Assets have a useful life beyond one year.

After the initial purchase of an asset, which comes out of the Capital Budget, it is put into use. The asset then requires operating costs.

Examples:

- Buses require drivers and fuel
- Recreation centres require staff to run programs
- Buildings require lights and heat and electricity
- Equipment requires staff to run it and often needs electricity or fuel
- The assets need to be maintained in a state of good repair
- And, as they are used, assets eventually wear down or become obsolete

As these assets wear down, money must be allocated from the Operating Budget each year to pay for regular maintenance, and some money is also set aside into the Capital Budget for repairs and replacement.

Funding Sources

Funding Sources



User fees

- Transit fares
- Recreation programs

- Property taxes
- Investment income
- Federal and provincial subsidies
- Reserve Funds
- Contributions from external organizations

- Development charges
- Infrastructure grants
- Cash in lieu of parkland



Operating

Operating budgets are for day-to-day expenses to keep the City's operations running. They include expenditures and revenues such as salaries, maintenance contracts and office expenses.



Capital

Capital budgets are long-term, and reflect an investment in the future of the city. They include the costs of purchase, construction, major repair, replacement and renewal of assets such as roads, bridges, buildings, equipment and technology.

Other conditional funding sources include: Grants, Subsidies, Partnerships

Ongoing vs One-time Costs

➔ **ONGOING costs are continual and extend beyond the current year**

➔ Examples include staff salaries, fuel, maintenance contracts

➔ Funding for ongoing costs must be sustainable and from ongoing revenue streams (e.g. property taxes)

➔ Cannot be sustained by funding from one-time surpluses

➔ Included in the base budget

➔ **ONE-TIME costs occur once and do not continue beyond the current year**

➔ Examples include a one-time purchase

➔ It may come from a reserve or an annual operating surplus

➔ Not part of the base budget

Debt as a Financing Tool

Debt as a Financing Tool

Debt, within the context of a long-term plan, may be effective at bridging the infrastructure gap and can ease cash flow pressures. Decisions on debt should be made in the context of maximizing the utilization of all available financial resources and the City's return on investment.

Development Charge (DC) Supported Debt

- ✓ These are used for growth-related projects such as new traffic signals, bus shelters, community centres
- ✓ This is repaid through future DCs collected



TRAFFIC
SIGNALS



BUS
SHELTER



COMMUNITY
CENTRE

Tax Supported Debt

- ✓ For growth and non-growth related projects
- ✓ This is repaid through future Operating Budget tax increases

Internal Borrowing

- ✓ Financing from the City's Community Investment Fund
- ✓ Repaid through future Operating Budget tax increases or through future DCs Collected

External Debt

- ✓ This can only be used for new infrastructure such as recreation centres, roads, fire halls, libraries, works yards, transit, etc.
- ✓ It is subject to limits established by the Province and the City of Brampton

Advantages

- ✓ It has the potential to reduce operating and maintenance costs (Eg: investing in newer technology and energy efficiencies)
- ✓ Favourable current borrowing rates have continued to trend lower
- ✓ All taxpayers (current and future) pay a portion of the costs

Disadvantages

- ✓ Tends to result in higher costs as lender wants compensation for risk
- ✓ Advances growth or new service projects which can increase related operating costs
- ✓ Increases immediate cash flow, projecting false impression of financial security or sustainability

Credit Rating and Effect on Borrowing



Borrowing rates typically improve with credit rating.

- ✓ The higher the credit rating, the lower the interest rate to borrow.
- ✓ Brampton's rating is AAA (stable)
- ✓ The Region of Peel issues debentures on behalf of Brampton and other area municipalities
- ✓ The financial position of all municipalities in Peel impact the Region's credit rating

Infrastructure

Infrastructure Levy and Infrastructure Deficit

It is important to have adequate investment for future repair and replacement of assets.

- ✓ Brampton has approximately \$5.3 billion in assets, excluding land
- ✓ Useful life of assets declines over time
- ✓ Asset replacement need is based on asset age and condition

Infrastructure Deficit and Infrastructure Gap

- ✓ Infrastructure deficit occurs when asset replacement need is not fully funded
- ✓ Infrastructure gap is the cumulative funding shortfall at a given point in time
- ✓ Brampton's current estimated infrastructure gap is \$200 million, based on immediate need

Infrastructure Levy

- ✓ The annual 2% infrastructure levy was implemented in 2016
- ✓ Each year the 2% increase is in addition to prior years' increases
- ✓ The levy is intended to reduce the infrastructure maintenance gap



Transportation Services



Environmental Services



Transit Services



Corporate Fleet



Parks & Recreation



Fire & Emergency Services



Land



IT Services



Facilities



General Government

Budget Surpluses and Deficits

Budget Surpluses and Deficits

- ✓ Municipalities are required to maintain a balanced operating budget
- ✓ Balanced budget means expenditures = revenues

Surplus = Funding Exceeds Expenditures

Operating Budget Surplus	Capital Budget Surplus
<ul style="list-style-type: none">✓ Excess funds must be placed into reserves to maintain "balanced budget"✓ Council may approve use of surpluses to pay for one-time needs✓ Cannot be used to fund ongoing expenses (e.g. salaries)	<ul style="list-style-type: none">✓ Excess funds must be returned to source of original funding✓ Council may approve use of funding for other projects✓ Cannot be redirected to other projects without Council approval✓ Restricted funds cannot be used to fund projects outside restriction✓ e.g. Fire DCs cannot be used to build a recreation centre

Deficit = Expenditure Exceeds Funding

Operating Budget Surplus	Capital Budget Surplus
<ul style="list-style-type: none">✓ Funds must be drawn from the General Rate Stabilization Fund to maintain "balanced budget"	<ul style="list-style-type: none">✓ Council must approve additional funding to cover project overruns

Property Tax

Property Tax

- ✓ Property tax is a major source of revenue for a municipality.
- ✓ Property taxes help pay for the costs of services and facilities that a municipality provides to residents.
- ✓ Property taxes required each year are spread out over all properties, based on Municipal Property Assessment Corporation assessment value and property type
- ✓ In Brampton, property tax is divided into three – School Boards (Province of Ontario), Region of Peel and the City of Brampton.
- ✓ Every tax dollar collected is divided: 16 cents to the School Board; 38 cents to the Region of Peel and 46 cents to the City of Brampton.
- ✓ The Operating Budget includes projected revenues and expenditures for the year

Property taxes required = projected expenditures – projected revenues

Assessment Growth and Relationship to Budget

- ✓ Assessment growth = new properties added to the tax roll in current year
- ✓ Funds collected from assessment growth = revenue added to the budget
- ✓ A portion of growth costs are offset by assessment growth revenue
- ✓ Balance of funding required to pay for services provided by the municipality is spread among all properties
- ✓ Growth from one year becomes part of base budget in the following year



Property Taxes and MPAC

Property taxes are based on the following:

- Assessment by Municipal Property Assessment Corporation (MPAC)
- Assessment base = value of all properties put together
- Budget = how much it costs to provide service to all properties
- Tax rate = Budget \div Assessment Base

Property Taxes = Assessment Value x Tax Rate

1. First Step: Property value

- MPAC calculates the value of your property

2. Second step: Assessment base

- The City of Brampton calculates the assessment base by adding up the property values of all properties (residential and non-residential are separate groups)
- E.g. Three homes valued at \$300,000 + \$500,000 + \$700,000 = \$1,500,000 tax base

3. Third step: Budget

- The City calculates the cost of providing services to all homes; this is the Budget
- E.g. \$16,500 to provides services to these three homes

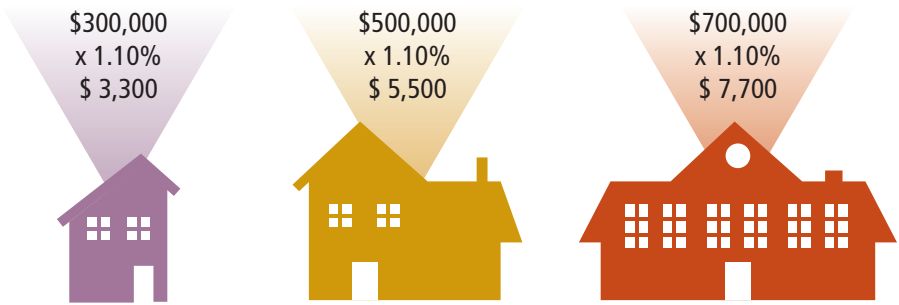
4. Fourth step: Tax rate is calculated

Tax rate = Budget \div Assessment Base

- Budget \$16,500 \div Assessment base \$1,500,000 = Tax rate 1.10%

5. Finally property tax is calculated

- Assessment (individual property value) x Tax rate 1.10% = your property tax



- When assessment values go up, the assessment base goes up, budget stays the same and the tax rate goes down. Property taxes remain the same.
- If assessment values go up at the same rate, property taxes remain the same
- If assessment values go up at different rates, budget stays the same, property taxes will change (up or down)
- When costs to provide services go up, property taxes go up

Reserves and Reserve Funds

Reserves and Reserve Funds

Reserves and Reserve Funds are established by Council to help pay for future costs and are:

- ✓ Designated for specific purposes
- ✓ Meant to assist with long term financial planning



Maintain Assets

Keep the City's assets (including roads, bridges, buildings, equipment) in a state of good repair



Invest in the Community

Extend and improve services to keep up with growth



Invest in the City's Future

Set aside funds to pay for future improvements



Increase Emergency Funds

Prepare for emergencies and unexpected expenses

Reserves are monies earmarked to fund programs or projects and:

- ✓ Do not reference any specific asset
- ✓ Do not require segregation as in the case of a reserve fund
- ✓ Are often referred to as "contingency" or "rainy day" funds
- ✓ Are generally used towards operating expenses

Example

- ✓ General Rate Stabilization (GRS) Reserve
 - Main contingency fund for the City
 - Drawn upon when unforeseen or non-recurring events occur
 - Meant to protect taxpayers from any major volatility in tax rates

Reserve Funds are separate bank accounts that:

- ✓ Must remain segregated from general operating funds
- ✓ Are based on statutory requirements or future financial commitments
- ✓ Usually have restrictions and rules around collection and use

Types of Reserve Funds

Obligatory

- ✓ Created when provincial or federal statute requires that revenues are segregated from general municipal revenues
- ✓ Can also be created as a result of a legal agreement
 - Development Charges Fund
 - Federal Gas Tax Reserve Fund

Discretionary

- ✓ Created when Council wishes to earmark revenue to ensure funds are available as required to finance a future expenditure

Examples:

- Legacy Fund
- Community Investment Fund
- Hospital Fund

In 2002, the City established three Reserve Funds with proceeds from the sale of Brampton Hydro:

- ✓ Legacy Fund - \$100 million
- ✓ Community Investment Fund - \$100 million
- ✓ Community Dividend Fund - \$30 million

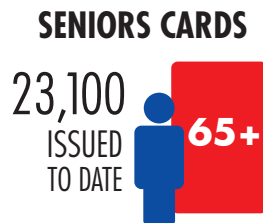
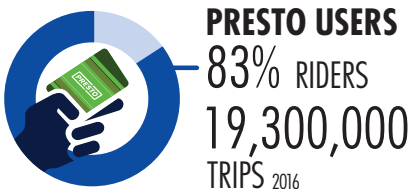
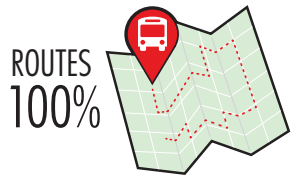
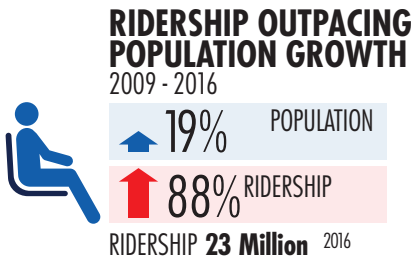
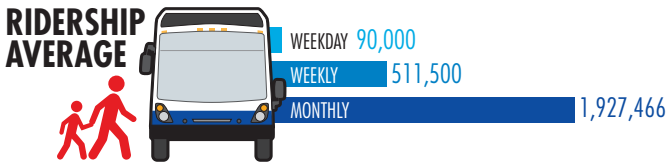
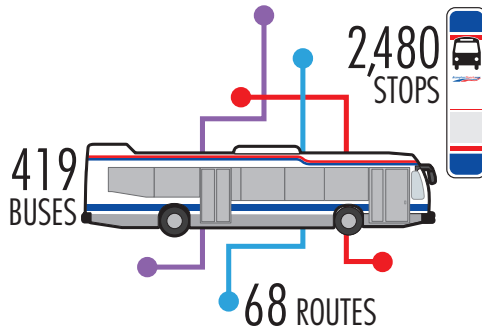
Money is actively invested and investment income helps pay for City operations

Sale of Brampton Hydro

- ✓ **Legacy Fund**
 - \$100 million balance has been maintained
 - Annual interest built into base budget to offset operating expenses
- ✓ **Community Investment Fund (CIF)**
 - Funds are used annually for internal borrowing
 - Loans are repaid from the operating budget
 - Internal loan repayments include interest
 - Annual interest built into base budget to offset operating expenses
- ✓ **Community Dividend Fund**
 - Used to fund projects of citywide benefit
 - Examples: Sheridan College, Rose Theatre, POA Courthouse
 - Closed in 2009

Did you know? Fact Sheets

DID YOU KNOW?



*statistics for 2016

FIRE AND EMERGENCY SERVICES

DID YOU KNOW?



18 FIRE VEHICLES



CALLS RESPONDED TO 22,944



16,843 CITIZENS TRAINED IN FIRE AND LIFE SAFETY



ALARMED FOR LIFE HOMES VISITED

513

PROVIDED 562 SMOKE ALARMS

396 CARBON MONOXIDE ALARMS



6,921 FIRE AND LIFE SAFETY EDUCATION CENTRE VISITORS



EMERGENCY MANAGEMENT OFFICE

CROSS ORGANIZATIONAL TRAINING

350+ PEOPLE

RESIDENTS PARTICIPATING IN EMERGENCY PREPAREDNESS CAMPAIGN



*statistics for 2016

RECREATION AND CULTURE

DID YOU KNOW?

OUTDOOR/INDOOR SPORTS FIELDS	233+
RECREATION FACILITIES	36
ICE PADS <small>(INCLUDES 1 FIGURE SKATING RINK AND 2 CURLING RINKS)</small>	18
SWIMMING POOLS	13
FITNESS CENTRES	7
OUTDOOR SKATING RINK	4
THEATRES	3
SENIORS CENTRES - LAWN BOWLING FACILITY	2
9 HOLE PUBLIC GOLF COURSE	1
SKI HILL	1

REGISTERED
PROGRAMS
22,334

REGISTRATIONS

PROGRAM **162,499**

FLOWER CITY SENIORS
RECREATION CENTRE **15,340**

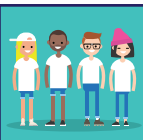
YOUTH SPORTS AFFILIATES
21 GROUPS **20,000** PARTICIPANTS

ADULT COMMUNITY
80 GROUPS



550 CITY-SUPPORTED
PERFORMING ARTS EVENTS

360,000 PEOPLE ATTENDED



17,500 PARTICIPANTS
IN CITY-FUNDED YOUTH
ARTS PROGRAM

TOP 3 REGISTRATIONS

SWIMMING  **59,233**

CAMPING  **36,094**

SKATING  **14,069**

SPORTS  **12,963**

*statistics for 2016

ROADS, TRAFFIC AND PARKS SERVICES

DID YOU KNOW?

ROADS AND SIDEWALKS MAINTAINED BY THE CITY

LANE OF ROADS 3,200 KM FULL MAINTENANCE
 SIDEWALKS AND MULTI-USE TRAILS 1,900 KM ALONG ROADS



MAINTENANCE WORK PERFORMED

■ SIDEWALKS	5.4 KM	LEVELLED
	13.8 KM	REMOVED AND REPLACED
■ CURBS	6.3 KM	REMOVED AND REPLACED
■ ROADS	62 KM	LANE MAINTAINED/RESURFACED
■ PATHWAYS/TRAILS	9 KM	MAINTAINED/RESURFACED

5,916 ROAD OCCUPANCY AND ACCESS PERMIT APPLICATIONS PROCESSED

2,178 SENIORS SNOW PROGRAM APPLICATIONS PROCESSED



PAVEMENT MARKINGS PLACED/RETRACED

PAVEMENT MARKINGS 1,785 KM
 ARROWS AND SYMBOLS 4,280
 LADDER BARS 11,075

(NOT CROSSINGS, THE ACTUAL INDIVIDUAL BARS)

*statistics for 2016



PARKS MAINTENANCE/FORESTRY MAINTAINS/INSPECTS/SUPPORTS

COMMUNITY GARDENS	4
CEMETERIES	26
BOULEVARD SHRUB BEDS	45 HECTARES
TRAILS SYSTEM	291 KM
INCLUDES 4,000 PATHWAY LIGHTS	
BOULEVARDS	350 HECTARES
PARKLAND	4,034 HECTARES
800 PARKS, 311 PLAYGROUNDS, 250 SPORTS FIELDS	
ANNUAL FLOWERBEDS	15,568 SQUARE METRES
PERENNIAL/SHRUB BEDS	78,616 SQUARE METRES
BOULEVARD STREET TREES	350,000+

WINTER
2015/16



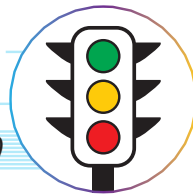
SNOW CLEARANCE

\$9,994,000 ROADS AND SIDEWALKS

\$429,100 PARKS
RECREATIONAL TRAIL, REC CENTRE
AND FIRE HALL PARKING LOTS

TRAFFIC SERVICES

CROSSING GUARDS	174
TRAFFIC SIGNALS	566
STREET LIGHTS	45,349
SERVICE REQUESTS	5,052



BRAMPTON LIBRARY

DID YOU KNOW?



6
BRANCHES



327,211
TIMES COMPUTERS USED



2,008,015
VISITS TO BRANCHES



4,387,158
FREE PRINT AND DIGITAL ITEMS BORROWED



235,200
REQUESTS FOR INFORMATION



9,566
CITIZENS ENROLLED IN 12,500 E-LEARNING COURSES



158,288
PEOPLE AT 5,318 FREE PROGRAMS AND WORKSHOPS



BRANCHES OPEN
7/DAYS/WEEK
BRAMPTON.CA OPEN 24/7

*STATISTICS FOR 2016

ENFORCEMENT AND BY-LAW SERVICES

DID YOU KNOW?

32,108

SERVICE REQUESTS PROCESSED

PROPERTY STANDARDS

10,118

SERVICE REQUESTS

ISSUES ENFORCED

1,251

LAWN MAINTENANCE

860

BASEMENT APARTMENTS

1,214

WASTE DISPOSAL

LICENSING

923

SERVICE REQUESTS PROCESSED

1,118

VEHICLE INSPECTIONS/LICENCES

2,127

DRIVER LICENCES ISSUED (TAXI, TOW TRUCKS ETC.)

BY-LAW ENFORCEMENT

21,125

SERVICE REQUESTS PROCESSED

20,000

ILLEGAL SIGNS REMOVED

\$3,056,198

IN PARKING TICKET FINES LEVIED



Glossary

Glossary

Assessment growth

The additional value of assessed properties (e.g. new properties) added to a municipality in a given year.

Budget – balanced

Where revenues plus other funding sources equal expenditures

Budget – base

The previous year's approved budget before any budget changes are reflected for current or future years.

Budget – capital

Forecasted funding and costs categorized by projects. Capital budgets include the cost of purchase, construction, major repair, replacement and renewal of assets. Capital budgets are long-term and reflect an investment in the future of the city.

Budget – operating

Forecasted revenues and costs to run the city for a one-year period (January-December). Operating budgets are for day-to-day expenses to keep the city's operations running. A municipality's operating budget must be balanced (i.e. projected revenues must equal projected costs).

Budget deficit

Occurs when actual costs exceed actual revenues. In the operating budget, the shortfall must be covered by a draw from reserves in order to maintain a "balanced budget". In the capital budget, approval must come from Council to increase funding for the project that has exceeded its budget.

Budget surplus

Occurs when actual revenues exceed actual costs. In the operating budget, remaining funds must be placed into reserves in order to maintain a "balanced budget". In the capital budget, remaining funds must be returned to the reserve(s) from which funding was obtained for the project.

Credit rating

A value assigned to the city by a credit rating agency that reflects the financial stability of the city's finances.

Debenture

A loan secured to cover long-term investment. For Brampton, debentures would be issued by the Region of Peel and are restricted for use on capital projects.

DC – Development Charges

Fees collected from developers, at the time a building permit is issued, to pay for infrastructure such as roads, transit, water and sewer infrastructure, community centres and fire and police facilities in new developments.

Debt – DC-supported

External debt secured for capital projects that will ultimately be paid back, including interest, through the collection of development charges from builders.

Debt – external

Debt secured from sources outside the city (i.e. not from internal city bank accounts).

Debt – internal

Debt used to fund capital projects secured from city reserves. Loans are paid back, with interest at the prevailing rate(s), to the reserve.

Debt – tax-supported

External debt secured for capital projects that will ultimately be paid back, including interest, through property taxes.

Depreciation

The cost that reflects the loss in value of the city's assets annually (wear and tear).

Funding – one-time

Funding that is not ongoing and does not form part of the "base budget". Can be used to fund one time or emergency costs. Cannot be used to fund ongoing expenses such as salaries. Examples include annual surplus funds or draws from reserves.

Funding – ongoing

Funding that is sustainable through an ongoing source (e.g. property taxes) and forms part of the "base budget". Used to fund ongoing expenses. Examples include property taxes, recurring revenues and permanent transfers from other levels of government.

Infrastructure maintenance deficit

The accumulated shortfall in savings for repair and replacement of city assets. The shortfall is calculated by taking depreciation costs of all assets and deducting the amount set aside for future repair and replacement of those assets.

Infrastructure levy

The portion of property taxes collected for the purpose of funding repair and replacement of city assets.

MPAC

Municipal Property Assessment Corporation. Its role is to accurately assess and classify all properties in Ontario. The assessments provided by MPAC are used to calculate the property taxes payable by property owners.

Reserves

Earmarked revenue that is not tied to any specific asset and is not required to be segregated. Reserves may be established for a predetermined purpose (e.g. General Rate Stabilization Reserve). Often referred to as “contingency” or “rainy day” funds.

Reserve Funds

Revenues which are earmarked, segregated and restricted to meet the purpose of the reserve fund. A reserve fund is established based on a statutory requirement or a defined financial commitment/liability payable in the future. There are two types: obligatory and discretionary.

Reserve Funds - Obligatory

Funds segregated, as mandated by statute (e.g. Development Charges) or as a result of a legal agreement (e.g. subdivision agreement). To be used solely for the purpose prescribed for them.

Reserve Funds - Discretionary

Reserve funds that are created by Council to earmark revenue to finance a future expenditure (e.g. hospital, university, road widening, facility construction).

Budget Quick Reference Guide



Appendix 7 - Glossary

ActiveAssist

ActiveAssist is a fee subsidy program designed to help low-income families and individuals in Brampton participate in Recreation programs.

Assessment growth

The additional value of assessed properties (e.g. new properties) added to a municipality in a given year.

Budget – balanced

Where revenues plus other funding sources equal expenditures.

Budget – base

The previous year's approved budget before any budget changes are reflected for current or future years.

Budget – capital

Forecasted funding and costs categorized by projects. Capital budgets include the cost of purchase, construction, major repair, replacement and renewal of assets. Capital budgets are long-term and reflect an investment in the future of the city.

Budget – operating

Forecasted revenues and costs to run the city for a one-year period (January-December). Operating budgets are for day-to-day expenses to keep the city's operations running. A

municipality's operating budget must be balanced (i.e. projected revenues must equal projected costs).

Budget deficit

Occurs when actual costs exceed actual revenues. In the operating budget, the shortfall must be covered by a draw from reserves in order to maintain a "balanced budget". In the capital budget, approval must come from Council to increase funding for the project that has exceeded its budget.

Budget surplus

Occurs when actual revenues exceed actual costs. In the operating budget, remaining funds must be placed into reserves in order to maintain a "balanced budget". In the capital budget, remaining funds must be returned to the reserve(s) from which funding was obtained for the project.

Cloud Computing

The practice of using a network of remote servers hosted on the Internet to store, manage, and process data, rather than a local server or a personal computer.

Credit rating

A value assigned to the city by a credit agency that reflects the financial stability of the city's finances.

Appendix 7 - Glossary

Debenture

A loan secured to cover long-term investment. For Brampton, debentures would be issued by the Region of Peel and are restricted for use on capital projects.

Debt – DC-supported

External debt secured for capital projects that will ultimately be paid back, including interest, through the collection of development charges from builders.

Debt – external

Debt secured from sources outside the city (i.e. not from internal city bank accounts).

Debt – internal

Debt used to fund capital projects secured from city reserves. Loans are paid back, with interest at the prevailing rate(s), to the reserve.

Debt – tax-supported

External debt secured for capital projects that will ultimately be paid back, including interest, through property taxes.

Depreciation

The cost that reflects the loss in value of the city's assets annually (wear and tear).

Development Charges (DC)

Fees collected from developers, at the time a building permit is issued, to pay for infrastructure such as roads, transit, water and sewer infrastructure, community centres and fire and police facilities in new developments.

Engagement

Engagement measures how much and how often others interact with the City.

Feasibility Studies

An assessment of the practicality of a proposed plan or method.

Followers

Someone who subscribes to receive updates via Twitter, Facebook etc.

Funding – one-time

Funding that is not ongoing and does not form part of the “base budget”. Can be used to fund one time or emergency costs. Cannot be used to fund ongoing expenses such as salaries. Examples include annual surplus funds or draws from reserves.

Appendix 7 - Glossary

Funding – ongoing

Funding that is sustainable through an ongoing source (e.g. property taxes) and forms part of the “base budget”. Used to fund ongoing expenses. Examples include property taxes, recurring revenues and permanent transfers from other levels of government.

Infrastructure deficit

The accumulated shortfall in savings for repair and replacement of city assets.

Infrastructure levy

The portion of property taxes collected for the purpose of funding repair and replacement of city assets.

Internet of Things (IoT)

The Internet of Things (IoT) refers to the growing network of technology and devices that communicate over the internet.

Jumpstart

Canadian Tire Jumpstart Charities is a registered charity dedicated to removing financial barriers so children across Canada have the opportunity to get off the sidelines and get into the game. Jumpstart’s core purpose is to enrich the lives of children (from 4 to 18) in need through sports and physical

activity. They assist with the costs associated with registration, equipment and/or transportation.

MPAC

Municipal Property Assessment Corporation. Its role is to accurately assess and classify all properties in Ontario. The assessments provided by MPAC are used to calculate the property taxes payable by property owners.

Pain Points

A problem or need a business or company aims to solve.

Record of Site condition

A record of site condition (RSC) summarizes the environmental condition of a property, as of a certification date, based on the completion of one or more environmental site assessments (ESAs) conducted or supervised by a qualified person (QP) (some aspects of an ESA must be conducted by the QP and may not be delegated).

Reserves

Earmarked revenue that is not tied to any specific asset and is not required to be segregated. Reserves may be established for a predetermined purpose (e.g. General Rate Stabilization Reserve). Often referred to as “contingency” or “rainy day” funds.

Appendix 7 - Glossary

Reserve Funds

Revenues which are earmarked, segregated and restricted to meet the purpose of the reserve fund. A reserve fund is established based on a statutory requirement or a defined financial commitment/liability payable in the future. There are two types: obligatory and discretionary.

Reserve Funds - Obligatory

Funds segregated, as mandated by statute (e.g. Development Charges) or as a result of a legal agreement (e.g. subdivision agreement). To be used solely for the purpose prescribed for them.

Reserve Funds - Discretionary

Reserve funds that are created by Council to earmark revenue to finance a future expenditure (e.g. hospital, university, road widening, facility construction).

Smart City

A smart city is an urban development vision to integrate multiple information and communication technology (ICT) and Internet of Things (IoT) solutions in a secure fashion to manage a city's assets – the city's assets include, but are not limited to, local departments' information systems, schools, libraries, transportation systems, hospitals, power plants, water supply networks, waste management, law enforcement, and other community services.

Appendix 7 - Acronyms

ACC – Architectural Control Compliance	BRIMS – Brampton Records and Information Management System
AIM – Accessible Interactive Maps	BRT – Bus Rapid Transit
AMANDA – Building Permit Tracking System	CAMP – Corporate Asset Management Plan
AMPS – Administrative Monetary Penalty System	CAO – Chief Administrative Officer
ATU – Amalgamated Transit Unit	CAS – Council and Administrative Services
AVL – Automated Vehicle Locator	CCTV – Closed Circuit Television
BAS – Building Automation Systems	CERV – Community Emergency Response Volunteer
BCA – Building Condition Assessment	CIL – Cash In Lieu
BEC – Brampton Entrepreneur Centre	CIP – Community Improvement Plan
BEMO – Brampton Emergency Management Office	Class EA – Class Environmental Assessment
BEPAC – Brampton Environmental Planning Advisory Committee	CLT - Corporate Leadership Team
BFES – Brampton Fire and Emergency Services	COB – City of Brampton
BFIP – Bicycle Facility Implementation Plan	CofA – Committee of Adjustment
BILD – Building Industry and Land Development Association	COO – Chief Operating Officer
BL – Brampton Library	CPI – Consumer Price Index
BPL – Brampton Public Library	CSO – Corporate Services Office
BPFFA – Brampton Professional Fire Fighters Association	CSP – Customer Service Portal

Appendix 7 - Acronyms

CUPE – Canadian Union of Public Employees

CVC – Credit Valley Conservation Authority

DC – Development Charge

DECRS – Downtown Etobicoke Creek Revitalization Study

DES – Data Encryption Security

DDGs – Development Design Guidelines

DPS – Development Permit System

DTIMS – Deighton Total Infrastructure Management System

EA – Environmental Assessment

EAB – Emerald Ash Borer

EMP – Environmental Master Plan

ERP – Enterprise Resource Planning

FCCC – Flower City Community Campus

FOI – Freedom of Information

FSEO – Festivals and Special Events Office

GEA – Ontario's Green Energy Act

GFOA – Government Finance Officers Association

GIS – Geographic Information System

GOC – Games Organizing Committee

GPS – Geographical Positioning System

GRS – General Rate Stabilization

GTA – Greater Toronto Area

GTHA – Greater Toronto and Hamilton Area

HLRT – Hurontario Light Rail Transit

HR – Human Resources

IAQ – Indoor Air Quality

ICI – Institutional Commercial Industrial

ILS – Integrated Library System

IMET – Inter Municipal Enforcement Team

IMS – Infrastructure Management System

IoT – Internet of Things

ISO – International Standards Organization

IT – Information Technology

ITS – Intelligent Transportation Systems

Appendix 7 - Acronyms

ITSM – Information Technology Service Management

IWMS – Integrated Workplace Management System

JFCC – Joint Fire Communications Centre

KPIs – Key Performance Indicators

LCD – Liquid Crystal Display

LEED – Leadership in Energy and Environmental Design

LED – Light Emitting Diode

LID – Low Impact Design

LRAP – Licensing Renewal Analysis Project

LRAP – Licensing Review Automation Process

LRT – Light Rapid Transit

MAA – Municipal Access Agreement

MAG – Ministry of Attorney General

MAS – Management Advisory Services

MFIPPA – Municipal Freedom of Information and Protection of Privacy Act

MMS – Minimum Maintenance Standards

MNR – Ministry of Natural Resources and Forestry

MPAC – Municipal Property Assessment Corporation

MPI – Municipal Price Index

MPMP – Municipal Performance Management Program

OBC – Ontario Building Code

OCA – Office of the Central Area

OCE – Ontario Centres of Excellence

OCE – Office of Community Engagement

OMB – Ontario Municipal Board

OP – Official Plan

OPA – Official Plan Amendment

OPPI – Ontario Professional Planners Institute

PLANTRAK – Development Tracking System

PM – Project Manager

POA – Provincial Offences Act

PSAB – Public Sector Accounting Board

ROP – Region of Peel

ROW – Right of Way

Appendix 7 - Acronyms

SME – Small / Medium Enterprises

SOGR – State of Good Repair

SOP – Standard Operating Procedure

SP – Secondary Plan

SWM – Storm Water Management

TCA – Tangible Capital Asset Reporting

TDM – Travel Demand Management

TLMS – Talent Learning Management System

TMS – Talent Management System

ToR – Terms of Reference

TRCA – Toronto and Regional Conservation Authority

TSSA – Technical Standards & Safety Authority

TMP – Transportation Master Plan

WHO – World Health Organization

WSIB – Workplace Safety and Insurance Board

2018-2020 Operating and Capital Budgets

Budget Committee Presentation

**Presented to Budget Committee
November 27, 2017**

Overview

The Journey

Teamwork and Organizational Transformation

Community Engagement

Community Transformation

Value for Citizens

2018-2020 Budget

Budget Context

Value for Citizens

Operating Overview

Capital Overview

2018 Residential Tax Bill

2018 Property Tax Impact

Teamwork and Organizational Transformation



Community Engagement



Community Transformation

future**ready**
BRAMPTON

Teamwork and Organizational Transformation

Transformation resulted in doing **more with less**

- Direct cost **reduction** to the bottom line
- Improved and **modernized** processes

Cost Improvements	2017	2018 & beyond
Cost reduction	\$3.8M	\$4.6M
Cost avoidance	\$4.5M	\$7.8M
Continuous improvement	\$0.8M	\$1.6M
Total	\$9.1M	\$14.0M

Concerted, **cohesive** budget planning with unprecedented level of **teamwork** across the corporation.

Community Engagement – All Year Round



Listening to Our Community: Key Campaigns



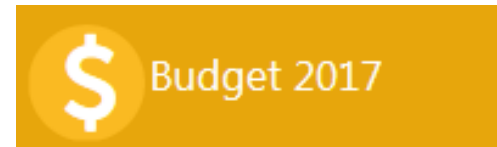
Citizen Satisfaction Survey



Youth Survey



Previous Budget Engagements



Industry surveys



Common Themes from Engagement



Transit



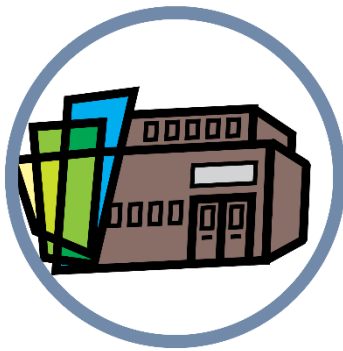
Fire services



Recreation



Green spaces



Infrastructure



University



**Community
Planning**

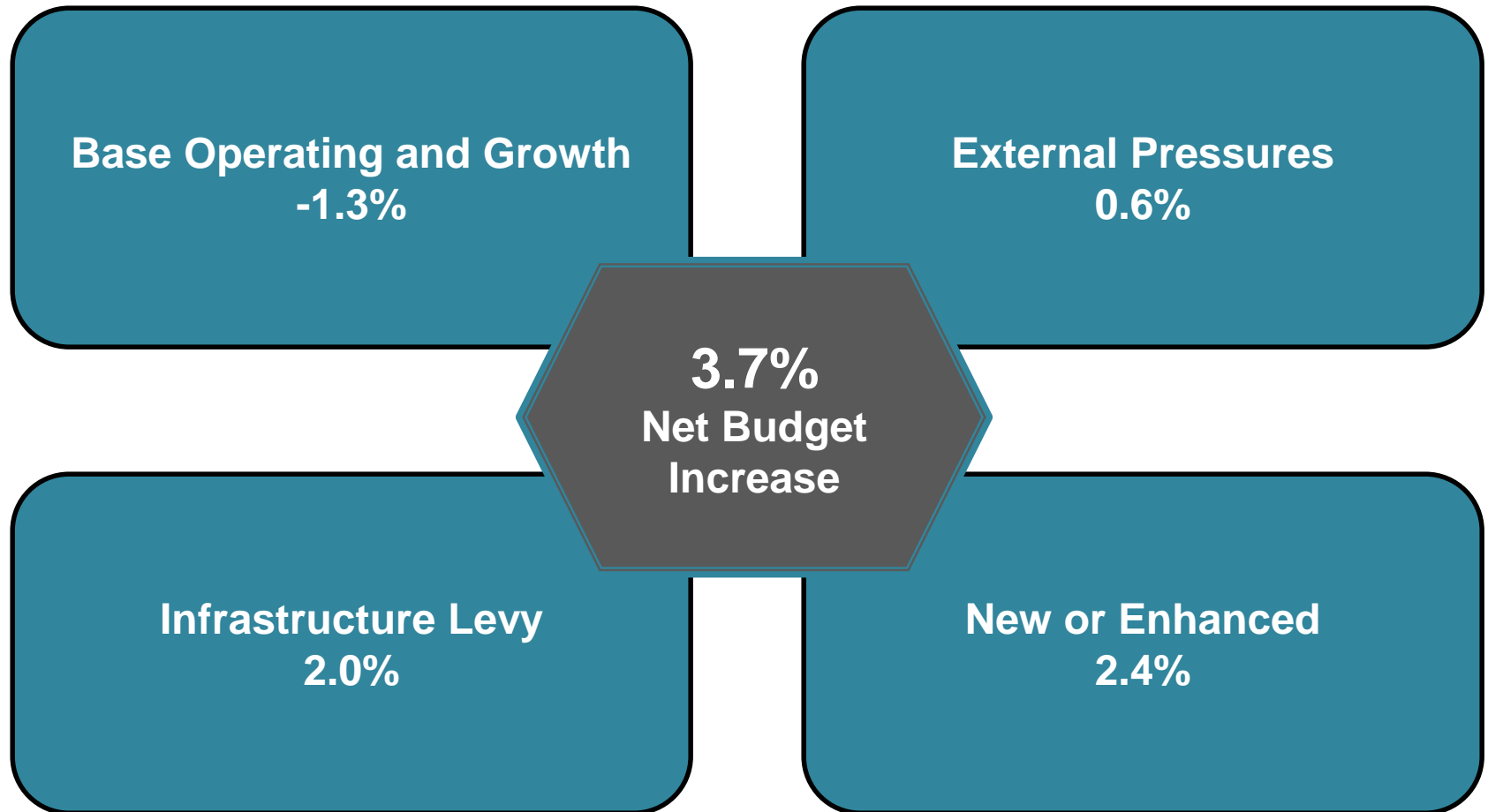


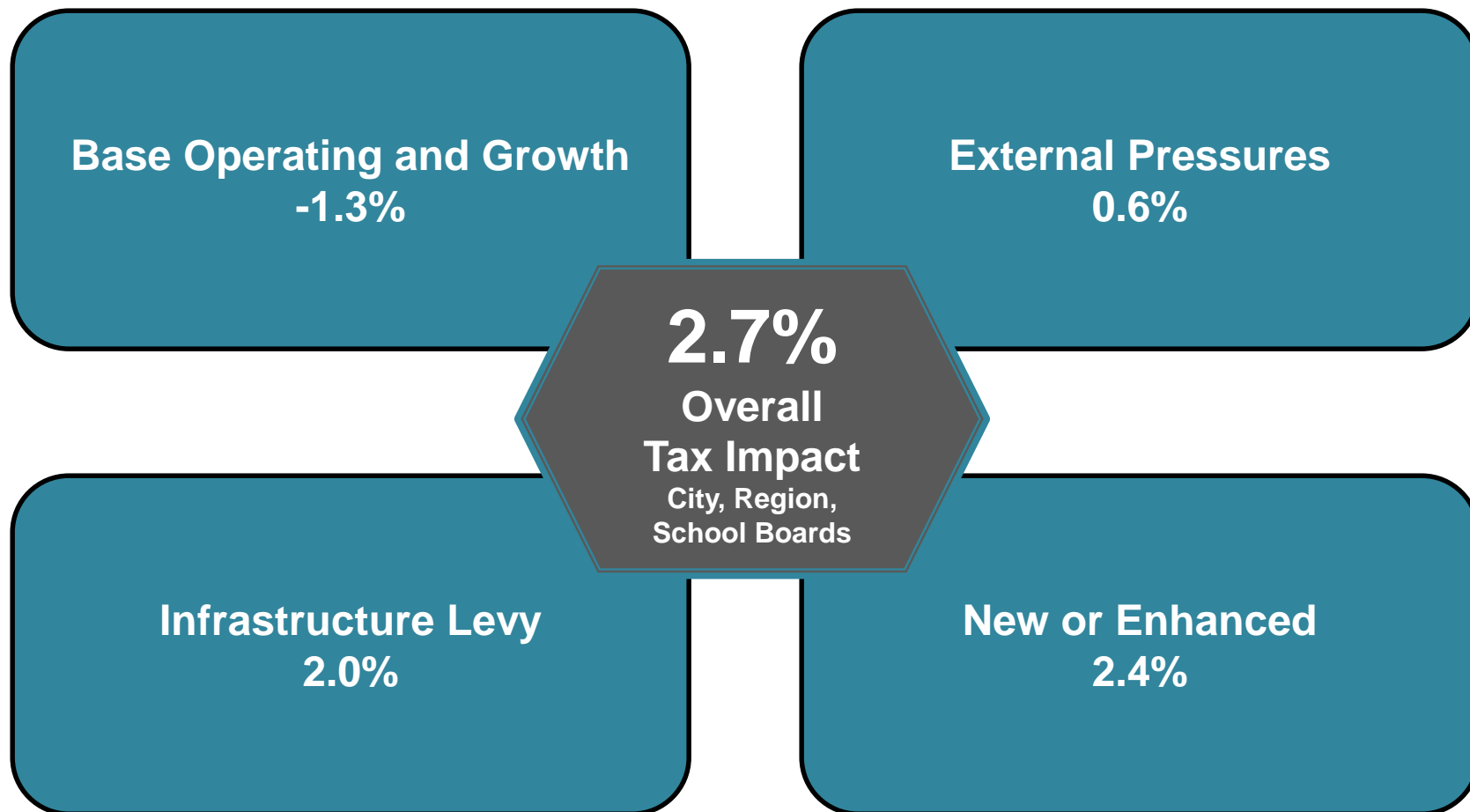
Health

Leveraging teamwork and community engagement for community transformation.

How will we deliver that in 2018-2020 Budget?

- Continued commitment to **infrastructure and core services**
- More **responsive** business approach
- **Stronger service** culture
- Investment in **Strategic Plan priorities** – build on the **momentum**



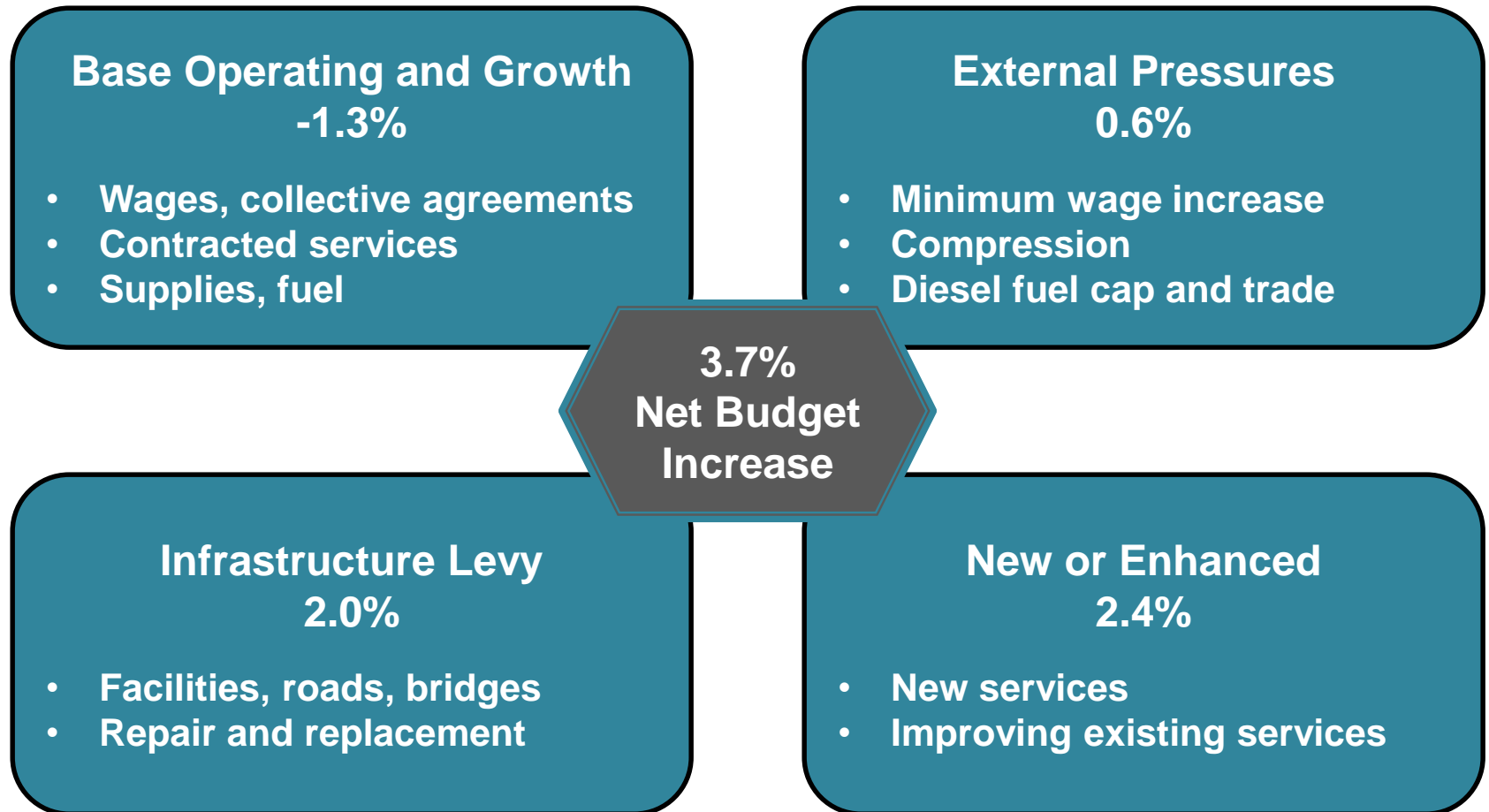


2018-2020 Budget Overview

Supporting **transit growth**, strengthening **fire response**, keeping **recreational opportunities** up to date, investing in a new **university** and **reimagining downtown** public spaces to maintain momentum on building a **future ready Brampton.**

Budget Context





Base Operating and Growth

Base Operating and Growth

-1.3%

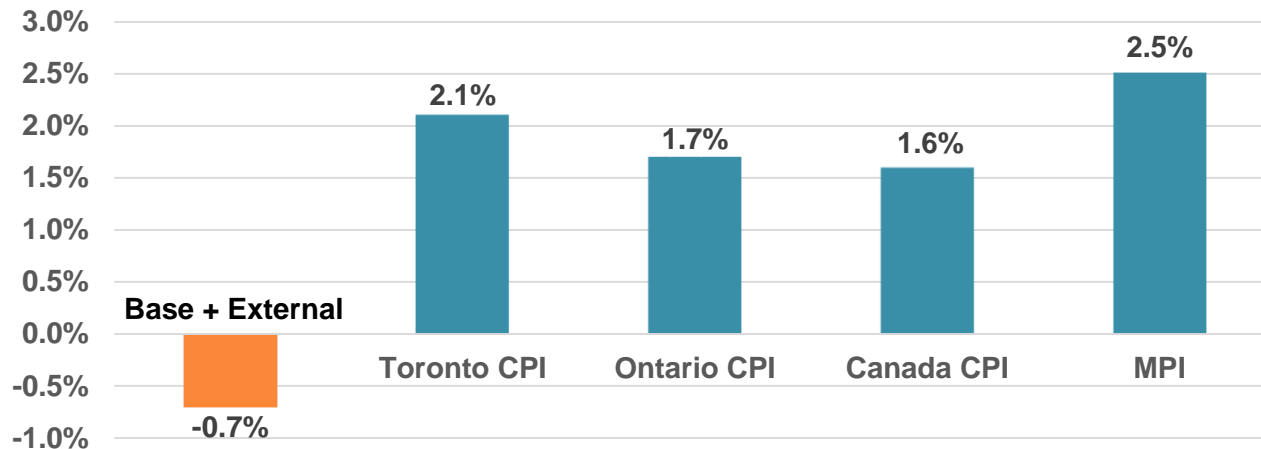
- Wages, collective agreements
- Contracted services
- Supplies, fuel

-0.7%

External Pressures

0.6%

- Minimum wage increase
- Compression
- Diesel fuel cap and trade



Infrastructure Levy



Infrastructure Levy: 2.0%

- Total asset replacement cost = \$5.3B (excluding land)
- Maintain existing assets
- Leverage federal and provincial funding

Infrastructure Needs and Funding

Needs over next 10 years (2017-2026)	\$1.8 B
Available Funds (including 2% levy)	\$1.2 B
Shortfall (infrastructure gap)	\$0.6 B

LTFMP recommends 5% per year for 10 years

- Minimum recommended annual levy increase (2%) will stabilize the infrastructure gap over the next 10 years
- Infrastructure maintenance needs were prioritized, resulting in deferral of projects
- An additional 1% annually levy increase over 10 years would mean **over \$200 million** extra to invest in projects

Infrastructure Levy



Additional 1% = \$200 million (over 10 years) would improve sustainability of City assets

- Facilities, community centres, other buildings
- Parks, pathways, playgrounds
- Roads, street lighting, traffic systems
- Buses and transit terminals
- Libraries and other meeting places



New or Enhanced

Includes **new services** and **improvements** to existing services

New or Enhanced	
Züm Service Increase	1.0%
Fire Full Response Enhancement	0.4%
Fire Headquarters and Training Facility	0.7%
Secondary Unit Task Force	0.1%
BramWest Interim Library Branch	0.0%
Total New or Enhanced	2.4%

New or Enhanced: Züm Service

Improving Your Ride – Highlights

- Increasing our fleet of transit buses
 - Add 34 new Züm buses to expand bus rapid transit and provide connections to regional transit services such as Malton GO Station near Pearson Airport
- ❖ Transit ridership has increased at an unprecedented rate:
 - 88% increase since 2009
 - 17% year over year (2017 vs 2016)



New or Enhanced Service	%
Züm Service Increase	1.0

New or Enhanced: Fire



Your Safety is Top Priority – Highlights

- Add new fire trucks and firefighters to provide full response over three years
- Build a fully centralized fire campus which will include space for:
 - A fire station
 - A training facility
 - An emergency operations centre
 - A new headquarters

New or Enhanced Service	%
Fire Full Response Enhancement	0.4
Fire Headquarters and Training Facility	0.7

New or Enhanced: Secondary Unit Task Force

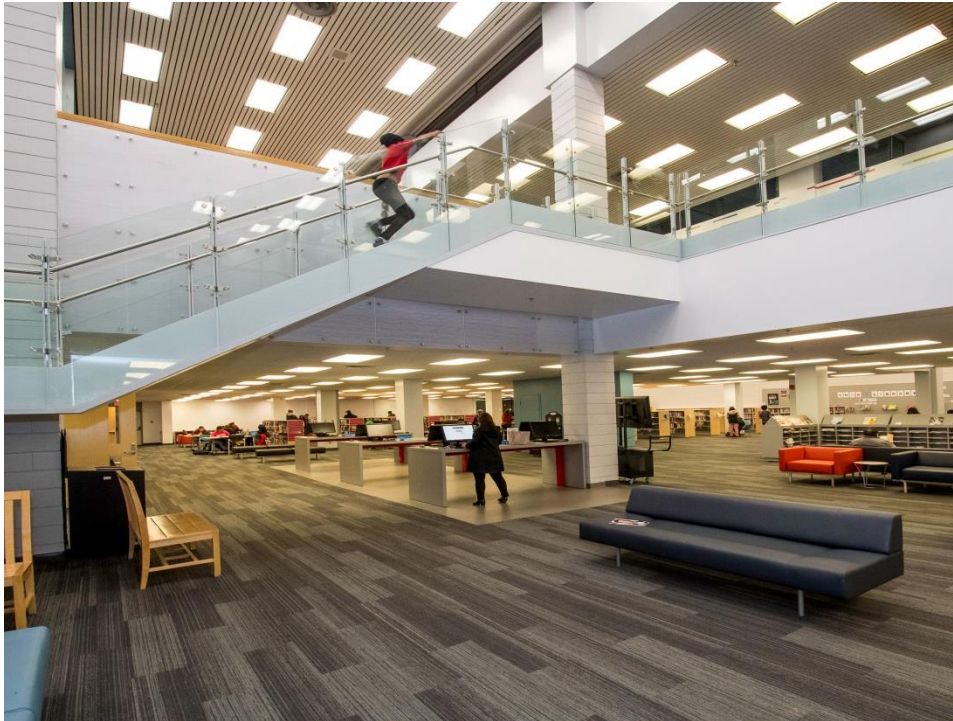
Secondary Unit Task Force – Highlights

- Focus on illegal second unit housing, lodging houses, and group homes
- Utilize advanced and innovative investigative strategies to combat the proliferation of illegal units in housing within the City of Brampton
- ❖ It is expected that the number of illegal units will substantially increase with the anticipation of a university and population growth



New or Enhanced Service	%
Secondary Unit Task Force	0.1

New or Enhanced: Interim Library Branch



Interim Library – Highlights

- The development of a new BramWest (Embleton) interim location is in anticipation of the City of Brampton combined facility community centre
- This service expansion is in support of the Brampton Library strategic plan where there are flexible service points servicing a rapidly growing city

New or Enhanced Service	%
BramWest Interim Branch (2018 and 2019)	0.02

Operating Overview

CATEGORY	Proposed Budget Variances		
	2018	2019	2020
Base Operating and Growth	(3,094)	1,856	6,889
Infrastructure Levy	8,961	9,112	9,424
New or Enhanced Services	10,667	13,652	5,537
PROPERTY TAX LEVY INCREASE	\$ 16,534	\$ 24,619	\$ 21,850
Budget Increase %	3.7%	5.4%	4.6%

2018 Operating Budget = \$678M

1% of City property tax levy = \$4.5M

Operating Overview: Full Accrual Accounting

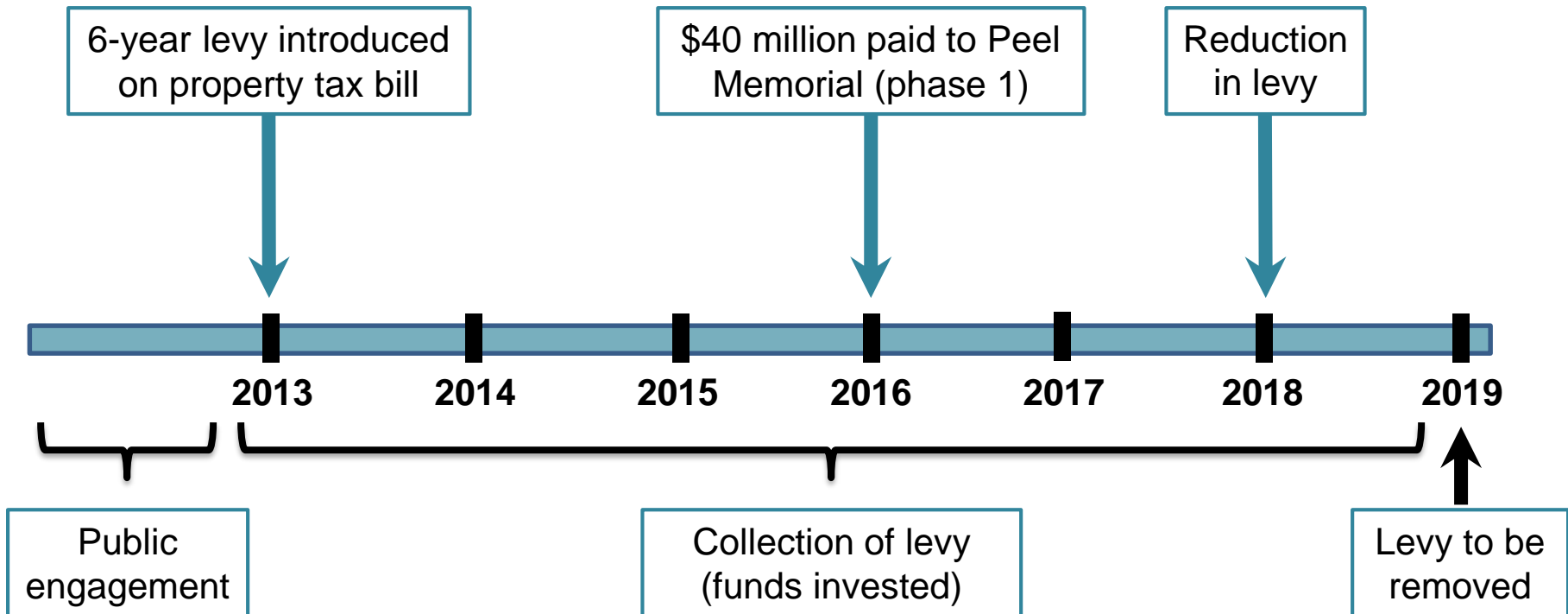
Property Tax Related Expenditure Budget	\$677,985
Less:	
Contributions to Reserve Funds	76,151
Add:	
Amortization (Depreciation Expense)	129,459
Project Expenses that are Operating in Nature	40,686
Post Employment and Other Liabilities	4,600
Full Accrual Expenditure Budget	776,579

Property Tax Related Revenue Budget	677,985
Less:	
Contributions from Reserve Funds	34,196
Add:	
Recognized Development Charges, Grants & Subsidies	164,113
Developer Contributed Assets	44,215
Interest Earned on Reserves	11,477
Full Accrual Revenue Budget	863,594

Net Surplus / (Deficit)	\$87,016
--------------------------------	-----------------

Hospital Levy

Peel Memorial Centre for Integrated Health and Wellness
\$60 million collected over six years



Capital Overview

(\$000s)	Proposed Budget			
	2018	2019	2020	TOTAL
Public Works & Engineering	107,901	148,342	153,998	410,241
Community Services	95,184	132,301	52,335	279,820
Transit	32,133	40,823	41,603	114,559
Corporate Services	13,137	8,097	9,216	30,450
Fire & Emergency Services	5,875	6,036	3,241	15,152
Planning & Development Services	2,897	1,062	1,062	5,021
Other	1,126	1,801	1,263	4,190
Totals	\$ 258,253	\$ 338,462	\$ 262,718	\$ 859,433



Your Safety is Top Priority – Highlights

- Add new and replacement fire trucks
- Add new and replacement other fire vehicles, firefighting and dispatch equipment
- Continue to invest in fire prevention and fire training
- Build a fully centralized fire campus which will include space for:
 - A fire station
 - A training facility
 - An emergency operations centre
 - A new headquarters

Capital Funding Sources

Development Charges – \$5.2 million

Tax Based - \$20.6 million

Internal Debt - \$1.8 million

External Debt - \$42 million

Improving Your Ride – Highlights

- Increasing our fleet of transit buses by 16% over three years
 - Add 31 new buses to provide conventional transit service in growth areas
 - Add 34 new Züm buses to expand bus rapid transit and provide connections to regional transit services such as Malton GO Station near Pearson Airport
- Continue to invest in existing fleet through refurbishment and replacement as required



Capital Funding Sources

Tax Based - \$12.2 million
Internal Debt - \$18.7 million
Grants - \$83.7 million



Better Education – Highlights

- A transformative project, benefiting the entire community
- City is contributing up to \$50 million over 10 years for a post-secondary facility
- City will invest up to \$100 million for a joint-use centre for education, innovation and collaboration (CEIC) that will:
 - Provide a new flagship central library, entrepreneurial and cultural space
 - Reflect Brampton's commitment to lifelong learning and innovation

Funding Source (University)

Legacy Fund draw - \$50 million

Capital Funding Source (CEIC)

External Debt - \$100 million

Based on significant student enrollment, could generate:

- A **construction impact** of 2,530 new jobs
- An **ongoing** impact of 1,875 jobs
- Annual student and visitor **spending** of \$33 million

Lively Community Spaces – Highlights

- A reimagined downtown to create an integrated open space and an exciting venue for gatherings, events and festivals
- Create a new streetscape that will bring pedestrians and cyclists together in a safe and a sustainable manner
- Invest \$30 million to complete the Downtown Reimagined project



Capital Funding Source
External Debt - \$31.4 million



A More Active Brampton – Highlights

- Continue to invest in new programming and ensure recreations centres remain vibrant community hubs
- Launch STEM (Engineering and Robotic) recreation programs for ages 3 to 14
- Expand and improve community centres in the Bramalea area
- Implement new program registration software to improve functionality and ease of use for staff and the public

Capital Funding Sources

Development Charges – \$40.6 million

Tax Based - \$24.5 million

Cash-in-Lieu of Parkland - \$6.9 million

Capital Overview: Debt Financing

2018 Debt and Borrowing

(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$7,466	\$1,620
	Fire Growth Vehicles	5	2.55%	900	195
Sub-Total				8,366	1,815
External Debt - Tax Supported	Centre for Education, Innovation and Collaboration	25	3.61%	\$20,000	\$1,365
	Fire and Emergency Services Campus	25	3.61%	42,000	2,860
Sub-Total				62,000	4,225
2018 Total				\$70,366	\$6,040

Capital Overview: Debt Financing

2019 Debt and Borrowing

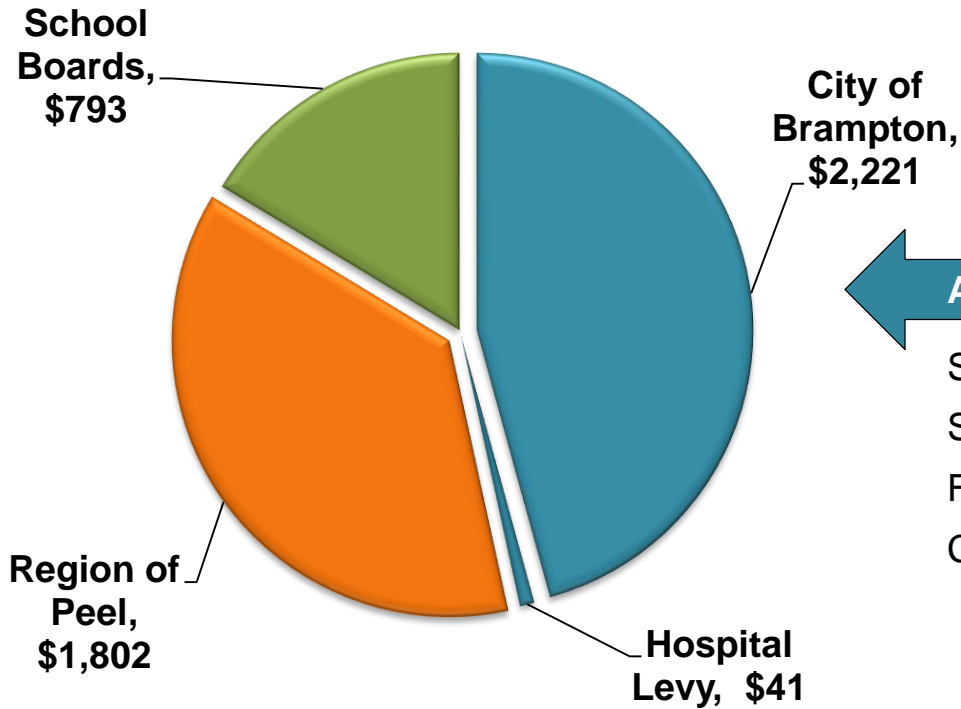
(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$4,666	\$1,010
	Fire Growth Vehicles	5	2.55%	900	195
Sub-Total				5,566	1,205
External Debt - Tax Supported	Centre for Education, Innovation and Collaboration	25	3.61%	\$80,000	\$5,445
	Downtown Improvements	25	3.61%	31,400	2,027
	Riverwalk	25	3.61%	700	50
Sub-Total				112,100	7,522
2018 Total				\$117,666	\$8,727

Capital Overview: Debt Financing

2020 Debt and Borrowing

(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
Internal Debt - Tax Supported	Bus Purchases	5	2.55%	\$6,534	\$1,420
Sub-Total				6,534	1,420
External Debt - Tax Supported	Riverwalk	25	3.61%	\$1,000	\$70
Sub-Total				1,000	70
2018 Total				\$7,534	\$1,490

2018 Residential Tax Bill

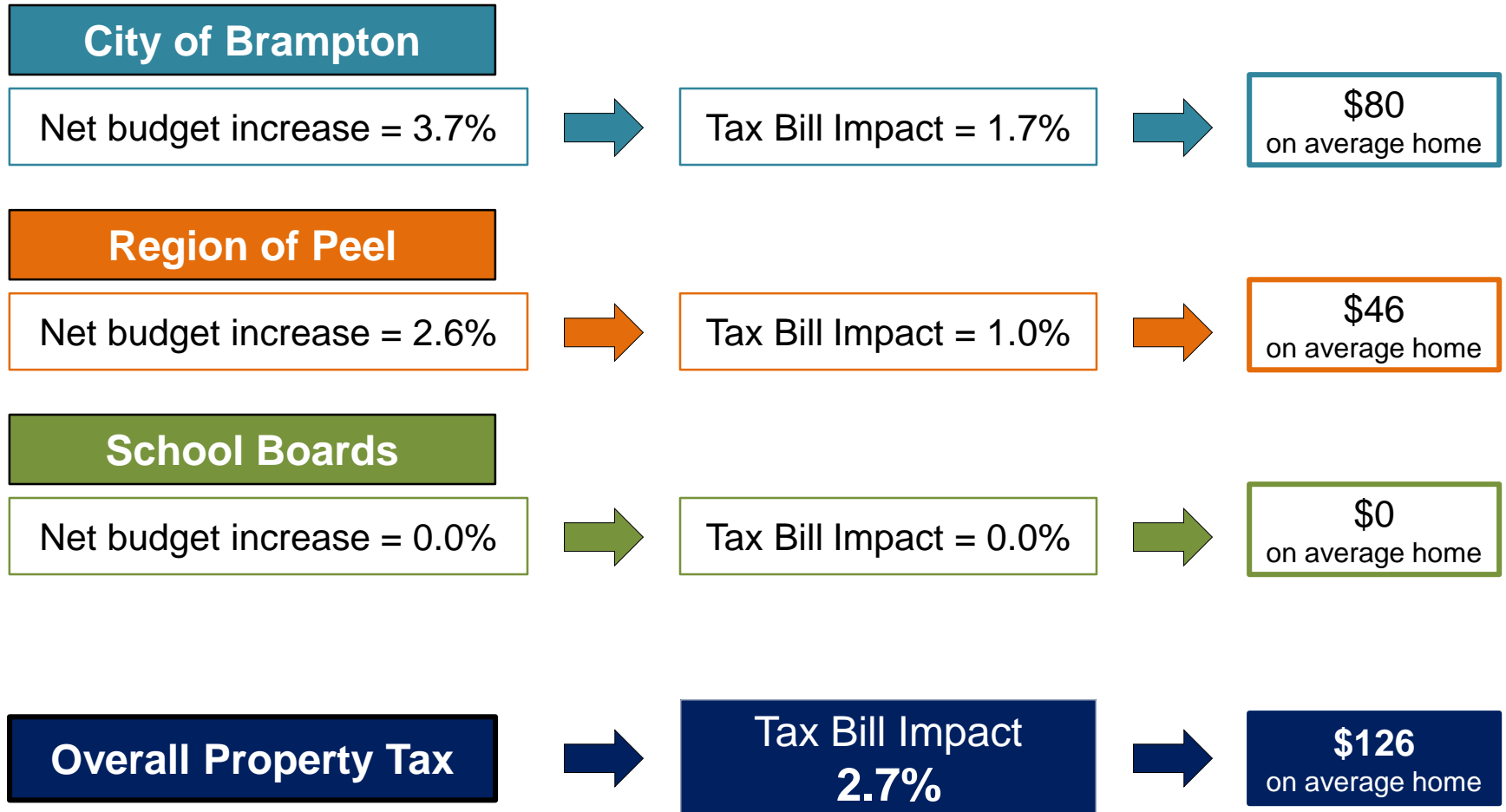


Typical Residential Tax Bills

Average Residential (\$471,000)		\$4,857
Single Family Detached (\$538,900)		\$5,558
Semi Detached (\$392,900)		\$4,052
Freehold Townhouse (\$375,900)		\$3,876
Condominium (\$255,300)		\$2,633


*Based on 2018 Average Home Assessment of \$471,000
Overall Total Increase = \$27 per \$100,000 assessed value

2018 Property Tax Impact



* Based on 2018 Average Home Assessment of \$471,000

2018 Property Tax Impact



FLOWER CITY
BRAMPTON, CA

Brampton Taxes
2 Wellington Street West
Brampton ON L6Y 4R2
www.brampton.ca
Tel.: 905-874-2200
Fax: 905-874-2296

Tax Bill

Final

Billing Date: 0000-00-00
Customer No: 00000000

Tax Roll No: 00-00-0-000-00000-0000
Location: 1200 Anywhere Street
Legal Descr: PL F00 LT000
Agent:
Mortgage No: Agent No:

John Doe
1200 Anywhere Street
Brampton

Assessment		City Levy		Region Levy		Education Levy	
Tax Class	Assessment	Rate (%)	Amount	Rate (%)	Amount	Rate (%)	Amount
RT	443,000	% 0.492330	2,181.02	% 0.396521	1,756.59	% 0.179000	792.97
Totals	\$443,000	City	\$2,181.02	Region	\$1,756.59	City	\$792.97

\$49.00 of the CITY PORTION OF YOUR TAXES contributes to fund Peel Memorial Health and Wellness Centre.

Special Charges/Credits

Account Summary (As of June 06, 2017)

Summary	
Final Levies	\$4,730.58
Final Taxes	\$4,730.58
Less Interim Billing	2,299.00
Total Amount Due	\$2,431.58

Future Due	2,431.58	
Account Balance	2,431.58	

Accounts with insufficient funds will be charged a fee. Penalty / Interest is applied to overdue taxes at a rate of 1.25% on the day after the due date and on the first day of each month until paid.

Consider one of our convenient Pre-Authorized Payment plans with several withdrawal options available. Please contact our office for further information.

Summary	
Final Levies	\$4,730.58
Final Taxes	\$4,730.58
Less Interim Billing	2,299.00
Total Amount Due	\$2,431.58

Instalment Due Dates	
Due Date	Amount
1st Instalment	811.58
2nd Instalment	810.00
3rd Instalment	810.00

2.7%

Overall
Tax Impact
City, Region,
School Boards