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Capital Budget and Forecast Overview

Capital Budget Overview

Introduction

A capital forecast is a multi-year financial plan that deals with the construction or acquisition of capital infrastructure. The capital budget refers specifically to the first year of the capital forecast (financial plan), and it is only these capital projects that are approved for spending by Council. The capital projects in the balance of the 10 year forecast are subject to annual updating and approval in future capital budgets. The 10 year capital forecast allows the City to plan for the future financial resources required to fund infrastructure needs, identify the future financial resource implications for the operating budget in order to operate and maintain the capital assets and integrate with the City's ongoing financial control systems, strategic directions, priorities and objectives.

This budget provides for the addition to, or replacement of tangible capital assets as defined by accounting standards (PSAB) as well as projects that are funded and/or managed as capital projects. The latter applies mainly to some major "state of good repair" work on capital assets that is not considered to qualify as full replacement. The City's financial statements will, however, reflect the methods of accounting for these works in compliance with PSAB.

2012 Capital Budget and 2013-2021 Forecast

The 2012 Capital Budget and 2013-2021 Forecast indicate expenditure and funding requirements of \$2.1 billion over the ten year period. This amount of spending does not come without significant funding challenges.

Tax-based reserves are almost fully depleted and rely largely on the annual contribution from the operating budget for replenishment. The base operating budget contribution is significantly lower than the real annual funding requirements.

Development Charge Reserve Fund opening balances are in a deficit position and forecasted growth infrastructure expenditures are significantly greater than projected Development Charge receipts in the foreseeable future. Several programs are heavily dependent on continued or new federal and/or provincial subsidies to proceed. Others rely on increasing levels of borrowing from internal reserves.

The approved budget and the preliminary forecast have been prepared in the context of a long term capital funding strategy designed to respond to the rapid growth of the City while keeping risk at a manageable level. That funding strategy will require continued refinement and adaptation. It leaves a significant number of priority initiatives deferred or unfunded which will need to be addressed in future years.

Capital Budget Overview

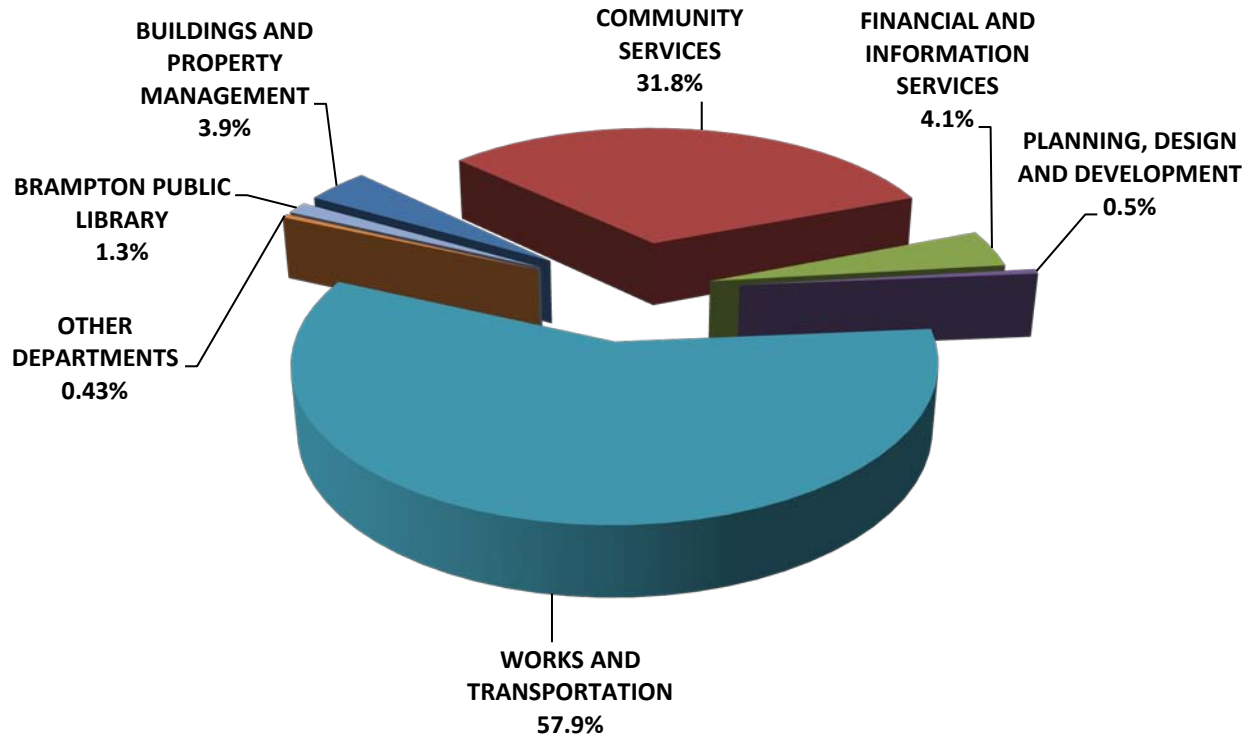
2012 Capital Budget Summary

(2008 to 2011 Approved Budgets noted for context)

(\$000s)	2008	2009	2010	2011	2012
BUILDINGS AND PROPERTY MANAGEMENT	\$4,482	\$7,235	\$4,009	\$4,694	\$7,408
COMMUNITY SERVICES	\$85,087	\$58,839	\$70,617	\$47,766	\$60,658
CORPORATE SERVICES	\$0	\$53	\$23	\$23	\$775
ECONOMIC DEVELOPMENT AND COMMUNICATIONS	\$0	\$0	\$13	\$3	\$6
FINANCIAL AND INFORMATION SERVICES	\$6,957	\$9,810	\$7,653	\$8,992	\$7,823
HUMAN RESOURCES	\$0	\$3	\$3	\$14	\$14
PLANNING, DESIGN AND DEVELOPMENT	\$695	\$5,925	\$272	\$1,781	\$1,009
WORKS AND TRANSPORTATION	\$147,798	\$182,462	\$154,616	\$149,914	\$110,388
CITY MANAGER	\$0	\$5	\$5	\$3	\$5
MAYOR AND COUNCIL	\$0	\$13	\$13	\$13	\$13
NON DEPARTMENTAL	\$13,660	\$0	\$0	\$0	\$0
BRAMPTON PUBLIC LIBRARY	\$5,234	\$18,452	\$4,177	\$2,477	\$2,477
Total Approved Capital	\$263,913	\$282,797	\$241,401	\$215,680	\$190,576

Note: Based on approved Capital Budgets. Figures may not add due to rounding.

Capital Budget Overview

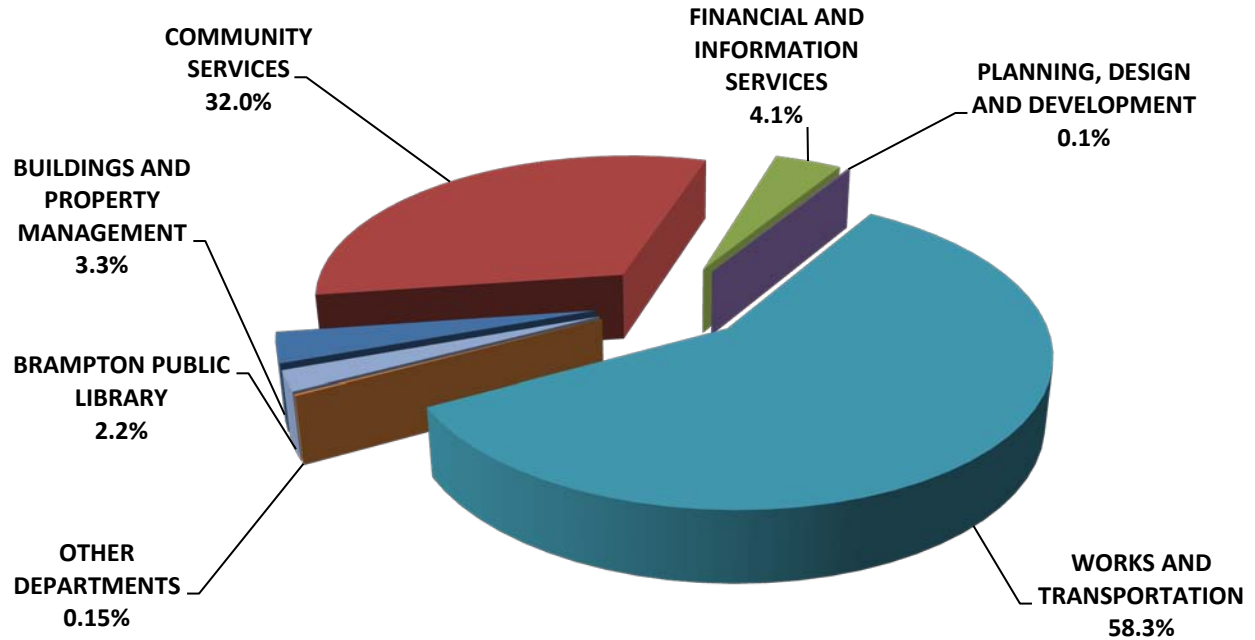


2012 – 2021 Capital Forecast Summary

(\$000s)	2012 - 2016	2017 - 2021	Total
BUILDINGS AND PROPERTY MANAGEMENT	\$31,153	\$37,316	\$68,469
COMMUNITY SERVICES	\$357,984	\$310,346	\$668,330
CORPORATE SERVICES	\$2,625	\$125	\$2,750
ECONOMIC DEVELOPMENT AND COMMUNICATIONS	\$18	\$15	\$33
FINANCIAL AND INFORMATION SERVICES	\$40,351	\$44,582	\$84,933
HUMAN RESOURCES	\$70	\$70	\$140
PLANNING, DESIGN AND DEVELOPMENT	\$2,115	\$646	\$2,761
WORKS AND TRANSPORTATION	\$656,019	\$562,417	\$1,218,436
CITY MANAGER	\$25	\$25	\$50
MAYOR AND COUNCIL	\$65	\$65	\$130
BRAMPTON PUBLIC LIBRARY	\$26,885	\$18,185	\$45,070
Total Approved Capital	\$1,117,310	\$973,792	\$2,091,102

Note: Figures may not add due to rounding

Capital Budget Overview

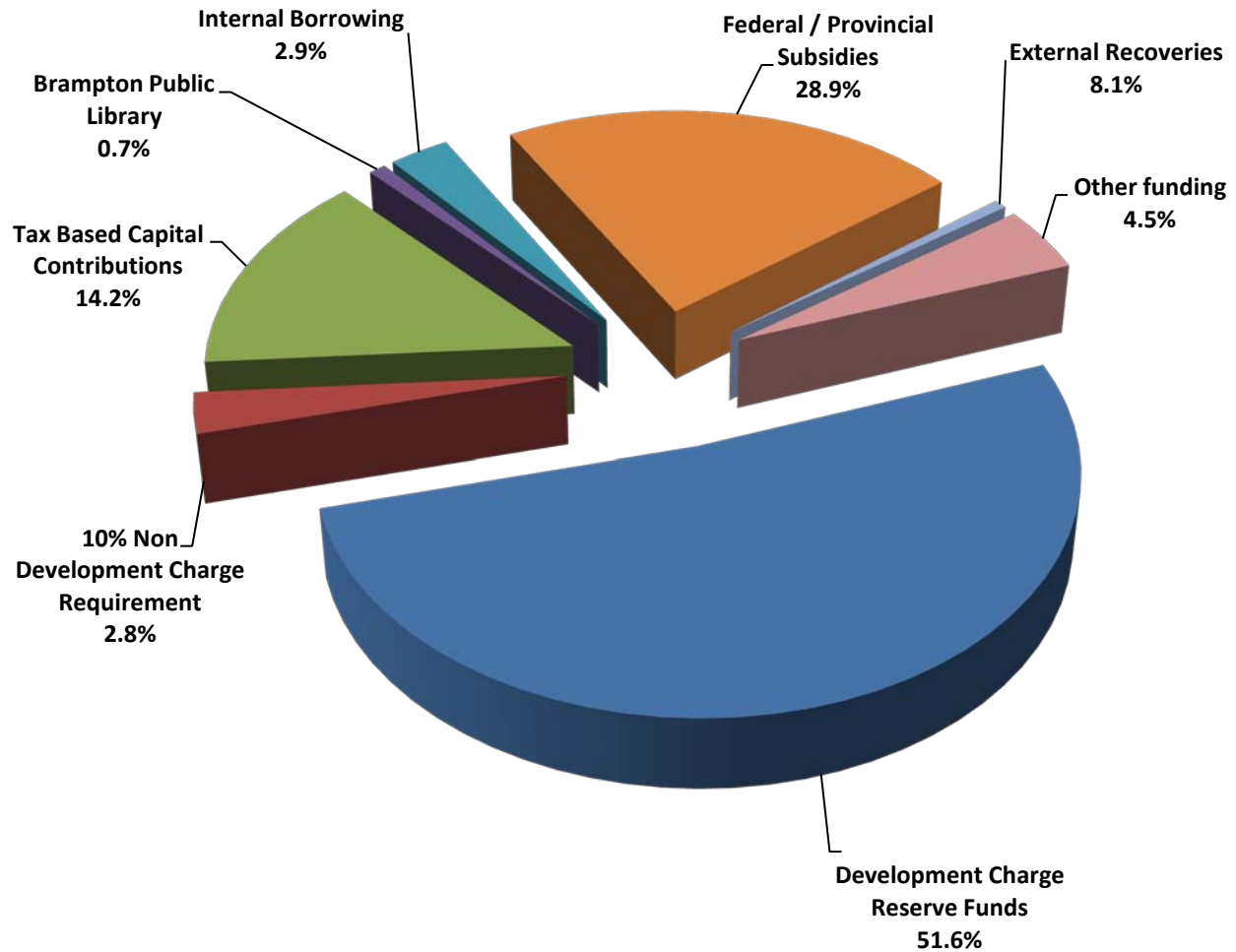


2012 Capital Funding

The approved 2012 Capital Budget stands at \$190.6 million, funded from the following sources:

- Development Charge Reserve Funds (\$98.3 million)
- 10% Non Development Charge Requirement (\$5.4 million)
- Tax Based Capital Contributions (\$27.1 million)
- Brampton Public Library Operating Budget (\$1.6 million)
- Internal Borrowing (\$5.6 million)
- Federal / Provincial Subsidies (\$42.8 million)
- External Recoveries: e.g. Region of Peel, Developers (\$1.2 million)
- Other funding: e.g. Cash-in-lieu of Parkland, Other Reserves (\$8.6 million)

Capital Budget Overview

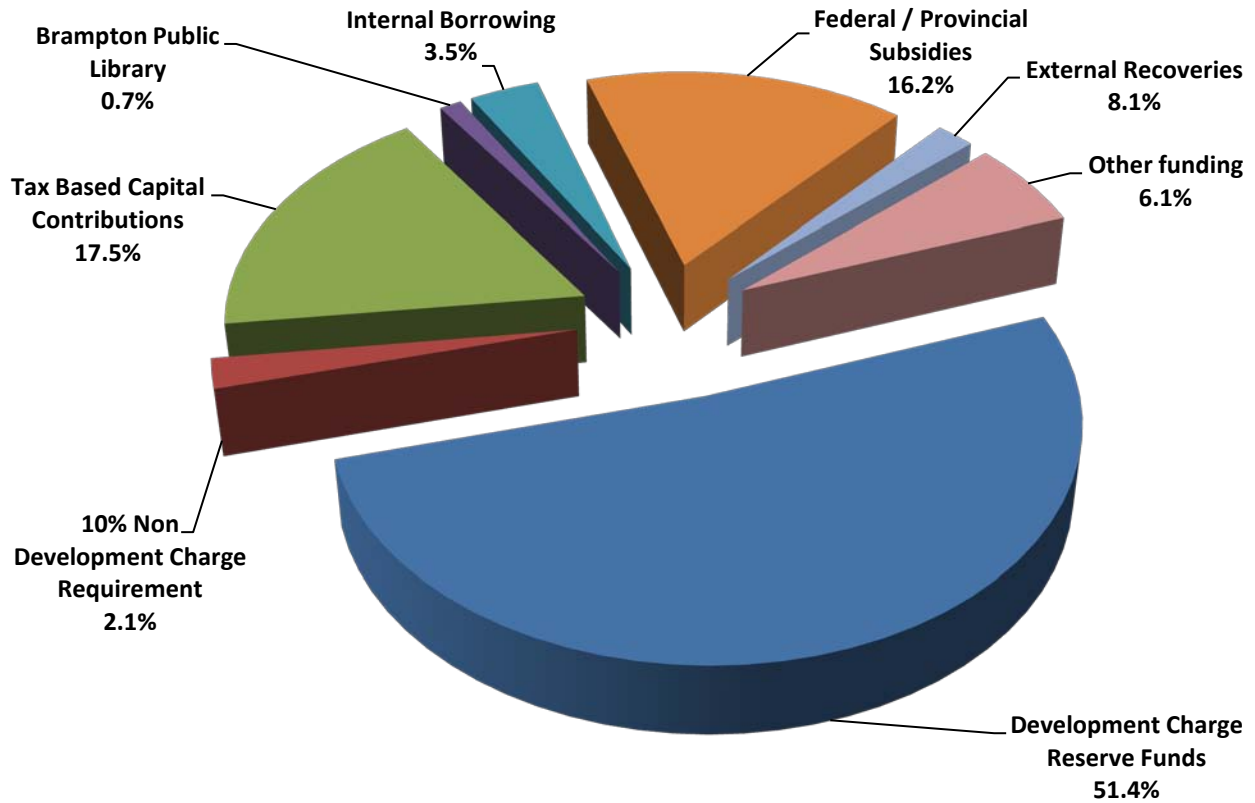


2012 – 2021 Capital Funding

The approved 2012 - 2021 Capital Forecast stands at \$2.1 billion, funded from the following sources:

- Development Charge Reserve Funds (\$1.075 billion)
- 10% Non Development Charge Requirement (\$44.5 million)
- Tax Based Capital Contributions (\$366.7 million)
- Brampton Public Library Operating Budget (\$23.3 million)
- Internal Borrowing (\$73.5 million)
- Federal / Provincial Subsidies (\$338.7 million)
- External Recoveries: e.g. Region of Peel, Developers (\$40.6 million)
- Other funding: e.g. Cash-in-lieu of Parkland, Other Reserves (\$128.2 million)

Capital Budget Overview



Development Charge Reserve Funds

The approved 2012 Capital Budget includes funding of \$98.3 million from Development Charges (DC) with \$1.1 billion in estimated DC funding requirements projected over the ten-year forecast period. The ten-year DC reserve fund forecast, included as Schedule C of this document, shows the extent of the financing that will be needed if the City is to continue its practice of putting infrastructure in place in advance of development. An essential component of this year's process was a rigorous review by the Works & Transportation, Planning, Community Services and Financial and Information Services Departments to ensure that critical infrastructure would be appropriately timed to support development, while respecting the constraints of the City's financial capabilities.

The DC Reserve Funds will be over committed by \$262 million at the beginning of 2012, in part because of the sharp drop off of revenue in 2008 and 2009. The \$98 million 2012 budget requirement will be added to this, for a starting deficit of \$360 million. It is essential that expected revenue materialize in 2012, to bring the resulting deficit down to \$258 million, a level that can be managed at present by interim borrowing from reserve and working funds to cover cash flow deficiencies until adequate DC balances are on hand. The 2012 revenue forecast of \$111 million is based on a projected 3,800 residential units obtaining building

Capital Budget Overview

permits, is higher than the 2011 level of 3,200 and compared to levels experienced in any year since 2007.

Total DC Reserve Fund balances are negative for every year within the ten year forecast based on projected revenue and funding requirements. During the 2009 DC review, it was determined that temporary financing from internal sources could support DC deficits of no more than \$300 million. It is inherent in the structure of development charges that deficits will occur if infrastructure is to be provided in advance of development, but the negative balances shown in Schedule C are not sustainable in the current circumstances. The \$300 million internal financing limit is subject to annual review to ensure that it remains sustainable. Declining cash balances over the past two years suggest that the cap needs to be reduced. Furthermore, the deficit must be eliminated before build-out of the City, when a sharp drop in DC revenue can be expected. For both of these reasons the Capital Forecast includes annual reductions in the permitted deficit. Additionally, caps have had to be imposed on programs that have tended to exceed the long term capacity to recover sufficient DCs to eliminate the program deficit.

The 2012 Capital Budget and Forecast were developed with the gradually reduced cap as a guide. Therefore, projects have had to be deferred or delayed, and it can be expected that each year's budget requirements will be subjected to close scrutiny with projects potentially deferred to stay within the cap.

In 2012, staff is recommending Council engage members of the community in a discussion about these financial pressures, including the prudent use of external debt. The launch of the strategic plan provides a forum for discussions with Brampton residents about how to provide and pay for important community amenities and facilities.

Capital Budget Overview

10% Non-Development Charge Contribution

The required tax based co-funding contribution to DC eligible growth projects is \$5.4 million for 2012, with an additional \$39.1 million required over the 2013-2021 forecast period. Based on the existing reserve fund balance and the current annual base contribution from the operating budget, there is an estimated \$17.2 million shortfall over the four-year period. The current practice has been to fund the shortfall between the annual contribution to the reserve fund (currently \$3.0 million) and the annual capital requirement by internal borrowing with repayments over a ten-year period (principal only) starting in the year following budget approval. However, given the depletion of reserves available for this purpose, this funding gap needs to be addressed through a long term funding strategy including consideration of external debt. For 2012, internal borrowing of \$2.0 million will be required to fund 2012 requirements.

Tax Based Capital Funding

As mentioned previously, annual tax funding required for capital exceeds the amounts provided from the tax base each year such that the available balance in Reserve Fund #4 (Capital Asset Repair & Replacement) is minimal. The Federal gas tax funding received by the City under the current funding agreement, and programs previously identified as “Unfunded” are now being addressed, at least partially. The use of Federal gas tax as a long-term funding source is contingent on the continuation of the program as currently defined, including the City’s sharing in a major portion of the Region of Peel Gas Tax allocation. While the Federal Gas Tax has been made permanent, the agreement currently in force extends only to 2014. Even with the use of Federal gas tax, the unfunded tax based capital requirement is \$296.4 million over 10 years (the “Infrastructure Deficit”), mainly for repair and replacement of the existing infrastructure base. With an accumulated backlog of unfunded work, the shortfall for 2012 is \$90 million. This infrastructure deficit is further detailed in the section on “Unfunded Requirements”.

Capital Budget Overview

Cash In Lieu of Parkland

The ten-year capital program attempts to reflect core programming needs and take advantage of timing opportunities for parkland acquisition. However, given cash flow constraints, it does not fully deliver a program that maintains existing service level standards. Due to inadequate internal funding sources to cash flow additional priorities based on future receipts, several projects remain unfunded at present. Staff is reviewing the City's existing CIL By-law and rates with a view to implementing improvements early in 2012 to better reflect the City's real needs.

The acquisition of woodlots has not required funding in the past, as they have been obtained through the land development process. However, should they need to be purchased in future, up to \$105 million would be required for the program over 10 years. There is no available funding source for this program.

Internal Borrowing

Included within the 2012 Capital Budget is the requirement for \$5.6 million in new internal financing for tax based capital programs. The amount is required for ongoing programs that have been deemed to be "revolving" in nature, such as Fire replacement vehicles and information technology infrastructure. It is proposed that all of these loans be financed from the Community Investment Fund.

Internally financed projects such as Works Yards, Fleet/Fire vehicle replacements, IT infrastructure replacement, and energy programs have in the past been advanced largely with the use of borrowing from the Community Investment Reserve Fund and the General Rate Stabilization Reserve. However, balances available in these reserves (at least in the medium term) are inadequate to fund new capital programming beyond 2014, leaving a funding gap of \$38 million from 2015-2021. In order to proceed with these projects beyond 2014, it is necessary this funding gap be addressed as part of the long term funding model being developed.

Capital Budget Overview

Subsidies and Grants

The 2012 Capital Budget includes various federal and provincial grants and subsidies that have been applied to eligible programs. Annual funding, to a large extent, is limited to Transit capital programs.

Federal Acceleride Program (total grant up to \$95 million)

- Züm (2012: \$6.9 million)

Provincial Acceleride Program (total grant \$95 million)

- Züm (2012: \$7.8 million)

Municipal Transit Capital Program

- Bus Shelters/Pads/Stops(\$0.6 million)
- Bus Refurbishments (\$0.8 million)

MTO Transitioning Funding

- Low-Floor Replacement Bus Purchases (\$0.2 million)

Federal Gas Tax Program (\$26.5 million applied in 2012, including the City's share of the Region of Peel Gas Tax allocation)

- Roads and Bridges for reduced fuel consumption and energy efficiency (\$13 million)
- Vehicles and Equipment for energy efficiency (\$7.8 million)
- Storm Water Management Studies/Restoration (\$3.5 million)
- Indoor & Outdoor Asset Replacements and Retrofits for energy efficiency (\$2.2 million)

Capital Budget Overview

Unfunded Needs

Departments have identified a number of projects within their Capital Budget and Forecast submissions for which no funding source is currently available to proceed within the ten-year period. These projects will require additional prioritization and/or decisions on alternative financing.

The major element of the unfunded requirement is the Asset Repair and Replacement Program (“Infrastructure Deficit”) in the amount of \$296.4 million including:

- Indoor Recreation (2012: \$38M; 2013-2021: \$29.5M)
- Outdoor Recreation (2012: \$18.6M; 2013-2021: \$34.5M)
- Stormwater Restoration (2014-2021: \$16.4M)
- Road Repairs (2014-2021: \$25.1M)
- Corporate Facilities (2012: \$18.9M; 2013-2021: \$12.M)
- Emergency Measures (2012: \$3.6M)
- Recreation: Redevelopment (2012: \$4.9M; 2013-2021: \$65M)
- Fire Facilities & Equipment (2012: \$0.3M; 2013-2021: \$17.6M)

There is approximately \$78 million in depreciation on the capital asset base annually, a figure that is a partial indicator of the amount the City should be contributing each year to replacement and rehabilitation of the capital assets. This amount differs significantly from the 2012 budgeted expenditure of \$53 million (funded by tax based funding and Federal Gas Tax) and it is this differential that accumulates annually as the overall capital backlog. Furthermore, annual depreciation is based on historical capital cost, not current or future replacement cost, and therefore the true annual operating contribution shortfall is actually understated.

The 10 year capital budget and forecast also includes \$158 million of unfunded growth related DC programs plus the unfunded Cash in Lieu of Parkland requirement of \$46.6M. In addition to, the projects identified as unfunded, other projects that are included as funded have been deferred beyond the ideal timing within the 10 year forecast. This is particularly the case for the Roads program. Some key programs that remain unfunded within the 10 year forecast include: Fire facilities, satellite works yards, recreation facilities and community parks, animal shelter and cemetery and District Library.

Capital Budget Overview

Federal gas tax funding under the current agreement has provided a much needed resource to alleviate some of the capital backlog, and the City will rely heavily on continuation of this program into the future to assist with capital asset replacement needs. In 2012, \$26.5 million in capital projects and \$54.6 million in 2013-2014 would have otherwise remained on the unfunded list without the assistance of Federal gas tax funding. These projects include increased road resurfacing, storm water management pond restorations, street lighting retrofits, energy retrofits, transit bus replacements and refurbishments, planning studies and knowledge based systems.

Cash Flow

The cash flow identified in the 2012 Capital Project Detail Sheets is currently shown as being fully spent in 2012. In reality, for many projects, spending occurs over several years. Early in 2012, staff will provide to Council for approval a full Cash Flow Budget inclusive of 2012 capital projects and unspent funding from previously approved capital projects, in 2011 and earlier.

Operating Impacts of 2012 Capital Projects

With approval of the 2012 Capital Budget program, the impact on the operating budget for 2013 and beyond is estimated to be approximately \$5.0 million. In addition to these costs, there will be operating impacts resulting from the subdivision assumption process (i.e. roads and parks growth) which the City does not include in its capital program and operating costs from prior years Capital Budget approvals.

2012 CAPITAL BUDGET & 2013 - 2021 CAPITAL FORECAST (\$000)



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Buildings and Property Management												
Building Design and Construction												
Interior Design Services	350	360	400	400	450	450	450	500	480	480	480	4,320
Corporate Churn (Corporate Buildings)	\$350	\$360	\$400	\$400	\$450	\$450	\$450	\$500	\$480	\$480	\$480	\$4,320
Interior Design Services - Total	\$350	\$360	\$400	\$400	\$450	\$450	\$450	\$500	\$480	\$480	\$480	\$4,320
Building Design and Construction - Total												
Business Planning												
Business Services												
Minor Capital – Business Services	35	35	40	40	45	45	50	50	50	50	50	440
Business Services - Total	\$35	\$35	\$40	\$40	\$45	\$45	\$50	\$50	\$50	\$50	\$50	\$440
Emergency Measures												
Emergency Measures	50	50	53	53	55	55	275	475	575	575	575	2,166
Emergency Measures - Total	\$50	\$50	\$53	\$53	\$55	\$55	\$275	\$475	\$575	\$575	\$575	\$2,166
Energy Management												
Energy Programs	700	750	800	850	800	800	1,000	1,050	1,100	1,100	1,150	9,150
Energy Management - Total	\$700	\$750	\$800	\$850	\$800	\$800	\$1,000	\$1,050	\$1,100	\$1,100	\$1,150	\$9,150
Facility Services												
Corporate Signage		55	60	60	65	65	70	70	75	75	75	595
Strategic Accommodation Planning Initiatives	1,822	600	650	650	650	800	1,301	1,400	1,900	2,800	2,800	12,573
SWQ Transition and Fit-up	2,733	5,467										8,200
Facility Services - Total	\$4,555	\$6,122	\$710	\$710	\$715	\$715	\$1,371	\$1,470	\$1,975	\$2,875	\$2,875	\$21,368
Portfolio Management												
Portfolio Management		400	400	400	400	500	500	500	500	500	500	4,100
Portfolio Management - Total		\$400	\$400	\$400	\$400	\$500	\$500	\$500	\$500	\$500	\$500	\$4,100
Business Planning - Total	\$5,290	\$7,357	\$2,003	\$2,053	\$2,015	\$2,415	\$3,196	\$3,545	\$4,200	\$5,150	\$5,150	\$37,224
Property Management												
Accessibility Program	100	346	266	290	252	387	399	510	590	690	690	3,830
Accessibility Program	\$100	\$346	\$266	\$290	\$252	\$387	\$399	\$510	\$590	\$690	\$690	\$3,830
Accessibility Program - Total		\$346	\$266	\$290	\$252	\$387	\$399	\$510	\$590	\$690	\$690	\$3,830
Corporate Property												



	2012	Capital Forecast										Total 2012-2021
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Corporate Indoor Asset Replacement	1,256	1,259	1,080	1,156	1,198	1,371	1,616	1,790	2,110	2,107	14,943	
Minor Capital – Indoor Assets	307	295	295	304	313	322	332	342	352	370	3,232	
Corporate Property - Total	\$1,563	\$1,554	\$1,375	\$1,460	\$1,511	\$1,693	\$1,948	\$2,132	\$2,462	\$2,477	\$18,175	
Corporate Security												
Corporate Security Systems	75	433	235	309	322	487	502	517	530	531	3,941	
Minor Capital – Corporate Security	30	55	85	105	109	112	115	118	122	128	979	
Corporate Security - Total	\$105	\$488	\$320	\$414	\$431	\$599	\$617	\$635	\$652	\$659	\$4,920	
Property Management - Total	\$1,768	\$2,388	\$1,961	\$2,164	\$2,194	\$2,679	\$2,964	\$3,277	\$3,704	\$3,826	\$26,925	
Buildings and Property Management - Total	\$7,408	\$10,105	\$4,364	\$4,617	\$4,659	\$5,544	\$6,610	\$7,322	\$8,384	\$9,456	\$68,469	
Community Services												
Energy Conservation												
Energy Conservation / Audits	500	500	500	500	500	500	500	500	500	500	4,500	
Energy Conservation - Total	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$4,500	
Fire												
Apparatus & Maintenance Facility	6,910										6,910	
Bunker Gear Washer & Dryer			75								75	
Design & Construct Fire Station 215			350			180					180	
Dispatch Equipment	200		140		350	200			350	200	1,850	
Electronic Station Signs		280	200								420	
Fire & Life Safety Renovation		325	325	325	450	350	250	250	350	250	200	
Fire Fighting Equipment	225	325	186	186	186	186	186	186	186	186	3,100	
Fire Headquarters	-16,046										-16,046	
Fire Miscellaneous Initiatives	271	186	186	186	186	186	186	186	186	186	1,945	
Fire Station Renovations and Additions	3,750										3,750	
MDU / Mobile Command Post Technology	225	225									450	
Opticom	150	150		150		200				200	1,050	
PPE Program				800					1,000		1,800	
Station Repairs	550	400	220	220	220	240	260	260	260	260	2,890	
Vehicle Replacement	1,210	1,095	750	820	1,845	2,250	1,870	2,035	1,140	1,085	14,100	
Fire - Total	-\$2,555	\$2,661	\$2,246	\$2,501	\$2,701	\$3,376	\$3,146	\$3,131	\$3,286	\$2,181	\$22,674	
Indoor Assets												



	2012	Capital Forecast										Total 2012-2021
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Indoor Asset Replacement	4,326	5,839	4,796	5,813	6,748	8,268	10,501	11,487	13,571	16,077		87,426
Indoor Assets - Total	\$4,326	\$5,839	\$4,796	\$5,813	\$6,748	\$8,268	\$10,501	\$11,487	\$13,571	\$16,077		\$87,426
New Development												
Alderlea	1,735	290	71	175								2,271
Animal Shelter	100											100
Bram East Community Parkland Campus	26,000		7,500	75,000	9,200				1,000	6,000		124,700
Chinguacousy Park Enhancements	4,570	7,500	1,900	2,600							250	16,570
Civic Design			300	300								850
FCCC - Site Servicing		290	130	1,200								1,620
Gore / Castlemore Community Park	10,200							675	4,835			15,710
Heritage / Bovaird City Wide Park						7,500		1,544	13,783			22,827
Heritage Program	415											415
Indoor Courts – FCCC Lawn Bowling			4,000									4,000
Mississauga / Bovaird Community Park	290	5,945										6,235
Mississauga / Embleton Facility		17,700	780	5,330	100	4,500	40,500					68,910
Neighbourhood Parks	1,746	2,000	2,100	2,200	2,310	2,300	2,300	2,300	2,200	2,200		21,656
New Community Park 1			44,300			500	2,875	21,888				69,563
New Community Park 2								35,500				35,500
Norton Park Development	2,200	9,300										2,200
NW Brampton Community Park	660		568	562						200		9,500
Pathways Implementation Program							100	1,500		450		2,240
Recreation Facility Modernizations												1,600
Sesquicentennial City Wide Park		200	1,350	10,845								12,395
Tableland Acquisition / Land Acquisition		500		1,000		1,000		900		1,000		4,400
Torbram / Sandalwood Community Park	100	500	5,000									5,600
Valleyland Development	2,807	2,021	4,227	4,191	2,534	2,293	3,830	2,027	1,441	5,608		30,979
Wayfinding & Signage Program (Outdoors)	215		400	300						150		1,065
White Spruce			3,000									3,000
New Development - Total	\$51,038	\$46,246	\$75,626	\$103,703	\$14,144	\$10,593	\$57,105	\$66,334	\$23,259	\$15,858		\$463,906
Outdoor Assets												
Outdoor Asset Replacement	7,849	5,935	4,643	5,035	6,689	7,969	10,106	11,694	13,715	16,189		89,824



	2012	Capital Forecast										Total 2012-2021
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Outdoor Assets - Total	\$7,849	\$5,935	\$4,643	\$5,035	\$6,689	\$7,969	\$10,106	\$11,694	\$13,715	\$16,189	\$89,824	
Community Services - Total	\$60,658	\$61,181	\$87,811	\$117,552	\$30,782	\$30,706	\$81,358	\$93,146	\$54,331	\$50,805	\$668,330	
Corporate Services		500	500								1,000	
Alternative Voting -- Elections		750									1,500	
Election Tabulation Equipment	750											
Minor Capital - Corporate Services	25	25	25	25	25	25	25	25	25	25	250	
Corporate Services - Total	\$775	\$1,275	\$525	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$2,750	
Economic Development & Communications												
Minor Capital - EDC	6	3	3	3	3	3	3	3	3	3	33	
Economic Development & Communications - Total	\$6	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$33	
Financial and Information Services												
Information Technology												
Business Systems Solutions												
Applications & Business Systems Solutions		2,053	2,053	2,053	2,395	2,053	2,395	2,350	2,053	2,395	19,800	
Asset Maintenance Management - IWMS	443										443	
Corp. Learning & Talent Mgmt System	200										200	
Corporate Call Centre Automation	100										100	
CSP Portal Online Services	350										350	
CSP Portal System Upgrade	160										160	
Financial Management - AR and Billing System	-300										-300	
Financial/Human Capital Upgrade/Enhancement	1,540										1,540	
GIS Integration Planning	175										175	
Health & Safety Mgmt System Enhancement	12										12	
IT Service Management Enhancement	75										75	
Municipal Tax System Upgrade	70										70	
PlanTrak Enterprise System Enhancements	100										100	
Scheduling System for Parks Operations	75										75	
Scheduling, Time, Attendance Business Solutions	-675										-675	
Transit Rostering and Scheduling System Upgrade	70										70	
Business Systems Solutions - Total	\$2,395	\$2,053	\$2,053	\$2,053	\$2,395	\$2,053	\$2,395	\$2,350	\$2,053	\$2,395	\$22,195	
End User Productivity												



	2012	Capital Forecast										Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021			
Corporate End User Productivity		260	260	260	260	134	260	260	260	260	260	260	2,214
Corporate Point of Sale - POS Peripheral	81	200	215	217	90	100	107	100	111	1,200			2,421
Corporate Radio Network Upgrade and Desktop Technology Acquisition/Refresh	932												932
Mobile Device Management	132	1,000	1,200	941	1,270	1,200	1,200	1,300	1,300	1,300			10,843
End User Productivity - Total	75	\$1,220	\$1,460	\$1,418	\$1,620	\$1,434	\$1,567	\$1,660	\$1,671	\$2,760	\$16,485		\$16,485
IT Architecture and Technology Planning													
Enterprise Architecture and Technology Planning	332	289	214	138	235	75	852	296	235	866			3,532
IT Architecture and Technology Planning - Total	\$332	\$289	\$214	\$138	\$235	\$75	\$852	\$296	\$235	\$866			\$3,532
IT Repair and Replacement													
Management of Data Center	1,000	1,000	1,000	390	510	100	1,170	2,359	1,140	9,669			9,669
Technology Repair and Replacement	2,285	2,600	2,485	2,959	3,030	3,800	3,100	2,800	2,100	1,600			26,759
IT Repair and Replacement - Total	\$3,285	\$3,600	\$3,485	\$3,959	\$3,420	\$4,310	\$3,200	\$3,970	\$4,459	\$2,740			\$36,428
Other - IT													
2014 Municipal Election Technology Preparedness	50												50
Councillors Technology Acquisition/Refresh	35	35	35	35	35	35	35	35	35	35			350
Minor Capital - IT	506	506	506	553	553	553	570	570	570	570			5,393
Other - IT - Total	\$591	\$541	\$541	\$541	\$588	\$588	\$588	\$605	\$605	\$605			\$5,793
Information Technology - Total	\$7,823	\$7,943	\$7,968	\$8,109	\$8,258	\$8,460	\$8,602	\$8,881	\$9,023	\$9,366			\$84,433
FIS - Other													
Development Charges Study		250					250						500
FIS - Other - Total		\$250					\$250						\$500
Financial and Information Services - Total	\$7,823	\$8,193	\$7,968	\$8,109	\$8,258	\$8,460	\$8,852	\$8,881	\$9,023	\$9,366			\$84,933
Human Resources													
Minor Capital - Human Resources	14	14	14	14	14	14	14	14	14	14			140
Human Resources - Total	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14	\$14			\$140
Planning, Design and Development Building													
Fleet Vehicles for Building Inspectors	928												928
Minor Capital - Building	30	30	30	30	30	30	30	30	30	30			300
Building - Total	\$958	\$30	\$30	\$30	\$30	\$30	\$30	\$30	\$30	\$30			\$1,228



	2012	Capital Forecast										Total 2012-2021								
		2013	2014	2015	2016	2017	2018	2019	2020	2021										
Community Design																				
Minor Capital – Community Design	20	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	14	14	104
Community Design - Total	\$20	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$14	\$14	\$104
Engineering and Development																				
Minor Capital – Development Engineering	11	20	20	20	22	22	22	22	22	22	22	22	22	22	22	22	22	14	14	187
Engineering and Development - Total	\$11	\$20	\$20	\$20	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$14	\$14	\$187
Other																				
Minor Capital – Business Services	20	18	18	18	18	20	20	20	20	20	20	20	20	20	20	20	20	20	20	192
Other - Total	\$20	\$18	\$18	\$18	\$18	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$192
Planning Policy and Growth Management																				
Planning Policy and Growth Management - Total																				
Planning																				
Official Plan Review Studies/Project Management				300	300															600
Secondary Plan Reviews		50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	450
Planning - Total		\$50	\$50	\$350	\$350	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$1,050
Planning, Design and Development - Total	\$1,009	\$126	\$126	\$426	\$428	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$128	\$128	\$128	\$128	\$128	\$25	\$25	\$2,761
Works and Transportation																				
Business Services																				
Hardware	71	55	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	326
Software	133																			133
Business Services - Total	\$204	\$55	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$459
Engineering Services																				
Bramalea Road Widening		6,600																		6,600
Bramwest Parkway					26,370													16,170		42,540
Bridge Condition Surveys	70	70																		140
Bridge Repairs	747	784	504	612	736	712	712	712	712	712	712	712	712	712	712	712	712	712	712	6,943
Castlemore Road Widening	90																			90
Castlemore Road			3,600	1,850																5,450
Chinguacousy Road Widening																	4,210			4,210
Civic Design			1,170	590																1,760
Clark Boulevard Extension																		18,000		18,000



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Clarkway Drive											8,421	8,421
Cottelle Blvd (Humberwest - Goreway)					15,720							15,720
Countryside Drive Widening / Reconstruction	14,040	8,300	25,400		18,900							66,640
Countryside Collector				2,000	4,525							6,525
Creditview Road - Reconstruction	12,800	12,620	11,551									36,971
Dixie Road							1,370			1,580		2,950
East-West Spine Rd				1,500				4,326				5,826
Environmental Assessments	2,300	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	18,500
Financial Drive	2,205	2,290	12,700				2,290					19,485
Goreway Drive Widening				22,600	14,780						17,700	55,080
Heritage Road Widening / Reconstruction			4,500								18,180	18,180
Humberwest Parkway Widening (Airport Road / Intermodal Drive Widening)				6,000								6,000
Intersection Improvements	100	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	11,530
James Potter Road	3,902		8,716									12,618
Ken Whillans (Church Street - Nelson Street)				4,000								4,000
Land Acquisitions	6,518	5,000	5,277	5,000	6,175	6,795	3,799	9,705	6,793			61,562
Mavis Road		1,040										1,040
Mayfield Road	180											180
McLaughlin Road Widening						4,210						4,210
McVean Drive Widening						1,480						1,480
Mississauga Road												2,960
New East/West Road - (Major Mackenzie Extension)					1,240	4,202				2,960		5,442
New North/South Road (Major Mackenzie Ext.)												9,218
New Road A (Financial to Winston Churchill)		5,678	920	920	3,540	920	920	920	920	920	920	9,200
Noise Walls	920	920	920	920	920	920	920	920	920	920	920	9,200
North-South Spine Road				2,790								5,160
Pre-Engineering	750	750	750	750	750	750	750	750	750	750	750	7,500
Project Design	4,850	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	49,850
Queen Street East Widening			1,610									1,610
Road Network Survey		230		300							300	830



	2012	Capital Forecast										Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021			
Sandalwood Parkway Widening				2,390		8,300							10,690
Sidewalks	300	300	300	300	300	300	300	300	300	300	300	300	3,000
Storm Water Management - Restoration	3,300	3,300	1,775	1,565	1,379	1,279	1,129	1,029	1,019				15,775
Storm Water Management Study	200												200
The Gore Road		1,560		610									2,170
Torbram Road Widening			10,200			36,000							46,200
Torbram Road/CNR Grade Separation	2,400												2,400
Utility Relocation	3,670	1,000	1,500	1,500	1,500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,670
Wanless Drive Widening / Reconstruction			4,871										4,871
Williams Parkway			5,540		9,850	29,000						20,500	74,790
Engineering Services - Total	\$59,342	\$60,882	\$71,579	\$65,357	\$83,251	\$114,621	\$69,378	\$80,437	\$71,276	\$62,936	\$34,525	\$739,059	
Fleet and Facilities													
New Equipment		700	600	600	600	600	600	600	600	600	600	600	5,500
Replacement Equipment	4,500	4,500	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	28,200
Special Tools	50	35	35	35	35	45	45	45	45	45	45	45	425
W&T Facility Refurbishment	150	100	150										400
Fleet and Facilities - Total	\$4,700	\$5,335	\$3,185	\$3,035	\$3,035	\$3,045	\$3,045	\$3,045	\$3,045	\$3,045	\$3,045	\$3,055	\$34,525
Roads													
New Works Yards		25,850	3,150	5,550	1,950								36,500
Road Resurfacing Program	10,500	11,000	9,721	10,313	10,588	9,122	10,223	8,995	10,813	10,072			101,347
Roads - Total	\$10,500	\$36,850	\$12,871	\$15,863	\$12,538	\$9,122	\$10,223	\$8,995	\$10,813	\$10,072	\$137,847		
Traffic Engineering Services													
Development of Safety Performance Functions and	65												65
Flashing 40km/hr Beacon System	125												125
Parking Access and Revenue Control Systems	210		210										420
Pay & Display Project			150										150
Pedestrian Countdown Signals	0		150										150
Streetslighting	1,550	1,500	1,600	1,700	1,800	1,900	2,000	2,100	2,200	2,200	2,200	2,200	18,550
Traffic Calming Measures	100	100	250	250	150	250	250	300	300	300	300	300	2,250
Traffic Signal Modernization Program	190	575	625	625	625	625	625	625	625	625	625	625	5,765
Traffic Signalization	720	900	900	930	930	960	960	960	960	960	960	960	9,180



	2012	Capital Forecast										Total 2012-2021
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Traffic Engineering Services - Total	\$2,960	\$3,075	\$3,885	\$3,505	\$3,505	\$3,735	\$3,835	\$3,985	\$4,085	\$4,085	\$4,085	\$36,655
Transit			1,500									1,500
Bus & Dispatch Radio Replacement	5,660	7,350	10,780	12,740	12,250	11,270	9,310	11,270	11,270	11,270	11,760	103,660
Bus Purchases	788	1,275	1,275	1,350	1,575	720	720	720	720	720	780	9,923
Bus Refurbishments	416	416	416	416	416	416	416	416	416	416	416	4,160
Bus Shelters/Pads/Stops	200											200
Existing Facility Refurbishment							5,000					5,000
Fare Collection Equipment	30											30
Fencing	187	187	187	187	187	187	187	187	187	187	187	1,870
Minor Capital – Transit	250											250
Shelter Electrification				500								500
Smart Bus				750								750
Terminal in Northeast End		750										750
Terminal in Northwest End		1,218	1,661	1,700	1,529	1,123						7,231
Zum Project Office	25,151	26,113	25,234	26,876	18,912	11,781						134,067
Zum												
Transit - Total	\$32,682	\$37,309	\$41,053	\$44,519	\$34,869	\$25,497	\$15,633	\$12,593	\$12,593	\$12,593	\$13,143	\$269,891
Works and Transportation - Total	\$110,388	\$143,506	\$132,598	\$132,304	\$137,223	\$156,045	\$102,139	\$109,080	\$101,837	\$93,316	\$93,316	\$1,218,436
City Manager's Office												
Minor Capital – City Manager's Office	3	3	3	3	3	3	3	3	3	3	3	30
Minor Capital – Internal Audit	2	2	2	2	2	2	2	2	2	2	2	20
City Manager's Office - Total	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$50
Mayor and Council												
Minor Capital – Council Members	13	13	13	13	13	13	13	13	13	13	13	130
Mayor and Council - Total	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$130
Brampton Public Library												
Library												
Automation Software Upgrades	50	50	50	50	50	50	50	50	50	50	50	500
Collection Development	2,427	2,627	2,827	3,027	3,227	3,427	3,627	3,627	3,627	3,627	3,627	32,070
District Library 2				12,500								12,500
Library - Total	\$2,477	\$2,677	\$2,877	\$15,577	\$3,277	\$3,477	\$3,677	\$3,677	\$3,677	\$3,677	\$3,677	\$45,070



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Brampton Public Library - Total	\$2,477	\$2,677	\$2,877	\$15,577	\$3,277	\$3,477	\$3,677	\$3,677	\$3,677	\$3,677	\$3,677	\$45,070
Grand Total	\$190,576	\$227,098	\$236,304	\$278,645	\$184,687	\$204,422	\$202,826	\$222,296	\$177,440	\$166,808	\$2,091,102	

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Schedule A2

2012 CAPITAL BUDGET & 2013 - 2021 CAPITAL FORECAST (\$000)



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Buildings and Property Management												
Building Design and Construction												
Interior Design Services	145	240	265	300	350	450	406	450	620	675	3,901	
Corporate Churn (Corporate Buildings)												
Interior Design Services - Total	\$145	\$240	\$265	\$300	\$350	\$450	\$406	\$450	\$620	\$675	\$3,901	
Building Design and Construction - Total	\$145	\$240	\$265	\$300	\$350	\$450	\$406	\$450	\$620	\$675	\$3,901	
Business Planning												
Business Services	53										53	
Minor Capital – Business Services												
Business Services - Total	\$53										\$53	
Emergency Measures	3,584										3,584	
Emergency Measures												
Portable Generators	150										150	
Emergency Measures - Total	\$3,734										\$3,734	
Energy Management												
Energy Management - Total												
Facility Services	845	2,900	2,850	3,350	3,350	3,700	3,199	3,600	3,100	2,700	29,594	
Strategic Accommodation Planning Initiatives												
Facility Services - Total	\$845	\$2,900	\$2,850	\$3,350	\$3,350	\$3,700	\$3,199	\$3,600	\$3,100	\$2,700	\$29,594	
Portfolio Management	510										510	
Portfolio Management												
Portfolio Management - Total	\$510										\$510	
Business Planning - Total	\$5,142	\$2,900	\$2,850	\$3,350	\$3,350	\$3,700	\$3,199	\$3,600	\$3,100	\$2,700	\$33,891	
Property Management												
Accessibility Program	846										846	
Accessibility Program												
Accessibility Program - Total	\$846										\$846	
Corporate Property	18,964	980	1,829	1,841	1,660	1,228	2,626	1,376	446	449	31,399	
Corporate Indoor Asset Replacement												
Corporate Property - Total	\$18,964	\$980	\$1,829	\$1,841	\$1,660	\$1,228	\$2,626	\$1,376	\$446	\$449	\$31,399	

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	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Corporate Security												
Corporate Security Systems	515											515
Corporate Security - Total	\$515											\$515
Property Management - Total	\$20,325	\$980	\$1,829	\$1,841	\$1,660	\$1,228	\$2,626	\$1,376	\$446	\$449	\$32,760	
Buildings and Property Management - Total	\$25,612	\$4,120	\$4,944	\$5,491	\$5,360	\$5,378	\$6,231	\$5,426	\$4,166	\$3,824	\$70,552	
Community Services												
Energy Conservation												
Energy Conservation / Audits	600											600
Energy Conservation - Total	\$600											\$600
Fire												
Additional Vehicles		2,305	750	1,880	650			650			6,235	
Design & Construct Fire Station 215								4,600			4,600	
Design and Construction of Fire Station 214				4,600							4,600	
Dispatch Equipment		2,610		1,650	500						4,760	
Electronic Station Signs	280										280	
Fire Station Renovations and Additions		1,250									1,250	
Opticom			150		150	200			200		700	
SCBA Replacements / Upgrades		1,200									1,200	
Station 201/ HQ Replacement		9,346									9,346	
Station 203 Replacement		4,600									4,600	
Training Facility			12,600	1,107	6,253						19,960	
Fire - Total	\$280	\$21,311	\$13,500	\$9,237	\$7,553	\$200		\$5,250	\$200	\$200	\$57,531	
Indoor Assets												
Indoor Asset Replacement		37,214	4,386	3,500	3,437	2,909	2,909	2,946	2,946	2,946	66,739	
Powerade Centre	400										400	
Indoor Assets - Total	\$37,614	\$4,386	\$3,500	\$3,546	\$3,437	\$2,909	\$2,946	\$2,946	\$2,946	\$2,946	\$67,139	
New Development												
Alderlea					150						150	
Animal Shelter			10,000								10,000	
Cemetery				11,020							11,020	
Chinguacousy Park Enhancements					1,600						1,600	

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Schedule A2



	2012	Capital Forecast									Total 2012-2021
		2013	2014	2015	2016	2017	2018	2019	2020	2021	
Civic Design	639	507			300	300	300	250	250		2,546
Eldorado Park Development			3,000								3,000
FCCC Administration Building		2,500									2,500
Loafer's Lake Facility Modernization		15,000									15,000
Loafer's Lake Park Development			3,500								3,500
Norton Park Development	3,463										3,463
Pathways Implementation Program	105	571		617	500	500	500	450			3,243
Recreation Facility Modernizations						7,000		19,000	19,000		38,000
Tableland Acquisition / Land Acquisition	3,200	3,600	3,600	3,700				3,800			24,900
Wayfinding & Signage Program (Outdoors)		400		300	250	250	200	200			1,600
New Development - Total	\$7,407	\$22,578	\$20,100	\$11,020	\$6,667	\$1,050	\$8,050	\$950	\$23,700	\$19,000	\$120,522
Outdoor Assets											
Outdoor Asset Replacement	18,583	4,278	3,802	4,460	4,215	3,814	3,814	3,387	3,387	3,387	53,127
Outdoor Assets - Total	\$18,583	\$4,278	\$3,802	\$4,460	\$4,215	\$3,814	\$3,814	\$3,387	\$3,387	\$3,387	\$53,127
Community Services - Total	\$64,484	\$52,553	\$40,902	\$28,263	\$21,872	\$7,973	\$14,773	\$12,533	\$30,233	\$25,333	\$298,919
Corporate Services											
Corporate Services - Total											
Economic Development & Communications											
Economic Development & Communications - Total											
Financial and Information Services											
Information Technology											
Business Systems Solutions											
Business Systems Solutions - Total											
End User Productivity											
End User Productivity - Total											
IT Architecture and Technology Planning											
IT Architecture and Technology Planning - Total											
IT Repair and Replacement											
IT Repair and Replacement - Total											
Other - IT											
Other - IT - Total											



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Information Technology - Total												
FIS - Other												
FIS - Other - Total												
Financial and Information Services - Total												
Human Resources												
Human Resources - Total												
Planning, Design and Development												
Building												
Building - Total												
Community Design												
Central Area Study		55	60	60	65	65	70	70	70	70	70	585
City Wide Urban Design	100	55	60	60	65	65	70	70	70	70	70	685
Community Design Special Projects		50	50	60	60	60	60	60	60	60	60	520
Downtown Heritage District Implementation Plan	25											25
Heritage Studies		55	60	60	65	65	70	70	70	70	70	585
Sustainable Infrastructure: District Energy Study	100											100
Community Design - Total	\$225	\$215	\$230	\$240	\$255	\$255	\$270	\$270	\$270	\$270	\$270	\$2,500
Engineering and Development												
Miscellaneous Engineering Studies		300	300	300	300	300	300	300	300	300	300	2,700
Engineering and Development - Total		\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$2,700
Other												
Other - Total												
Planning Policy and Growth Management												
Downtown Flood Risk Mitigation	300											300
Environmental Master Plan Study		100	250	100	100	100	100	100	100	100	100	1,050
Greenlands Securement	500											500
Growth Management Program Support and		50	50	50	50	50	50	50	50	50	50	450
Miscellaneous Planning Studies	200	200	200	200	200	200	200	200	200	200	200	2,000
Transportation and Transit Master Plan (TTMP)	100	250	50	50	50	50	250	250	250	250	250	1,550
Planning Policy and Growth Management - Total	\$1,100	\$600	\$550	\$400	\$400	\$400	\$600	\$600	\$600	\$600	\$600	\$5,850

DEFERRED

Schedule A2



	2012	Capital Forecast							Total 2012-2021				
		2013	2014	2015	2016	2017	2018	2019		2020	2021		
Planning													
Natural Heritage Inventory						150							150
Planning - Total						\$150							\$150
Planning, Design and Development - Total	\$1,325	\$1,115	\$1,080	\$940	\$955	\$1,105	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$1,170	\$11,200
Works and Transportation													
Business Services													
Hardware	25												25
Business Services - Total	\$25												\$25
Engineering Services													
Storm Water Management - Restoration		3,200		1,426	1,635	1,821	1,921	2,071	2,171	2,181			16,426
Engineering Services - Total		\$3,200		\$1,426	\$1,635	\$1,821	\$1,921	\$2,071	\$2,171	\$2,181			\$16,426
Fleet and Facilities													
New Equipment	2,300												2,300
W&T Facility Refurbishment	200	100											300
Fleet and Facilities - Total	\$2,500	\$100											\$2,600
Roads													
New Works Yards	1,800		4,765	18,094		2,285	21,445	6,849					55,238
Road Resurfacing Program		1,279	2,687	2,412	3,878	2,777	5,005	3,187	3,928				25,153
Roads - Total	\$1,800	\$6,044	\$20,781	\$2,412	\$6,163	\$24,222	\$11,854	\$3,187	\$3,928				\$80,391
Traffic Engineering Services													
Traffic Calming Measures	100												200
Traffic Signal Modernization Program	170	50											220
Traffic Engineering Services - Total	\$270	\$150											\$420
Transit													
Transit - Total	\$4,595	\$250	\$9,244	\$22,207	\$4,047	\$7,984	\$26,143	\$13,925	\$5,358	\$6,109			\$99,862
Works and Transportation - Total													
City Manager's Office													
City Manager's Office - Total													
Mayor and Council													
Mayor and Council - Total													

DEFERRED

Schedule A2



	2012	Capital Forecast									Total 2012-2021	
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
Brampton Public Library												
Library	600	600	600	600	600	600	600	600	600	600	600	6,000
Collection Development												15,000
District Library 3												
Library - Total	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$21,000
Brampton Public Library - Total	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$21,000
Grand Total	\$96,616	\$58,638	\$56,770	\$32,834	\$23,040	\$48,917	\$48,654	\$41,527	\$37,036	\$501,533		

2012 CAPITAL BUDGET - FUNDING SOURCE SUMMARY (\$000)



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Buildings and Property Management							
Building Design and Construction							
Interior Design Services							
Corporate Churn (Corporate Buildings)		350					350
Interior Design Services - Total		\$350					\$350
Building Design and Construction - Total		\$350					\$350
Business Planning							
Business Services							
Minor Capital – Business Services		35					35
Business Services - Total		\$35					\$35
Emergency Measures							
Emergency Measures - Total							
Energy Management							
Energy Programs					700		700
Energy Management - Total					\$700		\$700
Facility Services							
Strategic Accommodation Planning			1,822				1,822
SWQ Transition and Fit-up			2,733				2,733
Facility Services - Total			\$4,555				\$4,555
Portfolio Management							
Portfolio Management - Total			\$4,590		\$700		\$5,290
Business Planning - Total							
Property Management							
Accessibility Program							
Accessibility Program		100					100
Accessibility Program - Total		\$100					\$100
Corporate Property							
Corporate Indoor Asset Replacement			1,256				1,256
Minor Capital – Indoor Assets			307				307



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Corporate Property - Total			\$1,563				\$1,563
Corporate Security							
Corporate Security Systems			75				75
Minor Capital – Corporate Security			30				30
Corporate Security - Total			\$105				\$105
Property Management - Total			\$1,768				\$1,768
Buildings and Property Management - Total			\$6,708		\$700		\$7,408
Community Services							
Energy Conservation							
Energy Conservation - Total							
Fire							
Apparatus & Maintenance Facility	5,609		982			319	6,910
Dispatch Equipment			200				200
Fire Fighting Equipment			225				225
Fire Headquarters	(10,034)		(435)			(5,576)	(16,046)
Fire Miscellaneous Initiatives			271				271
Fire Station Renovations and Additions	671		378			2,701	3,750
MDU / Mobile Command Post Technology			225				225
Opticom	75		75				150
Station Repairs			550				550
Vehicle Replacement				1,210			1,210
Fire - Total	(\$3,679)		\$2,471	\$1,210		(\$2,556)	(\$2,555)
Indoor Assets							
Indoor Asset Replacement			4,276			50	4,326
Indoor Assets - Total			\$4,276			\$50	\$4,326
New Development							
Alderlea	1,561	174					1,735
Animal Shelter	90	10					100
Bram East Community Parkland Campus	23,400	2,600					26,000
Chinguacousy Park Enhancements	4,113	457					4,570



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Gore / Castlemore Community Park					10,200		10,200
Heritage Program	373	42					415
Mississauga / Bovaird Community Park	261	29					290
Neighbourhood Parks	1,571	175					1,746
Norton Park Development	1,980	220					2,200
Pathways Implementation Program	594	66					660
Torbram / Sandalwood Community Park	90	10					100
Valleyland Development	2,526	281					2,807
Wayfinding & Signage Program (Outdoors)	97	11	107				215
New Development - Total	\$36,656	\$4,075	\$107			\$10,200	\$51,038
Outdoor Assets							
Outdoor Asset Replacement			7,849				7,849
Outdoor Assets - Total			\$7,849				\$7,849
Community Services - Total	\$32,977	\$4,075	\$14,703	\$1,210		\$7,694	\$60,658
Corporate Services							
Election Tabulation Equipment			750				750
Minor Capital - Corporate Services			25				25
Corporate Services - Total			\$775				\$775
Economic Development & Communications							
Minor Capital - EDC			6				6
Economic Development & Communications - Total			\$6				\$6
Financial and Information Services							
Information Technology							
Business Systems Solutions							
Asset Maintenance Management -			443				443
Corp. Learning & Talent Mgmt System			200				200
Corporate Call Centre Automation			100				100
CSP Portal Online Services			350				350
CSP Portal System Upgrade			160				160
Financial Management - AR and Billing			(300)				(300)



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Financial/Human Capital			1,540				1,540
GIS Integration Planning			175				175
Health & Safety Mgmt System			12				12
IT Service Management Enhancement			75				75
Municipal Tax System Upgrade			70				70
PlanTrak Enterprise System			100				100
Scheduling System for Parks			75				75
Scheduling, Time, Attendance Business			(675)				(675)
Transit Rostering and Scheduling			70				70
Business Systems Solutions - Total			\$2,395				\$2,395
End User Productivity							
Corporate Point of Sale - POS				81			81
Corporate Radio Network Upgrade and				932			932
Desktop Technology Acquisition/Refresh			30	102			132
Mobile Device Management			75				75
End User Productivity - Total			\$105	\$1,115			\$1,220
IT Architecture and Technology							
Enterprise Architecture and Technology			332				332
IT Architecture and Technology			\$332				\$332
IT Repair and Replacement							
Management of Data Center				1,000			1,000
Technology Repair and Replacement				2,285			2,285
IT Repair and Replacement - Total				\$3,285			\$3,285
Other - IT							
2014 Municipal Election Technology						50	50
Councillors Technology			35				35
Minor Capital - IT			506				506
Other - IT - Total			\$541			\$50	\$591
Information Technology - Total			\$3,373	\$4,400		\$50	\$7,823
FIS - Other							



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
FIS - Other - Total			\$3,373	\$4,400		\$50	\$7,823
Financial and Information Services - Total							
Human Resources							
Minor Capital – Human Resources		14					14
Human Resources - Total		\$14					\$14
Planning, Design and Development							
Building							
Fleet Vehicles for Building Inspectors						928	928
Minor Capital - Building		30					30
Building - Total		\$30				\$928	\$958
Community Design							
Minor Capital – Community Design			20				20
Community Design - Total			\$20				\$20
Engineering and Development							
Minor Capital – Development Engineering			11				11
Engineering and Development - Total			\$11				\$11
Other							
Minor Capital – Business Services			20				20
Other - Total			\$20				\$20
Planning Policy and Growth Management							
Planning Policy and Growth Management -							
Planning							
Planning - Total			\$81			\$928	\$1,009
Works and Transportation							
Business Services							
Hardware			71				71
Software			133				133
Business Services - Total			\$204				\$204



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Engineering Services							
Bridge Condition Surveys			70				70
Bridge Repairs					747		747
Castlemore Road Widening						90	90
Countryside Drive Widening /	13,338				702		14,040
Creditview Road - Reconstruction	12,160				640		12,800
Environmental Assessments	2,300						2,300
Financial Drive	2,205						2,205
Intersection Improvements	95		5				100
James Potter Road	3,902						3,902
Land Acquisitions	6,518						6,518
Mayfield Road	171				9		180
Noise Walls	690					230	920
Pre-Engineering	750						750
Project Design	4,550				300		4,850
Sidewalks	300						300
Storm Water Management - Restoration					3,300		3,300
Storm Water Management Study					200		200
Torbram Road/CNR Grade Separation	2,280				120		2,400
Utility Relocation	3,670						3,670
Engineering Services - Total	\$52,929		\$75		\$6,018	\$320	\$59,342
Fleet and Facilities							
Replacement Equipment					4,500		4,500
Special Tools			50				50
W&T Facility Refurbishment			150				150
Fleet and Facilities - Total			\$200		\$4,500		\$4,700
Roads							
Road Resurfacing Program					10,500		10,500
Roads - Total					\$10,500		\$10,500
Traffic Engineering Services							



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Development of Safety Performance			65				65
Flashing 40km/hr Beacon System			125				125
Parking Access and Revenue Control			210				210
Pedestrian Countdown Signals			40		(40)		-
Streetlighting					1,550		1,550
Traffic Calming Measures			100				100
Traffic Signal Modernization Program			190				190
Traffic Signalization	720						720
Traffic Engineering Services - Total	\$720		\$730		\$1,510		\$2,960
Transit							
Bus Purchases	1,967	218			3,430	45	5,660
Bus Refurbishments					788		788
Bus Shelters/Pads/Stops	281	31			54	50	416
Existing Facility Refurbishment					200		200
Fencing					30		30
Minor Capital – Transit				187			187
Shelter Electrification					250		250
Zum	8,582	971			14,788	810	25,151
Transit - Total	\$10,830	\$1,220	\$187		\$19,540	\$905	\$32,682
Works and Transportation - Total	\$64,479	\$1,220	\$1,396		\$42,068	\$1,225	\$110,388
City Manager's Office							
Minor Capital – City Manager's Office				3			3
Minor Capital – Internal Audit				2			2
City Manager's Office - Total			\$5				\$5
Mayor and Council							
Minor Capital – Council Members				13			13
Mayor and Council - Total			\$13				\$13
Brampton Public Library							
Library							
Automation Software Upgrades	45	5					50





	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Collection Development	789	88				1,550	2,427
Library - Total	\$834	\$93				\$1,550	\$2,477
Brampton Public Library - Total	\$834	\$93				\$1,550	\$2,477
Grand Total	\$98,290	\$5,388	\$27,074	\$5,610	\$42,768	\$11,447	\$190,576

2012 CAPITAL BUDGET - FUNDING SOURCE SUMMARY (\$000)



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Buildings and Property Management							
Building Design and Construction							
Interior Design Services			145				145
Corporate Churn (Corporate Buildings)			\$145				\$145
Interior Design Services - Total			\$145				\$145
Building Design and Construction - Total							
Business Planning							
Business Services							
Minor Capital – Business Services			53				53
Business Services - Total			\$53				\$53
Emergency Measures							
Emergency Measures			3,584				3,584
Portable Generators			150				150
Emergency Measures - Total			\$3,734				\$3,734
Energy Management							
Energy Management - Total							
Facility Services							
Strategic Accommodation Planning			845				845
Facility Services - Total			\$845				\$845
Portfolio Management							
Portfolio Management			510				510
Portfolio Management - Total			\$510				\$510
Business Planning - Total			\$5,142				\$5,142
Property Management							
Accessibility Program							
Accessibility Program			846				846
Accessibility Program - Total			\$846				\$846
Corporate Property							
Corporate Indoor Asset Replacement			18,964				18,964

DEFERRED

Schedule B2



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Corporate Property - Total			\$18,964				\$18,964
Corporate Security							
Corporate Security Systems			515				515
Corporate Security - Total			\$515				\$515
Property Management - Total			\$20,325				\$20,325
Buildings and Property Management - Total			\$25,612				\$25,612
Community Services							
Energy Conservation							
Energy Conservation / Audits			600				600
Energy Conservation - Total			\$600				\$600
Fire							
Electronic Station Signs			280				280
Fire - Total			\$280				\$280
Indoor Assets							
Indoor Asset Replacement			34,881			2,333	37,214
Powerade Centre			400				400
Indoor Assets - Total			\$35,281			\$2,333	\$37,614
New Development							
Civic Design	576	63					639
Norton Park Development	1,808	201	1,454				3,463
Pathways Implementation Program	88	10	7				105
Tableland Acquisition / Land Acquisition						3,200	3,200
New Development - Total	\$2,472	\$274	\$1,461			\$3,200	\$7,407
Outdoor Assets							
Outdoor Asset Replacement			18,583				18,583
Outdoor Assets - Total			\$18,583				\$18,583
Community Services - Total	\$2,472	\$274	\$56,205			\$5,533	\$64,484
Corporate Services							
Corporate Services - Total							



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Economic Development & Communications							
Economic Development & Communications -							
Financial and Information Services							
Information Technology							
Business Systems Solutions							
Business Systems Solutions - Total							
End User Productivity							
End User Productivity - Total							
IT Architecture and Technology							
IT Architecture and Technology							
IT Repair and Replacement							
IT Repair and Replacement - Total							
Other - IT							
Other - IT - Total							
Information Technology - Total							
FIS - Other							
FIS - Other - Total							
Financial and Information Services - Total							
Human Resources							
Human Resources - Total							
Planning, Design and Development							
Building							
Building - Total							
Community Design							
City Wide Urban Design	46	4	50				100
Downtown Heritage District Implementation			25				25
Sustainable Infrastructure: District Energy	90	10					100
Community Design - Total	\$136	\$14	\$75				\$225
Engineering and Development							



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Engineering and Development - Total							
Other							
Other - Total							
Planning Policy and Growth Management							
Downtown Flood Risk Mitigation	135	15	150				300
Greenlands Securement					500		500
Miscellaneous Planning Studies	90	10	100				200
Transportation and Transit Master Plan	45	5	50				100
Planning Policy and Growth Management -	\$270	\$30	\$300		\$500		\$1,100
Planning							
Planning - Total	\$406	\$44	\$375		\$500		\$1,325
Planning, Design and Development - Total							
Works and Transportation							
Business Services							
Hardware			25				25
Business Services - Total			\$25				\$25
Engineering Services							
Engineering Services - Total							
Fleet and Facilities							
New Equipment	2,070	230					2,300
W&T Facility Refurbishment			200				200
Fleet and Facilities - Total	\$2,070	\$230	\$200				\$2,500
Roads							
New Works Yards	1,620	180					1,800
Roads - Total	\$1,620	\$180					\$1,800
Traffic Engineering Services							
Traffic Calming Measures			100				100
Traffic Signal Modernization Program			170				170
Traffic Engineering Services - Total			\$270				\$270

DEFERRED

Schedule B2



	DC Reserves	10% Non-DC	Tax Based	Borrowing	Subsidies And Grants	Other	Total Funding Request
Transit							
Transit - Total							
Works and Transportation - Total	\$3,690	\$410	\$495				\$4,595
City Manager's Office							
City Manager's Office - Total							
Mayor and Council							
Mayor and Council - Total							
Brampton Public Library							
Library							
Collection Development						600	600
Library - Total						\$600	\$600
Brampton Public Library - Total						\$600	\$600
Grand Total	\$6,568	\$728	\$82,687			\$6,633	\$96,616

2012-2021 Development Charges Forecast (\$'000)

Schedule C

* Excluding Bramwest Parkway
Opening Balances as of December 31st, 2011

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
ROADS AND ENGINEERING											
Beginning Balance	(151,850)	(145,368)	(143,588)	(152,150)	(140,421)	(117,735)	(118,582)	(111,635)	(122,721)	(115,222)	(151,850)
Less: Funding Requirements	53,488	56,432	70,000	56,348	69,532	83,006	62,100	74,581	50,268	58,467	634,222
Excess/(Shortfall)	(205,338)	(201,800)	(213,588)	(208,498)	(209,953)	(200,741)	(180,682)	(186,216)	(172,989)	(173,689)	(786,072)
Add: Projected DC Receipts	65,082	63,182	66,524	73,109	96,658	86,223	73,007	67,525	61,860	61,382	714,552
Net Interest	(5,112)	(4,970)	(5,086)	(5,032)	(4,440)	(4,064)	(3,960)	(4,031)	(4,092)	(3,982)	(44,769)
Closing Balance	(145,368)	(143,588)	(152,150)	(140,421)	(117,735)	(118,582)	(111,635)	(122,721)	(115,222)	(116,288)	(116,288)
GENERAL GOV'T - PW BUILDINGS & FLEET											
Beginning Balance	(20,416)	(18,650)	(41,138)	(42,965)	(41,730)	(39,151)	(36,868)	(35,069)	(33,446)	(32,010)	(20,416)
Less: Funding Requirements	0	23,805	2,835	0	0	0	0	0	0	0	26,640
Excess/(Shortfall)	(20,416)	(42,455)	(43,973)	(42,965)	(41,730)	(39,151)	(36,868)	(35,069)	(33,446)	(32,010)	(47,056)
Add: Projected DC Receipts	2,439	2,345	2,454	2,692	3,970	3,590	3,036	2,801	2,561	2,543	28,433
Net Interest	(672)	(1,028)	(1,446)	(1,457)	(1,391)	(1,307)	(1,237)	(1,178)	(1,126)	(1,076)	(11,919)
Closing Balance	(18,650)	(41,138)	(42,965)	(41,730)	(39,151)	(36,868)	(35,069)	(33,446)	(32,010)	(30,543)	(30,543)
GENERAL GOV'T - PARKING FACILITIES											
Beginning Balance	3,334	4,991	6,647	8,430	10,426	13,298	16,030	18,509	20,926	23,276	3,334
Less: Funding Requirements	0	0	0	0	0	0	0	0	0	0	0
Excess/(Shortfall)	3,334	4,991	6,647	8,430	10,426	13,298	16,030	18,509	20,926	23,276	3,334
Add: Projected DC Receipts	1,514	1,456	1,523	1,671	2,464	2,228	1,884	1,739	1,590	1,579	17,648
Net Interest	143	200	259	324	408	504	594	678	760	842	4,714
Closing Balance	4,991	6,647	8,430	10,426	13,298	16,030	18,509	20,926	23,276	25,696	25,696
TRANSIT											
Beginning Balance	(31,949)	(38,378)	(48,027)	(51,709)	(57,883)	(55,252)	(52,356)	(48,066)	(43,294)	(38,931)	(31,949)
Less: Funding Requirements	10,991	13,712	7,772	10,659	4,810	3,742	1,163	281	281	281	53,692
Excess/(Shortfall)	(42,940)	(52,090)	(55,799)	(62,368)	(62,693)	(58,994)	(53,519)	(48,347)	(43,575)	(39,212)	(85,641)
Add: Projected DC Receipts	5,771	5,549	5,806	6,369	9,387	8,489	7,180	6,624	6,057	6,015	67,248
Net Interest	(1,210)	(1,486)	(1,715)	(1,885)	(1,946)	(1,851)	(1,727)	(1,571)	(1,414)	(1,262)	(16,067)
Closing Balance	(38,378)	(48,027)	(51,709)	(57,883)	(55,252)	(52,356)	(48,066)	(43,294)	(38,931)	(34,460)	(34,460)
FIRE											
Beginning Balance	(30,343)	(25,484)	(24,461)	(23,381)	(21,974)	(19,405)	(17,136)	(15,312)	(13,450)	(11,890)	(30,343)
Less: Funding Requirements	(3,679)	175	250	175	200	250	280	100	250	100	(1,899)
Excess/(Shortfall)	(26,664)	(25,659)	(24,711)	(23,556)	(22,174)	(19,655)	(17,416)	(15,412)	(13,700)	(11,990)	(28,444)
Add: Projected DC Receipts	2,140	2,057	2,153	2,362	3,481	3,148	2,662	2,456	2,246	2,230	24,934
Net Interest	(960)	(859)	(823)	(780)	(712)	(628)	(558)	(495)	(436)	(379)	(6,630)
Closing Balance	(25,484)	(24,461)	(23,381)	(21,974)	(19,405)	(17,136)	(15,312)	(13,450)	(11,890)	(10,139)	(10,139)
RECREATION											
Beginning Balance	(24,462)	(30,791)	(28,697)	(27,644)	(90,371)	(62,352)	(38,827)	(56,276)	(57,728)	(55,609)	(24,462)
Less: Funding Requirements	36,656	25,601	27,164	92,288	4,450	8,634	44,608	26,400	20,933	13,295	300,029
Excess/(Shortfall)	(61,118)	(56,392)	(55,861)	(119,932)	(94,821)	(70,986)	(83,435)	(82,676)	(78,661)	(68,904)	(324,491)
Add: Projected DC Receipts	31,277	28,719	29,186	31,590	35,096	33,900	28,795	26,909	25,001	24,598	295,069
Net Interest	(950)	(1,023)	(969)	(2,030)	(2,627)	(1,740)	(1,636)	(1,961)	(1,949)	(1,749)	(16,633)
Closing Balance	(30,791)	(28,697)	(27,644)	(90,371)	(62,352)	(38,827)	(56,276)	(57,728)	(55,609)	(46,055)	(46,055)

2012-2021 Development Charges Forecast (\$'000)

Schedule C

* Excluding Bramwest Parkway
Opening Balances as of December 31st, 2011

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
LIBRARY											
Beginning Balance	(9,836)	(8,268)	(6,872)	(5,386)	(15,082)	(13,361)	(11,686)	(10,403)	(9,241)	(8,206)	(9,836)
Less: Funding Requirements	834	834	834	12,084	834	834	834	834	834	834	19,590
Excess/(Shortfall)	(10,670)	(9,102)	(7,706)	(17,470)	(15,916)	(14,195)	(12,520)	(11,237)	(10,075)	(9,040)	(29,426)
Add: Projected DC Receipts	2,713	2,491	2,531	2,740	3,044	2,940	2,497	2,334	2,168	2,133	25,591
Net Interest	(311)	(260)	(211)	(352)	(489)	(431)	(380)	(338)	(300)	(264)	(3,337)
Closing Balance	(8,268)	(6,872)	(5,386)	(15,082)	(13,361)	(11,686)	(10,403)	(9,241)	(8,206)	(7,172)	(7,172)
GENERAL GOV'T - GROWTH STUDIES											
Beginning Balance	850	1,089	1,041	1,242	1,471	1,816	2,141	2,188	2,458	2,718	850
Less: Funding Requirements	0	283	45	45	45	45	283	45	45	45	881
Excess/(Shortfall)	850	806	996	1,197	1,426	1,771	1,858	2,143	2,413	2,673	(31)
Add: Projected DC Receipts	206	198	207	227	334	302	255	236	216	214	2,394
Net Interest	33	37	39	47	57	68	74	80	89	98	622
Closing Balance	1,089	1,041	1,242	1,471	1,816	2,141	2,188	2,458	2,718	2,985	2,985
Recoveries (Section 14)											
Beginning Balance	90	93	96	100	103	107	111	114	118	123	90
Less: Funding Requirements	0	0	0	0	0	0	0	0	0	0	0
Excess/(Shortfall)	90	93	96	100	103	107	111	114	118	123	90
Add: Projected DC Receipts	0	0	0	0	0	0	0	0	0	0	0
Net Interest	3	3	3	3	4	4	4	4	4	4	37
Closing Balance	93	96	100	103	107	111	114	118	123	127	127
GENERAL GOVERNMENT - MISC.											
Beginning Balance	2,208	2,285	2,365	2,448	2,534	2,622	2,714	2,809	2,908	3,009	2,208
Less: Funding Requirements	0	0	0	0	0	0	0	0	0	0	0
Excess/(Shortfall)	2,208	2,285	2,365	2,448	2,534	2,622	2,714	2,809	2,908	3,009	2,208
Add: Projected DC Receipts	0	0	0	0	0	0	0	0	0	0	0
Net Interest	77	80	83	86	89	92	95	98	102	105	907
Closing Balance	2,285	2,365	2,448	2,534	2,622	2,714	2,809	2,908	3,009	3,115	3,115
CITY TOTALS											
Beginning Balance	(262,373)	(258,481)	(282,632)	(291,015)	(352,928)	(289,414)	(254,459)	(253,139)	(253,470)	(232,744)	(262,373)
Less: Funding Requirements	98,290	120,842	108,900	171,599	79,871	96,511	109,268	102,241	72,611	73,022	1,033,155
Excess/(Shortfall)	(360,663)	(379,323)	(391,532)	(462,614)	(432,799)	(385,925)	(363,727)	(355,380)	(326,081)	(305,766)	(1,295,528)
Add: Projected DC Receipts	111,140	105,997	110,384	120,761	154,433	140,819	119,318	110,624	101,700	100,694	1,175,870
Interest	(8,958)	(9,307)	(9,866)	(11,075)	(11,048)	(9,354)	(8,730)	(8,713)	(8,362)	(7,662)	(93,075)
Closing Balance	(258,481)	(282,632)	(291,015)	(352,928)	(289,414)	(254,459)	(253,139)	(253,470)	(232,744)	(212,733)	(212,733)
Peak Draw on Reserves	(360,663)	(379,323)	(391,532)	(462,614)	(432,799)	(385,925)	(363,727)	(355,380)	(326,081)	(305,766)	
# of Building Permits	3,800	4,000	4,200	4,400	4,986	4,800	4,105	3,860	3,625	3,590	

INTERNAL BORROWING (\$000s)

Schedule D

DEPARTMENT	DESCRIPTION	SOURCE	TERM	LOAN AMOUNT	ESTIMATED ANNUAL PAYMENT
Community Services	Fire Vehicle Replacement	CIF	5	\$1,210	\$256
Financial and Information Services	Information Technology (various)	CIF	3	\$4,400	\$1,505
Non Departmental	Reserve Fund #78 - 10% non-DC Contribution	CIF	10	\$2,000	\$200
				\$7,610	\$1,961

Legend: CIF = Community Investment Fund