November 4, 2015

Regular Meeting – 9:30 a.m.
Council Chambers – 4th Floor – City Hall

Closed Session (See Item S) – Following Regular Business
Council Committee Room – 4th Floor
(Under Section 239 of the Municipal Act, SO, 2001)

Members:
Regional Councillor G. Gibson – Wards 1 and 5 (Chair)
Regional Councillor E. Moore – Wards 1 and 5
(Vice-Chair, Service Brampton and Facilities)
Regional Councillor M. Palleschi – Wards 2 and 6
(Vice-Chair, Fire Services)
Regional Councillor M. Medeiros – Wards 3 and 4
Regional Councillor G. Miles – Wards 7 and 8
Regional Councillor J. Sprovieri – Wards 9 and 10
(Vice-Chair, Transit Services)
City Councillor D. Whillans – Wards 2 and 6
City Councillor J. Bowman – Wards 3 and 4
City Councillor P. Fortini – Wards 7 and 8
City Councillor G. Dhillon – Wards 9 and 10
(Vice-Chair, Recreation and Culture)

For inquiries about this agenda, or to make arrangements for accessibility accommodations for persons attending (some advance notice may be required), please contact: Chandra Urquhart, Legislative Coordinator. Telephone 905.874.2114, TTY 905.874.2130, cityclerksoffice@brampton.ca

Note: Some meeting information may also be available in alternate formats, upon request.
Note: Please ensure all cell phones, personal digital assistants (PDAs) and other electronic devices are turned off or placed on non-audible mode during the meeting.

A. **Approval of Agenda**

B. **Declarations of Interest under the Municipal Conflict of Interest Act**

C. **Consent**

* The following items listed with an asterisk (*) are considered to be routine and non-controversial by the Committee and will be approved at this time. There will be no separate discussion of any of these items unless a Committee Member requests it, in which case the item will not be consented to and will be considered in the normal sequence of the agenda.

   (nil)

D. **Announcements**

E. **Delegations**

F. **Staff Presentations**

   F 1. Presentation by Randy Rason, Director, Building Design and Construction, Public Services, re: **Services Provided by Building Design and Construction Division** (File DB.x).

      Note: This item will be distributed at the meeting.

G. **Recreation and Culture**

   *(Vice-Chair – City Councillor Dhillon)*

   G 1. Report from Erica McDonald, Supervisor, Public Services dated August 28, 2015, re: **Ice Allocation and Scheduling Changes Overview** (File JB.c).

      **Recommendation**

H. **Fire Services**

   *(Vice Chair – Regional Councillor Palleschi)*
I. Transit Services  
(Vice Chair – Regional Councillor Sprovieri)

J. Service Brampton and Facilities  
(Vice Chair – Regional Councillor Moore)

K. Minutes

K 1. Minutes – Brampton Sports Hall of Fame Committee – October 1, 2015  
(Council Representatives: City Councillors Bowman, Dhillon and Whillans)

L. Other/New Business


Recommendation

M. Referred Matters

Note: In accordance with the Procedure By-law, the Referred Matters List will be published quarterly on a meeting agenda for Committee’s reference and consideration. A copy of the current Referred Matters List for this Committee is publicly available on the City’s website.

N. Deferred Matters

O. Notices of Motion

P. Correspondence

Q. Councillors’ Question Period

R. Public Question Period

15 Minute Limit (regarding any decision made at this meeting)
S. **Closed Session**

S 1. Report from Ann Pritchard, Manager, Realty Services, Public Services, dated October 5, 2015, re: **Authority to Execute Lease Agreement for Retail Space in City Hall, Ward 3** – A proposed or pending acquisition or disposition of land by the municipality or local board.

Note: A separate package regarding this agenda item is distributed to Members of Council and senior staff only.

T. **Adjournment**

Next Regular Meeting: Wednesday, November 18, 2015 – 9:30 a.m.
Overview:

- After a year-long review and extensive benchmarking of 28 municipalities, City of Brampton staff introduced four changes to ice time allocation, scheduling and definition as of the 2015-16 ice season. The changes include: restricting all uses between 6:00 to 9:00 p.m. on weeknights to youth programming and youth group rentals; defining the start times at all pads at all arena facilities; defining the ice hour to be consistently a 50 minute rental period with a 10 minute flood; and, the gradual elimination of the practice of customized start and end times for certain youth ice groups.

- A recent review of the City’s ice allocation demands and practices revealed that there is insufficient weekday prime time ice available to meet the needs of youth programming and youth ice sport rentals. According to the existing Council approved Community Group Affiliation Policy (2010), City run programs and affiliated youth groups are the Priority 1 and 2 clients for ice time allocation. The same review identified that a disproportionate amount of early weekday prime time ice is allocated to adult league and shinny/casual rental clients.

- A two year phase-in program designed to gradually remove adult ice rentals from the 6:00 to 9:00 p.m. weeknight time slots was initiated in the 2015-16 ice season and was communicated to adult permit holders in May 2015.

- The introduction of standardized start times on ice pads (on the hour or quarter hour) in combination with a consistent definition of what is included in a one hour ice rental, will end the practice of inconsistent service (some clients receive 10 minutes more ice time for the same fee as those renting 50 minutes of ice) and will end the inefficient practice of manually scheduling ice resurfacing which has resulted in overlapping bookings and inconsistent customer service.

- The practice of user-defined customized start and stop times of ice rental times is unique to Brampton and presents a host of issues for staff to manage. It is difficult and time-consuming to administer, adjustments almost always result in mistakes and the resulting revenue loss is absorbed by the taxpayer. Consistent standardized start and stop times will address the inconsistency and inefficient administration this practice presents.
Recommendations:

1. That the report from Erica McDonald, Manager, Sport Brampton, Public Services, dated September 28, 2015, to the Community and Public Services Committee meeting of November 4, 2015, re: Ice Allocation and Scheduling Changes Overview, be received; and

2. That Council review and endorse the operational and administrative changes being introduced by staff, aimed at increasing access to weeknight prime time ice time for youth-orientated community programming and youth organizations, and which will result in standardizing ice rental periods and the eventual elimination of customized ice rental permits, ensuring that all clients receive consistent, efficient and transparent service.

Background:

In 2014, staff responsible for the administration and allocation of sport and recreation rental facilities and the liaison with the city's affiliated sport groups, undertook a review of the City of Brampton's Community Group Allocation Policy and its Ice Allocation Policy, Addendum A to the Affiliation Policy. This review was prompted by a number of internal and external issues, challenges and demands being experienced by the rentals unit within the Recreation and Culture Division.

One of the major pressures prompting the review included the need to find a way to meet increasing demand from residents and from affiliated youth organizations for prime time ice within the City of Brampton. Youth organizations have long complained about the lack of weeknight ice to schedule their practices and games. City program staff identified that more program time was needed to accommodate children and youth into learn to skate and related ice programs.

As of 2014-15, over 70% of the City's weeknight prime time ice (4:00 p.m. to 12:00 a.m.) is in use. The most desirable time for ice, between 6:00 to 10:00 pm, Monday-Friday, is 100% permitted or programmed. The 'shoulder' times (4:00 to 6:00 p.m./10:00 to 12:00 p.m.) are allocated 50% of the time.

With increased demand for City of Brampton community youth programs, and in order to assist with the development of affiliate youth sport organizations, it was deemed necessary to review the allocation of ice amongst user groups and uses in order to ensure a fair and equitable distribution of ice.

While undertaking the larger review of the changes and improvements to the two policies, it became necessary to make a few adjustments, in the shorter term, to address some pressing inequities and administrative challenges. The four changes being implemented in 2015-16 ice season will address immediate concerns while ensuring compliance with the existing policies. Alignment with industry practices confirmed during the environmental scan process undertaken as part of the review can also be achieved.
The changes being implemented are also within the operating department's mandates and responsibilities to manage. However, change can result and has already generated some challenges and dissatisfaction among the client groups most affected. As a result, staff is providing this overview for Council and are seeking endorsement of the approaches and directions taken.

Current Situation:

Four changes and/or corrections are being implemented in a time period covering the Spring of 2015 to the 2016-17 ice season. The changes include: restricting all uses between 6:00 to 9:00 p.m. on weeknights to youth programming and youth group rentals; defining the start times at all pads at all arena facilities; defining the ice hour to be consistently a 50 minute rental period with a 10 minute flood; and, the gradual elimination of the practice of customized start and end times for certain youth ice groups. Initiating these changes will ensure that consistency, transparency and efficiency of administration are all maximized.

Details on what actions were taken, why they were considered and early results and implications are detailed in Appendix 1 of this report.

Corporate Implications:

Providing more weekday prime time ice for youth programming and youth organizations will ensure the promotion of physical activity and will ensure that the City applies the priority allocation as approved in the existing Affiliation Policy.

The City of Brampton's allocation and scheduling of ice will be more consistent with many other municipalities and begin to align with many industry standards.

Financial Implications:

The move to starting ice permit times on the hour and 15 minutes after the hour, the move to redefining ice as 50 minutes activity with a 10 minute flood and the end to customized start times (and end times in the future) will result in more prime time ice being available for rental which, if permitted, will have a positive effect on revenue. However, a decrease in revenue will be experienced by adding more youth programs and rentals to the weeknight prime time period in place of adult rentals who pay a higher per hour rental fee.

Strategic Plan:

This report achieves the Strategic Plan priorities by

Thriving–Prosperity through the Creative Economy, Tourism and Sport

Develop programs for sports, recreation and culture, for residents and visitors of all ages
Conclusion:

The draft updates of the Sport Group Affiliation Policy and the Ice Allocation and Management Policy will be presented for Council's consideration later this fall and will propose many new considerations, re-alignments with industry standards and corrections. However some changes were deemed important enough and within the operating division's ability to implement immediately.

These measures have been implemented and will bring about a number of operational and administrative efficiencies while also ensuring consistent and transparent practices.

Such changes are required in order to address the ongoing growth and demands of the City of Brampton, its groups and its residents.

Erica McDonald
Manager, Sport Brampton
Recreation and Culture
Public Services

Donna-Lynn Rosa
Director
Recreation and Culture
Public Services

Appendices:

Appendix 1-Specific Details and Impacts Re: Allocation and Scheduling Changes

Report authored by: Erica McDonald, Manager, Sport Brampton

<table>
<thead>
<tr>
<th>Approval for Submission:</th>
<th>Initials</th>
<th>Date</th>
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<td>Department Chief</td>
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<td>Chief Administrative Officer</td>
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Specific Details and Impacts Re: Allocation and Scheduling Changes

Action 1: Restricting Weeknight Prime Time Ice Use from 6:00 to 9:00 p.m. to Youth Programming and Rentals

On a weekly allocation basis in 2014-15, the City of Brampton has 320 hours of desirable prime time weeknight ice between 6:00 to 10:00 p.m. from Monday to Friday across 16 municipally operated ice pads. Of that time, 40.5 hours or 12.7% are devoted to city programming/drop-ins, 181.5 hours or 56.7% are devoted to youth group rentals and 73.5 hours or 23% are devoted to adult rentals for league or shinny hockey.

In the last three years the City of Brampton has served over 23,000 children and youth in 8,353 ice programs. During that same period, an average of 260 children and youth are waitlisted for registration into ice programs, which is a reflection of the lack of time available to add new ice related programming.

Through the environmental scan undertaken as part of the Ice Allocation Policy review process, it was noted that the majority of municipalities indicate that youth organization and programming have priority for desirable prime time hours, with some municipalities indicating that adult groups are not permitted usage during this time.

The 23% of the weekday prime time ice (between 6:00 to 10:00 p.m.) devoted to adults in Brampton appears to be the exception to the norm in the majority of the communities observed.

The Community Group Affiliation Policy, updated and approved by Council in 2010, identifies the following priority for sport facility allocation:

1. Recreation Programs (operated by the Recreation Division)
2. Affiliated Youth Groups
3. Affiliated Adult Groups
4. Non-Affiliated Groups
5. Commercial Groups
6. Non-Resident Groups

This allocation priority suggests that the needs of the Priority 1 client should be satisfied before moving onto to fulfill the needs of the Priority 2 client and so on. This is not the case in Brampton where the Priority 1 and 2 client's needs are not fully being met during the weeknight prime time period when nearly one-quarter of that time is allocated to adult league and shinny users.

Staff were reluctant to redirect more prime time allocation from adult rentals to youth programming and rental needs because they did not have the confidence that these corrections were in line with current industry practices. After reviewing the environmental scan results, staff felt more comfortable correcting the misalignments and
proposed an adjustment beginning in the 2015-16 ice season where ice would no longer be allocated to adult user groups between 6:00 to 8:00 p.m. Starting in the 2016-17 ice season, ice will no longer be allocated to adult user groups between 6:00 to 9:00 p.m., thus allowing for an increase in community access and youth ice availability. It should be noted that this adjustment will still provide 9:00 p.m. start times for adult rentals compared to other communities where most adult rentals do not begin until 10:00 p.m. or later.

One exception to this gradual move of adults out of the 6:00 to 9:00 p.m. time period in 2015-16 are the clients who have ice allocated to them on Pads 3 and 4 at South Fletchers Sportsplex. When the ice pads were built in 1996, these pads were exclusively devoted to adult rentals and more specifically, a for-profit adult league which had an agreement with the City for that use. The agreement has expired but the relationship has continued to date. Staff will review this arrangement and make further recommendations on continuing or ending this specific adult allocation arrangement as of the 2016-17 ice season.

Staff anticipated that these corrections would result in objections from the adult permit clients. Two letters/emails to advise of pending changes were sent to the adult clients:

In the fall of 2014 correspondence was forwarded to all affected adult user groups informing them generally of upcoming permitting changes, to take place in the fall of 2015, in an effort to maximize operational and permitting efficiencies, enhance the customer service experience and address a number of inequities in the way ice is allocated.

On May 1, 2015 affected adult groups were sent a second letter, along with their 2015-16 rental agreements, outlining the upcoming changes and how their ice allocation would be affected. Each letter, personalized to that user group, illustrated their 2014-15 ice allocation along with their ‘new’ 2015-16 ice allocation.

Complaints have been registered from some historical adult group permit holders. In general the objections given include: the permit holder has a long history with the city and that history should be honoured, the City is being unfair and is prejudiced against the adults, the adults cannot play late as they have to get up and work the next morning, etc.

For many years our long term adult client groups have enjoyed an exceptional access to weekday prime time ice. With the growth of Brampton and the increased demand for weekday prime time ice, it was time to apply the priority allocation for city programming and youth groups as it is defined in the City’s existing Affiliation Policy. It is also time to gain the cooperation of the adult clients so that subtle changes in prime time allocation can be made to enable access to youth programs and groups during times ideally suited to youth and families. Staff have worked to ensure these changes will have the least impact possible to these adult groups, often offering a number of alternative dates and times.
Action 2: Defining and Setting Consistent Start Times at all Ice Pads

Operational efficiencies were achieved by defining consistent start times at all of our ice pads. The changes had to be discussed and put into motion in 2014 to provide enough time for the ice program times to be properly reflected in the Spring/Summer and the Fall/Winter Program Guides.

All ice pads now begin on the hour or quarter hour. Previously, bookings took place at a time requested by the user group. This would often leave gaps between bookings resulting in un-rentable ice times.

The following chart illustrates the new start times:

<table>
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<tr>
<th>FACILITY</th>
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<th>00:15</th>
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<tr>
<td>Vic Park</td>
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</tbody>
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2015-16 FALL/WINTER (Sept 7)
These adjustments have resulted in the following positive outcomes:

- The Class system used for facility scheduling can now be used to its fullest without manually manipulating start and end times.
- Errors made when making adjustments to permits that were manually manipulated will be eliminated. These errors lead to challenges with flood and group scheduling and to lost revenue.
- Staff spend less time manipulating contracts and more time on customer service and rental sales.
- By starting 15 minutes apart and where an ice resurfacer serves 2 ice pads, a game/practice/program which lasts 1 hour, 1.5 hours or 2 hours on either pad will never require a flood which conflicts with the other ice pad.

The City communicated this change in writing to all affected parties on 2 different occasions between Fall 2014 and Spring 2015.

These scheduling changes have resulted in changing some of the permit start times for some of our adult and youth clients. Most have accepted these changes but some object to the change citing that the historical times were preferred by their groups.

**Action 3: Standardizing the Ice Hour Rental Definition**

A review of the City of Brampton’s existing Ice Allocation Policy revealed numerous references to one hour of ice but no clear definition, leaving it open for interpretation. At some point in Brampton’s ice scheduling history some groups received a full 60 minutes of ice time and others received 50 minutes, but both clients paid the same fee for those periods. A 60 minute ice rental period requires the manual manipulation of Class (the City's automated scheduling system) to add a 10 minute ice resurfacing period to the end. As a result the remainder of the evening's rentals then also required manual manipulation of the scheduling program. If cancellations or permit amendments for these times are requested, they become onerous to change, resulting in administrative mistakes and oversights. The solution to this administrative challenge, is to consistently define and apply a one hour ice rental period.

It was observed, that the municipalities studied in the environmental scan, defined an hour of ice as a 50 minute on ice activity period and a 10 minute resurfacing time. Brampton has adopted this industry standard definition as of the Spring of 2015 and communicated this change in writing to all affected parties on 2 occasions during the time period of Fall 2014 to Spring 2015.

Those clients who enjoyed receiving 10 minutes of extra ice time for the same price as a 50 minute rental have objected to the end of this practice but have also accepted it, recognizing that it was unusual and not consistent with how other cities managed their ice hours. Some leagues will have to rent more ice to complete their games.
Action 4: Youth Group Customization of Ice Usage Time

A unique allowance afforded to Brampton youth groups, which has not been observed in the environmental scan of other municipalities, is their ability to customize the start and end times of their permits, allowing them to control their rental periods and flooding schedules. Current staff are not aware of when this practice started or why it was allowed but it is thought to be related to cost savings goals by the youth groups.

This practice requires the manual manipulation of the Class system and subsequently, additional administrative oversight by staff. When cancellations or permit amendments are requested later, these manual manipulations become onerous to change, resulting in administrative mistakes and oversights. Allowing groups to take ‘breaks’ between games or practices in a given time period results in an amount of ice sandwiched between times which are not ‘sellable’ to other users. This can impact the Recreation and Culture’s division’s ability to achieve budget defined revenue expectations.

This practice will continue to be discussed and refined with the groups going forward. Although staff wish to terminate the practice of customized start and stop times, they have not sufficiently communicated that desire to the youth groups for this coming ice season and will honour customized end times at the end of permit day only for the 2015-16 season so as to minimize the impact of additional expenses that may occur. Further discussion on the impact to both the groups and the taxpayers will be undertaken prior to presenting the go forward proposal to Council this fall.
October 1, 2015

**Members Present:**
Dean McLeod, Chair  
Stephen Clarke, Vice-Chair  
Carmen Araujo, Treasurer  
Ron Noonan, Curator  
Norman Da Costa  
Ken Giles  
Elizabeth Harris-Solomon  
Sindy Maguire  
Glenn McClelland  
Harnek Singh Rai  
Mario Russo  
City Councillor D. Whillans – Wards 2 and 6  
City Councillor J. Bowman – Wards 3 and 4  
City Councillor G. Dhillon – Wards 9 and 10

**Members Absent:**  
Don Doan – regrets  
Gurmit Singh – regrets

**Staff Present:**  
Supa Meikle, Recreation Coordinator, Sports Services, Public Services  
Earl Evans, Deputy City Clerk, Corporate Services  
Tammi Jackson, Legislative Coordinator, Corporate Services  
Sonya Pacheco, Legislative Coordinator, Corporate Services
Minutes
Brampton Sports Hall of Fame Committee

The meeting was called to order at 7:05 p.m. and adjourned at 8:26 p.m.

A. **Approval of Agenda**

SHF050-2015  That the agenda for the Brampton Sports Hall of Fame Committee Meeting of October 1, 2015 be approved, as amended, to add the following items:

   G 4. Discussion at the request of Ken Giles, Committee Member, re: Invitation of 2015 Brampton Pan Am / Parapan Am Games Athletes to the 2016 Induction Ceremony and Dinner.

   G 5. Discussion at the request of City Councillor Doug Whillans, re: Recognition of Brampton High School Athletes of the Year.

   Carried

B. **Declarations of Interest under the Municipal Conflict of Interest Act** – nil

C. **Previous Minutes**

   C 1. Minutes – Sports Hall of Fame Committee – September 10, 2015

   The minutes were considered by Community and Public Services Committee on September 23, 2015 and the recommendations approved by Council on September 30, 2015. The minutes were provided for Committee's information.

D. **Delegations/Presentations** – nil

E. **Reports** – nil

F. **Sub-Committees**

   F 1. Discussion re: Brampton Sports Hall of Fame Sub-Committee Memberships.

      • Marketing Sub-Committee
      • Events Sub-Committee
Minutes
Brampton Sports Hall of Fame Committee

- Nomination Sub-Committee
- Constitution Sub-Committee
- Financial Sub-Committee
- Building Sub-Committee

A form was circulated to Board Members to indicate their selection of sub-committee.

Sub-Committee Chairs and Co-Chairs were requested to provide a meeting schedule for their respective sub-committees to the Council Member representatives, for their information.

G. Discussion Items

G 1. Discussion at the request of Erica McDonald, Manager, Sport Brampton, Public Services, re: Brampton Sports Hall of Fame Committee – Staff Roles/Functions.

Ms. McDonald was unable to attend this meeting.

The following motion was considered.

SHF051-2015 That discussion at the Brampton Sports Hall of Fame Committee Meeting of October 1, 2015, re: Brampton Sports Hall of Fame Committee – Staff Roles/Functions be deferred to the next Brampton Sports Hall of Fame Committee meeting.

Carried

G 2. Discussion at the request of Mario Russo and Elizabeth Harris-Solomon, Committee Members, re: RBC Sports Day in Canada Event – Saturday, November 21, 2015 – Committee Participation and Request for Member Volunteers to Operate a Booth.

Discussion took place with respect to the RBC Sports Day in Canada Event, as follows:

- Request for Committee volunteers to participate in this event by operating a booth to promote the Sports Hall of Fame
  - Volunteer time commitment
  - Booth setup/display materials (e.g. tablecloths, banners)
- Event locations and the possibility of having a booth at each location
- Inductee display boards for use at this event
Minutes
Brampton Sports Hall of Fame Committee

- Prize donation suggestions (e.g. induction ceremony tickets)
- Event meeting schedule
- Objective of the event to promote sports
- Encouraging Sports Hall of Fame inductees to participate in this event

The following motion was considered.

SHF052-2015 That the number of Sports Hall of Fame display boards be increased to six (6) for use during the RBC Sports Day in Canada Event and for future marketing events.

Carried

G 3. Discussion at the request of Elizabeth Harris-Solomon, Co-Chair, Events Committee, re: Confirmation of the Brampton Sports Hall of Fame 2016 Induction Ceremony Date.

Elizabeth Harris-Solomon, Co-Chair, Events Committee, advised Committee that the 2016 Induction Ceremony will take place on May 10, 2016 and provided information with respect to the following:
- Final booking arrangements with the Rose Theatre and a suggestion that this venue not be changed for the 2016 event
- The need to explore promotional and advertising opportunities for this event
- Priority to establish a multi-year plan to develop this event

Committee discussion took place with respect to the following:
- Suggestions for a keynote speaker
- Criteria for selecting a keynote speaker
- Use of the Garden Square LED screen to promote this event

G 4. Discussion at the request of Ken Giles, Committee Member, re: Invitation of 2015 Brampton Pan Am / Parapan Am Games Athletes to the 2016 Induction Ceremony and Dinner.

Ken Giles, Committee Member, suggested that all 2015 Brampton Pan Am / Parapan Am Games Athletes and World Indoor (Box) Lacrosse Champions be invited to attend the 2016 Induction Ceremony and Dinner.

The athletes were named as follows:
2015 Brampton Pan Am Games Athletes:
- Amanda Braddock, Weight Lift 48K
- Kadeisha Buchanan, Team Canada Women’s Soccer
- Ashley Lawrence, Team Canada Women’s Soccer
- Tamara Tatham, Team Canada Basketball
- Khamica Bingham, Relay 100m
- Jevon Balfour, Wrestling
- Anthony Bennett, Team Canada Basketball
- Melvin Ejim, Team Canada Basketball
- Gavin Smellie, Track 100m/Relay 100m
- Alicia Smith, Track Triple Jump
- Brandon Rodney, Track 200m, Relay 100m
- Daniel Harper, Relay 400m
- Sim Bhullar, Team Canada Basketball
- Evan Karakolis, Javelin

2015 Brampton Parapan Am Games Athletes:
- Kyle Pettey, Shot Put
- Isaiah Christophe, Wheel Chair 100m
- Muhammad Mudassar, Table Tennis

2015 Brampton World Indoor (Box) Lacrosse Champions:
- Dan Dawson, Captain
- Chris Corbeil, Assistant Captain
- Kyle Rubisch

Committee discussion took place with respect to the following:
- Sporting achievements of Brampton athletes
- The need to review and confirm the list of individuals to be invited to the 2016 Induction Ceremony and Dinner
- The need to establish a criteria and explore sponsorship opportunities for inviting athletes
- Suggestion that the matter of inviting athletes to the event be referred to the Finance Committee to review budgetary impacts

The following motion was considered and later withdrawn.

That invitations to the 2016 Induction Ceremony and Dinner be extended to the Brampton athletes of the 2015 Pan Am / Parapan Am Games (17) and of the World Indoor (Box) Lacrosse Champions (3).
G 5. Discussion at the request of City Councillor Doug Whillans, re: Recognition of Brampton High School Athletes of the Year.

City Councillor Whillans requested Committee's consideration to recognize Brampton high school students for their athletic achievements.

Committee discussion took place with respect to the following:
- Suggestion that the 2015 student athletes of the year be invited to the 2016 Induction Ceremony and that their names be placed in the program
- Suggestion to implement a plaque in the Sports Hall of Fame to recognize student athletes on an annual basis
- Financial implications of the request and a suggestion that the student athletes be recognized on the Sports Hall of Fame website and on the Induction Ceremony event program
- Questions regarding the 2016 Sports Hall of Fame budget request
- The importance of tracking athletes and a suggestion that the Nominations Sub-Committee assume this role
- The need to encourage people to attend the Induction Ceremony event and a suggestion that the matter of inviting Brampton High School Athletes of the Year to the Induction Ceremony be referred to the Events Sub-Committee for consideration
- Sports Hall of Fame induction criteria and nomination process

H. Other/New Business – nil

I. Correspondence – nil

J. Information Items – nil

K. Question Period

1. In response to a question from Dean McLeod, Chair, regarding the Sports Hall of Fame/building expansion, Supa Meikle, Recreation Coordinator, Sports Services, Public Services, advised that an update and discussion on this matter will take place at a future Building Sub-Committee meeting.

2. In response to a question from Glenn McClelland, Committee Member, regarding the sub-committee process and next steps, Supa Meikle, Recreation Coordinator, Sports Services, Public Services, advised that priorities are outlined in the draft Strategic Plan and staff will provide further information at the sub-committee meetings.
3. In response to a question from Ron Noonan, Committee Member, regarding meeting space for sub-committees, Supa Meikle, Recreation Coordinator, Sports Services, Public Services, advised that boardrooms can be booked at City Hall or at the Flower City Community Campus.

L. **Public Question Period** – nil

M. **Closed Session** – nil

N. **Adjournment**

SHF053-2015 That the Brampton Sports Hall of Fame Committee do now adjourn to meet again on Thursday, November 5, 2015 at 7:00 p.m.

Carried

______________________________
Dean McLeod, Chair
Subject: Lorne Scots 150th Anniversary Regimental Memorial

Overview:

- On May 27, 2015, Council received a delegation from the Lorne Scots (Peel, Dufferin and Halton Regiment).
- The Regiment requested the erection of a monument in a central location to downtown Brampton in close proximity to Memorial Square Cenotaph.
- The monument is to commemorate the history of the Lorne Scots and its achievements as a reserve regiment in Peel, Dufferin and Halton (150 years in 2016).
- The monument is meant to be completed, in place and be unveiled in September 2016 as part of the 150th anniversary celebrations.
- Gage Park is the preferred location for the monument across from the statue of Bill Bettridge.
- The Lorne Scots are exploring opportunities for sharing the costs for the monuments with all three levels of government. They have an agreement in principle with the federal government but have not had an opportunity to meet with the provincial government at this time.
- A 2016 capital request has been identified in the amount of $50,000 to fund this project. The City's one-third portion of costs related to this project is estimated to be $16,700, should the Lorne Scots be successful in securing alternative funding.
- Should discussions between Lorne Scots and the provincial and/or federal government fail to reach agreement on a 1/3 funding strategy, the City of Brampton would assume the full cost of the monument.
- A cooperative procurement between the municipalities may be required, as the Lorne Scots have a desire to erect three (3) identical monuments, one in Brampton, Georgetown and Oakville, which presents unique procurement requirements.
Recommendations:

1. That the report from Robert Homblow, Project Manager, Facility Services Division, dated October 6, 2015, to the Community and Public Services Committee meeting of November 4, 2015, re: Lorne Scots 150th Anniversary Regimental Memorial, be received; and

2. That staff be directed to proceed with Gage Park as the most suitable location of prominence for the Lorne Scots Regimental monument; and

3. That staff be directed to prepare and submit a capital request in the amount of $50,000 in the 2016 capital budget submission; and

4. That staff be directed to begin to prepare drawings, specifications and tender the work necessary ahead of the 2016 capital budget cycle to ensure completion of the monument for the 150th anniversary celebrations scheduled for September 2016.

Background:

The Lorne Scots (Peel, Dufferin and Halton Regiment) has a long standing and established history within Brampton, Georgetown and Oakville. The Regiment has made significant contributions to Canada’s war and peace keeping efforts throughout history. The year 2016 marks the official 150th anniversary of the Lorne Scots in any Canadian Community.

The purpose of the monument is to commemorate the contributions of the Regiment in conflicts locally and abroad. It is also to acknowledge the contributions of the communities for which it resides.

On May 27, 2015, representatives for the Lorne Scots Regiment made a delegation to Community and Public Services Committee seeking financial support for the erection of a memorial monument in a prominent location within the City of Brampton. Similar delegations were made to Georgetown and Oakville.

Funding shall be provided by the municipality with an anticipated one-third (2/3) contribution from both the provincial (1/3) and federal governments (1/3).

Timing of this project is critical as the monument is meant to be completed, in place and be unveiled in September 2016 as part of the 150th anniversary celebrations.

Preliminary design and costing has been completed by the Lorne Scots and this information has been provided to staff.
Current Situation:

Staff met with Lome Scots representatives to determine scope requirements and gain further information regarding the monument design. In early October staff will be meeting with representatives from Georgetown and Oakville to further understand options for procurement and review of the preliminary monument design in to minimize duplication of efforts.

Staff in Building Design and Construction (BDC), Facility Services Division engaged Planning and Infrastructure Services to review potential locations for the monument. These sites include Ken Whillans Square, Chapel Street Armouries, Royal Canadian Legion located on Mary Street and Gage Park.

Staff from Facility Services, Planning and Infrastructure Services, Community Events, and Parks Operations met to review the various options. To provide the prominence the monument so rightly deserves, it was determined Gage Park is the preferred location for the monument, across from the statue of Bill Bettridge.

This location meets the request of the Regiment to have a place of prominence so the monument can be viewed and enjoyed by the public as well allow for honour guard posting coinciding with Remembrance Day Celebrations in Memorial Square.

Facility Services has reviewed the preliminary design concept and the cost estimates provided by the Lome Scots. As a result of this review a 2016 capital request has been identified in the amount of $50,000. This represents the anticipated total cost for the Brampton monument.

The Lome Scots are exploring the option of sharing the costs of the monuments with all three levels of government. They have an agreement in principle with the federal government but have not had an opportunity to meet with the provincial government at this time. Any contributions from the provincial or federal governments will offset the total cost of the Brampton monument. Should these efforts fail in receiving a commitment for contributions from the other levels of government, the city will incur the full cost for the Brampton Monument.

The timeline provided by the Lome Scots is driven by a visit by its Commander in Chief for the unveiling of the monument in the fall of 2016. It is anticipated the monument will take approximately 6 months to manufacture from date of purchase order. To meet these timelines a purchase order will be required no later than March 2016.

Corporate Implications:

Departmental Comments:
Facility Services

Facility Services agrees with the recommendation of the committee. The Gage Park site is the best location for the monument while minimizing any impact to events within the park.
Parks Operations

Parks Operations agrees with recommendation put forth by the committee.

Planning and Infrastructure Services

Planning and Infrastructure Services has reviewed, in consultation with Building Design and Construction, several potential monument locations and agree with the preferred proposed location of Gage Park across from the statue of Bill Bettridge. In support of the project, Planning and Infrastructure Services shall provide expertise on the site plan design and construction.

Financial Implications:

Funding for this initiative has been included in the preliminary 2016 Capital Budget request, in the amount of $50,000. The preliminary budget will be presented to Council in October, with approval scheduled for early December.

Other Implications:

The unveiling ceremony will require coordination to ensure there are no conflicts with other events already planned and scheduled for September 2016. Building Design and Construction will work with representatives of the Lorne Scots, Event Planning, Parks Operations and Facility Services to determine an appropriate date.

Strategic Plan:

This report achieves the Strategic Plan priorities by:

Community Engagement

- Recognizing the contribution of Brampton and the community in continued history of the regiment

Conclusion:

Staff is seeking council approval to proceed with the preferred location for the Lorne Scots 150th anniversary regimental monument in Gage Park, and authority to prepare drawings, specifications and tender the work necessary ahead of the 2016 capital budget cycle to ensure completion of the monument for the 150th anniversary celebrations, scheduled for September 2016. The total cost for this project is estimated at $50,000, but there is the expectation that the City will receive two-thirds (2/3) cost recovery from the Provincial and Federal governments, should the Lorne Scots be successful in the fund-raising efforts.
Robert Hornblow, MAATO
Project Manager
Facility Services Division
Public Services

Randy Rason
Director
Facility Services Division
Public Services

Nick Gerus, FMA
Manager
Facility Services Division
Public Services

Al Meneses
Executive Director
Facility Services Division
Public Services

Appendices:

Map of proposed location in the park

<table>
<thead>
<tr>
<th>Approval for Submission:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chair, SMT</td>
</tr>
<tr>
<td>Department Chief</td>
</tr>
<tr>
<td>Chief Administrative Officer</td>
</tr>
</tbody>
</table>
Proposed location to be on the main entry pathway for the Lorne Scot’s 150th Anniversary Regimental Memorial

Directional sight line from Bill Bettridge statue
1. Where in the Corporate Organization is Building Design and Construction?
2. Lines of Business
3. The Diversity of Facilities and Specialized Amenities
4. Centres of Expertise
5. Internal Governance and Compliance
6. External Governance and Compliance
7. Level of Service
8. Feedback in Pursuit of Service Excellence and Continuous Improvements
9. Initiatives
10. Closing Remarks
1. a) WHERE IN THE CORPORATE ORGANIZATION IS BUILDING DESIGN AND CONSTRUCTION?
1. b) WHERE IN THE CORPORATE ORGANIZATION IS BUILDING DESIGN AND CONSTRUCTION?

(Cont’d from previous slide)

Director, Building Design and Construction
Randy Rason

Manager, Building Design and Construction,
Davinder Chadha
4 Project Managers
4Project Coordinators

Manager, Building Design and Construction,
Nick Gerus
4 Project Managers
4 Project Coordinators

Supervisor, Interior Design Services,
Cindy Binnell
6 Interior Designers
1 Architectural Technologist

Project Mgr, West Tower Project,
Davis Falsarella

Manager, Capital Project Validation and Deployment
1 Analyst
3 Project Managers, Engineers
2. LINES OF BUSINESS

- **Interior Design**
  - Renovations, alterations and interior finishes
  - Work space accommodations, Space Standards, drawings management
  - Accommodation and ergonomic services, furniture and workstations
  - Interior way finding signage

- **State of Good Repair (SOGR) / Repair and Replace**

- **New Construction of facilities and additions**

- **Project Development and Management**
  - Feasibility studies
  - Construction scope, budget and schedule
  - Architecture, Engineering and Heritage Preservation
  - Procurement, Risk Management, Health and Safety
  - Joint use and mixed use facilities
  - External funding opportunities and management e.g. grants and rebates
  - Contract administration, interpretation disputes and resolution

- **Technical Analysis and Reporting**
  - Engineering studies
  - Environmental Assessments and remediation
3. THE DIVERSITY OF FACILITIES AND SPECIALIZED AMENITIES

- Arenas, refrigeration plants
- Baseball Diamonds
- Civic Squares
- Commercial Kitchens, Cafés
- Court Facilities
- Demolition
- EMS Stations
- Fieldhouse Facilities
- Fire Stations, dormitories
- Fitness Centres
- Fueling Systems
- Garage and Fleet Facilities
- Green Roofs, Eco Energy Systems
- Gymnasiums
- Heritage Buildings
- Lawn Bowling
- Libraries
- Meeting, Lecture and Presentation Spaces
- Office and Administrative Spaces
- Parking structures and lots
- Photo Voltaic systems
- Police Facilities
- Road Pylon Signs
- Sprayground Water Features
- Sports Fields, seating, change rooms and press box (soccer, football, cricket)
- Swimming Pool, water treatment, and change room facilities
- Theatres
- Transit Facilities
4. CENTRES OF EXPERTISE – 32 Staff

12 DIFFERENT INDUSTRY AND PROFESSIONAL MEMBERSHIPS

<table>
<thead>
<tr>
<th>Membership</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>4 AATO</td>
<td>Association of Architecture Technicians of Ontario</td>
</tr>
<tr>
<td>9 ARIDO</td>
<td>Association of Registered Interior Designers of Ontario</td>
</tr>
<tr>
<td>1 BOMA</td>
<td>Building Owners and Managers Association</td>
</tr>
<tr>
<td>1 CAPHC</td>
<td>Canadian Association of Professional Heritage Consultants</td>
</tr>
<tr>
<td>1 IAAP</td>
<td>International Association of Administrative Professionals</td>
</tr>
<tr>
<td>8 IDS</td>
<td>Interior Designers of Canada</td>
</tr>
<tr>
<td>1 NEFPP</td>
<td>National Executive Forum on Public Property</td>
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<tr>
<td>2 OAA</td>
<td>Ontario Association of Architects</td>
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<tr>
<td>1 OACETT</td>
<td>Ontario Association of Certified Engineering Technician and Technologists</td>
</tr>
<tr>
<td>1 PEO</td>
<td>Professional Engineers of Ontario</td>
</tr>
<tr>
<td>6 PMI</td>
<td>Project Management Institute</td>
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<tr>
<td>1 RAIC</td>
<td>Royal Architects Institute of Canada</td>
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51 GRADUATES / EDUCATION

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<tr>
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<tr>
<td>College and University Certificates</td>
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<tr>
<td>College and University Diplomas</td>
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<tr>
<td>University Degrees</td>
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<tr>
<td>University Masters</td>
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5 DIFFERENT ACCREDITATIONS

<table>
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<tr>
<th>Accreditation</th>
<th>Description</th>
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<tbody>
<tr>
<td>4 BCIN</td>
<td>Ontario Building Code Identification Number</td>
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<tr>
<td>2 LEED AP</td>
<td>Leadership in Energy and Environmental Design, Accredited Professional</td>
</tr>
<tr>
<td>4 NCIDQ</td>
<td>National Council for Interior Design Qualifications Registered Interior Designers</td>
</tr>
<tr>
<td>3 PMP</td>
<td>Project Management Professional</td>
</tr>
<tr>
<td>1 TSSA</td>
<td>Technical Safety Standards Authority</td>
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</tbody>
</table>

693 YEARS WORK EXPERIENCE

<table>
<thead>
<tr>
<th>Experience</th>
<th>Count</th>
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<tbody>
<tr>
<td>Collective Years of Experience</td>
<td>693</td>
</tr>
</tbody>
</table>
5. a) INTERNAL GOVERNANCE AND COMPLIANCE (approx. 35 steps of approval)

- **Council:**
  1. Approval of Capital Project, project scope and budget
  2. Project Management Methodology, Charter / Project Information Package (PIP), scope, budget, schedule
  3. Approval of Procurement Report(s) (the design or Request For Proposal [RFP], the contractor or Tender)

- **Purchasing Services:**
  4. RFP
  5. Tender
  6. Amendments or Change Orders

- **Legal and Clerks Services:**
  7. Execution of RFP contract documents
  8. Execution of Tender contract documents

- **Legal and Purchasing Services:**
  9. Procurement non-compliant issues
  10. Contract Administration issues
  11. Back to Council for Approval of any non-compliant issues or budget issues that may arise

- **Permit Process Begins:**
  Before a project can start, submission of all related documents, the examiner may request additional info or revisions.
  12. Building Division, Demolition Permit (if applicable)
  13. Engineer of Record
  14. Due Diligence e.g. Environmental Site Assessment, Record of Site Condition, Designated Substance Survey
  15. Transportation and Disposal Permit of designated substance – e.g. asphalt shingles, asbestos, polychlorinated biphenyl (PCB) etc.
  16. Utility Stakeout Procedure

- **Note:** Continuous consultation and approvals from Client regarding program requirements / impact on program
5. b) INTERNAL GOVERNANCE AND COMPLIANCE (approx. 35 steps of approval) Cont’d

- Permit Process - Development Services Division, Site Plan Approvals
  17. 1 - Urban Design Guidelines – how design fits into neighbourhood e.g. elevations, massing, materials, set backs
  18. 2 - Zoning, - land use, set backs, committee of adjustment
  19. 3 - Landscape – grading, hard and soft landscape
  20. 4 - Accessibility - Brampton Accessibility Technical Standards (ODA meets / exceed), ramps, doors, washrooms, visibility standards
  21. 5 - Architecture – style of building functionality of the design
  22. 6 - Engineering – Storm water, transportation on and off site
  23. 7 - External Governance – see next slide Region, conservation authorities, provincial and federal ministries
  24. 8 - Transportation Study – on and off the site, City and or Region approval
  25. 9 - Also Planning Policy & Growth Management Division, Heritage Permit (if applicable)

- Permit Process - Building Division (once we have the 9 approvals above e.g. 17 - 25):
  26. Ontario Building Code requirements
  27. Building Permit
  28. And or a Sign Permit if applicable

- Permit Process - Works & Transportation – Road Occupancy Permit:
  29. Drawings
  30. Traffic plan
  31. Deposit for Damage
  32. Police presence if applicable

- Purchasing Services:
  33. Amendments or Change Orders

- Legal and Purchasing Services:
  34. Contract Administration issues

- Purchasing Services:
  35. Project close out

★ Note: Continuous consultation and approvals from Client regarding program requirements / impact on program
6. EXTERNAL GOVERNANCE AND COMPLIANCE

- **20** different Governing Bodies and **62** different legislated compliance documents

- Provincial and Federal Governance on Construction:
  - Governance and compliance from **12** different Provincial and Federal Ministries:
    - **29** different Statutes
    - **24** different Regulations
    - **8** different Codes
    - **1** interprovincial Agreement

- **8** other authorities with governance and compliance over construction work:
  - Electrical Safety Association (ESA)
  - Technical Safety Standards Authority (TSSA)
  - Toronto Regional Conservation Authority (TRCA)
  - Brampton Hydro One
  - Credit Valley Conservation (CVC)
  - Enbridge
  - Region of Peel
    - Road Construction and Planning
    - Water Utility Infrastructure
    - Waste and Recycling Management
  - Public Service Network (fiber optic cabling)
7. a) LEVEL OF SERVICE, Since 2007

- 24 new buildings constructed
- 11 built to Leadership in Energy and Environmental Design (LEED) certified construction
- 336 SOGR projects with eco green retrofits
- $208,169.45 received eco green rebates (high performance construction or retrofits)
- 1.75 million sq./ft. (approx.) of new construction
- 850,000 sq./ft. (approx.) of space renovated
- 6190 staff moves
- 24 industry awards received (11 Local, 4 Provincial, 7 National and 2 International)
- 21 articles in publications / websites profiling projects
### 7. b) LEVEL OF SERVICE, Since 2007 (Cont’d)

#### 2007 to 2014 Totals

<table>
<thead>
<tr>
<th>Description</th>
<th>Total</th>
<th>%</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projects</td>
<td>$1,093,827,740.00</td>
<td>98%</td>
<td>1,417</td>
</tr>
<tr>
<td>Total Work Orders</td>
<td>$24,369,314.00</td>
<td>2%</td>
<td>5,515</td>
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<tr>
<td>Total Work Load</td>
<td>$1,101,197,054.00</td>
<td></td>
<td>6,931</td>
</tr>
<tr>
<td>Claims from all Projects and Work Orders</td>
<td>$15,134,571.05</td>
<td>1.4%</td>
<td>20</td>
</tr>
<tr>
<td>Claim Settlements</td>
<td>$2,974,528.00</td>
<td>20%</td>
<td>13</td>
</tr>
<tr>
<td>Claims Staff Successfully Defended</td>
<td>$12,160,043.05</td>
<td>80%</td>
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#### Annual Averages

<table>
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<tr>
<th>Description</th>
<th>Total</th>
<th>%</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projects</td>
<td>$136,728,467.50</td>
<td></td>
<td>177</td>
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<tr>
<td>Work Orders</td>
<td>$3,046,164.25</td>
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<td>689</td>
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<tr>
<td>Total Work Load</td>
<td>$137,649,631.75</td>
<td></td>
<td>866</td>
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<tr>
<td>Claims</td>
<td>$756,728.55</td>
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<td>2.5</td>
</tr>
<tr>
<td>Claim Settlements</td>
<td>$148,726.40</td>
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<tr>
<td>Claims Successfully Defended</td>
<td>$608,002.15</td>
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7. c) LEVEL OF SERVICE, 2015 Capacity

### PART 1) 2013 and Older Open Projects With Uncommitted Capital Funds, by Type

<table>
<thead>
<tr>
<th>Project Description</th>
<th>2013 And Older Totals of Uncommitted Budget Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Springdale Library and Recreation</td>
<td>$21,093,929.58</td>
</tr>
<tr>
<td>Williams Parkway Yard</td>
<td>$32,000,000.00</td>
</tr>
<tr>
<td>Fire Apparatus &amp; Maintenance</td>
<td>$13,891,059.25</td>
</tr>
<tr>
<td>Fire Station 204</td>
<td>$4,518,589.77</td>
</tr>
<tr>
<td>Gore Meadows Library &amp; Rec</td>
<td>$35,443,661.40</td>
</tr>
<tr>
<td>Other</td>
<td>$2,128,513.76</td>
</tr>
<tr>
<td><strong>Sub Total</strong></td>
<td>$109,075,753.76</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>State of Good Repair Projects e.g. Small Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>$8,761,079.62</td>
</tr>
<tr>
<td><strong>Total of Uncommitted Funds</strong></td>
</tr>
<tr>
<td>$117,836,833.38</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Commitment Activities within 2015 **</th>
</tr>
</thead>
<tbody>
<tr>
<td>$91,580,239.01</td>
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</table>

### PART 2) 2014 and 2015 Open Projects With Uncommitted Capital Funds, by Type

<table>
<thead>
<tr>
<th>Project Description</th>
<th>2014 And 2015 Totals of Uncommitted Budget Funds</th>
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</thead>
<tbody>
<tr>
<td>Sandalwood Transit Maintenance Garage</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td><strong>Sub Total</strong></td>
<td>$2,000,000.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>State of Good Repair Projects e.g. Small Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>$13,343,133.00</td>
</tr>
<tr>
<td><strong>Total of Uncommitted Funds</strong></td>
</tr>
<tr>
<td>$15,343,133.00</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Commitment Activities 2015 **</th>
</tr>
</thead>
<tbody>
<tr>
<td>$10,339,200.49</td>
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</table>

### PART 3) Overall Totals of All Open Projects With Uncommitted Capital Funds, by Type

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Totals of All Open Projects With Uncommitted Budget Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large New Construction Projects e.g.:</td>
<td>$111,075,753.76</td>
</tr>
<tr>
<td><strong>Sub Total</strong></td>
<td>$111,075,753.76</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>State of Good Repair Projects e.g. Small Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>$22,104,212.62</td>
</tr>
<tr>
<td><strong>Total of Uncommitted Funds</strong></td>
</tr>
<tr>
<td>$133,179,966.38</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Commitment Activities 2015 **</th>
</tr>
</thead>
<tbody>
<tr>
<td>$101,919,439.50</td>
</tr>
</tbody>
</table>

* Denotes 24% Of The $484,082,247.49 That Represents All Corporate Wide Funds Uncommitted, Aug 31 2015

** Denotes Project Activity Status in 2015: Close Out; or Commitment Made; or Currently With Purchasing; or Projected To Be Submitted to Purchasing by Year End 2015
8. FEEDBACK IN PURSUIT OF SERVICE EXCELLENCE AND CONTINUOUS IMPROVEMENT

![Bar Chart]

- **2012**: 33% (Excellent), 61% (Satisfied), 6% (Unsatisfied)
- **2013**: 35% (Excellent), 65% (Satisfied), 0% (Unsatisfied)
- **2014**: 39% (Excellent), 57% (Satisfied), 4% (Unsatisfied)
- **2015 (as of Oct 1)**: 33% (Excellent), 65% (Satisfied), 2% (Unsatisfied)
9. a) INITIATIVES - Projects Complete, Near Complete

✓ Leadership in Energy and Environmental Design (LEED) Construction Status:
  ☐ West Tower, LEED Gold Construction Certification pending
  ☐ Williams Parkway Works and Transportation Yard, Phase 1, LEED Gold Construction pending certification
  ✓ Gore Meadows Community Centre and Library, LEED Gold Construction Certification
  ✓ Brampton Fire Station 211 and Peel Regional Paramedic Services (joint use facility), LEED Gold Construction Certification
  ✓ Fire Station 212, LEED Construction Certification
✓ Downtown Beautification, light-emitting diode (LED) Screen Project
✓ Alderlea House, Phase 3; constructed to LEED principals
✓ Victoria Park Stadium bleachers, fence, scoreboard and press box
✓ Victoria Park New Fieldhouse project
✓ Eldorado Park, Water Line Repair Credit River Bridge
✓ 2015 Furniture Asset Disposal Strategy/Implementation Phase 1
✓ West Tower - Signage, fit-up of Public Floors, Legal Service move, Business Services move, Quiet Room
✓ POA Cash Window Renovation (in deficiency phase)
✓ Williams Parkway Moves – Phase 1
✓ Planning and Infrastructure Services Flower City Community Campus (FCCC2) Moves and Changes
9. b) INITIATIVES - Projects Ongoing

- Williams Parkway Works and Transportation Yard, Phase 2, Leadership in Energy and Environmental Design (LEED) Silver Construction planned
- Sandalwood Parkway Transit expansion,
  - Phase 1, LEED principals planned not certification
  - Phase 2, LEED principals planned not certification
- Fire Station 204 renovation / addition, targeting LEED Gold certification
- Fire Apparatus and Maintenance Facility – targeting LEED Silver certification
- Gore Meadows Community Centre, Phase 2, LEED Gold Construction planned
- Springdale Library and Neighbourhood Park, targeting LEED Gold certification
- Security Lab and Command Centre Renovation Civic Centre
- Transit control room fit-up
- Completion of remaining scheduled West Tower floor fit-up and moves for the following groups:
  - Interior Design Services Storage set up 8th Floor
  - 2nd Floor Training Room 2A
  - Reconfiguration of IT Service Desk and changes additional requirements 2nd Floor
  - Corporate Strategic Communications move to 5th Floor
- Alderlea House, Phase 4 exterior landscaping and finishes
10. c) INITIATIVES - Projects Upcoming in Development

- Revised capital budget development / delivery model with 3 year rolling submission
- Council and Mayor Administration Suites Programming, design and construction, pending final approval
- Williams Parkway
  - Williams Parkway Fire Campus, proposal / concept, potential LEED Silver construction
  - Animal Services Facility
- Planning and Infrastructure Services move of Business Service Office to West Tower, to be determined
- Cassie Campbell – Administrative Space Strategy, Phase 1
- Victoria Park Soccer Field – Phase 2
- Eldorado Park, Water Line Repair Credit River Bridge
- Chinguacousy Wellness Centre – heating, ventilating, and air conditioning (HVAC) upgrades
11. CLOSING REMARKS

- Where Building Design and Construction is in the Corporate Organization
- Our lines of business
- The diversity of facilities and amenities we work on
- The skills and expertise we provide
- Our centres of expertise
- The internal governance and compliance we follow
- The external governance and compliance we follow
- The level of service provided as a Division since 2007
- Example of how we measure our services in pursuit of service excellence and continuous improvements
- Initiatives / Projects, Near Completion, Ongoing, Upcoming In Development
THANK YOU

Presentation to Community and Public Services Committee, November 4, 2015