- Revisions/Updates to Published Agenda (as of August 6, 2019)
- Added New Business (2/3 vote achieved)

**Wednesday, August 7, 2019**
9:30 a.m. – Regular Meeting
Council Chambers – 4th Floor

Closed Session following (See Item 21)
Boardroom CH-4A – 4th Floor
(Under Section 239 of the Municipal Act, 2001)

**Members:**
Mayor P. Brown
Regional Councillor P. Vicente – Wards 1 and 5 (Acting Mayor – September)
Regional Councillor R. Santos – Wards 1 and 5 (Acting Mayor – August)
Regional Councillor M. Palleschi – Wards 2 and 6
Regional Councillor M. Medeiros – Wards 3 and 4
Regional Councillor P. Fortini – Wards 7 and 8
Regional Councillor G. Dhillon – Wards 9 and 10
City Councillor D. Whillans – Wards 2 and 6
City Councillor J. Bowman – Wards 3 and 4 (Acting Mayor – October)
City Councillor C. Williams – Wards 7 and 8
City Councillor H. Singh – Wards 9 and 10

For inquiries about this agenda, or to make arrangements for accessibility accommodations for persons attending (some advance notice may be required), please contact:
Terri Brenton, Legislative Coordinator, Telephone 905.874.2106, TTY 905.874.2130
cityclerksoffice@brampton.ca

Note: Meeting information is also available in alternate formats upon request.
1. Approval of Agenda

2. Declarations of Interest under the Municipal Conflict of Interest Act

3. Adoption of the Minutes

   3.1. Minutes – City Council – Regular Meeting – July 10, 2019

4. Consent Motion

   All items listed with an asterisk (*) are considered to be routine and non-controversial by Council and will be approved by one resolution. There will be no separate discussion of these items unless a Council Member requests it in which case the item will be removed from the consent resolution and considered in its normal sequence on the agenda.

   (nil)

5. Announcements (2 minutes maximum)

   5.1. Proclamations:

      a) World Day to End the Trafficking of Persons – July 30, 2019
      b) Bill Davis Day in Brampton – July 30, 2019
      c) Emancipation Day – August 1, 2019

6. Government Relations Matters


   Published on the City’s web portal on August 6, 2019


7. Delegations (5 minutes maximum)
7.1. Delegation from Larry Poole, Flash Training, re: Closed Session Item 21.2 – a proposed or pending acquisition or disposition of land by the municipality or local board – property matter.


7.2. Delegation and presentation from Algoma University, re: Item 9.1 – Algoma University Expansion Phase 2:

1. Asima Vezina – President/Vice Chancellor
2. Brent Krmpotich – Director of Enrolment Management and International Operations
3. Susan Hacket – Economic Modeling Consultant from EMSI
4. Jorge Garcia – Architect – IBI Group


8. Reports from the Head of Council

9. Reports of Corporate Officials

Office of the Chief Administrative Officer


Recommendation

Community Services

Corporate Services

Planning and Development Services

Public Works and Engineering
10. **Reports of Accountability Officers**

11. **Committee Reports**

11.1. **Minutes – Planning and Development Committee – Special Meeting – July 10, 2019**
(Chair – Regional Councillor Medeiros)

*To be approved*

11.2. **Minutes – Brampton Heritage Board – July 16, 2019**
(Council Representative – Regional Councillor Vicente)

*To be approved*

12. **Unfinished Business**

13. **Correspondence**

14. **Resolutions**

15. **Notices of Motion**

16. **Petitions**

17. **Other Business/New Business**

17.1. **Referred Matters List**

Note: In accordance with the Procedure By-law and Council Resolution, the Referred Matters List will be published quarterly on a meeting agenda for reference and consideration. A copy of the current [Referred Matters List](#) for Council and its committees, including original and updated reporting dates, is publicly available on the City’s website.

17.2  **Added Item:**
New Business Item at Request of Regional Councillor Palleschi re. **ROP A 32**
18. **Procurement Matters**

19. **Public Question Period**

15 Minute Limit (regarding any decision made at this meeting)

20. **By-laws**

20.1. **168-2019** To appoint an Auditor  
(Audit Committee Recommendation AU027-2019 – June 26, 2019)

20.2. **169-2019** To appoint municipal by-law enforcement officers and to repeal By-law 162-2019

20.3. **170-2019** To appoint officers to enforce parking on private property and to repeal By-law 121-2019

20.4. **171-2019** To establish certain lands as part of the public highway system  
(Yellow Avens Boulevard, Kettlewell Crescent and Haviland Circle) – Ward 10

20.5. **172-2019** To prevent the application of part lot control to part of Registered Plan 43M-1980 – southwest corner of James Potter Road and Bovaird Drive – Ward 5 (PLC19-026)

20.6. **173-2019** To prevent the application of part lot control to part of Registered Plan 43M-2058 – southwest corner of Mayfield and Chinguacousy – Ward 6 (PLC19-022)

20.7. **174-2019** To prevent the application of part lot control to part of Registered Plan 43M-2060 – southeast corner of Mayfield Road and Dixie Road – Ward 9 (PLC19-023)

20.8. **175-2019** To prevent the application of part lot control to part of Registered Plan 43M-2033 – east of Dixie Road between George Gray Drive and Yellowknife Road – Ward 9 (PLC19-024)

20.9. **176-2019** To prevent the application of part lot control to part of Registered Plan 43M-2060 – southeast corner of Dixie Road and Mayfield Road – Ward 9 (PLC19-025)
21. **Closed Session**

Note: A separate package regarding this agenda item is provided to Members of Council and senior staff.

21.1. Minutes – Closed Session – City Council – July 10, 2019

21.2. A proposed or pending acquisition or disposition of land by the municipality or local board – property matter

21.3. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board – infrastructure and transportation

*Note: At the request of staff, this item is proposed to be deleted as it is no longer necessary*

21.4. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board – instruction to be applied to a negotiation

21.5. Personal matters about an identifiable individual, including municipal or local board employees – an identifiable individual

21.6 **Added Item:**

A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board and a proposed or pending acquisition or disposition of land by the municipality or local board

23. **Confirming By-law**

23.1. To confirm the proceedings of the Regular Council Meeting held on August 7, 2019

24. **Adjournment**

**Next Meetings:**

Wednesday, September 11, 2019 – 9:30 a.m.
Wednesday, September 25, 2019 – 9:30 a.m.
Wednesday, August 7, 2019
9:30 a.m. – Regular Meeting
Council Chambers – 4th Floor

Closed Session following (See Item 21)
Boardroom CH-4A – 4th Floor
(Under Section 239 of the Municipal Act, 2001)

Members:  Mayor P. Brown
        Regional Councillor P. Vicente – Wards 1 and 5 (Acting Mayor – September)
        Regional Councillor R. Santos – Wards 1 and 5 (Acting Mayor – August)
        Regional Councillor M. Palleschi – Wards 2 and 6
        Regional Councillor M. Medeiros – Wards 3 and 4
        Regional Councillor P. Fortini – Wards 7 and 8
        Regional Councillor G. Dhillon – Wards 9 and 10
        City Councillor D. Whillans – Wards 2 and 6
        City Councillor J. Bowman – Wards 3 and 4 (Acting Mayor – October)
        City Councillor C. Williams – Wards 7 and 8
        City Councillor H. Singh – Wards 9 and 10

For inquiries about this agenda, or to make arrangements for accessibility accommodations for persons attending (some advance notice may be required), please contact:
   Terri Brenton, Legislative Coordinator, Telephone 905.874.2106, TTY 905.874.2130
cityclerksoffice@brampton.ca

Note: Meeting information is also available in alternate formats upon request.
1. Approval of Agenda

2. Declarations of Interest under the Municipal Conflict of Interest Act

3. Adoption of the Minutes
   3.1. Minutes – City Council – Regular Meeting – July 10, 2019

4. Consent Motion
   All items listed with an asterisk (*) are considered to be routine and non-controversial by Council and will be approved by one resolution. There will be no separate discussion of these items unless a Council Member requests it in which case the item will be removed from the consent resolution and considered in its normal sequence on the agenda.

   (nil)

5. Announcements (2 minutes maximum)
   5.1. Proclamations:
       a) World Day to End the Trafficking of Persons – July 30, 2019
       b) Bill Davis Day in Brampton – July 30, 2019
       c) Emancipation Day – August 1, 2019

6. Government Relations Matters

       Note: To be distributed prior to the meeting


7. Delegations (5 minutes maximum)
8. **Reports from the Head of Council**

9. **Reports of Corporate Officials**

   Office of the Chief Administrative Officer


**Community Services**

**Corporate Services**

**Planning and Development Services**

**Public Works and Engineering**

10. **Reports of Accountability Officers**

11. **Committee Reports**

   11.1. Minutes – Planning and Development Committee – Special Meeting – July 10, 2019
   
   (Chair – Regional Councillor Medeiros)

   *To be approved*

   11.2. Minutes – Brampton Heritage Board – July 16, 2019

   (Council Representative – Regional Councillor Vicente)

   *To be approved*

12. **Unfinished Business**

13. **Correspondence**

14. **Resolutions**
15. **Notices of Motion**

16. **Petitions**

17. **Other Business/New Business**

17.1. **Referred Matters List**

Note: In accordance with the Procedure By-law and Council Resolution, the Referred Matters List will be published quarterly on a meeting agenda for reference and consideration. A copy of the current Referred Matters List for Council and its committees, including original and updated reporting dates, is publicly available on the City’s website.

18. **Procurement Matters**

19. **Public Question Period**

15 Minute Limit (regarding any decision made at this meeting)

20. **By-laws**

20.1. 168-2019 To appoint an Auditor
(Audit Committee Recommendation AU027-2019 – June 26, 2019)

20.2. 169-2019 To appoint municipal by-law enforcement officers and to repeal By-law 162-2019

20.3. 170-2019 To appoint officers to enforce parking on private property and to repeal By-law 121-2019

20.4. 171-2019 To establish certain lands as part of the public highway system (Yellow Avens Boulevard, Kettlewell Crescent and Haviland Circle) – Ward 10

20.5. 172-2019 To prevent the application of part lot control to part of Registered Plan 43M-1980 – southwest corner of James Potter Road and Bovaird Drive – Ward 5 (PLC19-026)
20.6. 173-2019 To prevent the application of part lot control to part of Registered Plan 43M-2058 – southwest corner of Mayfield and Chinguacousy – Ward 6 (PLC19-022)

20.7. 174-2019 To prevent the application of part lot control to part of Registered Plan 43M-2060 – southeast corner of Mayfield Road and Dixie Road – Ward 9 (PLC19-023)

20.8. 175-2019 To prevent the application of part lot control to part of Registered Plan 43M-2033 – east of Dixie Road between George Gray Drive and Yellowknife Road – Ward 9 (PLC19-024)

20.9. 176-2019 To prevent the application of part lot control to part of Registered Plan 43M-2060 – southeast corner of Dixie Road and Mayfield Road – Ward 9 (PLC19-025)

21. **Closed Session**

Note: A separate package regarding this agenda item is provided to Members of Council and senior staff.

21.1. Minutes – Closed Session – City Council – July 10, 2019

21.2. A proposed or pending acquisition or disposition of land by the municipality or local board – property matter

21.3. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board – infrastructure and transportation

21.4. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board – instruction to be applied to a negotiation

21.5. Personal matters about an identifiable individual, including municipal or local board employees – an identifiable individual

23. **Confirming By-law**

23.1. To confirm the proceedings of the Regular Council Meeting held on August 7, 2019
24. Adjournment

Next Meetings:  Wednesday, September 11, 2019 – 9:30 a.m.
               Wednesday, September 25, 2019 – 9:30 a.m.
Wednesday, July 10, 2019

**Members Present:**
- Mayor P. Brown (left meeting from 12:51 p.m. to 12:53 p.m. and 3:23 p.m. to 3:25 p.m.)
- Regional Councillor P. Vicente – Wards 1 and 5
- Regional Councillor R. Santos – Wards 1 and 5
- Regional Councillor M. Palleschi – Wards 2 and 6 (Acting Mayor – chaired meeting from 12:51 p.m. to 12:53 p.m. and 3:23 p.m. to 3:25 p.m.; after Closed Session, arrived at 7:06 p.m.)
- Regional Councillor M. Medeiros – Wards 3 and 4 (after lunch recess, arrived at 1:53 p.m.)
- Regional Councillor P. Fortini – Wards 7 and 8 (after lunch recess, arrived at 1:53 p.m.)
- Regional Councillor G. Dhillon – Wards 9 and 10 (after lunch recess, arrived at 1:53 p.m.)
- City Councillor D. Whillans – Wards 2 and 6
- City Councillor J. Bowman – Wards 3 and 4
- City Councillor C. Williams – Wards 7 and 8 (after lunch recess, arrived at 1:52 p.m.)
- City Councillor H. Singh – Wards 9 and 10 (after lunch recess, arrived at 1:49 p.m.)

**Members Absent:**
- nil

**Staff Present:**
- J. Pittari, Acting Chief Administrative Officer
- R. Forward, Commissioner of Planning and Development Services
- A. Meneses, Commissioner of Community Services
- B. Zvaniga, Commissioner of Public Works and Engineering
- J. Macintyre, Acting Commissioner of Corporate Services
- A. Milojevic, General Manager, Transit
- B. Boyes, Fire Chief, Fire and Emergency Services
- D. Squires, City Solicitor, Corporate Services
- P. Fay, City Clerk
- C. Gravlev, Deputy City Clerk
- T. Brenton, Legislative Coordinator, City Clerk’s Office
The meeting was called to order at 9:43 a.m. and recessed at 1:09 p.m. Council reconvened at 1:48 p.m. and recessed again at 3:50 p.m. Council moved into Closed Session at 4:07 p.m. and recessed at 6:57 p.m. Council reconvened in Open Session at 7:05 p.m. and adjourned at 7:12 p.m.

1. **Approval of Agenda**

   Council discussion took place with respect to proposed additions to the agenda.

   The following motion was considered.

   C269-2019 Moved by Regional Councillor Fortini
   Seconded by City Councillor Williams

   That the agenda for the Regular Council Meeting of July 10, 2019, be approved as amended, as follows:

   **To add:**

   5.3. Announcement – Carabram – July 12-14, 2019;

   5.4. Announcement – Introduction of Kanwar Sandhu, Member of Legislative Assembly, Government of Punjab, India;

   6.3. Discussion Item at the Request of City Councillor Whillans, re: Global Covenant of Mayors for Climate and Energy;

   7.3. Delegations from Brampton Focus re: Item 9.2 – Brampton Focus and Neighbourhood Watch Brampton Expansion Partnership – All Wards:
   1. Fazal Khan; and,
   2. Don McLeod;

   7.4. Delegation from Orlando Bowen, One Voice One Team, re: Item 9.9 – Additional Information to Support the Development and Implementation of Pilot Youth Hubs in Brampton (RM 81/2019);

   7.5. Delegation and Correspondence from Carol Thompson, Brampton resident, re: Item 17.2 – Process for Reporting and Removing Racist Graffiti;

   7.6. Delegation from Sylvia Roberts, Brampton resident, re: Item 7.1 – Proposed Amendment to User Fee By-law – Transit Division User Fee;

7.8. Delegations from Ren Guidolin and Ciana Mogent, re: Item 9.9 – Additional Information to Support the Development and Implementation of Pilot Youth Hubs in Brampton (RM 81/2019);

7.9. Delegation from Representatives of the Masjid located at 8450 Torbram Road, re: Item 17.3 – Traffic Light not yet Located in front of the Masjid;

7.10. Delegation from Fazal Khan, Brampton Focus, re: Item 6.2 - Stronger Brampton for a Thriving Canada: Proposed Advocacy Strategy for the 2019 Federal Election;

7.11. Delegations the Rotary Club of Brampton:
   1. David Clement, Member, Rotary Club of Brampton, re: Long-Term Partnership with the City for Rotary’s Rib N Roll;
   2. Glenn Williams, Member, Rotary Club of Brampton, re: 80th Anniversary of the Rotary Club of Brampton and Sponsorship of Gage Park;

17.3. Discussion at the Request of Regional Councillor Fortini, re: Traffic Light not yet Located in front of the Masjid located at 8450 Torbram Road;

17.4. Discussion Item at the Request of Regional Councillor Dhillon, re: Diversity and Inclusion Survey; and,

21.22. A proposed or pending acquisition or disposition of land by the municipality or local board.

Carried

The following supplementary information was published prior to or distributed at the meeting, as noted below.

The following items, to be distributed prior to the meeting, were published on the City’s web portal on July 9, 2019:

3.1. Minutes – City Council – Regular Meeting – June 19, 2019

3.3. Minutes – City Council – Special Meeting – June 26, 2019 (meeting #2)
• updated appendix


9.5. Report from P. Fay, City Clerk, Office of the Chief Administrative Officer, and J. Bisson, Manager, Licensing Enforcement, Enforcement and By-law Services, re: Establishing a Vehicle-for-hire Advisory Committee.

9.9. Report from D. Boyce, Director, Recreation, Community Services, re: Community Youth Hub (RM 81/2019).

9.12. Report from A. Parsons, Director, Development Services, Planning and Development Services, re: Application to Amend the Official Plan and Zoning By-law – Candevcon Limited – Arcadeium Holdings Ltd. – 6461 Mayfield Road – Southwest Corner of Mayfield Road and Goreway Drive – Ward 10 (File C07E17.010).

The following was received by the City Clerk’s Office after the agenda was issued and related to published items on the agenda (Council approval was not required for addition of these items in accordance with Procedure By-law 160-2004, as amended). This information was distributed at the meeting.

Item 7.3. Delegations from Brampton Focus:
1. Fazal Khan
2. Don McLeod

Item 7.4. Delegation from One Voice One Team:
Re: Item 9.9 (Report – Community Youth Hub / RM 81/2019):
1. Orlando Bowen, Executive Director

Item 7.5. Delegation and correspondence:
Re: Item 17.2 (Process for Reporting and Removing Racist Graffiti):
1. Carol Thompson, Brampton resident

Item 7.6 Delegation:
Re: Item 7.1 (Amendment to User Fee By-law – Senior Transit Fare):
1. Sylvia Roberts, Brampton resident
Item 7.7 Delegation:
Re: Item 6.2 (Federal Election Advocacy Strategy):
1. Sylvia Roberts, Brampton resident

Item 7.8 Delegations:
Re: Item 9.9 (Community Youth Hub):
1. Ren Guidolin and Ciana Mogent

2. Declarations of Interest under the Municipal Conflict of Interest Act

1. Regional Councillor Vicente declared verbally, and filed with the City Clerk, a Statement of Disclosure of Interest with respect to Item 11.2 (Minutes – Brampton Heritage Board – June 18, 2019, specifically Item 10.3 – Report – Information on Schedule 11 of Bill 108 and Recommendation for Proposed Update to Brampton’s Municipal Register of Cultural Heritage Resources), as he resides in the downtown area in a heritage listed property, encompassed in the report.

3. Adoption of the Minutes

3.1. Minutes – City Council – Regular Meeting – June 19, 2019

The subject report was provided prior to the meeting.

Items 3.2 and 3.3 were dealt with at this time.

The following motion was considered.

C270-2019 Moved by Regional Councillor Fortini
Seconded by Regional Councillor Santos

1. That the Minutes of the Regular City Council Meeting of June 19, 2019, to the Council Meeting of July 10, 2019, be adopted as published and circulated;

2. That the Minutes of the Special City Council Meeting of June 26, 2019 (meeting #1), to the Council Meeting of July 10, 2019, be adopted as published and circulated; and,

3. That the Minutes of the Special City Council Meeting of June 26, 2019 (meeting #2), to the Council Meeting of July 10, 2019, be adopted as published and circulated. Carried
3.2. Minutes – City Council – Special Meeting – June 26, 2019 (meeting #1)

Dealt with under Item 3.1 – Resolution C270-2019

3.3. Minutes – City Council – Special Meeting – June 26, 2019 (meeting #2)

The subject report was provided prior to the meeting.

Dealt with under Item 3.1 – Resolution C270-2019

4. Consent Motion

The following Open Session items were added to consent: 9.5, 9.6, 9.8, 9.10, 9.12 and 13.1.


The appropriate direction was given with respect to Items 21.11 to 21.14.

A motion was considered in Open Session with respect to Item 21.20, which is included in Resolution C271-2019 below.

The following motion was considered.

C271-2019 Moved by Regional Councillor Santos
Seconded by Regional Councillor Fortini

That Council hereby approves the following items and that the various Officials of the Corporation are hereby authorized and directed to take such action as may be necessary to give effect of the recommendations as contained therein:

9.5. 1. That the report from P. Fay, City Clerk, Office of the Chief Administrative Officer, and James Bisson, Manager, Licensing Enforcement, Enforcement and By-law Services, dated June 25, 2019, to the City Council Meeting of July 10, 2019, re: Establishing a Vehicle-for-hire Advisory Committee, be received; and

2. That a Vehicle-for-hire Advisory Committee be established, and the terms of reference set out in Appendix 1 be approved; and
3. That staff from the City Clerk’s Office and Enforcement and By-law Services Division be requested to canvas identified groups and organizations for representatives and recruit for citizen members (in accordance with the Citizen Appointments Procedure), as set out in the committee terms of reference, to establish the committee composition and begin meetings in the fall 2019.

9.6. 1. That the report from S. Hans, Senior Coordinator of Elections and Special Projects, City Clerk’s Office, Office of the Chief Administrative Officer, dated June 10, 2019, to the Council meeting of July 10, 2019, re: 2018 Municipal Election Summary and Technology Research for 2022, be received; and

2. That staff be directed to investigate new electronic voting and vote tabulation systems, including internet voting, and report back to Council on options and budget implications.

9.7. That the report from L. Robinson, Business Coordinator, City Clerk’s Office, dated June 3, 2019, to the Council Meeting of July 10, 2019, re: Delegated Authority Exercised by the City Clerk - Special Occasion Permit Requests Requiring Municipal Significance Designation by the City Clerk – 2nd Quarter 2019 (File BJ.x), be received.

9.8. That the report from A. Meneses, Commissioner, Community Services and Alex Milojevic, General Manager, Transit, dated June 24, 2019, to the Council Meeting of July 10, 2019, re: Update on Proposed Transit Facility located at 10192 Highway 50, be received.

9.10. 1. That the report from C. Meilleur, Senior Real Estate Coordinator, Realty Services, dated June 19, 2019, to the Council Meeting of July 10, 2019, re: Expropriation of Certain Lands for the widening of Goreway Drive from Castlemore Road to Countryside Drive – Ward 10, be received; and

2. That By-law 153-2010 be enacted to amend By-Law 185-2014, as amended by By-Law 39-2019 as follows:
a) all references and information relating to the properties identified as Property ID No.’s 30, 64 and 65 contained in Schedule “A” of the aforementioned by-law be deleted and the references and information as contained in Schedule “A” attached hereto be substituted therefore.

9.12. 1. That the report from Allan Parsons, Director, Development Services Planning & Development Services, dated July 9, 2019, to the Council Meeting of July 10, 2019, re: Recommendation Report, Application to Amend the Official Plan and Zoning By-Law by Arcadeium Holdings Ltd, Candevcon Limited, Ward: 10, File: C07E17.010 be received;

2. That the Official Plan Amendment and Zoning By-law Amendment applications submitted by Candevcon Limited, Ward: 10, File: C07E17.010, be approved, on the basis that they represent good planning, including that they are in compliance with the Planning Act R.S.O. 1990 and the Provincial Policy Statement (2014) and are in conformity with the Growth Plan for the Greater Golden Horseshoe (2019) and the Region of Peel Official Plan;

3. That By-law 155-2019 be passed to adopt Amendment Number OP 2006-160 to the Vales North Secondary Plan (Area 49), attached as Appendix 6 to the report; and,

4. That By-law 156-2019 be passed to amend Zoning By-law 270-2004, attached as Appendix 7 to the report.

9.14. 1. That the report from D. VanderBerg, Central Area Planner, Planning and Development Services, dated June 20, 2019, to the Council Meeting of July 10, 2019, re: Façade and Building Improvement – 75/77 Main Street North – Ward 1 (Files: FA19-001 and BU19-001) be received;

2. That applications FA19-001 and BU19-001 (75 / 77 Main Street North) be approved for a maximum grant of $27,377.00 under the Downtown Façade Improvement Program and a maximum grant of $21,782.00 under the Downtown Building Improvement Program, for a total grant of $49,159.00, subject to the applicant maintaining the rules of the programs as set out in the approved Implementation Guidelines and meeting the following conditions on or before
September 10, 2019 failing which this approval shall be null and void:

a) That satisfactory detailed drawings for the façade and building improvements be submitted to the City of Brampton;

b) That the cost estimates be updated in accordance with the submitted drawings; and

c) That the applicant enters into the necessary agreements with the City of Brampton.

3. That the Director of Development Services be authorized to grant extensions to the September 10, 2019 deadline provided in Recommendation 2 for the provision of satisfactory drawings and updated cost estimates if, in the opinion of the Director of Development Services, adequate progress has been demonstrated towards fulfilling the conditions; and,

4. That the Commissioner of the Planning and Development Services Department be authorized to sign the Façade and Building Improvement Program Agreements in relation to the approved projects with content satisfactory to the Commissioner of the Planning and Development Services Department, or designate, and in a form approved by the City Solicitor, or designate, and that staff be authorized to take the necessary steps to implement the terms of the agreement.

9.16. 1. That the report from J. Edwin, Manager, Development Construction, Environment and Development Engineering Services, dated June 3, 2019, to the Council Meeting of July 10, 2019, re: Tesch Development Inc. & Metrus Central Properties Limited, Registered Plan 43M-1854, Ward 4, (North of Steeles Avenue, East of Mississauga Road), Planning References – C04W01.011 and 21T-07007B, be received;

2. That all works constructed and installed in accordance with the subdivision agreement for Registered Plan 43M-1854 (the “Subdivision”) be accepted and assumed;

3. That the Treasurer be authorized to release the securities held by the City; and
4. That a by-law be passed to assume the following streets and street widening block as shown on the Registered Plan 43M-1854 as part of the public highway system:

Kawana Road, Merrickville Way, Olivia Marie Road, Shediac Road, Twin Falls Road, Financial Drive, Plentywood Drive, Sky Harbour Drive, Attraction Drive, Gosling Street, Hespeler Street, Mastersview Drive, Noble Oaks Road, Port Hope Hollow, Sacramento Road, Stonecrop Road, Tammy Drive, Tilsonburg Avenue, Villanova Road, Wardsville Drive and street widening Block 186 to be part of Financial Drive


2. That all works constructed and installed in accordance with the subdivision agreement for Registered Plan 43M-1940 (the “Subdivision”) be accepted and assumed;

3. That the Treasurer be authorized to release the securities held by the City; save and except for the amount of $89,500 which shall be held by the City until such time as the Director, Environment & Development Engineering is satisfied that the warranty period in respect of landscaping warranties has expired; and

4. That a by-law be passed to assume the following streets as shown on the Registered Plan 43M-1940 as part of the public highway system:

Aldersgate Drive, Dufay Road, Galrino Road, Rockman Crescent, Tysonville Circle, Sandalwood Parkway West, Yardmaster Drive, Yelands Road, Goodsway Trail & Veterans Drive

13.1. That the correspondence from Suzy Godefroy, Executive Director, Downtown Brampton BIA, dated June 18, 2019, to the Council
Meeting of July 10, 2019, re: Downtown Brampton Safety Concerns be received.

21.20. That the Commissioner of Community Services be authorized to execute all agreements necessary to extend the occupancy of the current tenant at 247 McMurchy Avenue South, for a period of five years, at a rental cost as directed by Council and on terms and conditions detailed in the report from Rosanne Reda, Real Estate Coordinator dated June 24, 2019, and all other supplementary agreements as may be required in connection therewith, on terms and conditions acceptable to the Director of Recreation and Senior Manager of Realty Services, and in a form acceptable to the City Solicitor or designate.

Carried

5. Announcements


Mayor Brown read the proclamation for Drowning Prevention Week, and presented it to the City’s Aquatics Team.

Adam Nugent, Recreation Supervisor, Cassie Campbell Community Centre, introduced Jennifer Baxter, Aquatics Programmer, and City Lifeguards Don Ganewattage, Victoria Poldi and Nicole Pryma.

On behalf of the Aquatics Team, Mr. Nugent thanked Council for proclaiming July 21-27, 2019 as Drowning Prevention Week in the City of Brampton, and outlined activities and events taking place during that week.

5.2. Announcement – Retirement of City Solicitor Denis Squires

Mayor Brown announced the retirement of City Solicitor Denis Squires. On behalf of Council, the Mayor thanked Mr. Squires for his years of service, and wished him well in his retirement.

Joe Pittari, Acting Chief Administrative Officer, provided highlights of Mr. Squires’ career at the City, acknowledged his unwavering integrity, and expressed gratitude for his contributions.
Mr. Squires extended thanks to Mayor Brown and Members of Council, and recognized staff in Legal Services for the support and assistance provided to him during his career at the City.

5.3. **Announcement – Carabram – July 12-14, 2019**

Mangaljit Dabb, Board Member, Carabram, announced that the 37th annual Carabram multicultural festival would be held in Brampton from July 12-14, 2019, and noted that Carabram is the second oldest festival in Canada.

Mr. Dabb provided details on Carabram and invited Members of Council, Brampton residents, and visitors to attend the festival.

Regional Councillor Vicente, announcement sponsor, acknowledged and thanked the many volunteers who assist with this event.

5.4. **Announcement – Introduction of Kanwar Sandhu, Member of Legislative Assembly, Government of Punjab, India.**

Councillor Medeiros introduced Kanwar Sandhu, Member of Legislative Assembly, Government of Punjab, India, and invited him to address Council.

Mr. Sandhu extended greetings to the Mayor and Members of Council, and noted the similarities in democracy between Brampton and the Town of Kharar, Punjab.

At this time, Joe Pittari, Acting Chief Administrative Officer, introduced Clare Barnett, the City’s new Director of Economic Development and Culture, outlined details on her background and experience, and welcomed her to Brampton.

6. **Government Relations Matters**

6.1. **Briefing Report from the Office of the Chief Administrative Officer, re: Government Relations Matters**

The subject briefing report was provided prior to the meeting.

The following motion was considered.

C272-2019 Moved by Regional Councillor Fortini
Seconded by City Councillor Williams
That the briefing report from the Office of the Chief Administrative Officer, to the Council Meeting of July 10, 2019, re: Government Relations Matters, be received.

Carried


An updated version of Appendix I was provided prior to the meeting.

Council agreed to vary the order of business, and heard from Delegations 7.7 and 7.10 at this time.

Sylvia Roberts, Brampton resident, outlined comments on the subject report, including a suggestion that the focus for transportation advocacy include a potential “Acceleride Phase 3” and a request for additional buses.

Fazal Khan, Brampton Focus, outlined details on a proposed “905 Federal Leaders Townhall”, and requested Council’s consideration of and support for such an event in Brampton.

Mr. Khan, along with Don McLeod from Brampton Focus, responded to questions of clarification from Council regarding the proposed Townhall.

The following motion was considered.

C273-2019 Moved by Regional Councillor Vicente
Seconded by Regional Councillor Palleschi

That the following delegations, to the Council Meeting of July 10, 2019, re: Item 6.2 – Stronger Brampton for a Thriving Canada: Proposed Advocacy Strategy for the 2019 Federal Election, be received:

1. Sylvia Roberts, Brampton resident; and,
2. Fazal Khan, Brampton Focus.

Carried

A motion, moved by Regional Councillor Vicente, was introduced to amend the recommendations in the staff report to address the proposed Townhall, as follows.

3. That the City of Brampton work in partnership with Brampton Focus to establish a debate/event to engage with federal
election candidates, between the summer and election day, on important issues, including those identified within the report; and that the City play a key role in determining the topics to be debated at such an event.

A “friendly” amendment was proposed, and accepted by the mover, to include “other local media”.

Council consideration of the motion included:
- caution from staff that the proposed event may be contrary to the Council / Civic Events Protocol outlined in Item 9.4
- suggestion that the request from Brampton Focus be referred to staff for a report outlining costs and other considerations relating to the proposed event
- proposed amendment to the motion to add “including hosting the event(s) subject to facility availability”
- reminder from staff, for the benefit of Brampton Focus, that the priorities for the Advocacy Strategy for the 2019 Federal Election are as outlined in the report

A motion, to receive the staff report and approve the recommendations, as amended, was considered as follows.

C274-2019  Moved by Regional Councillor Fortini  Seconded by City Councillor Williams

1. That the report from L. Rubin-Vaughan, Manager, Government Relations and Public Policy, Office of the Chief Administrative Officer, Dated May 23, 2019, to the Council Meeting of July 10, 2019, re: Stronger Brampton for a Thriving Canada: Proposed Advocacy Strategy for the 2019 Federal Election, be received;

2. That the proposed engagement and communications approach, themes and specific identified issues within this report be endorsed; and,

3. That the City of Brampton work in partnership with Brampton Focus and other local media to establish a debate/event to engage with federal election candidates, between the summer and election day, on important issues, including those identified within the report; and that the City play a key role in determining the topics to be debated at such an event, including hosting the event(s) subject to facility availability.  

Carried
6.3. Discussion Item at the Request of City Councillor Whillans, re: Global Covenant of Mayors for Climate and Energy.

At the request of City Councillor Whillans, Lowell Rubin-Vaughan, Manager, Government Relations and Public Policy, Office of the Chief Administrative Officer, provided information on a climate action plan pilot project being undertaken by the Federation of Canadian Municipalities (FCM) and the Global Covenant of Mayors for Climate and Energy.

7. Delegations

7.1. Possible Delegations re: Proposed Amendment to User Fee By-law – Transit Division User Fee.

See By-law 151-2019

Peter Fay, City Clerk, indicated that notice regarding this matter was given on the City of Brampton’s web portal on July 4, 2019, and confirmed that a delegation request was received.

Sylvia Roberts, Brampton resident, outlined comments on the proposed amendment to transit fares for Brampton seniors.

C275-2019 Moved by City Councillor Williams
Seconded by Regional Councillor Santos

That the delegation from Sylvia Roberts, Brampton resident, to the Council Meeting of July 10, 2019, re: Proposed Amendment to User Fee By-law – Transit Division User Fee be received.

Carried


See Item 9.13

David Riley, SGL Planning & Design Inc., provided a presentation entitled “Marysfield Neighbourhood Review”.

The following motion was considered.
C276-2019  Moved by Regional Councillor Fortini
Seconded by Regional Councillor Santos

That the consultant presentation by David Riley, SGL Planning & Design Inc. to the Council Meeting of July 10, 2019, re: Marysfield Neighbourhood Character Review Study be received.

Carried

7.3. Delegations from Brampton Focus re: Item 9.2 – Brampton Focus and Neighbourhood Watch Brampton Expansion Partnership – All Wards:
1. Fazal Khan
2. Don McLeod

Earlier in the meeting, during his delegation under Item 6.2, Fazal Khan, Brampton Focus, indicated his support for the recommendations outlined in staff report Item 9.2.

See Item 9.2 – Resolution C285-2019

7.4. Delegation from Orlando Bowen, One Voice One Team, re: Item 9.9 – Additional Information to Support the Development and Implementation of Pilot Youth Hubs in Brampton (RM 81/2019).

Council agreed to vary the order of business and dealt with this matter after Item 7.9 (for which the order of business was also varied).

Orlando Bowen, One Voice One Team, in attendance with other members of the Team, provided details on his organization, and outlined comments about youth hubs in Brampton.

Mr. Bowen highlighted the need for timely implementation of youth hubs in the City, beginning with the two locations proposed in the staff report (Item 9.9), and suggested that the City, using lessons learned from the two hubs, leverage opportunities for more youth hubs throughout Brampton.

Mr. Bowen responded to questions of clarification from Council.

The following motion was considered.
C277-2019 Moved by Regional Councillor Santos
Seconded by Regional Councillor Vicente

That the delegation from Orlando Bowen, Executive Director, One Voice One Team, to the Council Meeting of July 10, 2019, re: Report from D. Boyce, Director, Recreation, Community Services, re: Community Youth Hub (RM 81/2019) be received.

Carried

See also Resolutions C280-2019 and C288-2019

7.5. Delegation and Correspondence from Carol Thompson, Brampton resident, re: Item 17.2 – Process for Reporting and Removing Racist Graffiti.

Carol Thompson, Brampton resident, provided an overview of the comments and concerns outlined in his correspondence, which was provided at the meeting.

Mr. Thompson responded to questions of clarification from Council.

The following motion was considered

C278-2019 Moved by City Councillor Williams
Seconded by City Councillor Whillans

That the delegation from Carol Thompson, Brampton resident, to the Council Meeting of July 10, 2019, re: Discussion Item at the Request of City Councillor Williams re: Process for Reporting and Removing Racist Graffiti be received.

Carried

Item 7.2 was brought forward and dealt with at this time.

A motion, moved by City Councillor Williams and seconded by Mayor Brown, was introduced, with the operative clauses as follows:

Therefore be it resolved:

1. That the Chief Administrative Officer (CAO) be directed to communicate the city policy to all staff to ensure residents are receiving consistent and accurate information when they are reporting hate motivated crimes like vandalism on city property, and
2. That the CAO be requested to develop a coordinated communication response protocol that includes notification to the Mayor and Ward Councillors, and others as appropriate, and

3. That staff be instructed to report ALL incidents of hate motivated vandalism on City of Brampton property to the Peel Regional Police with photographic evidence, where possible, and

4. That the CAO explore different options of reporting and tracking incidents of hate motivated vandalism/crimes reported to the City of Brampton, and

5. That the CAO be requested to provide City Council with an annual report of all such hate-motivated vandalism on an annual basis.

Council consideration of the motion included the following amendments, which were accepted by the mover:

- to add “including anti-black racism” to the first Whereas clause
- to add “and that removal is undertaken within hours of receipt of a report” to operative Clause 2

The motion, in its entirety and as amended, was considered as follows.

C279-2019 Moved by City Councillor Williams
Seconded by Mayor Brown

Whereas, hate crimes (including anti-black racism) have been on the rise internationally, and

Whereas Brampton strives to take the lead in embracing diversity and inclusion and

Whereas, some hate related crimes include vandalism and graffiti on city property, and

Whereas some of the hateful images and messages have remained for several days after being reported, leaving residents to feel like their city does not understand the impact that hateful acts have on racialized communities, and

Whereas with the use of social media, images of offensive, derogatory and racist graffiti is captured and shared further contributing to the negative impacts such displays have on Brampton residents, and

Whereas, residents are requesting a zero tolerance policy that is clearly defined and communicated to both the public and staff, and
Whereas many members of the community feel that hate motivated vandalism is under-reported, and

Whereas, council believes that hate has no place in the City of Brampton and condemns hate motivated crimes in the strongest of terms, and

Therefore be it resolved:

1. That the Chief Administrative Officer (CAO) be directed to communicate the city policy to all staff to ensure residents are receiving consistent and accurate information when they are reporting hate motivated crimes like vandalism on city property, and

2. That the CAO be requested to develop a coordinated communication response protocol that includes notification to the Mayor and Ward Councillors, and others as appropriate, and that removal is undertaken within hours of receipt of a report, and

3. That staff be instructed to report ALL incidents of hate motivated vandalism on City of Brampton property to the Peel Regional Police with photographic evidence, where possible, and

4. That the CAO explore different options of reporting and tracking incidents of hate motivated vandalism/crimes reported to the City of Brampton, and

5. That the CAO be requested to provide City Council with an annual report of all such hate-motivated vandalism on an annual basis.

Carried

7.6. Delegation from Sylvia Roberts, Brampton resident, re: Item 7.1 – Proposed Amendment to User Fee By-law – Transit Division User Fee.

Dealt with under Item 7.1 – Resolution C275-2019


Dealt with under Item 6.2 – Resolution C273-2019

See also Resolution C274-2019

Ren Guidolin extended regrets on behalf of Ciana Mogent.

Mr. Guidolin provided correspondence and a presentation regarding community youth hubs versus incubator youth hubs, and outlined his preference for incubator youth hubs.

Mr. Guidolin responded to questions of clarification from Council.

The following motion was considered.

C280-2019 Moved by City Councillor Singh
Seconded by City Councillor Williams

That the delegation from Ren Guidolin, to the Council Meeting of July 10, 2019, re: Report from D. Boyce, Director, Recreation, Community Services, re: Community Youth Hub (RM 81/2019), be received.

Carried

See also Resolutions C277-2019 and C288-2019

7.9. Delegation from Representatives of the Masjid located at 8450 Torbram Road, re: Item 17.3 – Traffic Light not yet Located in front of the Masjid.

Council agreed to vary the order of business and dealt with this matter after Item 6.2.

Item 17.3 was brought forward and dealt with at this time.

Representatives from the Masjid provided background on their request for a traffic light in the year 2000, outlined concerns that the traffic light has not been installed, and referenced meetings they had with City staff subsequent to their request.

The Masjid representatives indicated that they no longer want the traffic light, and requested Council’s assistance with the reimbursement of their funds that were deposited with the City for this purpose.

The Masjid representatives responded to questions of clarification from Council.
Regional Councillor Fortini outlined background on this subject and the request from the Masjid representatives.

The following motion, moved by Regional Councillor Fortini and seconded by Mayor Brown, was introduced. Carriage of seconding the motion was subsequently assumed by City Councillor Williams.

That the delegation by representatives of the Masjid located at 8450 Torbram Road be received; and

That the funds collected approximately 19 years ago, from the Masjid for the purpose of a traffic light installation at 8450 Torbram Road, now be returned to the organization, as the light will now not be installed.

Council consideration of the motion included concern about dealing with the delegation’s request without the benefit of advice and a report from staff.

A motion, moved by Regional Councillor Palleschi, to refer this matter to staff for a report back, was introduced. As the motion was procedural in nature, a seconder was not required.

Council Members expressed varying views about the referral to staff versus dealing with the request from the delegation at this meeting.

Peter Fay, City Clerk, outlined the procedural rules as they relate to requests from delegations, and ranking of motions.

During consideration of this matter, a procedural motion to Call the Question was introduced by Regional Councillor Vicente. The procedural motion was voted on and carried.

In accordance with the Procedure By-law, Members who had not spoken on this topic were given the opportunity to do so.

The referral motion was considered as follows.

C281A-2019 Moved by Regional Councillor Palleschi
Lost

That the delegation from representatives of the Masjid located at 8450 Torbram Road, to the Council Meeting of July 10, 2019, re: Traffic Light not yet Located in front of the Masjid, and the proposed motion, be referred to staff for a report thereon.

A recorded vote was requested, and the motion lost, as follows:
A motion, moved by Regional Councillor Fortini and seconded by City Councillor Williams, was introduced to waive the rules of procedure to allow Council’s consideration of this matter at this meeting.

The motion was considered as follows, with the required two-thirds majority being achieved.

C281-2019  Moved by Regional Councillor Fortini  
Seconded by City Councillor Williams

That Council waive the rules of the Procedure By-law to allow consideration of the request from the delegation at this meeting.

A recorded vote was requested, and the motion carried, as follows:

Yea  Nay  Absent
Dhillon  Bowman  nil
Singh  Palleschi
Williams  Whillans
Fortini  Medeiros
Brown  Vicente
Santos

Carried  
8 Yeas
3 Nays
0 Absent

Council consideration of the main motion included a request for a “friendly” amendment to indicate that the traffic light will not be installed. The mover of the motion accepted the amendment.
During consideration of this matter, staff responded to questions from Council.

The main motion, as amended, was considered as follows.

C282-2019  Moved by Councillor Fortini  
Seconded by Councillor Williams

That the delegation by representatives of the Masjid located at 8450 Torbram Road be received; and

That the funds collected approximately 19 years ago, from the Masjid for the purpose of a traffic light installation at 8450 Torbram Road, now be returned to the organization, as the light will now not be installed.

A recorded vote was requested, and the motion carried unanimously, as follows:

<table>
<thead>
<tr>
<th></th>
<th>Yea</th>
<th>Nay</th>
<th>Absent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dhillon</td>
<td></td>
<td>nil</td>
<td>nil</td>
</tr>
<tr>
<td>Singh</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Williams</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fortini</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medeiros</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brown</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bowman</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Palleschi</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Whillans</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vicente</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Santos</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Carried  
11 Yeas  
0 Nays  
0 Absent


Dealt with under Item 6.2 – Resolution C273-2019

See also Resolution C274-2019
7.11. Delegations from the Rotary Club of Brampton:
   a. David Clement, Member, re: Long-Term Partnership with the City for Rotary’s Rib ‘n’ Roll
   b. Glenn Williams, Member, re: 80th Anniversary of the Rotary Club of Brampton and Sponsorship of Gage Park

David Clement, Member, Rotary Club of Brampton, provided a presentation entitled “Rotary Club of Brampton – Rib ‘n’ Roll – First Event of the Summer”.

Glenn Williams, Member, Rotary Club of Brampton, provided a presentation entitled “Rotary Club of Brampton – 80 Years of Service to Brampton”.

Mr. Clement and Mr. Williams highlighted the following request from their presentations:

   Rotary requests that staff be directed to negotiate a 10 year sponsorship agreement with the Rotary Club of Brampton;

And that this agreement be part of or be in parallel with a 10 year partnership agreement for the operation of Rib N Roll.

A motion, moved by City Councillor Whillans, to refer the request from the Rotary Club of Brampton to staff for a report back, was introduced. As the motion was procedural in nature, a seconder was not required.

C283-2019 Moved by City Councillor Whillans

1. That the following delegations from the Rotary Club of Brampton, to the Council Meeting of July 10, 2019, be received:
   a. David Clement, Member, re: Long-Term Partnership with the City for the Rotary’s Rib ‘n’ Roll; and,
   b. Glenn Williams, Member, re: The 80th Anniversary of Rotary Club of Brampton and Sponsorship of Gage Park;

2. That the request from the delegations, as follows, be referred to staff for a report back:

   “Rotary requests that staff be directed to negotiate a ten-year agreement with the Rotary Club of Brampton;

   And that this agreement be part of or be in parallel with a 10-year partnership agreement for the operation of Rib ‘n’ Roll (specifically with regard to City support of the event infrastructure, in particular the site).”

   Carried
8. **Reports from the Head of Council** – nil

9. **Reports of Corporate Officials**

   **Office of the Chief Administrative Officer**

   9.1. Report from J. Pittari, Chief Administrative Officer, dated July 4, 2019, re: **Amendment to Municipal Officials By-law 84-2008 (Acting City Solicitor)**.

   See By-law 152-2019

   The following motion was considered.

   **C284-2019** Moved by Regional Councillor Palleschi
   Seconded by Regional Councillor Vicente

   1. That the report from J. Pittari, Acting Chief Administrative Officer dated July 3, 2019, to the Council Meeting of July 10, 2019, re: **Amendment to Municipal Officials By-law 84-2008 (File G02)**, be received; and

   2. That By-law 152-2019 be enacted to amend Municipal Officials By-law 84-2008 to appoint the corporation’s two Deputy City Solicitors as Acting City Solicitor on a two week alternating basis respectively, to carry on the duties of the City Solicitor until a new City Solicitor is appointed; and,

   3. That the by-law provide that in the event of inability to act, the other Deputy City Solicitor will serve, and where neither can act, that the Chief Administrative Officer may appoint a legal counsel in the Legal Services Division to serve as Acting City Solicitor during such time.

   Carried

9.2. Report from J. Tamming, Director, Strategic Communications, Office of the Chief Administrative Officer, and R. Said, Advisor, Fire and Emergency Services, Community Services, dated May 9, 2019, re: **Feasibility of: Partnerships to expand Neighbourhood Watch City-wide, and Opportunities to Utilize Brampton Focus with the City’s Corporate Communications to Advance City Messaging (RM 57/2019)**.

   Council consideration of this matter included:
   - proposed partnership with Brampton Focus
   - existing Neighbourhood Watch Brampton (NWB) program and the proposed Pilot NWB Expansion Project
- need for a clear breakdown of uses for the proposed funding, i.e. salaries, events, rent, et cetera
- possible amendments to Clause 2 of the staff recommendations:
  o to remove the dollar amount until specifics are provided with respect to use of the funds
  o to add “up to” before the dollar amount
  o to add “to include workshops with the captains and advocates, and in consultation with the Community Safety Advisory Committee”
  o to strike out Clause 2 and replace it with “That a scoping workshop be undertaken to identify objectives and costs, that the Community Safety Advisory Committee be consulted, and a detailed budget be developed and brought for Council consideration thereafter;”

In response to questions from Council, staff provided information on the following:
- determination of the proposed funding amount
- meetings between staff and Brampton Focus
- provisions of the City’s Purchasing By-law as they relate to the proposed funding

During consideration of this matter, a procedural motion was introduced, voted on and carried, to allow delegations from Brampton Focus to address Council at this time.

Fazal Khan and Don McLeod, Brampton Focus, provided information on the current Neighbourhood Watch Brampton. Mr. Khan and Mr. McLeod responded to questions of clarification from Council.

A procedural motion to Call the Question was introduced by City Councillor Singh. In accordance with the Procedure By-law, Members who had not spoken on this topic were given the opportunity to do so.

The following motion, to receive the staff report and delegations, and approve the recommendations, as amended in Clause 2, was considered.

C285-2019  Moved by Regional Councillor Fortini
           Seconded by Regional Councillor Santos

1. That the report from J. Tamming, Director, Strategic Communications, and R. Said, Advisor, Brampton Fire and Emergency Services, dated June 19, 2019, to the Council Meeting of July 10, 2019, re: Brampton Focus and Neighbourhood Watch Brampton Expansion Partnership – All Wards be received;
2. That Council direct staff to proceed and based on the request from Brampton Focus/Neighbourhood Watch Brampton, up to $150,000 be allocated from capital project #192111 – Community Safety Project to fund the 6 month expansion of the Neighbourhood Watch Program managed by Brampton Focus; to include workshops with the captains and advocates, and in consultation with the Community Safety Advisory Committee;

3. Based on the successful partnership of Safe City Mississauga and Peel Regional Police, that Council encourage Brampton Focus to continue to collaborate with the Peel Regional Police on the expansion of the Neighbourhood Watch program;

4. That Brampton Focus actively search and attain alternative sources of funding to reduce the reliance on City funds in future years to ensure a sustainable Neighbourhood Watch program;

5. That Strategic Communications partner with Brampton Focus, where applicable, to provide video creation and content services, and ensure the outlet proactively receives the City’s communications to share across their social channels as a means to improve community safety; and

6. That the added delegation from Don McLeod and Fazal Khan, Brampton Focus, be received.

A recorded vote was requested, and the motion carried unanimously, as follows:

<table>
<thead>
<tr>
<th>Yea</th>
<th>Nay</th>
<th>Absent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dhillon</td>
<td>nil</td>
<td>nil</td>
</tr>
<tr>
<td>Singh</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Williams</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fortini</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medeiros</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brown</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bowman</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Palleschi</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Whillans</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vicente</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Santos</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Carried
11 Yeas
0 Nays
0 Absent

An amendment to the recommendation in the published staff report, moved by Mayor Brown and seconded by Regional Councillor Santos, was introduced. The amendment proposed additional clauses (2 to 5).

The following motion, to receive the staff report and approve the additional recommendations, was considered.

C286-2019 Moved by Mayor Brown
Seconded by Regional Councillor Santos

1. That the report from J. Tamming, Director, Strategic Communications, dated June 20, 2019, to the Council Meeting of July 10, 2019, re: Multilingual Services & Ethnic Media Advertising, be received;

2. That all future corporate advertising coordination be managed through Strategic Communications;

3. That the City’s translation program for media advertising and releases be expanded to include the top 10 non-English languages spoken in Brampton (based on mother tongue from 2016 Statistics Canada Census), plus French;

4. That operating budget for Strategic Communications, the following two (2) additional positions and resourcing be established within Strategic Communications:
   a) One (1) Media and Community Coordinator to assist with coordination the City’s enhanced translation program; and
   b) One (1) Community Engagement Coordinator to enhance corporate engagement with cultural communities through dedicated focus on ethnic community engagement; and
   c) Increase to the Strategic Communications advertising budget by 25% for enhanced cultural media advertising and community engagement; and,

5. That any costs incurred in 2019 for the additional positions and resourcing be funded on a one-time basis with a draw from the General Rate Stabilization Reserve and the ongoing annual operating costs for the additional positions and resourcing be built into the 2020 operating budget as a pre-approved initiative.

Carried

The subject report was provided prior to the meeting.

Peter Fay, City Clerk, responded to questions from Council with respect to provisions of the Civic Events Protocol as they relate to the use of City facilities during election campaign periods.

An amendment to the staff recommendations, moved by Mayor Brown, was introduced to provide for use of City facilities for City-sponsored or non-partisan third-party organizations hosting candidate or campaign debates or town halls.

The following motion, to receive the staff report and approve the recommendations, as amended, was considered.

C287-2019 Moved by Regional Councillor Santos
Seconded by City Councillor Whillans

1. That the report from P. Fay, City Clerk, Office of the Chief Administrative Officer, dated July 5, 2019, to the Council Meeting of July 10, 2019, re: Civic Events Protocol (RM 72/2019) be received; and

2. That the Civic Events Protocol, as outlined in Appendix A to the report, be approved by Council; and

3. That the updated Use of Corporate Resources Policy, as outlined in Appendix B, be approved to include similar limitations and prohibitions for provincial and federal election campaigns in line with the use of corporate resources during municipal campaign periods, subject to permitted exceptions for City-sponsored or non-partisan third-party organizations hosting candidate or campaign debates or town halls.

Carried

9.5. Report from P. Fay, City Clerk, Office of the Chief Administrative Officer, and J. Bisson, Manager, Licensing Enforcement, Enforcement and By-law Services, re: Establishing a Vehicle-for-hire Advisory Committee.

The subject report was provided prior to the meeting.

Dealt with under Consent Resolution C271-2019

**Dealt with under Consent Resolution C271-2019**

9.7. Report from L. Robinson, Business Coordinator, City Clerk’s Office, Office of the Chief Administrative Officer, dated June 3, 2019, re: Delegated Authority Exercised by the City Clerk – Special Occasion Permit Requests Requiring Municipal Significance Designation by the City Clerk – June 2019.

**Dealt with under Consent Resolution C271-2019**

**Community Services**


**Dealt with under Consent Resolution C271-2019**


The subject report was provided prior to the meeting.

The following motion was considered.

**C288-2019** Moved by Regional Councillor Santos
Seconded by Regional Councillor Vicente

That the report from D. Boyce, Director of Recreation, Community Services, dated July 4, 2019, to the Council Meeting of July 10, 2019, re: Additional Information to Support the Development and Implementation of Pilot Youth Hubs in Brampton (RM 81/2019) be received.

Carried

See also Resolutions C277-2019 and C280-2019

See By-law 153-2019

**Deal with under Consent Resolution C271-2019**

**Corporate Services**

9.11. Report from J. Bisson, Manager, Licensing Enforcement, Enforcement and By-law Services, Corporate Services, dated June 27, 2019, re: Renewal of Inactive Taxi Plates without Registration of the Vehicle (RM 78/2019).

See By-law 154-2019

The following motion was considered.

C289-2019 Moved by Regional Councillor Dhillon
Seconded by Regional Councillor Palleschi

1. That the report from J. Bisson, Manager, Licensing Enforcement, Corporate Services, dated June 27, 2019, to the Council Meeting of July 10, 2019, re: Renewal of Inactive Taxi Plates without Registration of the Vehicle (RM 78/2019) be received.

2. That Council enact amendments to Mobile Licensing By-Laws 67-2014 as attached as Appendix 2 to this Report, including the introduction of Conditional Licence Renewal – No Vehicle for a maximum period of two years.

3. That Staff report back to Council in Q3 2021 to provide information and recommendations regarding the impacts of conditional renewals and the suspension of the issuance of new licenses arising from inactive taxi plates.

4. That staff be authorized to take all action necessary to give effect to the foregoing.

Carried

**Planning and Development Services**

9.12. Report from A. Parsons, Director, Development Services, Planning and Development Services, re: Application to Amend the Official Plan and Zoning
By-law – Candevcon Limited – Arcadeium Holdings Ltd. – 6461 Mayfield Road – Southwest Corner of Mayfield Road and Goreway Drive – Ward 10 (File C07E17.010).

See By-laws 155-2019 and 156-2019

The subject report was provided prior to the meeting.

**Dealt with under Consent Resolution C271-2019**


See Item 7.2

Council agreed to vary the order of business and dealt with this matter after Closed Session.

The following motion was considered.

C290-2019 Moved by Regional Councillor Dhillion
Seconded by City Councillor Bowman


Carried


**Dealt with under Consent Resolution C271-2019**

Public Works and Engineering

Council consideration of this matter included the possibility of a new park or park re-naming closer to Our Lady of Fatima Church.

The following motion was considered.

C291-2019  Moved by Regional Councillor Medeiros  
Seconded by Regional Councillor Vicente

That the report from W. Kuemmling, Manager, Open Space Development, Public Works and Engineering, dated June 18, 2019, to the Council Meeting of July 10, 2019, re: Park Naming in Recognition of Brampton’s Portuguese Community – Azores Park, be referred back to staff for further review and possible identification of a new park or park re-naming closer to Our Lady of Fatima Church and to report back at the Council Meeting of September 11, 2019.

Carried


See By-law 160-2019

Dealt with under Consent Resolution C271-2019


See By-law 161-2019

Dealt with under Consent Resolution C271-2019

10.  Reports of Accountability Officers – nil
11. Committee Reports

11.1. Minutes – Planning and Development Committee – June 17, 2019

Mayor Brown introduced the subject minutes.

The following motion was considered.

C292-2019 Moved by Regional Councillor Medeiros
Seconded by Regional Councillor Fortini

That the Minutes of the Planning and Development Committee Meeting of June 17, 2019, to the Council Meeting of July 10, 2019, be received.

Carried

Note: The recommendations outlined in the subject minutes were approved by Council on June 19, 2019, pursuant to Resolution C244-2019.

11.2. Minutes – Brampton Heritage Board – June 18, 2019

Note: Regional Councillor Vicente declared verbally, and filed with the City Clerk, a Statement of Disclosure of Interest with respect to Item 10.3 – Report – Information on Schedule 11 of Bill 108 and Recommendation for Proposed Update to Brampton’s Municipal Register of Cultural Heritage Resources, within the subject minutes, as he resides in the downtown area in a heritage listed property, encompassed in the report.

Councillor Vicente left the meeting during consideration of the minutes.

The following motion to approve the minutes, as amended, was considered.

C293-2019 Moved by City Councillor Whillans
Seconded by City Councillor Bowman

1. That the Minutes of the Brampton Heritage Board Meeting of June 18, 2019, to the Council Meeting of July 10, 2019, be received; and,

2. That Recommendations HB035-2019 to HB041-2019 and HB043-2019 to HB046-2019 be approved, as outlined in the subject minutes; and,

3. That Clause 4 of Recommendation HB042-2019 be approved, as amended, to read as follows:
4. That the Brampton Heritage Board endorse and Council direct staff to review the findings of the initial downtown area study and report back to the Brampton Heritage Board and Council advising on:

   a. Appropriate nominations of properties to be included in the Municipal Register of Cultural Heritage Resources:

   b. Priority properties worthy of designation under the Ontario Heritage Act; and

   c. Further actions necessary to update the Register on a city-wide basis.

   Carried

The recommendations were approved, as amended, as follows.

HB035-2019 That the agenda for the Brampton Heritage Board Meeting of June 18, 2019 be approved as published and circulated.

HB036-2019 That the following orientation presentations, to the Brampton Heritage Board Meeting of June 18, 2019, be received:

   1. Peter Fay, City Clerk, Office of the Chief Administrative Officer, re: **Procedural Matters**; and,

   2. Heritage staff, Planning and Development Services, re: **Heritage Program**.

HB037-2019 That Peter Dymond and Doug McLeod be selected Co-Chairs of the Brampton Heritage Board for a period of one-year, ending May 2020.

BHB038-2019 That the **Minutes of the Heritage Resource Sub Committee Meeting of June 13, 2019**, to the Brampton Heritage Board Meeting of June 18, 2019, be received.

HB039-2019 That the following property be removed from the Board’s Proposed Designations List, as it will be subject to demolition as part of the “Heritage Theatre Block” (70-86 Main Street North) – Ward 1:

   70 Main Street North – Robson Block – Ward 1
HB040-2019

1. That the report from Cassandra Jasinski, Heritage Planner, Planning and Development Services, to the Brampton Heritage Board Meeting of June 18, 2019, re: Heritage Permit Application – Heritage Conservation Plan for the Samuel McClure Octagon House at 8280 Heritage Road – Ward 6 (File HE.x), be received;

2. That the Heritage Permit application for the restoration of the Samuel McClure Octagon House located at 8280 Heritage Road in accordance with the Heritage Conservation Plan prepared by Golder Associates dated April 8, 2019 and further described in the heritage permit application, be approved subject to the following terms and conditions:

   a. That the owner follow the conditions set out herein in conjunction with the conditions associated with HB049-2018;

   b. That the concrete buttresses installed against the northwest and southwest walls be removed should it be determined by a qualified engineer with experience in heritage conservation that their presence is detrimental to the conservation of the Samuel McClure Octagon House;

   c. That the roof beams and wood lug sills in the octagonal portion of the dwelling not be replaced unless they are beyond repair, and that the conservation method for the affected roof beams and wood lug sills be documented, all to the satisfaction of the Heritage staff, Planning and Development Services, at the City of Brampton;

   d. That a Maintenance Plan be developed and implemented as part of the completion of conservation works, as outlined in the Heritage Conservation Plan for the Samuel McClure Octagon House, prepared by Golder Associates, dated April 8, 2019;

   e. That the work be carried out in accordance with the Heritage Conservation Plan for the Samuel McClure Octagon House, prepared by Golder Associates, dated April 8, 2019; and,

   f. That Heritage staff, Planning and Development Services, at the City of Brampton be notified prior to the commencement of any work not identified as part of the
Heritage Permit application and in the event of any deviation from the Heritage Conservation Plan for the Samuel McClure Octagon House prepared by Golder Associates, dated April 8, 2019.

HB041-2019

1. That the report from Pascal Doucet, Heritage Planner, Planning and Development Services, dated June 13, 2019, re: **Heritage Permit Application – Construction of a New Building and Alterations of a Property Located in the Village of Churchville Heritage Conservation District – 7887 Churchville Road – Ward 6** (File HE.x), be received; and

2. That the heritage permit application for the construction of a new one-and-a-half storey detached dwelling and alterations to the heritage property at 7887 Churchville Road within Part 2 of Plan of Survey of Part of the West Half Lot 15 Concession 3 West Of Hurontario Street Geographical Township of Toronto now in the City of Brampton Regional Municipality of Peel deposited on June 16, 2011 and registered under Plan number 43R-33977 be approved in accordance with section 42 of the *Ontario Heritage Act* (the “Act”) and the minutes of settlement between The Corporation of the City of Brampton (the “City”) and Ron Baldesarra for OMB Case Number PL070797 and OMB File Number O070203 and M070081, all subject to the following additional conditions:

   a. that the construction of the one-and-a-half storey detached dwelling and alterations to the heritage property be approved as shown in the floor plans, renderings and elevation drawings prepared by ATA Architects Inc. dated February 26, 2019, date-revised June 13, 2019 and on file with the Policy Planning Division of the Planning and Development Services Department, and the Site Plan and Landscape Plan drawings prepared Rand Engineering Corporation dated June 2019 and on file with the Policy Planning Division of the Planning and Development Services Department, all with the exception of the window heads and lintels on the front and side elevations, new driveway, existing metal fence along the property frontage and front yard setback of the garage shown on the Landscape Plan and Site Plan drawings;
b. that all fourteen (14) existing trees on the property described in the tree inventory submitted by the owner/applicant and on file with the Policy Planning Division of the Planning and Development Services Department, and illustrated in the Site Plan and Landscape Plan drawings prepared by Rand Engineering Corporation dated June 2019 and on file with the Policy Planning Division of the Planning and Development Services Department be retained, preserved and maintained in their current condition;

c. that the posts of the new iron fence be covered with a finish of natural stone and topped with a concrete cap;

d. that all windows and sidelights on the front and side elevations be true divided lites (TDL) or simulated divided lites (SDL), and all window heads and lintels on the front and side elevations be flat rather than arched; and

e. That prior to the issuance of any permit for the alteration of the heritage property or for the construction of any building or structure for all or any part of the property at 7887 Churchville Road, including a heritage permit or a building permit, the owner/applicant shall provide the following to the satisfaction of the Director of Policy Planning:

i. Provide final Site Plan and Landscape Plan drawings and final renderings and elevation drawings that include clear identification, correction, measurements and confirmation that: all window heads and lintels on the front and side elevations be flat rather than arched; the driveway entry at Churchville Road will not exceed 4.5 meters in width; the driveway width near the dwelling will not exceed 6.5 meters; the driveway will be covered with a material suitable for the Village of Churchville Heritage Conservation District; a portion of the extent of the existing metal fence along the property will be removed and altered to accommodate the new driveway; and the front yard setback of the garage will be revised to match the measurements of the floor plan drawings, and ensure that the garage be setback 6 meters from the front wall of the dwelling as required by the minutes of the settlement.
ii. Provide final elevation drawings stamped and approved by Urban Design staff in accordance with the Architectural Control Review process;

iii. Provide final building permit drawings to Planning and Development Services (Heritage) in accordance with all the conditions specified in the recommendations of this report; and

iv. Provide a final Heritage Impact Assessment to Planning and Development Services (Heritage) that includes a clear confirmation that no tree will be impacted by the construction of a new one-and-a-half storey detached dwelling and alterations to the heritage property, and is revised to be in accordance with all the conditions specified in the recommendations of this report.

HB042-2019 1. That the report from Cassandra Jasinski, Heritage Planner, Planning and Development Services, dated June 6, 2019, to the Brampton Heritage Board Meeting of June 18, 2019, re: Information on Schedule 11 of Bill 108 and Recommendation for Proposed Update to Brampton’s Municipal Register of Cultural Heritage Resources, be received;

2. That the Brampton Heritage Board endorse, and Council direct, staff to engage a consultant to update the Municipal Register of Cultural Heritage Resources, through a city-wide survey to review the properties currently included in the Register, to identify additional cultural heritage resources not yet included in the Register, and to ensure conformity with the requirements for the Register under the Ontario Heritage Act;

3. That the Register update and study focus initially on the downtown area with the following geographic boundaries: from Steeles Avenue in the south to Williams Parkway in the north, and from Kennedy Road in the east to McLaughlin Road in the west; and,

4. That the Brampton Heritage Board endorse and Council direct staff to review the findings of the initial downtown area
study and report back to the Brampton Heritage Board and Council advising on:

a. Appropriate nominations of properties to be included in the Municipal Register of Cultural Heritage Resources:

b. Priority properties worthy of designation under the Ontario Heritage Act; and

c. Further actions necessary to update the Register on a city-wide basis.

HB043-2019 1. That the report from Erin Smith, Assistant Heritage Planner, Planning and Development Services, dated June 6, 2019, to the Brampton Heritage Board Meeting of June 18, 2019, re: Listing 172 Church Street East on the Municipal Register of Cultural Heritage Resources – Ward 1 (File HE.x) be received; and,

2. That 172 Church Street East be listed on the City of Brampton’s Municipal Register of Cultural Heritage Resources.

HB044-2019 1. That the report from Erin Smith, Assistant Heritage Planner, Planning and Development Services, dated June 6, 2019, to the Brampton Heritage Board Meeting of June 18, 2019, re: Listing 41 Elliott Street on the Municipal Register of Cultural Heritage Resources – Ward 3 (File HE.x) be received; and,

2. That 41 Elliott Street be listed on the City of Brampton’s Municipal Register of Cultural Heritage Resources.

HB045-2019 That the Brampton Heritage Board proceed into Closed Session to discuss matters pertaining to the following:

15.1. Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board – Local Planning Appeal Tribunal (LPAT) matter

HB046-2019 That the Brampton Heritage Board do now adjourn to meet again on Tuesday, July 16, 2019 or at the call of the Chair.
11.3. Minutes – Audit Committee – Special Meeting – June 26, 2019

Regional Councillor Medeiros, Committee Chair, introduced the subject minutes.

The following motion was considered.

C294-2019 Moved by Regional Councillor Medeiros
Seconded by City Councillor Whillans

1. That the Minutes of the Special Audit Committee Meeting of June 26, 2019, to the Council Meeting of July 10, 2019, be received; and,

2. That Recommendations AU018-2019 to AU029-2019 be approved, as outlined in the subject minutes.

Carried

The recommendations were approved as follows.

AU018-2019 That the agenda for the Audit Committee Meeting of June 26, 2019 be approved, as printed and circulated.

AU019-2019 1. That the delegation from Kevin Travers, Partner, KPMG LLP Chartered Accountants, to the Audit Committee Meeting of June 26, 2019, re: 2018 Audited Consolidated Financial Statements for the City of Brampton be received; and

2. That the report from M. Kuzmanov, Manager of Accounting, Corporate Services, dated May 21, 2019, to the Audit Committee Meeting of June 26, 2019, re: 2018 Audited Consolidated Financial Statements for the City of Brampton be received.

AU020-2019 That the presentation by F. Velji, Director, Office of Internal Audit, to the Audit Committee Meeting of June 26, 2019, re: Audit Data Analytics be received.

AU021-2019 That the presentation by F. Velji, Director, Office of Internal Audit, to the Audit Committee Meeting of June 26, 2019, re: Education and Awareness Program be received.
AU022-2019 That the report from F. Velji, Director, Office of Internal Audit, dated May 16, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Payroll Services Audit Report** be received.

AU023-2019 That the report from F. Velji, Director, Office of Internal Audit, dated January 16, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Construction Audit Report – Countryside Drive Road Widening Project** be received.

AU024-2019 That the report from F. Velji, Director, Office of Internal Audit, dated April 24, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Status of Management Action Plans – March 31, 2019** be received.

AU025-2019 That the report from F. Velji, Director, Office of Internal Audit, dated May 15, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Update to the Internal Audit Workplan – 2019** be received.

AU026-2019 That the report from F. Velji, Director, Office of Internal Audit, dated May 21, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Corporate Fraud Prevention Hotline Update** be received.

AU027-2019

1. That the report from M. Kuzmanov, Manager of Accounting, Corporate Services, dated May 27, 2019, to the Audit Committee Meeting of June 26, 2019, re: **Audit Appointment Contract Extension** be received;

2. That the appointment of KPMG LLP Chartered Accountants (KPMG LLP) be extended for one year commencing November 20, 2019, subject to the Treasurer finalizing an agreement with KPMG LLP for the provision of external audit services; and,

3. That a by-law be passed to confirm the extension of the appointment of KPMG LLP for one year commencing November 20, 2019.

AU028-2019 That Committee proceed into Closed Session to discuss matters pertaining to the following:

10.1. Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local
board; and, the security of the property of the municipality or local board

10.2. The security of the property of the municipality or local board

10.3. The security of the property of the municipality or local board

AU029-2019 That the Audit Committee do now adjourn to meet again on Tuesday, September 10, 2019 at 9:30 a.m. or at the call of the Chair.

12. **Unfinished Business**


The following motion was considered.

C295-2019 Moved by City Councillor Whillans
Seconded by City Councillor Singh

That the report from K. Kulson, Chief Information Officer, Corporate Services, dated June 3, 2019, to the Council Meeting of July 10, 2019, re: **Technology and Digital Strategy 2019-2024**, be **deferred** to the Council Meeting of September 11, 2019.

Carried

13. **Correspondence**

13.1. Correspondence from Suzy Godefroy, Executive Director, Downtown Brampton BIA, dated June 18, 2019, re: **Downtown Brampton Safety Concerns**.

**Dealt with under Consent Resolution C271-2019**

14. **Resolutions** – nil

15. **Notices of Motion** – nil

16. **Petitions** – nil
17. **Other Business/New Business**

17.1. **Referred Matters List**

The following motion was considered.

C296-2019  Moved by City Councillor Whillans  
Seconded by City Councillor Singh

That the **Referred Matters List**, to the Council Meeting of July 10, 2019, be received.  

Carried

17.2. Discussion Item at the Request of City Councillor Williams re: **Process for Reporting and Removing Racist Graffiti**.  

**Dealt with under Item 7.5 – Resolution C279-2019**

See also Resolution C278-2019

17.3. Discussion at the Request of Regional Councillor Fortini, re: **Traffic Light not yet Located in front of the Masjid located at 8450 Torbram Road**.  

**Dealt with under Item 7.9 – Resolution C282-2019**

See also Resolutions C281A-2019 (lost) and C281-2019

17.4. Discussion Item at the Request of Regional Councillor Dhillon, re: **Diversity and Inclusion Survey**.

Regional Councillor Dhillon outlined questions and concerns regarding the Diversity and Inclusion Survey, which included timelines for notification to Council, approval of the associated costs and extended timeline for completion of and reporting on the survey results.

Joe Pittari, Acting Chief Administrative Officer, informed Council that the survey was undertaken on behalf of the City by the Canadian Centre for Diversity and Inclusion (CCDI).

Mr. Pittari provided background information on the survey, which included details on the following:

- origination (part of the City’s People Advantage and Workforce Diversity Strategy)
- RFP process
- delay in start time and extension of timeline
- presentation to the previous Inclusion and Equity Committee

Mr. Pittari responded to questions from Council will respect to matters included in the scope of work for this project.

18. **Procurement Matters** – nil

19. **Public Question Period** – nil

20. **By-laws**

Note: By-laws 157-2019, 158-2019 and 159-2019 were not passed, as the associated staff report (Item 9.13) was deferred.

C297-2019  Moved by Regional Councillor Vicente
Seconded by City Councillor Whillans

That By-laws 151-2019 to 163-2019, before Council at its meeting of July 10, 2019, be given the required number of readings, taken as read, and signed by the Mayor and City Clerk, and the Corporate Seal affixed thereto.


152-2019  To appoint Deputy City Solicitors as Acting City Solicitor on a rotating basis, and to amend By-law 84-2008, as amended (See Item 9.1)

153-2019  To amend By-Law 185-2014, as amended by By-Law 39-2019, authorizing an application for approval to expropriate certain lands and interests for the purpose of widening Goreway Drive from Castlemore Road to Countryside Drive – Ward 10 (See Item 9.10)

154-2019  To amend the Mobile Licensing By-law 67-2014, as amended – taxi industry requirements (See Item 9.11)

155-2019  To Adopt Amendment Number OP 2006-160 to the Official Plan of the City of Brampton Planning Area – Candevcon
Limited – Arcadeium Holdings Ltd. – 6461 Mayfield Road – southwest corner of Mayfield Road and Goreway Drive – Ward 10 (File C07E17.010) (See Item 9.12 and By-law 156-2019)

156-2019 To amend By-law 270-2004, as amended – Candevcon Limited – Arcadeium Holdings Ltd. – 6461 Mayfield Road – southwest corner of Mayfield Road and Goreway Drive – Ward 10 (File C07E17.010) (See Item 9.12 and By-law 155-2019)

157-2019 no by-law was assigned to this number

158-2019 no by-law was assigned to this number

159-2019 no by-law was assigned to this number

160-2019 To accept and assume works in Registered Plan 43M-1854 – Tesch Development Inc. and Metrus Central Properties Limited – north of Steeles Avenue and east of Mississauga Road – Ward 4 (File C04W01.011) (See Item 9.16)

161-2019 To accept and assume works in Registered Plan 43M-1940 – Walness Developments Inc. and Northwest Brampton Developments Inc. – south of Sandalwood Parkway and east of Mississauga Road – Ward 6 (File C04W16.003) (See Item 9.17)

162-2019 To appoint municipal by-law enforcement officers and to repeal By-law 120-2019

163-2019 To prevent the application of part lot control to part of Registered Plan 43M-2052 – east of Heritage Road and south of Embleton Road within Lots 3, 4, 5 Conc 5. – Ward 6 (PLC19-017)

Carried

21. Closed Session

Item 21.22. was added under Approval of Agenda Resolution C269-2019.

C298-2019 Moved by City Councillor Whillans
Seconded by Regional Councillor Vicente
That Council proceed into Closed Session to discuss matters pertaining to the following:

21.1. Minutes – Closed Session – Brampton Heritage Board – June 18, 2019

21.2. Note to File – Closed Session – City Council – Regular Meeting – June 19, 2019

21.3. Minutes – Closed Session – Audit Committee – Special Meeting – June 26, 2019

21.4. Minutes – Closed Session – City Council – Special Meeting – June 26, 2019 (Meeting #1)

21.5. Minutes – Closed Session – City Council – Special Meeting – June 26, 2019 (Meeting #2)

21.6. A proposed or pending acquisition or disposition of land by the municipality or local board

21.10. Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

21.15. Advice that is subject to solicitor-client privilege, including communications necessary for that purpose

21.16. Labour relations or employee negotiations

21.17. Personal matters about an identifiable individual, including municipal or local board employees

21.18. Personal matters about an identifiable individual, including municipal or local board employees

21.19. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board; and, a proposed or pending acquisition or disposition of land by the municipality or local board

21.21. A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board
21.22. A proposed or pending acquisition or disposition of land by the municipality or local board

Carried

Note: In Open Session, Peter Fay, City Clerk, reported on the status of matters considered in Closed Session, as follows:

- 21.1. these minutes were acknowledged by Council
- 21.2. this note to file was acknowledged by Council
- 21.3. these minutes were acknowledged by Council
- 21.4. these minutes were acknowledged by Council
- 21.5. these minutes were acknowledged by Council
- 21.6. this item was considered by Council and direction was given, including to pass a motion in Open Session (see Resolution C299-2019 below)
- 21.7. dealt with under Item 4 – Consent (with the appropriate direction)
- 21.8. dealt with under Item 4 – Consent (with the appropriate direction)
- 21.9. dealt with under Item 4 – Consent (with the appropriate direction)
- 21.10. this item was considered by Council and no direction was given to staff
- 21.11. dealt with under Item 4 – Consent, with appropriate direction
- 21.12. dealt with under Item 4 – Consent, with appropriate direction
- 21.13. dealt with under Item 4 – Consent, with appropriate direction
- 21.14. dealt with under Item 4 – Consent, with appropriate direction
- 21.15. this item was considered by Council and direction was given to staff in Closed Session with respect to this matter
- 21.16. this item was considered by Council and direction was given, including to pass a motion in Open Session (see Resolution C300-2019 below)
- 21.17. this item was considered by Council and direction was given, including to pass a motion in Open Session (see Resolution C301-2019 below)
- 21.18. this item was considered by Council and direction was given to staff in Closed Session with respect to this matter
- 21.19. this item was considered by Council and direction was given to staff in Closed Session with respect to this matter
21.20. dealt with under Item 4 – Consent (see Resolution C271-2019 above)
21.21. this item was considered by Council and direction was given to staff in Closed Session with respect to this matter
21.22. this item was considered by Council and direction was given, including to pass a motion in Open Session (see Resolution C302-2019 below)

The following motion was considered with respect to Item 21.6.

C299-2019 Moved by City Councillor Whillans
Seconded by Regional Councillor Vicente

1. That By-law 164-2019 be passed to authorize the Commissioner, Community Services to execute on behalf of the City an amendment to the Agreement of Purchase and Sale for the purchase of 10192A Highway 50, Brampton to revise the description of the property and include additional lands and interests on the terms as reported to Council and on such other terms as may be acceptable to the Senior Manager, Realty Services and in a form acceptable to the City Solicitor or designate;

2. That a budget amendment be approved and capital project #191542-005 – Land Acquisition for New Transit Facility, be increased in the amount of $1,450,000 (inclusive of all taxes, staff recoveries, due diligence costs, legal fees and other ancillary costs, and applicable HST) for the acquisition of lands and interests at 10192A Highway 50, Brampton, with funding of $1,450,000 from the issuance of external debt;

Carried

The following motion was considered with respect to Item 21.16.

C300-2019 Moved by City Councillor Whillans
Seconded by Regional Councillor Palleschi

1. That Council approve the Full-time and Part-time Memoranda of Settlement achieved between the Corporation of the City of Brampton and the Amalgamated Transit Union, Local 1573 ("ATU");

2. That the Mayor and City Clerk be authorized to sign the Full-time and Part-time Collective Agreements between the Corporation of the City of Brampton and the Amalgamated Transit Union, Local 1573, which will be effective July 1, 2019 to June 30, 2024.

Carried
The following motion was considered with respect to Item 21.17.

C301-2019 Moved by City Councillor Singh
Seconded by Regional Councillor Santos

That By-law 165-2019 be passed to appoint Muneeza Sheikh, as the Integrity Commissioner for City Council, in accordance with the *Municipal Act, 2001*, effective July 11, 2019;

That an expression of thanks and appreciation be provided to Suzanne Craig, on behalf of Council, for her service to the Council and City of Brampton as temporary Integrity Commissioner; and,

That By-law 166-2019 be passed to appoint Muneeza Sheikh, as the Lobbyist Registrar for City of Brampton, in accordance with the *Municipal Act, 2001*, effective July 11, 2019.

Carried

The following motion was passed with respect to Item 21.22.

C302-2019 Moved by Regional Councillor Fortini
Seconded by City Councillor Williams

That the Commissioner of Community Services be authorized to execute the revised agreement of purchase and sale or other documents necessary for the completion of the City’s purchase of the Riverstone Golf Club, as directed by Council, on terms satisfactory to the Chief Administrative Officer and in a form acceptable to the City Solicitor, or designate, including terms ensuring the completion of all required environmental filings and remediation for all phases.

Carried

**22. Confirming By-law**

The following motion was considered.

C303-2019 Moved by City Councillor Whillans
Seconded by City Councillor Singh

That the following by-laws before Council at its Regular Meeting of July 10, 2019, be given the required number of readings, taken as read, and signed by the Mayor and the City Clerk, and the Corporate Seal affixed thereto:
164-2019  To authorize Budget Amendment - Pending acquisition of property for access to the third Transit Maintenance and Storage facility at 10192A Highway #50 (Ward #10)

165-2019  To appoint an Integrity Commissioner and Repeal By-law 50-2017

166-2019  To appoint a Lobbyist Registrar and Repeal By-law 51-2017

167-2019  To confirm the proceedings of the Regular Council Meeting held on July 10, 2019

Carried

23. **Adjournment**

The following motion was considered.

C304-2019  Moved by City Councillor Whillans  
Seconded by Regional Councillor Vicente

That Council do now adjourn to meet again for a Regular Meeting of Council on Wednesday, August 7, 2019 (tentative) at 9:30 a.m. or at the call of the Mayor.

Carried

__________________________________________  P. Brown, Mayor

__________________________________________  P. Fay, City Clerk
2019
Association of Municipalities of Ontario
Annual Conference

City Council
August 7, 2019
2019 AMO Annual Conference  |  Logistics  |  6.2-2

**AMO Mobile App**
http://amo.quickmobile.mobi

**App features:**
- Full Conference Program
- Floor plans of venues
- Full schedule of events
- Speaker bios

**Ottawa, August 18 – 21**

**The Westin Ottawa**
11 Colonel By Drive

**Shaw Centre**
55 Colonel By Drive

**Delegations with Ministries**
- 15 min meetings
- The Mayor to open meetings when possible
- WhatsApp chat group to be set up for coordination

**Support Staff:**
- Lowell Rubin-Vaughan, Manager Government Relations & Public Policy
- Andrzej Hoffmann, Government Relations Specialist
The Legislature resumes on Monday, October 28.

Bill 108: More Homes, More Choice Act, 2019

Bill 108 will have a serious impact on the City of Brampton

The City is actively participating in the ongoing public consultations

Regional Governance Review

Outcome of the Regional Government Review could significantly impact the governance structure of the Region of Peel

City of Brampton Council endorsed maintaining the upper tier governance structure of Region of Peel
# 2019 AMO Annual Conference

## Delegations Requested

<table>
<thead>
<tr>
<th>Ministry</th>
<th>Minister</th>
<th>Request Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development, Job Creation and Trade</td>
<td>Hon. Victor Fedeli</td>
<td>Delegation requested; TBD</td>
</tr>
<tr>
<td>Environment, Conservation and Parks</td>
<td>Hon. Jeff Yurek</td>
<td>Delegation requested; TBD</td>
</tr>
<tr>
<td>Finance</td>
<td>Hon. Rod Phillips</td>
<td>Delegation requested; TBD</td>
</tr>
<tr>
<td>Health</td>
<td>Hon. Christine Elliott</td>
<td>Delegation requested; TBD</td>
</tr>
<tr>
<td>Infrastructure</td>
<td>Hon. Laurie Scott</td>
<td>Monday August 19th, 1:00 pm – 1:15 pm</td>
</tr>
<tr>
<td>Municipal Affairs &amp; Housing</td>
<td>Hon. Steve Clark</td>
<td>Sunday August 18th, 6:30 pm – 6:45 pm</td>
</tr>
<tr>
<td>Solicitor General</td>
<td>Hon. Sylvia Jones</td>
<td>Monday August 19th, 4:15 pm – 4:25 pm</td>
</tr>
<tr>
<td>Training, Colleges and Universities</td>
<td>Hon. Ross Romano</td>
<td>Delegation requested; TBD</td>
</tr>
<tr>
<td>Transportation</td>
<td>Hon. Caroline Mulroney</td>
<td>Delegation requested; TBD</td>
</tr>
</tbody>
</table>

### Party Leader Delegations

<table>
<thead>
<tr>
<th>Party</th>
<th>Leader</th>
<th>Request Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>NDP (Official Opposition)</td>
<td>Andrea Horwath</td>
<td>Tuesday August 20th, 1:45 pm – 2:15 pm</td>
</tr>
<tr>
<td>Liberal Party</td>
<td>John Fraser</td>
<td>Tuesday August 20th, 1:00 pm – 1:30 pm</td>
</tr>
<tr>
<td>Green Party</td>
<td>Mike Schreiner</td>
<td>Delegation requested; TBD</td>
</tr>
</tbody>
</table>

*An updated, detailed schedule will be available as delegations are confirmed.*
## Economic Development, Job Creation and Trade
### Hon. Victor Fedeli

<table>
<thead>
<tr>
<th>Metrolinx buildings at 20 Nelson St. and 37 George St.</th>
<th>The City of Brampton is seeking to take over the two Metrolinx-owned buildings at 20 Nelson Street and 37 George Street. The City would like to repurpose the building and use the space to meet the demands of our post-secondary partners and businesses in the innovation and technology sector.</th>
</tr>
</thead>
</table>

| Transit | • A fair funding allocation method for Rapidly Growing Transit  
• Funding allocation for Public Transit Stream (PTS)  
• A modern Light Rail Transit on Main Street  
• Gas Tax Funding  

**Transit** | **Brampton is creating a modern, integrated transit system by:**  
• Enhancing regional transit connections  
• Increasing connectivity to transit infrastructure  
• Offering sustainable transportation alternatives  
• Implementing environmentally-friendly and advanced technologies |

| Two-Way, All-Day GO Train Service | • Expedite the completion of the GO Expansion Program along the Kitchener GO Rail line  
• Expedite the Environmental Assessment Studies and any resultant infrastructure improvements required  
• Expedite negotiations with Canadian National Railway  

**Two-Way, All-Day GO Train Service** | **Expediting upgraded GO Rail service as soon as possible, is a priority for the City of Brampton to stimulate economic growth, job creation and development in Brampton along Canada’s Innovation Super Corridor.** |

<table>
<thead>
<tr>
<th>Delegation requested</th>
<th>TBD</th>
</tr>
</thead>
</table>

**Suggested Delegation speakers:**  
• Mayor Brown  
• Councillor Dhillon  
• Councillor Vicente
<table>
<thead>
<tr>
<th>Environment, Conservation and Parks</th>
<th>Delegation requested TBD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hon. Jeff Yurek</td>
<td>Suggested Delegation speakers:</td>
</tr>
<tr>
<td></td>
<td>• Mayor Brown</td>
</tr>
<tr>
<td></td>
<td>• Councillor Whillans</td>
</tr>
<tr>
<td></td>
<td>• Councillor Bowman</td>
</tr>
</tbody>
</table>

**Climate Change**

- Standardized provincial and regional modelling for climate change, accompanied by the parameters and tools to downscale models to the municipal level.
- Funding to undertake neighbourhood-level studies related to energy efficiency, stormwater management, and transportation.
- Funding to retrofit municipal facilities and neighbourhoods for better energy and water performance.
- Increase powers of lower-tier municipalities to foster and locate future growth where it best serves the municipality and its climate change objectives.

Climate change is a global problem felt at the local scale, and poses serious threats to urban infrastructure, quality of life, and entire urban systems. The City of Brampton has a number of strategic plans that provide overarching principles and direction to mitigate climate change, but more neighbourhood-focused strategies are a key to the on-the-ground actions that achieve real results.

**Flood Mitigation**

- The City of Brampton is looking for the Provincial government to help advance this transformational project by providing funding, streamlining the approval processes and partnering with the City towards vision of a sustainable, prosperous and future oriented community.
- Removal of the SPA designation to lift development restrictions in downtown Brampton, and ultimately creation of the Riverwalk to unlock economic, environmental, social and cultural opportunities, and support the development of a new sustainable and vibrant downtown Brampton.
Finance
Hon. Rod Phillips

Bill 108: More Homes, More Choice Act, 2019
Based on the information currently available, Bill 108 will have a serious impact on the City of Brampton as it will:
• cut the financial tools available to the City to fund parks, libraries, recreation centres and other community infrastructure
• reduce the amount of parkland in our city
• decrease the protection of Brampton’s heritage properties
• limit the City's decision-making process when it comes to how we plan and develop

Gas Tax Funding
The Province has committed to consulting with municipalities to review the program parameters and identify opportunities for improvement. It is important to note over the past several years of high growth, Brampton Transit was able to expand service thanks to the gas tax funding.

Regional Government Review
The Region of Peel commissioned Deloitte and Ernst and Young to report on the Financial Impact Analysis in order to better understand the cost implications of various governance scenarios.
Both reports reveal that dissolving the Region of Peel would lead to a higher cost impact to the taxpayers of Brampton, Mississauga and Caledon.
### Health

**Hon. Christine Elliott**

<table>
<thead>
<tr>
<th>Health Care</th>
<th>Delegation requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Immediate funding to bridge the gap in Brampton, as compared to the rest of Ontario, for a range of health services, including community health services, home care and acute care pressures at Brampton’s Peel Memorial Centre.</td>
<td>TBD</td>
</tr>
</tbody>
</table>

Peel Memorial Phase II: Fund the construction of an expanded Phase II of Peel Memorial Centre for Integrated Health and Wellness to include post-acute beds that support comprehensive rehabilitation, seniors care, complex continuing care, and mental health and addictions services. Moving forward with Phase II will help improve transitions for patients back to their homes or to community-based support services. Bringing these services to Peel Memorial will help alleviate the area’s hallway medicine pressures by also increasing bed capacity in areas of increased demand at Brampton Civic like surgical and medicine beds.

Ontario Health Team: Support for equitable funding in community-based health services aligns with local health care providers’ vision for an Ontario Health Team. Improving care pathways and addressing the area’s high prevalence of diabetes and chronic disease means better care and supports at earlier stages, and will keep people healthier at home and in the community.

Funding for a third health care facility in Brampton, developed to meet the current and growing needs of the community and support new approaches to health care service delivery.

---

City of Brampton is committed to accessible, quality health care for its growing population. The City has been significantly impacted by the ‘hallway medicine’ crisis facing our health care system.

Brampton is underfunded and its residents underserved across a variety of health care services. Actual patient visits to acute care facilities continue to exceed funding levels. Community-based health services are underfunded in comparison to the rest of Ontario.
The City of Brampton is seeking to take over the two Metrolinx-owned buildings at 20 Nelson Street and 37 George Street. The City would like to repurpose the building and use the space to meet the demands of our post-secondary partners and businesses in the innovation and technology sector.

- As part of unlocking the economic potential of downtown Brampton, the City is investing $130 million for the Centre for Innovation (CFI) and Downtown Transit Terminal.
- The City is actively collaborating with numerous partners including post-secondary institutions, community groups and businesses to help lay the foundation for success.

Brampton is creating a modern, integrated transit system by:
- Enhancing regional transit connections
- Increasing connectivity to transit infrastructure
- Offering sustainable transportation alternatives
- Implementing environmentally-friendly and advanced technologies

Driven by high ridership growth

<table>
<thead>
<tr>
<th>Metrolinx buildings at 20 Nelson St. and 37 George St.</th>
<th>• A fair funding allocation method for Rapidly Growing Transit • Funding allocation for Public Transit Stream (PTS) • A modern Light Rail Transit on Main Street • Gas Tax Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transit</td>
<td>Delegation Requests</td>
</tr>
<tr>
<td>Infrastructure Hon. Laurie Scott</td>
<td>&quot;Infrastructure Hon. Laurie Scott</td>
</tr>
</tbody>
</table>
### Regional Government Review

Rather than changing the Regional governance structure, the Province should consider a fair and equal representation at the Region of Peel Council and require ongoing effort to identify efficiencies. This would be a significant step towards empowering the regional economy to meet the current and future needs of the population and employment growth, while respecting the taxpayer and keeping taxes low.

### Bill 108: More Homes, More Choice Act, 2019

Instead of imposing a standard cap on CBCs, allow for a variable cap. This is a more equitable approach because:
- municipalities will need to charge a higher rate of CBC in high-density areas where the cost of soft services is higher than in newer subdivisions
- Basing CBCs only on land value is a major loss for growing cities like Brampton, because land values here are lower than in places like Toronto, yet the cost of construction is similar across the Greater Toronto Area (GTA)

The City requests the Province to remove the mandatory delay of payment of DCs, and allow municipalities to continue the current DC deferral authority in the Act as incentives in appropriate circumstances, particularly with respect to industrial and commercial development DC deferrals.

### Delegation

**Sunday August 18**, 6:30 pm – 6:45 pm
Westin Hotel - Oak Room

Suggested Delegation speakers:
- Mayor Brown
- Councillor Vicente

- Brampton City Council endorsed maintaining the upper tier governance structure of Region of Peel and the lower tier structure of City Council.
- City of Brampton supports the overall objective of the Regional Governance Review
Solicitor General
Hon. Sylvia Jones

Community Safety

- Province to provide municipalities with tools to encourage private, affordable, quality, licensed child care providers
- Province to take deliberate actions to create pathways to well-being, security, and stability for individuals, families, and communities with policies related to making life more sustainably affordable
- Encouraged collaboration and engagement among all levels of government to enable a holistic approach to community safety and well-being.

The City of Brampton aims to actively enhance social capital within the community for more connected and engaged citizens, while becoming a national leader in supporting young adults and their families.

The City of Brampton is committed to working with all levels of government and service providers to address specific community safety needs.

Brampton’s population is among the youngest in the country, requiring accelerated actions on two fronts:
- stable affordable housing
- improved access to affordable, quality, licensed child care.

Delegation
Monday August 19th, 4:15 pm – 4:25 pm
Location: TBD

Suggested Delegation speakers:
- Mayor Brown
- Councillor Williams
- Councillor Santos

2019 AMO Annual Conference  Delegation Requests

6.2-11
Training, Colleges and Universities
Hon. Ross Romano

Metrolinx buildings at 20 Nelson St. and 37 George St.

The City of Brampton is seeking to take over the two Metrolinx-owned buildings at 20 Nelson Street and 37 George Street. The City would like to repurpose the building and use the space to meet the demands of our post-secondary partners and businesses in the innovation and technology sector.

- As part of unlocking the economic potential of downtown Brampton, the City is investing $130 million for the Centre for Innovation (CFI) and Downtown Transit Terminal.
- The City is actively collaborating with numerous partners including post-secondary institutions, community groups and businesses to help lay the foundation for success.

Delegation requested
TBD

Suggested Delegation speakers:
- Mayor Brown
- Councillor Bowman
- Councillor Fortini
Transportation
Hon. Caroline Mulroney

Transit
- A fair funding allocation method for Rapidly Growing Transit
- Funding allocation for Public Transit Stream (PTS)
  - List of Brampton Transit eligible projects to be supplied
- A modern Light Rail Transit on Main Street
- Gas Tax Funding

Brampton is creating a modern, integrated transit system by:
- Enhancing regional transit connections
- Increasing connectivity to transit infrastructure
- Offering sustainable transportation alternatives
- Implementing environmentally-friendly and advanced technologies

Driven by high ridership growth

Two-Way, All-Day GO Train Service
- Expedite the completion of the GO Expansion Program along the Kitchener GO Rail line
- Expedite the Environmental Assessment Studies and any resultant infrastructure improvements required
- Expedite negotiations with Canadian National Railway to allow for interim increases in GO Rail service

Expediting upgraded GO Rail service as soon as possible, is a priority for the City of Brampton to stimulate economic growth, job creation and development in Brampton along Canada’s Innovation Super Corridor.

GO Rail improvements, coupled with other regional and local transit service improvements, are critical to shifting trips from the predominant single-occupant vehicle mode to more sustainable modes of transportation.
### 2019 AMO Annual Conference

#### Delegation Requests

<table>
<thead>
<tr>
<th>Political Party Leaders</th>
<th>Delegation</th>
<th>Location</th>
<th>Highlight City of Brampton priorities. Focus issues:</th>
</tr>
</thead>
</table>
| Andrea Horwath          | Delegation | TBD      | • Transit  
                          | NDP (Official Opposition) | Tuesday August 20th, 1:45 pm – 2:15 pm |  
                          |            |          | • Health  |
| John Fraser             | Delegation | Westin, Newfoundland Room (Level 4) |  
                          | Liberal Party | Tuesday August 20th, 1:00 pm – 1:30 pm |  
| Mike Schreiner          | Delegation requested | TBD |  
                          | Green Party | |  
                          | | | |
2019 AMO Annual Conference  Next Steps

- **August 8**: Confirmation of delegations
- **August 9**: Questions and comments
- **August 12-13**: Coordinate with the Region of Peel
- **August 14**: AMO binders completed
- **August 18**: Final briefing in Ottawa

Questions:
Please contact Lowell Rubin-Vaughan at 905-874-5977
Date: 2019-07-26

Subject: Recommendation Report - Algoma University Expansion Phase 2

Contact: Paul Aldunate, Economic Development and Culture (905-874-2435)

Recommendations:

1. THAT the report from Paul Aldunate, Expeditor, Economic Development and Culture, dated July 26, 2019, to the Meeting of Council on August 7, 2019. re: Recommendation Report – Algoma University Expansion Phase 2, Ward # 1, be received;

2. THAT Council endorse in principle a grant and/or other form(s) of financial assistance of up to $7.3 Million over three years in support of Algoma University’s proposal to expand its presence and student enrollment in downtown Brampton to 1000 students or more, subject to approval through the City’s budget process and subject to the execution of a Memorandum of Understanding and/or other agreement(s) with the City; and

3. THAT Council authorize the Chief Administrative Officer to sign on behalf of the City a Memorandum of Understanding and/or other agreement(s) with Algoma University on such terms and conditions acceptable to the Chief Administrative Officer and the Director of Economic Development and Culture, and in a form acceptable to the City Solicitor or designate.

Overview:

- The purpose of this report is to present a proposal by Algoma University to expand their enrollment and presence in downtown Brampton from 500 students to 1000 students.

- Algoma is proposing the establishment of the Centre for Social, Cultural & Economic Innovation and additional programming in Psychology, Information Technology and Computer Science.
• Algoma is investing $27.09 million into the expansion and is requesting $7.3 million from the City of Brampton over three years to complement their investment.

• In addition to education and skills development, Algoma estimates that the economic return on the city’s $7.3 M investment and Algoma’s investment of $27.09 M will generate a return of 10.7 to 1 for every year moving forward.

• This report recommends that the City of Brampton continues to show leadership in the area of post-secondary education and skills development by supporting Algoma’s expansion proposal in the form of a $7.3 million grant over a three-year period and/or other form(s) of financial assistance.

• This investment is consistent with Council’s priorities, which emphasizes creating jobs within urban centres by leveraging post-secondary partnerships to establish an innovation ecosystem in the downtown.

Background:

The City’s post-secondary initiative continues to reveal opportunities in the downtown. In addition to the strong relationship the City of Brampton has with Ryerson, Algoma University has the ability to increase its footprint in the downtown given its current assets.

Algoma University is a public university with its main campus in Sault Ste. Marie, Ontario on the former site of the Shingwauk Indian Reserve School. It is a student-centred post-secondary institution, specializing in liberal arts, sciences, and professional degree programs. Algoma University also offers programming in Brampton and Timmins, Ontario.

Between all the campuses in 2018-2019 enrolment levels exceeded initial projections by 14 percent. Strategic enrolment management strategies for 2019-20 support targeted growth in the School of Life Sciences and the Environment, the School of Business and Economics and Computer Science. Enrolment indicators for 2019-20 point to further growth as the University continues on its path to 3000 students by 2023-2024. As reported by the Ontario Universities’ Application Centre, at 33.5%, Algoma University tops the province in terms of the percentage increase in new full-time, domestic first year student applications for Fall 2019.
The Brampton campus is currently centred around 24 Queen Street East, in downtown Brampton. On July 25, 2018 President Asima Vezina, of Algoma University announced the creation of the School of Business and Economics at the Brampton Campus. With only one month before the school opened, Algoma successfully recruited over 100 students to attend the new school. This is in addition to the regular programming, in respect of which the Brampton campus has typically experienced an annual enrolment of 100 students over the past 10 years.

On March 20, 2019 President Asima Vezina and her team made a presentation to Committee of Council about their recent success and future growth plans for the City of Brampton. Algoma is in the midst of renovating 6,187 square feet of space on the lower level of 24 Queen Street East that will accommodate growth to 300 Full Time Equivalent (FTE) and will see the development a new innovative student spaces, modern classroom and state of the art technology investments.

Algoma has contributed $3.4 million in operational and capital expenses towards the establishment of the School of Business and Economics, which will increase their total footprint to just over 12,000 sq.ft. in the downtown.

The Committee discussed the future economic development impact of Algoma’s future expansion aspirations and the need for further information. The committee advised more details were needed regarding opportunities and the implications of the City partnering with Algoma University and the availability of alternate grants and revenues sources.

It was suggested that two separate staff reports be prepared and brought forward to separate meetings. The first staff report would address the immediate needs of Algoma and the second would follow once the more detailed economic study was completed by Algoma.

The following motion was passed

- That the matter be referred to staff for consideration of partnership opportunities, including potential financial implications and signage opportunities, and a report thereon to the Committee of Council meeting of April 17, 2019; and

- That staff further report more fully on the opportunity and implications of partnering with Algoma University, including alternative revenue resources and implications, such report to be provided once an economic impact study, specific to the Brampton has been provided by Algoma University.

Based on this discussion, Algoma proceeded down the path to address the resolution of Council.
**Phase 1:**

Staff submitted a proposal to the City requesting funding of approximately $575,000 to allow for the completion of the School of Businesses and Economics by the summer of 2019. This funding will facilitate further enrollment to 500 students from 300 by September and keeping all the program offerings in one building.

Specifically the funding would be used for:

- A major façade improvement, which includes structural work to the rear of 24 Queen Street East, facing Garden Square to create a strong visual presence and create sense of place. Algoma estimates a cost of approximately $250,000.

- Expansion of classroom space on the lower level of 24 Queen Street for School of Business to accommodate further increase (+200 students) in enrolment 2019-2020. This classroom expansion allows another program to come in as early as fall 2019 and will complete the School of Business and Economics. Algoma estimates a cost of approximately $325,000.

The expansion of the School of Business and Economics in Brampton brings much needed teaching and student space to the current campus. Currently filled to the limit, the existing school has little student social spaces to interact and collaborate between classes, or to meet and work on group projects, something key to business school education. Algoma has committed to a 10-year lease for the space currently under renovation, which will be extended to capture the entire lower level if the funding is approved.

On April 17, Committee of Council approved Algoma’s funding request of up to $575,000 for improvements to the façade and interior of 24 Queen Street East, subject to conditions which include the completion of satisfactory detailed drawings and cost estimates; and entering into any necessary agreements with the City of Brampton.

On June 19, City Council approved in principle the theatre operations team being relocated to 52 Queen Street East in order to facilitate the Algoma expansion and keeping the operations team in proximity to the Rose.

**Current Situation**

**Phase 2:**

Algoma University has submitted a proposal for Phase 2 of their expansion plans for the City of Brampton, which amounts to increasing their student enrolments from 500 to 1000 students (Appendix 1). Algoma is requesting that the City contribute $7.3 million
over a three year period to support the expansion and to complement Algoma’s investment of $27.09 million in the downtown Campus.

The expansion will consist of additional academic programming at the Brampton Campus in the form of the Centre for Social, Cultural and Economic Innovation. The programs to be offered are high demand programs for domestic students as indicated by the Ontario Secondary School application statistics. These programs include Community Economic, and Social Development, Psychology and Computer Science. Algoma has the ability to expand their student enrollment to 1000 students within the corridor funding that encompasses their institution.

In preparing the business case for Council’s consideration, Algoma procured the services of EMSI to prepare a detailed Economic Development Impact Study, who specializes in the education sector. In addition, Algoma hired IBI to develop a micro and macro campus master plan to illustrate how an expanding Algoma University would integrate into the downtown and be supported by area amenities and infrastructure.

Highlights of Algoma’s proposal includes:

- Expanding the campuses’ annual economic impact from $3.6 million per year in 2018-19 to $30 million by 2028.
- Support 273 direct and indirect jobs.
- Increasing the university footprint from 13,350 sq.ft. to 24,000 sq.ft. in Brampton’s downtown core.
- Executing robust marketing campaign that will assist in Brampton’s efforts to become a Post-Secondary Hub.
- A commitment to track and report back on key performance metrics such as the progress of construction, student enrolment, post graduate employment/income, and experiential learning activities.
- Changing the ratio of domestic students to international students to 60% to 40% respectively.
- Phase 2 becomes fully sustainable following the three year funding commitment.
- Will launch three additional academic programs in Brampton in the Fall of 2023. Law and Justice, Social Work and Environmental Studies
- From FY 2018 to FY 2028, the present value, short run impacts and long run impacts created by the expansion will create a Total Economic Impact of the Brampton economy of $165.6 M in added income.
- The economic return on the city’s investment of $7.3 M and Algoma’s investment of $27.09 M will generate a return of 10.7 to 1. For every dollar that the City of Brampton invests today, it will see a return of $10.70 every year moving forward.

Funding for Algoma’s growth is yet another opportunity for the City to grow post-secondary options in Brampton, in addition to the continued collaboration with Ryerson
University. City staff continue to work with Ryerson University to bring a larger campus presence to the city. The Chang School of Continuing Education is increasing the number of course offerings to five for the Fall term, Monday to Thursday nights, in the West Tower. In addition, the Cybersecure Catalyst will be soon be operating out of City space at 33 Queen Street West and the City is currently working with Ryerson on programming the pilot innovation space at 41 George Street.

**Corporate Implications:**

**Financial Implications:**

Assuming the satisfactory establishment of an agreement, annual requests of $2.43 million per year net of recognized in-kind contributions and other assistance will be included as part of the budget requests throughout the years 2020 to 2022 to be approved by Council as part of the annual budgeting process. This will total to the proposed amount of $7.3 million over the next three years.

Staff recommends utilizing the Legacy Reserve Fund as the source of funding for this grant, which will result in interest income loss on an ongoing basis of approximately $329,000 (equivalent to a tax levy increase of 0.07%) by Year 3. This would leave the Legacy Reserve Fund with an uncommitted/unspent balance of $42.7 million.

**Legal Implications:**

Legal Service will review and approve as to form any agreement required to be executed between the City of Brampton and Algoma University detailing the obligations of the proposal.

**Strategic Plan:**

**Living the Mosaic – 2040 Vision:**

This report has been prepared in full consideration of the overall vision that the people of Brampton will “Live the Mosaic” and is aligned with Action#2-2 “Downtown Brampton-Realize the full potential for Brampton’s historic downtown as an advanced education and life sciences hub.

**Conclusion:**

Algoma’s desire to expand will contribute to the development of a creative and vibrant urban place. Sticky facilities such as post-secondary institutions will bring people to the
downtown and keep them there. The programs proposed by Algoma will ensure that Brampton residents have an opportunity to live, work and plan in the municipality. This investment lines up well with Council’s priority to expand post-secondary opportunities. Algoma’s expansion will also bring positive economic gains to the City and will animate and support a vibrant Garden Square.

Approved by:  
Clare Barnett, Director,  
Economic Development and Culture

Approved by:  
Joseph Pittari, Acting CAO

Attachments:

Appendix 1: Brampton/Algoma Partnership Proposal

THE ECONOMIC IMPACT OF
Algoma University’s Brampton Campus Expansion

MAIN REPORT

Emsi
4 Executive Summary

7 Chapter 1: Introduction
   10 About economic impact analysis

12 Chapter 2: The Economic Impact of AU's Brampton Campus Expansion
   14 Short-run capital spending impacts
   18 Long-run operations spending impacts
   22 Long-run student spending impacts
   26 Long-run alumni impacts
   32 Total economic impacts
   34 Return on investment for the City of Brampton

36 Appendices
   36 Resources and References
   41 Appendix 1: Glossary of Terms
   43 Appendix 2: Example of Sales versus Income
   44 Appendix 3: Emsi CRIO
   49 Appendix 4: Sensitivity Analysis
ACKNOWLEDGEMENTS

Emsi gratefully acknowledges the excellent support of the staff at Algoma University in making this study possible. Special thanks go to Mrs. Asima Vesina, President and Vice-Chancellor, who approved the study; and to the following individuals, who collected and organised much of the data and information requested:

• David Marasco, Registrar;
• Colin Wilson, Director of Strategic Advancement;
• Dave Trudelle, Director of Student Experience;
• Maria Murtha, Director of Financial Services;
• Tiffany Gallivan, Executive Assistant to the Dean;
• Brent Krmopotich, Director of Enrolment Services & International Operations;
• Shane Maurice, Director of Physical Plant;
• Bev Teller, Alumni and Development Officer;
• Rosetta Linklater, Coordinator of Housing & Conferences and Assistant to the Director of Physical Plant;
• Devon Sanderson, Human Resources Officer;
• Brian Leahey, Director of Communications & Institutional Development; and
• Elizabeth Edgar-Webkamigad, Director of Shingwauk Residential Schools Centre.

Any errors in the report are the responsibility of Emsi and not of any of the above-mentioned individuals.
Executive Summary

This analysis quantifies the economic impacts associated with the expansion of the Brampton Campus of Algoma University (AU). This endeavor is already under way, although conditional on additional investment from the City, the expansion will increase beginning in FY 2020. AU received a grant of $575 thousand from the City in FY 2019. In order for AU to continue to grow to reach its enrolment targets in Brampton, the university is requesting a $7.3 million investment. This investment will be used to develop various resources at the Brampton Campus, thereby expanding the university’s capacity in Brampton and allowing it to positively affect a greater number of students and, through those students, the economy at large.

SHORT-RUN CAPITAL SPENDING IMPACTS

The campus’ initial renovation is under way and will be completed in FY 2019, amounting to $1.3 million in capital spending. In FY 2020, AU plans to create additional classroom space and improve the building’s façade, amounting to an estimated $535 thousand. If the additional investment from the City is secured, AU plans to use $3.7 million to create additional classroom space in FY 2023.

By FY 2023, a total of $5.5 million will be spent. These expenditures will create a significant amount of new economic activity that will ripple throughout the Brampton economy. These impacts span from FY 2019 to FY 2023. Over this period, the capital spending will create a present value of $813 thousand in total added income for Brampton.

LONG-RUN OPERATIONS SPENDING IMPACTS

As the Brampton Campus expands, it will create the need for more faculty and staff, and increase the campus’ operational expenditures. We measure these operations spending impacts beginning with the current operations of Brampton Campus in FY 2018. As the increased operational spending continues year after year, the operations spending impacts will grow. We measure these impacts until FY 2028, the last year of this analysis.

Important Note

When reviewing the impacts estimated in this study, it’s important to note that it reports impacts in the form of added income rather than sales. Sales includes all of the intermediary costs associated with producing goods and services. Income, on the other hand, is a net measure that excludes these intermediary costs and is synonymous with gross regional product (GRP) and value added. For this reason, it is a more meaningful measure of new economic activity than sales.
In FY 2018, the Brampton Campus’ annual operations spending generated **$656 thousand** in added income for the Brampton economy. By FY 2022, once operations spending stabilises, the Brampton Campus’ operations spending will generate an annual impact of **$7.5 million**. Cumulatively from FY 2018 to FY 2028, the final year of analysis, the increase in operations spending resulting from the expansion will create present value of **$35.4 million** in total added income for the Brampton economy.

**LONG-RUN STUDENT SPENDING IMPACTS**

AU’s Brampton Campus generates an impact through the spending of its students. It attracts international students, who relocate to Brampton to attend AU. Additionally, its in-demand programming retains local students, who might have left Brampton if not for AU’s program offerings. These students’ spending towards living expenses generate an annual flow of money for the city’s economy, creating **$1.1 million** in added income in FY 2018.

As the Brampton Campus expands, AU will be able to serve additional students it would not have otherwise had the capacity to serve. Additional international students will relocate to Brampton, and additional local students will be retained in Brampton. By FY 2022, when enrolment stabilises, student spending will generate an annual impact of **$2.6 million** in added income. From FY 2018 to FY 2028, the spending from additional relocated and retained students served as a result of the expansion will create a present value of **$12.3 million** in total added income.

**LONG-RUN ALUMNI IMPACTS**

The enhanced skills and abilities of AU Brampton Campus alumni bolster the output of Brampton employers, leading to increased income and a more robust economy. In FY 2018, the accumulated contribution of former Brampton Campus students who were employed in the local workforce amounted to **$1.9 million** in added income for the city’s economy.

The added capacities created by the expansion will help AU respond to the demands of a growing economy and student population in Brampton, creating additional alumni who otherwise would not have been served. These additional alumni represent a significant increase in the stock of human capital available to the Brampton economy. Accounting for the steady ramp-up of enrolment, by FY 2028, the final year of analysis, the increased capacities created by the expansion will have produced over 1,900 additional alumni. In this year, the Brampton Campus’ annual alumni impact will amount to an estimated **$19.9 million** in added income. From FY 2018 to FY 2028, additional alumni served as a result
of the City’s investment and corresponding expansion will have generated a cumulative present value of $36.5 million in total added income.

TOTAL IMPACT

From FY 2018 to FY 2028, the present value of short-run and long-run impacts created by the expansion will create a total economic impact on the Brampton economy of $165.6 million in total added income.

From FY 2018 to FY 2028, the annual impact from the Brampton Campus is expected to increase from $3.6 million to $30.1 million in added income as a result of the City’s investment. Cumulatively, the increased operations spending, student spending, and alumni, along with the short-term capital spending, will generate a present value of $85 million in total added income for the Brampton economy between FY 2018 and FY 2028.

RETURN ON INVESTMENT FOR THE CITY OF BRAMPTON

In FY 2020, it is expected that the benefits generated by the Brampton Campus expansion will exceed the costs of the City’s investment, and they will continue to exceed the costs of the City’s investment through FY 2022, the last year of the City’s investment. In FY 2022, the return on investment (ROI) for the City of Brampton is expected to be 1.5. The ROI will continue to increase after FY 2022, as AU utilises the increased capacities made possible by the investment, generating new dollars and additional alumni for the Brampton workforce. By FY 2028, the final year of this analysis, the City’s investment is expected to generate a return on investment of 10.7.

TOTAL IMPACTS GENERATED BY AU’S BRAMPTON CAMPUS FROM FY 2018 TO FY 2028, UNDISCOUNTED
CHAPTER 1: Introduction
A LGOMA University (AU), based in Sault Ste. Marie, began extension programming in Brampton in 2007, serving 12 students. In the years since, the university’s presence in Brampton has grown, serving an enrolment of 265 in fiscal year (FY) 2018. The Brampton Campus currently offers classes within the university’s School of Business and Economics, bringing accessible program offerings to residents and helping to develop the city’s business sector. At the Brampton Campus, AU offers a Business Administration degree with specializations in Marketing, Accounting, and Human Resource Management. These programs are available in a variety of class options, with the goal of enabling as many people as possible to participate.

As part of its goal of significant expansion for the Brampton Campus, AU recently completed the construction and renovation of a 6,100 square-foot facility in the heart of Brampton, part of the ongoing revitalization of the city’s core. With this expanded facility, the university expects to serve 500 students in FY 2020 academic year and continue to grow in the future. If the university secures an additional investment from the City of Brampton, the Brampton Campus is expected to serve 1,000 students by FY 2024. This increased enrolment will be comprised of both international students, Ontario residents, and Brampton residents, with the goal of creating more educational options in Brampton and continuing to develop the city’s economy. The additional students will enroll in programs such as Psychology, Information Technology, Computer Science, Community Economic & Social Development, and Finance & Economics.

If the university secures an additional investment from the City of Brampton, the Brampton Campus is expected to serve 1,000 students by FY 2024.

If secured, the City’s investment will be used to develop both the various capital resources at the Brampton Campus, and AU’s capacity to serve students in Brampton. The expanded capacity will allow AU to positively affect a greater number of students and, through those students, the economy at large. This analysis will quantify the new economic activity created by the expansion in the short-run and long-run. We estimate four types of impacts:
• **Short-run capital spending impacts**: The spending for the capital components of the expansion will occur from FY 2019 to FY 2023, totaling $5.5 million. As this money is spent, it will create new economic activity that will ripple throughout the Brampton economy.

• **Long-run operations spending impacts**: As the Brampton Campus expands, it will create the need for more faculty and staff, and increase the campus’ operational expenditures. We measure these operations spending impacts beginning with the campus’ current operations in FY 2018. As the increased operational spending continues year after year, the operations spending impacts will grow. We measure these impacts until FY 2028, the last year of this analysis.

• **Long-run student spending impacts**: The expansion will allow the Brampton Campus to serve additional students whom it would not otherwise have the capacity to serve. Some of these students will relocate to the city in order to attend the university and others, originally from Brampton, will remain in the city because of opportunities provided by the expansion. These students will spend money on housing, food, and entertainment in the city. This increased injection of money is attributable to the expansion, and the spending from the additional students served will continue to impact the economy each year.

• **Long-run alumni impacts**: The expansion will help the Brampton Campus respond to not only the demands of students, but also the demands of a growing economy. Additional alumni will begin to accrue as enrolment increases at the campus. By FY 2028, the final year of this analysis, over 1,900 additional alumni will have been produced as a result of the expansion, the majority of whom are estimated to remain in Brampton. These alumni represent a significant increase in the stock of human capital available to the Brampton economy. The added earnings and increased productivity of these alumni will create long-run impacts across the city’s economy.

This analysis spans across the four types of impacts from FY 2018 to FY 2028. However, the long-run impacts will continue long after the final year of this analysis.
Economic impact analyses use different types of impacts to estimate the results. Frequently used is the sales impact, which comprises the change in business sales revenue in the economy as a result of increased economic activity. However, much of this sales revenue leaves the economy and overstates actual impacts. A more conservative measure – and the one employed in this study – is the income impact, which assesses the change in gross regional product, or GRP. Income may be further broken out into the labour income impact, which assesses the change in employee compensation; and the non-labour income impact, which assesses the change in income business profits. Another way to state the annual income impact is jobs, a measure of the number of full- and part-time jobs that would be required to support the change in income. All of these measures – added labour and non-labour income, total income, jobs, and sales – are used to estimate the economic impact results presented in this chapter.

The analysis breaks out the impact measures into different components, each based on the economic effect that caused the impact. The following is a list of each type of effect presented in this analysis:

- **The initial effect** is the exogenous shock to the economy caused by the initial spending of money, whether to pay for salaries and wages, purchase goods or services, or cover operating expenses.

- The initial round of spending creates more spending in the economy, resulting in what is commonly known as the multiplier effect. The multiplier effect comprises the additional activity that occurs across all industries in the economy and may be further decomposed into the following three types of effects:
  - **The direct effect** refers to the additional economic activity that occurs as the industries affected by the initial effect spend money to purchase goods and services from their supply chain industries.
  - **The indirect effect** occurs as the supply chain of the initial industries creates even more activity in the economy through their own inter-industry spending.
  - **The induced effect** refers to the economic activity created by the household sector as the businesses affected by the initial, direct, and indirect effects raise salaries or hire more people.
Calculating multiplier effects requires the use of Emsi’s Canadian Regional Input-Output (CRIIO) model that captures the interconnection of industries, government, and households in a region. The Emsi CRIIO model contains 303 industry sectors from the North American Industry Classification System (NAICS) and supplies the industry-specific multipliers required to determine the impacts associated with economic activity within a region. For more information on the Emsi CRIIO model and its data sources, see Appendix 3.
CHAPTER 2:
The Economic Impact of AU’s Brampton Campus Expansion
This analysis quantifies the economic impacts associated with the Brampton Campus’ expansion, an endeavor that is already under way that will, conditional on additional investment from the City, increase beginning in FY 2020. AU received a grant of $575 thousand from the City in FY 2019. In order for AU to continue to grow to reach its enrolment targets in Brampton, the university is requesting a $7.3 million investment. This investment will be used to develop various resources at the Brampton Campus, thereby expanding the university’s capacity in Brampton and allowing it to positively affect a greater number of students and, through those students, the economy at large.

The expansion will create impacts on the Brampton economy in a variety of ways. The expansion’s capital requirements (e.g. classroom space to accommodate growing enrolment) will provide short-run spending impacts. The expansion will allow the Brampton Campus to serve additional students whom they would otherwise not be able to serve. The expansion will also create new jobs for additional faculty and staff, and will increase the day-to-day operational supply chain purchases from local businesses. This will provide a steady stream of long-run spending impacts year after year. Lastly, as the students who would otherwise not have been served graduate, they will create long-run benefits within Brampton.

In this analysis, we estimate these impacts under four headings: 1) the short-run spending impacts from capital spending; 2) the long-run operations spending impacts from the new capacities added to the university’s payroll and purchases; 3) the long-run student spending impacts from the day-to-day expenditures of additional students the university is able to serve; and 4) the long-run alumni impacts from the additional graduates that the Brampton Campus will be able to produce as a result of the expansion.
Short-run capital spending impacts

Capital spending will primarily be used to develop additional classroom space. Table 2.1 presents estimated capital spending for the Brampton Campus from FY 2019 to FY 2023, provided by AU. The campus’ initial renovation is under way and will be completed in FY 2019, amounting to $1.3 million in capital spending. In FY 2020, AU plans to create additional classroom space and improve the building’s façade, amounting to an estimated $535 thousand. If the additional investment from the City is secured, AU plans to use $3.7 million to create additional classroom space from FY 2020 to FY 2023.

By FY 2023, a total of $5.5 million will be spent. This spending will create a significant increase in the demand for the goods and services that are required to develop the campus’ capital resources. The initial spending will create subsequent rounds of spending and corresponding multiplier effects that will generate still more jobs and income throughout the Brampton economy. The short-run capital spending impacts will only occur from FY 2019 to FY 2023.

The first step in estimating the multiplier effects of the capital spending is to map the two spending categories in Table 2.1—construction and other spending— to the 303 industries of the Emsi CRIO model. We assume AU’s spending patterns for the expansion approximately match national averages for those two categories and apply the national spending coefficients for the Educational Services (Universities) industry sector (NAICS 6113).

<table>
<thead>
<tr>
<th>Year</th>
<th>Construction (thousands)</th>
<th>Other (thousands)</th>
<th>Total (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2019</td>
<td>$1,000</td>
<td>$300</td>
<td>$1,300</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$1,125</td>
<td>$335</td>
<td>$1,460</td>
</tr>
<tr>
<td>FY 2021</td>
<td>$925</td>
<td>$0</td>
<td>$925</td>
</tr>
<tr>
<td>FY 2022</td>
<td>$925</td>
<td>$0</td>
<td>$925</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$925</td>
<td>$0</td>
<td>$925</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,900</strong></td>
<td><strong>$635</strong></td>
<td><strong>$5,535</strong></td>
</tr>
</tbody>
</table>

Source: AU.

The next step is to estimate the portion of these expenditures that occur inside the city. The expenditures occurring outside the city are known as leakages. We estimate local expenditures using regional purchase coefficients (RPCs), a
measure of the overall demand for the commodities produced by each sector that is satisfied by Brampton suppliers, for each of the 303 industries in the CRI model. For example, if 80% of the demand for NAICS 2371 (Utility System Construction) is satisfied by local suppliers, the RPC for that sector is 80%. The remaining 20% of the demand for NAICS 2371 is provided by suppliers located outside the city.

The two spending vectors are multiplied, industry by industry, by the corresponding RPC to arrive at the local spending. Of the $5.5 million spent during the course of the construction phase, we estimate $3.1 million will be spent within Brampton and $2.5 million will be spent on non-local goods and services (Table 2.2). Finally, local spending is entered, industry by industry, into the CRI model’s multiplier matrix, which in turn provides an estimate of the associated multiplier effects on labour income, non-labour income, total added income, and sales.

### Table 2.2: Spending by Year and Place of Occurrence, Undiscounted

<table>
<thead>
<tr>
<th>Year</th>
<th>Local (thousands)</th>
<th>Non-local (thousands)</th>
<th>Total (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2019</td>
<td>$706</td>
<td>$594</td>
<td>$1,300</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$793</td>
<td>$667</td>
<td>$1,460</td>
</tr>
<tr>
<td>FY 2021</td>
<td>$523</td>
<td>$402</td>
<td>$925</td>
</tr>
<tr>
<td>FY 2022</td>
<td>$523</td>
<td>$402</td>
<td>$925</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$523</td>
<td>$402</td>
<td>$925</td>
</tr>
<tr>
<td>Total</td>
<td>$3,068</td>
<td>$2,467</td>
<td>$5,535</td>
</tr>
</tbody>
</table>

Table 2.3 presents the short-run economic impacts of the expansion for the Brampton Campus for FY 2019 and FY 2023, the first and last years of capital spending, while Figure 2.1 shows the impacts for all years. The first row under each year in the table represents the initial effect of that year’s capital spending. The local impacts created by the initial effect appear in the next four rows under the section labelled *multiplier effect*.

To fund the capital components of the expansion, AU is using institutional funds in FY 2019 and will use funds from the City of Brampton, conditional on additional investment, thereafter. We estimate that 87% of funding for capital will stem from sources within Brampton — whether by direct investment from the City of Brampton or from institutional funds originating in Brampton (such as tuition from local students).

Had these funds been spent on other projects, other economic impacts would have been created. This scenario is commonly known as a counterfactual; i.e., what has not happened but what would have happened if a given event — in this case, the funds being allocated towards AU’s Brampton Campus — had not occurred. In economic analysis, impacts that occur under counterfactual
conditions are used to offset the impacts that actually occur in order to derive the true impact of the event under analysis.

We estimate this counterfactual by simulating a scenario where public monies are instead spent on consumer goods and savings. This simulates the local monies being returned to local residents and being spent by the household sector. Our approach is similar to that described above. We map these public funds to the detailed industries of the CRIO model using national household expenditure coefficients, use the industry RPCs to estimate local spending, and run the local spending through the CRIO model’s multiplier matrix to derive multiplier effects. The results of this exercise are shown as negative values in the rows labelled “Less alternative uses of funds” in Table 2.3. The total net impacts of the capital spending are equal to the total gross impacts less the impacts of the alternative uses of funds.

TABLE 2.3: SHORT-RUN CAPITAL SPENDING IMPACTS BY YEAR, FY 2019 AND FY 2023

<table>
<thead>
<tr>
<th></th>
<th>FY 2019</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Labour income (thousands)</td>
<td>Labour income (thousands)</td>
</tr>
<tr>
<td></td>
<td>Non-labour income (thousands)</td>
<td>Non-labour income (thousands)</td>
</tr>
<tr>
<td></td>
<td>Total added income (thousands)</td>
<td>Total added income (thousands)</td>
</tr>
<tr>
<td></td>
<td>Sales (thousands)</td>
<td>Sales (thousands)</td>
</tr>
<tr>
<td>Initial effect</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td></td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td></td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td></td>
<td>$1,300</td>
<td>$1,300</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$179</td>
<td>$131</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$71</td>
<td>$56</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$26</td>
<td>$19</td>
</tr>
<tr>
<td>Gross impact</td>
<td>$276</td>
<td>$206</td>
</tr>
<tr>
<td></td>
<td>$234</td>
<td>$164</td>
</tr>
<tr>
<td></td>
<td>$511</td>
<td>$370</td>
</tr>
<tr>
<td></td>
<td>$2,390</td>
<td>$1,746</td>
</tr>
<tr>
<td>Less alternative uses of funds</td>
<td>-$150</td>
<td>-$104</td>
</tr>
<tr>
<td></td>
<td>-$161</td>
<td>-$111</td>
</tr>
<tr>
<td></td>
<td>-$311</td>
<td>-$214</td>
</tr>
<tr>
<td></td>
<td>-$716</td>
<td>-$493</td>
</tr>
<tr>
<td>Net impact</td>
<td>$126</td>
<td>$102</td>
</tr>
<tr>
<td></td>
<td>$74</td>
<td>$54</td>
</tr>
<tr>
<td></td>
<td>$200</td>
<td>$156</td>
</tr>
<tr>
<td></td>
<td>$1,674</td>
<td>$1,253</td>
</tr>
</tbody>
</table>

Chapter 2: The Economic Impact of AU’s Brampton Campus Expansion | MAIN REPORT 16
Table 2.3 and Figure 2.1 present undiscounted year-by-year impacts. In order to understand the total impact of capital spending across years, we discount all future impacts to 2018 dollars. This is done using a discount rate of 2.8%, which is the real treasury interest rate recommended by the Bank of Canada for long-term investments. Once the future impacts are discounted, we sum the present value of each year’s impacts to reach a total net impact of capital spending from FY 2019 to FY 2023. Results are presented in Table 2.4. Capital spending toward the expansion will create a net total short-run economic impact of $813 thousand in added income for Brampton.

**Capital spending toward the expansion will create a net total short-run economic impact of $813 thousand in added income for Brampton.**

<table>
<thead>
<tr>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial effect</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$718</td>
<td>$594</td>
<td>$1,311</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$296</td>
<td>$241</td>
<td>$537</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$103</td>
<td>$86</td>
<td>$189</td>
</tr>
<tr>
<td>Gross impact</td>
<td>$1,117</td>
<td>$920</td>
<td>$2,037</td>
</tr>
<tr>
<td>Less alternative uses of funds</td>
<td>-$591</td>
<td>-$833</td>
<td>-$1,224</td>
</tr>
<tr>
<td>Net impact</td>
<td>$525</td>
<td>$288</td>
<td>$813</td>
</tr>
</tbody>
</table>

As the expansion continues, the Brampton Campus will begin to utilise the newly added capacities. The expansion will create additional classroom space and provide valuable services to improve student life at the Brampton Campus. Utilizing these and other added capacities will create a new wave of economic activity that will include additional payroll for new faculty and staff, and additional annual expenditures to maintain the campus’ facilities. In this section, we estimate the economic impact of the new rounds of operations spending that will occur as the Brampton Campus expands. These economic impacts will continue annually as long as the added capacities created by the expansion are utilised. We estimate the operational impacts between FY 2018, the most recent full fiscal year, and FY 2028, the final year of this analysis.

To begin this analysis, we consider how the Brampton Campus’ revenues and operational spending will change over time to accommodate the increased enrolment made possible by the expansion. AU provided information regarding the current revenues and operations spending for the Brampton Campus and the projected revenues and operations spending that will occur as a result of the expansion. In FY 2018, AU spent $456.9 thousand for payroll for two full-time equivalent (FTE) employees and $401.3 thousand for non-pay expenditures, including annual capital expenses such as operation and maintenance of plant. With the expansion, operational spending will grow over time until, once stabilised in FY 2022, AU will spend $7.3 million per year for Brampton Campus operations. To fund these operations, the university will receive $10.8 million in tuition revenues once enrolment stabilises in FY 2024. Figure 2.2 and Figure 2.3 outline the operational revenue and expenditures, respectively, by year and type.
To estimate the economic impact of these expenditures, we employ a methodology similar to the one used to estimate the impact of short-run capital expenses. We begin by mapping operational expenses by function to the relevant industries of the CRIO model, removing the spending that occurs outside the city, and then running the local expenses through the multiplier matrix. Table 2.5 presents the economic impact of the Brampton Campus’ operations in the first and last years of the analysis, FY 2018 and FY 2028. For
each year, the top row shows the initial effects of Brampton Campus operations in terms of labour income, non-labour income, total added income, sales, and jobs supported. However, the funding for these operations had to come from somewhere. Consequently, we must account for any alternate uses of these funds. This is similar to the counterfactual we considered in the short-run capital spending impacts section. The results of this exercise are shown as negative values in the rows labeled “Less alternative uses of funds”.

**TABLE 2.5: OPERATIONS SPENDING IMPACTS, FY 2018 AND FY 2028, UNDISCOUNTED**

<table>
<thead>
<tr>
<th></th>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
<th>Jobs supported</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Initial effect</strong></td>
<td>$457</td>
<td>$0</td>
<td>$457</td>
<td>$858</td>
<td>2</td>
</tr>
<tr>
<td><strong>Multiplier effect</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$48</td>
<td>$50</td>
<td>$98</td>
<td>$212</td>
<td>1</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$15</td>
<td>$14</td>
<td>$30</td>
<td>$63</td>
<td>&lt;1</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$68</td>
<td>$72</td>
<td>$140</td>
<td>$316</td>
<td>2</td>
</tr>
<tr>
<td><strong>Gross impact</strong></td>
<td>$589</td>
<td>$136</td>
<td>$725</td>
<td>$1,449</td>
<td>5</td>
</tr>
<tr>
<td>Less alternative uses of funds</td>
<td>$-33</td>
<td>$-36</td>
<td>$-69</td>
<td>$-158</td>
<td>-1</td>
</tr>
<tr>
<td><strong>Net impact, FY 2018</strong></td>
<td>$555</td>
<td>$101</td>
<td>$656</td>
<td>$1,291</td>
<td>4</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
<th>Jobs supported</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Initial effect</strong></td>
<td>$6,445</td>
<td>$0</td>
<td>$6,445</td>
<td>$7,294</td>
<td>23</td>
</tr>
<tr>
<td><strong>Multiplier effect</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$111</td>
<td>$108</td>
<td>$219</td>
<td>$411</td>
<td>3</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$41</td>
<td>$35</td>
<td>$76</td>
<td>$149</td>
<td>1</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$871</td>
<td>$929</td>
<td>$1,800</td>
<td>$4,128</td>
<td>23</td>
</tr>
<tr>
<td><strong>Gross impact</strong></td>
<td>$7,467</td>
<td>$1,073</td>
<td>$8,540</td>
<td>$11,982</td>
<td>50</td>
</tr>
<tr>
<td>Less alternative uses of funds</td>
<td>$-480</td>
<td>$-514</td>
<td>$-994</td>
<td>$-2,288</td>
<td>-13</td>
</tr>
<tr>
<td><strong>Net impact, FY 2028</strong></td>
<td>$6,987</td>
<td>$559</td>
<td>$7,546</td>
<td>$9,695</td>
<td>37</td>
</tr>
</tbody>
</table>

Figure 2.4 presents the operations spending impacts year by year. If AU does not secure the additional investment from the City of Brampton and enrolment and operations spending were to remain at FY 2019 levels, the Brampton Campus will generate an operations spending impact of $2.5 million annually. The annual impacts at FY 2019 levels are represented by the darker area on the graph, with the lighter area representing the increase in each year’s impact as a result of the City’s investment. Due to the capacities that will be created as a result of the City’s investment, the Brampton Campus’ annual operations spending impact will gradually increase, reaching $7.5 million in FY 2024 and continuing each year until FY 2028, the last year of the analysis. Recurring annual impacts such as these can also be expressed in terms of jobs sup-
ported. These are calculated using the jobs-to-sales ratios for each of the 303 industry sectors in Brampton and the spending allocated to each. In FY 2018, the Brampton Campus’ operational spending supported four jobs annually. By FY 2022, and continuing through FY 2028, the operations spending impact will grow to support 37 jobs annually.

FIGURE 2.4: BRAMPTON CAMPUS OPERATIONS SPENDING IMPACTS BY YEAR, UNDISCOUNTED

We can then compare these increased annual impacts with the FY 2019 impact each year, indicating the net increased operations spending impact attributable to the City’s investment. From FY 2020 to FY 2028, the present value of increased operations spending resulting from the expansion will create a cumulative present value impact of $35.4 million in total added income. This cumulative increased impact is presented in Table 2.6

<table>
<thead>
<tr>
<th>LABOUR INCOME (THOUSANDS)</th>
<th>NON-LABOUR INCOME (THOUSANDS)</th>
<th>TOTAL ADDED INCOME (THOUSANDS)</th>
<th>SALES (THOUSANDS)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2020–FY 2028, TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial effect</td>
<td>$30,555</td>
<td>$0</td>
<td>$30,555</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$580</td>
<td>$567</td>
<td>$1,147</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$213</td>
<td>$184</td>
<td>$397</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$4,137</td>
<td>$4,415</td>
<td>$8,552</td>
</tr>
<tr>
<td><strong>Gross impact</strong></td>
<td>$35,485</td>
<td>$5,166</td>
<td>$40,651</td>
</tr>
<tr>
<td>Less alternative uses of funds</td>
<td>-$2,548</td>
<td>-$2,725</td>
<td>-$5,273</td>
</tr>
<tr>
<td><strong>Net impact</strong></td>
<td>$32,937</td>
<td>$2,441</td>
<td>$35,378</td>
</tr>
</tbody>
</table>
Students also contribute to the economic impact of the Brampton Campus. In FY 2018, the Brampton Campus served 176 international students, all of whom relocated to Brampton. The expansion will increase the Brampton Campus’ capacity, allowing it to serve more students, attracting even more non-local students each year. These non-local students bring monies with them to spend on living arrangements, food, transportation, and so forth.

Additionally, the Brampton Campus retains Brampton students in the city. Although there were 89 students from Brampton in FY 2018, not all of them would have remained in the city if not for the existence of AU’s Brampton Campus. We apply a conservative assumption that 10% of these local students would have left Brampton for other education opportunities if AU’s Brampton Campus did not exist. The money that these students, called retained students, spent on living arrangements, food, transportation, and other living expenses remains in the city.

By FY 2024, conditional on additional investment from the City of Brampton, the Brampton Campus will serve 1,000 students annually. By FY 2024, conditional on additional investment from the City of Brampton, the Brampton Campus will serve 1,000 students annually. It is estimated that 400 of these students will be international students. Of the 600 local students, we estimate that 60 (10%) will be retained in Brampton. The spending of these relocated and retained students can be attributed to the expansion and the increased capacity provided by the City’s investment.
The average living expenses of students in Brampton appear in Table 2.7, equal to $14,602 per student. Note that this table excludes expenses for books and supplies, since many of these monies may already be reflected in the operations spending impacts.

### Table 2.7: Average Annual Student Spending in Brampton

<p>| | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Room and board</td>
<td>$11,164</td>
<td>Personal expenses</td>
<td>$2,500</td>
<td>Transportation</td>
<td>$939</td>
</tr>
<tr>
<td><strong>Total expenses per student</strong></td>
<td><strong>$14,602</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Numbers may not add due to rounding.

Source: Data on living expenses derived using Canada Mortgage and Housing Corporation and Statistics Canada data, and a report by Roslyn Kunin and Associates.

We multiply the $14,602 in annual costs by the number of students who either relocate to Brampton or are retained in the city because of AU’s Brampton Campus. Table 2.8 outlines the number of relocated and retained students AU expects to serve at the Brampton Campus each year and the associated total sales. As shown, sales generated by relocated and retained students are expected to grow from $2.7 million in FY 2018 to $8 million in FY 2022, where the number of international students reaches its peak. As enrolment continues.

### Table 2.8: Added Students and Gross Sales by Year, Undiscounted

<table>
<thead>
<tr>
<th>Year</th>
<th>Total students</th>
<th>Relocated students</th>
<th>Retained students</th>
<th>Sales from relocated students (thousands)</th>
<th>Sales from retained students (thousands)</th>
<th>Net sales* (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2018</td>
<td>265</td>
<td>176</td>
<td>9</td>
<td>$2,570</td>
<td>$130</td>
<td>$2,700</td>
</tr>
<tr>
<td>FY 2019</td>
<td>300</td>
<td>186</td>
<td>11</td>
<td>$2,716</td>
<td>$166</td>
<td>$2,883</td>
</tr>
<tr>
<td>FY 2020</td>
<td>500</td>
<td>365</td>
<td>14</td>
<td>$5,330</td>
<td>$197</td>
<td>$5,527</td>
</tr>
<tr>
<td>FY 2021</td>
<td>700</td>
<td>497</td>
<td>20</td>
<td>$7,257</td>
<td>$296</td>
<td>$7,554</td>
</tr>
<tr>
<td>FY 2022</td>
<td>800</td>
<td>520</td>
<td>28</td>
<td>$7,593</td>
<td>$409</td>
<td>$8,002</td>
</tr>
<tr>
<td>FY 2023</td>
<td>900</td>
<td>495</td>
<td>41</td>
<td>$7,228</td>
<td>$591</td>
<td>$7,820</td>
</tr>
<tr>
<td>FY 2024</td>
<td>1,000</td>
<td>400</td>
<td>60</td>
<td>$5,841</td>
<td>$876</td>
<td>$6,717</td>
</tr>
<tr>
<td>FY 2025</td>
<td>1,000</td>
<td>400</td>
<td>60</td>
<td>$5,841</td>
<td>$876</td>
<td>$6,717</td>
</tr>
<tr>
<td>FY 2026</td>
<td>1,000</td>
<td>400</td>
<td>60</td>
<td>$5,841</td>
<td>$876</td>
<td>$6,717</td>
</tr>
<tr>
<td>FY 2027</td>
<td>1,000</td>
<td>400</td>
<td>60</td>
<td>$5,841</td>
<td>$876</td>
<td>$6,717</td>
</tr>
<tr>
<td>FY 2028</td>
<td>1,000</td>
<td>400</td>
<td>60</td>
<td>$5,841</td>
<td>$876</td>
<td>$6,717</td>
</tr>
</tbody>
</table>

Source: Data on the distribution of local and international students by year provided by AU. Sales calculations derived by Emsi.
to grow and the proportion of international students declines, sales generated by relocated and retained students will stabilise at $6.7 million in FY 2024 and continue through FY 2028, the last year of the analysis.

Estimating the impacts generated by the student spending follows a procedure similar to that of the other impacts previously described. We begin by mapping each year’s total sales to the industry sectors in the CRIO model, apply RPCs to reflect local spending only, and run the sales figures through the CRIO model to derive multiplier effects. Finally, we convert the results to income through the application of income-to-sales ratios. The initial income effect is $0 because the impact of relocated and retained students only occurs when they make a purchase at a local business and that local business in turn makes a profit and pays its employees. The income impact of relocated and retained student spending thus falls entirely under the multiplier effect.

Table 2.9 outlines this calculation in detail for FY 2018 and FY 2028, while Figure 2.5 presents each year’s impact in terms of added income. In FY 2018, student spending generated $1.1 million in added income for the Brampton economy, a value equivalent to supporting 12 jobs. By FY 2024, and continuing through FY 2028, this annual impact is expected to reach $2.6 million in added income, a value equivalent to supporting 30 jobs.

**Table 2.9: Student Spending Impacts, FY 2018 and FY 2028, Undiscounted**

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2028</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Labour income (thousands)</td>
<td>Non-labour income (thousands)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial effect</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$326</td>
<td>$434</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$72</td>
<td>$117</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$49</td>
<td>$67</td>
</tr>
<tr>
<td>Total impact, FY 2018</td>
<td>$446</td>
<td>$618</td>
</tr>
<tr>
<td>Initial effect</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$810</td>
<td>$1,079</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$179</td>
<td>$291</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$121</td>
<td>$167</td>
</tr>
<tr>
<td>Total impact, FY 2028</td>
<td>$1,111</td>
<td>$1,538</td>
</tr>
</tbody>
</table>
Each year's increase in impact over FY 2019 is summed together, discounted to 2018 dollars, and presented in Table 2.10. From FY 2020 to FY 2028, the additional student spending occurring as a result of the City’s investment will generate $12.3 million in total added income for the Brampton economy.

TABLE 2.10: PRESENT VALUE OF INCREASED STUDENT SPENDING IMPACTS, TOTAL FROM FY 2020 TO FY 2028

<table>
<thead>
<tr>
<th></th>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2020–FY 2028, TOTAL</strong></td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$31,159</td>
</tr>
<tr>
<td><strong>Multiplier effect</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$3,759</td>
<td>$5,007</td>
<td>$8,766</td>
<td>$15,104</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$830</td>
<td>$1,350</td>
<td>$2,180</td>
<td>$3,795</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$564</td>
<td>$777</td>
<td>$1,340</td>
<td>$2,189</td>
</tr>
<tr>
<td><strong>Total impact</strong></td>
<td>$5,152</td>
<td>$7,133</td>
<td>$12,286</td>
<td>$52,246</td>
</tr>
</tbody>
</table>
Long-run alumni impacts

While AU’s Brampton Campus expansion will create economic impacts through short-run capital spending and increased operations and student spending, AU’s real mission and purpose is to foster human capital – i.e., knowledge, creativity, imagination, and entrepreneurship. Each year, a new cohort of students graduates from AU’s Brampton Campus, and the stock of Brampton Campus alumni in the local workforce continues to grow. The added capacities created by the Brampton Campus expansion will allow AU to serve a larger student population in Brampton. By FY 2028, an estimated 1,922 additional alumni will have graduated from the university as a result of the expansion. These additional alumni will be both bachelor’s degree and certificate students. These are alumni that would have otherwise not graduated from AU but for the City’s investment in the Brampton Campus expansion. Note that, unlike the alumni impact measured in the economic impact study Emsi conducted for AU as a whole for FY 2018, in this long-run analysis, only those students who graduate with a degree or certificate are measured.

Students attending AU’s Brampton Campus receive a wide range of knowledge, skills, and abilities that will increase their productivity and allow them to command a higher wage once they enter the workforce. The benefit of increased productivity does not stop there; talented professionals make capital, such as buildings, production facilities, and equipment, more productive too. The employers of AU’s Brampton Campus alumni enjoy the fruits of this increased productivity in the form of additional non-labour income (i.e., higher profits). In this section, we estimate the economic impacts stemming from the higher labour income of these alumni in combination with the increased productivity that will be enjoyed by their future employers.

To estimate the added labour income created each year, we use the number of additional alumni produced and their incremental added labour income stemming from their educations. The incremental labour income is the difference between the earnings at each level of education of new graduates and the earnings at the level of education the students had when beginning their education at AU’s Brampton Campus. For example, since the majority of students seeking bachelor’s degrees will enter with a high school diploma, the

---

Students attending AU’s Brampton Campus receive a wide range of knowledge, skills, and abilities that will increase their productivity.

---

2 Emsi derived the expected number of additional alumni based on enrolment projections provided by AU.
incremental added labour income associated with the alumnus is $26,300, the difference between the average earnings for someone with a bachelor’s degree and someone with a high school diploma entering the workforce. The average earnings in Brampton associated with each level of educational attainment are presented in Figure 2.6. The added labour income created each year is equal to the sum of the incremental earnings of each year’s new alumni.

Because we only want to measure the human capital added to the Brampton workforce because of AU’s Brampton Campus, there are two counterfactuals we must consider. First, there are alternative education opportunities. In the scenario where AU’s Brampton Campus does not exist, a portion of its alumni may have received an alternative comparable education elsewhere and work in Brampton post-graduation. The incremental labour income that accrues to these students cannot be counted towards the added labour income created by the Brampton Campus. We assume 15% of these alumni would receive an alternative comparable education. This means that 15% of the added labour income from the additional alumni would be generated in the Brampton economy anyway, even without AU’s Brampton Campus.

Second, we need to account for the importation of labour. Suppose AU’s Brampton Campus did not exist. There would be fewer skilled workers in Brampton; however, businesses could still satisfy some of their need for skilled labour by recruiting from outside of Brampton. We refer to this as the labour import effect. Lacking information on its possible magnitude, we assume 50% of the jobs that alumni fill at local businesses could have been filled by workers recruited from outside the city.3

As seen in Table 2.11, the weighted average wage increase per additional alumnus is $9,202. This differential was dampened to account for an “ability bias” that recognizes other factors besides education that influence individual behavior. After accounting for the two counterfactual scenarios described above, the net wage increase per alumnus is $3,221.

3 See Appendix 4 for a sensitivity analysis of the alternative education and labour import effect variables.
It is important to understand that the alumni impacts are cumulative; as more alumni are produced every year, the impact from alumni will grow. AU’s Brampton Campus has been serving students since 2007, and its alumni have been entering the workforce and accumulating over time. We adjust for various measures of attrition such as unemployment and migration to determine how many remain active in the local workforce over time. If the Brampton Campus were to maintain enrolment at FY 2019 levels, the stock of alumni in the Brampton workforce would continue to increase as each cohort’s students enter the workforce at a faster rate than older alumni leave the workforce. However, due to the increased capacity provided by the City’s investment and corresponding expansion, an even greater number of graduates will enter the Brampton workforce each year, further adding to the stock of Brampton Campus alumni in the city. These calculations appear in Figure 2.7, with the darker area representing the accumulation of alumni if enrolment were to remain at FY 2019 levels, and the lighter area representing the additional alumni that will accumulate as a result of the expansion.

<table>
<thead>
<tr>
<th>Average wage increase per alumnus</th>
<th>$9,202</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternative education variable</td>
<td>15%</td>
</tr>
<tr>
<td>Labour import effect</td>
<td>50%</td>
</tr>
<tr>
<td><strong>Net average wage increase per alumnus</strong></td>
<td><strong>$3,221</strong></td>
</tr>
</tbody>
</table>

Source: Emsi impact model. See Appendix 4 for a sensitivity analysis of the alternative education and labour import effect variables.

**TABLE 2.11: WEIGHTED AVERAGE EARNINGS INCREASE PER ADDITIONAL ALUMNUS**

**FIGURE 2.7: BRAMPTON CAMPUS ALUMNI IN THE BRAMPTON WORKFORCE, FY 2018 TO FY 2028**

Source: Derived from enrolment projections provided by AU and attrition data from Statistics Canada.
Using these active alumni, we then calculate added labour income by year. First, the number of alumni is calculated using the enrolments as outlined in the student spending impact (Table 2.8) and multiplying the alumni in each degree level by each degree level’s graduation rate (Table 2.12). Settlement rates are applied to each cohort of graduates at their first year after graduation. We estimate that 60% of domestic and 50% of international students remain in Brampton.

**Table 2.12: Graduates, Cumulative Alumni, & Labour Income by Year**

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual new graduates</th>
<th>Cumulative alumni in Brampton (after attrition)*</th>
<th>Net labour income, undiscounted (thousands)**</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2018</td>
<td>158</td>
<td>360</td>
<td>$623</td>
</tr>
<tr>
<td>FY 2019</td>
<td>201</td>
<td>461</td>
<td>$804</td>
</tr>
<tr>
<td>FY 2020</td>
<td>384</td>
<td>649</td>
<td>$1,093</td>
</tr>
<tr>
<td>FY 2021</td>
<td>453</td>
<td>875</td>
<td>$1,499</td>
</tr>
<tr>
<td>FY 2022</td>
<td>437</td>
<td>1,113</td>
<td>$2,011</td>
</tr>
<tr>
<td>FY 2023</td>
<td>422</td>
<td>1,358</td>
<td>$2,639</td>
</tr>
<tr>
<td>FY 2024</td>
<td>406</td>
<td>1,593</td>
<td>$3,363</td>
</tr>
<tr>
<td>FY 2025</td>
<td>406</td>
<td>1,824</td>
<td>$4,128</td>
</tr>
<tr>
<td>FY 2026</td>
<td>406</td>
<td>2,052</td>
<td>$4,920</td>
</tr>
<tr>
<td>FY 2027</td>
<td>406</td>
<td>2,278</td>
<td>$5,731</td>
</tr>
<tr>
<td>FY 2028</td>
<td>406</td>
<td>2,503</td>
<td>$6,561</td>
</tr>
</tbody>
</table>

* Cumulative alumni figures include alumni that graduated before FY 2018 and are still active in the Brampton workforce.
** The added labour income is calculated using the annual alumni after applying a graduation rate.
Source: AU and the Emsi impact model.

New graduates are then added to the cumulative active graduates from the preceding years, and settling-in factors are applied to account for the time it takes for new graduates to settle into their careers. As we project each cohort’s graduates into the future, we remove the number of students who may not be active in the Brampton workforce, whether because they’re unemployed, employed but working outside of Brampton, or out of the workforce completely due to retirement or death. We estimate the employment patterns of students in the region using death, retirement, and unemployment rates from Statistics Canada, as well as regional migration data, also from Statistics Canada. The result of these computations is an estimate of the portion of each cohort’s students who will still be actively employed in Brampton each year.

Now that we have each year’s labour income portion of our initial effect, we estimate the non-labour income portion of the initial effect. As discussed earlier in this section, businesses that employ alumni from AU’s Brampton Campus enjoy higher profits as a result of the increased productivity of their capital assets. To estimate this additional income, we allocate the initial increase in

---

4 Settling-in factors are used to delay the onset of the benefits to students in order to allow time for them to find employment and settle into their careers. In the absence of hard data, we assume a range between one and three years.
labour income to the four-digit NAICS industry sectors where students are most likely to be employed. We do so by using inverse staffing patterns, which break down the industries in which students are most likely to be employed. Finally, we apply a matrix of wages by industry and by occupation from the CRI model to map the occupational distribution of the initial labour income effects to the detailed industry sectors in the CRI model.\(^5\)

Once these allocations are complete, we apply the ratio of non-labour to labour income provided by the CRI model for each sector to our estimate of initial labour income. This computation yields the non-labour income attributable to the Brampton Campus’ alumni. Summing initial labour and non-labour income together provides the total initial effect of these alumni in the Brampton economy, as represented by the “Total added income” column. We now have a complete initial effect from which we can derive the multiplier effects. To do so, we convert the industry-specific income figures generated through the initial effects to sales using sales-to-income ratios from the CRI model.

We then run the values through the CRI’s multiplier matrix, as described at the beginning of this section. Table 2.13 outlines this process in detail for FY 2018 and FY 2028, and Figure 2.8 shows each year’s impact in terms of added income. In FY 2018, the Brampton Campus’ annual alumni impact amounted to $1.9 million in added income, which is equivalent to supporting 20 jobs. By FY 2028, the annual alumni impact will reach $19.9 million, equivalent to supporting 206 jobs.

<table>
<thead>
<tr>
<th></th>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
<th>Jobs supported</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2018</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial effect</td>
<td>$623</td>
<td>$719</td>
<td>$1,341</td>
<td>$3,555</td>
<td>14</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$129</td>
<td>$149</td>
<td>$278</td>
<td>$679</td>
<td>3</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$34</td>
<td>$39</td>
<td>$73</td>
<td>$174</td>
<td>1</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$94</td>
<td>$107</td>
<td>$201</td>
<td>$390</td>
<td>2</td>
</tr>
<tr>
<td>Total impact, FY 2018</td>
<td>$879</td>
<td>$1,014</td>
<td>$1,893</td>
<td>$4,798</td>
<td>20</td>
</tr>
<tr>
<td><strong>FY 2028</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial effect</td>
<td>$6,561</td>
<td>$7,073</td>
<td>$14,134</td>
<td>$37,458</td>
<td>146</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$1,359</td>
<td>$1,568</td>
<td>$2,926</td>
<td>$7,155</td>
<td>29</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$353</td>
<td>$416</td>
<td>$769</td>
<td>$1,837</td>
<td>8</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$990</td>
<td>$1,129</td>
<td>$2,119</td>
<td>$4,109</td>
<td>23</td>
</tr>
<tr>
<td>Total impact, FY 2028</td>
<td>$9,263</td>
<td>$10,686</td>
<td>$19,449</td>
<td>$50,558</td>
<td>206</td>
</tr>
</tbody>
</table>

\(^5\) For example, if the CRI model indicates that 20% of wages paid to workers in NOC 1111 (Financial auditors and accountants) occur in NAICS 5412 (Accounting, Tax Preparation, Bookkeeping and Payroll Services), then we allocate 20% of the initial labour income effect under NOC 1111 to NAICS 5412.
Adding together the increase in each year’s alumni impacts over what they would be if enrolment remains at FY 2019 levels yields a cumulative present value impact of $36.5 million in added income (Table 2.14). This is the increase attributable to the City’s investment and the corresponding expansion, representing the impact of alumni who would otherwise not be served and working in Brampton.

**Table 2.14: Present Value of Increased Alumni Impacts, Total from FY 2020 to FY 2028**

<table>
<thead>
<tr>
<th></th>
<th>Labour income (thousands)</th>
<th>Non-labour income (thousands)</th>
<th>Total added income (thousands)</th>
<th>Sales (thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2020–FY 2028, TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial effect</td>
<td>$11,998</td>
<td>$13,848</td>
<td>$25,846</td>
<td>$68,496</td>
</tr>
<tr>
<td>Multiplier effect</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct effect</td>
<td>$2,485</td>
<td>$2,867</td>
<td>$5,351</td>
<td>$13,084</td>
</tr>
<tr>
<td>Indirect effect</td>
<td>$646</td>
<td>$761</td>
<td>$1,407</td>
<td>$3,359</td>
</tr>
<tr>
<td>Induced effect</td>
<td>$1,810</td>
<td>$2,065</td>
<td>$3,876</td>
<td>$7,513</td>
</tr>
<tr>
<td><strong>Net impact</strong></td>
<td>$16,939</td>
<td>$19,541</td>
<td>$36,480</td>
<td>$92,452</td>
</tr>
</tbody>
</table>
Total economic impacts

In this analysis, we estimate four types of economic impacts: short-run capital spending impacts, long-run operations spending impacts, student spending impacts, and alumni impacts. While the short-run capital spending impacts will occur between FY 2019 and FY 2023, the other three impacts occur every year and will continue even after the last year of this analysis. Figure 2.9 presents the undiscounted year-by-year totals.

On an annual basis, the Brampton Campus had an impact of $3.6 million on the local economy in FY 2018, a value equivalent to supporting 36 jobs. By FY 2028, due to the increased capacities provided as a result of the City’s investment, this annual impact is expected to increase to $30.1 million, which is equivalent to supporting 273 jobs. These impacts appear in Table 2.15.

### TABLE 2.15: TOTAL ANNUAL BRAMPTON CAMPUS IMPACTS, FY 2018 AND FY 2028, UNDISCOUNTED

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2028</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total added income (thousands)</td>
<td>Jobs supported</td>
</tr>
<tr>
<td>Long-run operations spending</td>
<td>$656</td>
<td>4</td>
</tr>
<tr>
<td>Long-run student spending</td>
<td>$1,065</td>
<td>12</td>
</tr>
<tr>
<td>Long-run alumni</td>
<td>$1,893</td>
<td>20</td>
</tr>
<tr>
<td><strong>Total annual impact</strong></td>
<td><strong>$3,614</strong></td>
<td><strong>36</strong></td>
</tr>
</tbody>
</table>

Source: Emsi impact model.
To understand what these increases in annual impacts mean in present value terms, we sum together the increases in annual impacts over FY 2019 levels, as well as the short-run capital spending impacts, and discount them back to 2018 dollars using a discount rate of 2.8% (Table 2.16). From FY 2020 to FY 2028, the impacts attributable to the expansion will provide a cumulative total present value impact of $85 million in added income for the Brampton economy. This represents an impact that will not occur if not for the City’s investment in AU’s Brampton Campus expansion.

<table>
<thead>
<tr>
<th>Year</th>
<th>Short-run capital spending impacts</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2018</td>
<td>n/a</td>
</tr>
<tr>
<td>FY 2019</td>
<td>$200</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$224</td>
</tr>
<tr>
<td>FY 2021</td>
<td>$149</td>
</tr>
<tr>
<td>FY 2022</td>
<td>$149</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$156</td>
</tr>
<tr>
<td>FY 2024</td>
<td>n/a</td>
</tr>
<tr>
<td>FY 2025</td>
<td>n/a</td>
</tr>
<tr>
<td>FY 2026</td>
<td>n/a</td>
</tr>
<tr>
<td>FY 2027</td>
<td>n/a</td>
</tr>
<tr>
<td>FY 2028</td>
<td>n/a</td>
</tr>
<tr>
<td>Total, undiscounted</td>
<td>$877</td>
</tr>
<tr>
<td>Total, present value</td>
<td>$813</td>
</tr>
<tr>
<td>Grand total increase by FY 2028, present value</td>
<td>$84,957</td>
</tr>
</tbody>
</table>

* Increases refer to the difference between the projected annual impact and what the annual impact would be if the City does not invest and the expansion does not occur and enrolment is held at FY 2019 levels.
Return on investment for the City of Brampton

It is important to consider that the impacts presented above will only be made possible through a significant investment by the City of Brampton. In addition to the $575 thousand received from the City in FY 2019, AU is requesting a $7.3 million investment. This investment will be used to develop various resources at the Brampton Campus, thereby expanding the university’s capacity in Brampton and allowing it to positively affect a greater number of students and, through those students, the economy at large. Over time, the benefits generated by this increased capacity will grow to yield a substantial return on investment.

Table 2.17 presents the annual cash flows for the Brampton Campus from FY 2019, when the City’s investment began, to FY 2028, the final year of this analysis. The potential investment from the City is shown in the second column, equal to $7.9 million from FY 2019 to FY 2022 - the sum of the $575 thousand grant and the request for $7.3 million. The benefits appear next, equal to the sum of the annual increases in added income from Table 2.16. As shown, the net cash flow is negative in FY 2019 as the benefits generated by the expansion are not yet large enough to recover the costs of the investment. However, the net cash flow becomes positive in FY 2020, despite the additional costs for the City of Brampton. The net cash flow will continue to increase year over year as the operations spending, student spending, and alumni impacts increase.

<table>
<thead>
<tr>
<th>Year</th>
<th>City of Brampton investment</th>
<th>Annual benefits (added income)</th>
<th>Net cash flow</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2019</td>
<td>$575</td>
<td>$200</td>
<td>-$375</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$2,433</td>
<td>$4,207</td>
<td>$1,773</td>
</tr>
<tr>
<td>FY 2021</td>
<td>$2,433</td>
<td>$6,723</td>
<td>$4,290</td>
</tr>
<tr>
<td>FY 2022</td>
<td>$2,433</td>
<td>$8,959</td>
<td>$6,525</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$0</td>
<td>$10,098</td>
<td>$10,098</td>
</tr>
<tr>
<td>FY 2024</td>
<td>$0</td>
<td>$11,067</td>
<td>$11,067</td>
</tr>
<tr>
<td>FY 2025</td>
<td>$0</td>
<td>$12,688</td>
<td>$12,688</td>
</tr>
<tr>
<td>FY 2026</td>
<td>$0</td>
<td>$14,374</td>
<td>$14,374</td>
</tr>
<tr>
<td>FY 2027</td>
<td>$0</td>
<td>$16,110</td>
<td>$16,110</td>
</tr>
<tr>
<td>FY 2028</td>
<td>$0</td>
<td>$17,888</td>
<td>$17,888</td>
</tr>
</tbody>
</table>
The point at which AU’s Brampton Campus generates enough benefits to recover the City’s investment is also the point when the expansion yields a positive return on investment (ROI). The ROI can be derived by dividing the net present value of the benefits by the present value of the costs. Because the benefits generated by the Brampton Campus expansion will continue to grow over time, the ROI increases over time as well. Table 2.18 and Figure 2.10 present the ROI for the expansion by year. The ROI is negative in FY 2019, as the benefits generated by the expansion are not yet large enough to recover the costs of the investment. However, beginning in FY 2020, the ROI becomes positive and will continue to increase at a steady rate through FY 2022, the final year of the City’s investment. In this year, the ROI is 1.5.

After FY 2022, without accounting for any additional investment the City may make, the ROI will continue to increase, although at a faster rate. By FY 2028, the final year of this analysis, the ROI is expected to be 10.7. This means that for every dollar the City of Brampton invests in the Brampton Campus expansion, the campus will fully recover the dollar and generate an additional $10.70 in benefits for the Brampton economy. Should AU’s Brampton Campus continue to maintain operational levels and student enrolments, the ROI will continue to increase. If AU further increases operational levels and enrolments at the Brampton Campus, the ROI will likely increase at an even faster rate.

### Table 2.18: Brampton Campus Expansion Return on Investment Over Time

<table>
<thead>
<tr>
<th>Year</th>
<th>Net cash flow (thousands)</th>
<th>Cumulative net present value benefits (thousands)</th>
<th>Cumulative present value costs (thousands)</th>
<th>Return on investment (ROI)</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2019</td>
<td>-$375</td>
<td>-$375</td>
<td>$575</td>
<td>-0.7</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$1,773</td>
<td>$1,350</td>
<td>$2,433</td>
<td>0.5</td>
</tr>
<tr>
<td>FY 2021</td>
<td>$4,290</td>
<td>$5,414</td>
<td>$2,433</td>
<td>1.0</td>
</tr>
<tr>
<td>FY 2022</td>
<td>$6,525</td>
<td>$11,429</td>
<td>$2,433</td>
<td>1.5</td>
</tr>
<tr>
<td>FY 2023</td>
<td>$10,098</td>
<td>$20,489</td>
<td>$0</td>
<td>2.7</td>
</tr>
<tr>
<td>FY 2024</td>
<td>$11,067</td>
<td>$30,152</td>
<td>$0</td>
<td>4.0</td>
</tr>
<tr>
<td>FY 2025</td>
<td>$12,688</td>
<td>$40,934</td>
<td>$0</td>
<td>5.5</td>
</tr>
<tr>
<td>FY 2026</td>
<td>$14,374</td>
<td>$52,822</td>
<td>$0</td>
<td>7.1</td>
</tr>
<tr>
<td>FY 2027</td>
<td>$16,110</td>
<td>$65,789</td>
<td>$0</td>
<td>8.8</td>
</tr>
<tr>
<td>FY 2028</td>
<td>$17,888</td>
<td>$79,802</td>
<td>$0</td>
<td>10.7</td>
</tr>
</tbody>
</table>

6 The net present value of the benefits is equal to the present value of the net cash flow. The net cash flow, as shown in Table 2.17, is equal to the benefits minus the costs each year.

By FY 2028, for every dollar the City invests in the Brampton Campus expansion, the campus will fully recover the dollar and generate an additional $10.70 in benefits for the Brampton economy.
Resources and References


Mincer, Jacob. “Investment in Human Capital and Personal Income Distribution.” 

of Economic Research, 1974.

Morgan, James N. and Edward H. Robb. “The impact of age upon interregional 


Appendix 1: Glossary of Terms

**Alternative education**  A “with” and “without” measure of the percent of students who would still be able to avail themselves of education absent the publicly funded educational institutions in the city. An estimate of 10%, for example, means that 10% of students do not depend directly on the existence of the university in order to obtain their education.

**Alternative use of funds**  A measure of how monies that are currently used to fund the university might have otherwise been used if the university did not exist.

**Attrition rate**  Rate at which students leave the local workforce due to out-migration, retirement, or death.

**Counterfactual scenario**  What would have happened if a given event had not occurred. In the case of this study, the counterfactual scenarios are scenarios where the university’s Brampton Campus did not exist, or exists but does not expand.

**Discounting**  Expressing future benefits and costs in present value terms.

**Earnings**  Income which is received as a result of labour, i.e., wages and salaries.

**Economics**  Study of the allocation of scarce resources among alternative and competing ends. Economics is not normative (what ought to be done), but positive (describes what is, or how people are likely to behave in response to economic changes).

**Gross regional product**  Measure of the final value of all goods and services produced in a region after netting out the cost of goods used in production. Alternatively, gross regional product (GRP) equals the combined incomes of all factors of production, i.e., labour, land and capital. These include wages, salaries, profits, rents, and other. Gross regional product is also sometimes called “value added.”

**Initial effect**  Income generated by the initial injection of monies into the economy through the expenditures of the university and its students.

**Input-output analysis**  Relationship between a given set of demands for final goods and services and the implied amounts of manufactured inputs, raw materials, and labour that this requires. In an educational setting, when institutions pay wages and salaries and spend money for supplies in a region, they also generate earnings in all sectors of the economy, thereby increasing the demand for goods and services and jobs. Moreover, as
students enter or rejoin the workforce with higher skills, they earn higher salaries and wages. In turn, this generates more consumption and spending in other sectors of the economy.

**Multiplier**  The number of times a dollar cycles through the economy, generating additional income and jobs, before leaving the economy. Therefore, a multiplier of 1.7 estimates that a dollar will generate an additional $0.70 in the economy before leaving.

**Multiplier effect**  Additional income created in the economy through multipliers. It consists of the income created by the supply chain of the industries initially affected by the spending of the university and its students (i.e., the direct effect), income created by the supply chain of the initial supply chain (i.e., the indirect effect), and the income created by the increased spending of the household sector (i.e., the induced effect).

**Net cash flow**  Benefits minus costs, i.e., the sum of revenues accruing from an investment minus costs incurred.

**Net present value**  Net cash flow discounted to the present. All future cash flows are collapsed into one number, which, if positive, indicates feasibility. The result is expressed as a monetary measure.

**Return on investment**  Net present value of benefits divided by present value of costs. If the return on investment (also referred to as the “ROI”) is greater than 0, then the investment is feasible.
Appendix 2: Example of Sales versus Income

Emsi’s economic impact study differs from many other studies because we prefer to report the impacts in terms of income rather than sales (or output). Income is synonymous with value added or gross regional product (GRP). Sales include all the intermediary costs associated with producing goods and services. Income is a net measure that excludes these intermediary costs:

\[ \text{Income} = \text{Sales} - \text{Intermediary Costs} \]

For this reason, income is a more meaningful measure of new economic activity than reporting sales. This is evidenced by the use of gross domestic product (GDP) – a measure of income – by economists when considering the economic growth or size of a country. The difference is GRP reflects a region and GDP a country.

To demonstrate the difference between income and sales, let us consider an example of a baker’s production of a loaf of bread. The baker buys the ingredients such as eggs, flour, and yeast for $2.00. He uses capital such as a mixer to combine the ingredients and an oven to bake the bread and convert it into a final product. Overhead costs for these steps are $1.00. Total intermediary costs are $3.00. The baker then sells the loaf of bread for $5.00.

The sales amount of the loaf of bread is $5.00. The income from the loaf of bread is equal to the sales amount less the intermediary costs:

\[ \text{Income} = \$5.00 - \$3.00 = \$2.00 \]

In our analysis, income can be found by summing the labour income and non-labour income. To provide context behind these figures, we also report the number of jobs associated with the income. The impacts are also reported in sales terms for reference.
Appendix 3: Emsi CRIO

INTRODUCTION AND DATA SOURCES

Emsi’s Canada Regional Input-Output (CRIO) modeling tool estimates the economic relationships among a region’s industries and households. The model provides a unified source for regional economic information but more importantly, it provides the essential vehicle for estimating regional multiplier effects. Emsi constructed the CRIO modeling tool using the most disaggregated and up-to-date regional data available for Canada and applying best input-output modeling practices as indicated by the professional literature. The result is a complex automated process capable of creating regionalised models for any geographic area comprised of Census Division and Census Subdivision areas.

Our primary data sources are the following:

- Regional and national jobs-by-industry totals, and national sales-to-jobs ratios (derived from Emsi’s industry employment and earnings data process).

CREATION OF THE IO COEFFICIENTS MATRIX

Table A3.1 illustrates sample amounts that each specific industry purchases from other industries. Industry purchases (inputs) run down the columns, while industry sales (output) run across the rows.

<table>
<thead>
<tr>
<th></th>
<th>Industry 1</th>
<th>Industry 2</th>
<th>...</th>
<th>Households</th>
</tr>
</thead>
<tbody>
<tr>
<td>Industry 1</td>
<td>3.3</td>
<td>1,532.5</td>
<td>...</td>
<td>242.1</td>
</tr>
<tr>
<td>Industry 2</td>
<td>9.2</td>
<td>23.0</td>
<td>...</td>
<td>1,982.7</td>
</tr>
<tr>
<td>...</td>
<td>...</td>
<td>...</td>
<td></td>
<td>...</td>
</tr>
<tr>
<td>Households</td>
<td>819.3</td>
<td>2,395.6</td>
<td>...</td>
<td>0</td>
</tr>
</tbody>
</table>

In looking at the table above, the value 1,532.5 means that Industry 2 purchases $1,532,500,000 worth of commodities and/or services from Industry 1. The whole table is an economic double-entry accounting system, configured so that all money inflows have corresponding outflows elsewhere. All regular industries (such as “oil and gas exploration,” “machinery manufacturing,” “supermarkets,” “hospitals,” and so on) are captured in the input-output matrix.
Column elements of the input-output table (Table A3.1 above) are “normalised” on column sums (showing the value of total input purchases) to show individual input purchases as percentages of each industry’s overall input purchases. Thus, the cell containing .112 in Table A3.2 means that Industry 2 spends 11.2% of its total input purchases to obtain inputs from Industry 1. The matrix can be viewed as a collection of fixed coefficient production functions. In applied work, the IO coefficients matrix is commonly called the “A” matrix.

**Table A3.2: Sample “A” Matrix**

<table>
<thead>
<tr>
<th></th>
<th>Industry 1</th>
<th>Industry 2</th>
<th>…</th>
<th>…</th>
<th>Households</th>
</tr>
</thead>
<tbody>
<tr>
<td>Industry 1</td>
<td>.001</td>
<td>.112</td>
<td>…</td>
<td>…</td>
<td>.035</td>
</tr>
<tr>
<td>Industry 2</td>
<td>.097</td>
<td>0</td>
<td>…</td>
<td>…</td>
<td>.065</td>
</tr>
<tr>
<td>…</td>
<td>…</td>
<td>…</td>
<td>…</td>
<td>…</td>
<td>…</td>
</tr>
<tr>
<td>Households</td>
<td>.002</td>
<td>.076</td>
<td>…</td>
<td>…</td>
<td>0</td>
</tr>
</tbody>
</table>

**Regionalizing the National A Matrix**

To create a regional input-output model, we “regionalise” a 303-sector version of the Canada national model derived from publicly available Canadian national L level models. Our regionalisation method is based on the work of economist A.T. Flegg7 and involves the creation of region-specific matrices of modified cross-industry location quotients (CILQs). In general, a CILQ indicates the relative importance of the supplying (row) industry to the demanding (column) industry. A CILQ less than 1.0 is taken to indicate a likelihood that the supplying industry’s output is insufficient to meet the using industry’s overall input demand, and national model IO coefficients are adjusted downward accordingly, with the deficit imported from other regions.8 Flegg’s breakthrough “modification” to the CILQ IO regionalising approach was the incorporation of a logarithmic term capturing the effects on trade of relative regional size. Flegg’s modified CILQ is commonly called the “Flegg LQ,” or FLQ formula.

For off-diagonal elements (i.e., where i does not equal j), the CRIO modeling tool utilises a standard Flegg formulation as follows:

---


One final model element needs regionalising, and that is the household row. The regionalising term for the household row indicates the proportion of total labour requirements obtained from workers residing in the region. Lacking region-specific data on commuting, we assume a household row regionalising factor of 75%, thereby assuming that 25% of labour needs are provided by regional in-commuters.

Consider next the calibrating power term gamma shown in the Flegg equations above. The most recent empirical tests of the Flegg LQ approach suggest an optimal value for the calibrating term equal to roughly 0.2, although Emsi comparisons of the Canada Flegg model and the Emsi IO US model suggest a value of 0.1 is better suited for the more dispersed regional economies of North America.

Let us return again to our illustrative FLQ regionalising process. Based on the formulation presented above, we create a separate matrix of FLQs for all industries in a region. For example, the cell containing the FLQ of .12 in Table A3.3 was calculated by using Industry 1 as the row industry (or \( i \) in the Flegg equation above) and Industry 2 as the column industry (or \( j \) in the Flegg equation above). The FLQ is interpreted as measuring the proportion of regional requirements of

\[
FLQ_{ij} = \left( \frac{J^R_i}{\sum J^R_i} \right) \times \left( \log_2 \left( 1 + \frac{\sum J^R_j}{\sum J^N_j} \right)^\gamma \right)
\]

Where the CILQ (left-hand) multiplicative term has a limiting value of 1.0, and:

- \( J \) = jobs
- \( i \) = row industry
- \( j \) = column industry
- \( R \) = region
- \( N \) = nation
- \( \gamma \) = calibrating power term

For diagonal elements (i.e., where \( i \) equals \( j \)) and for the household column, we follow Flegg and apply a standard simple location quotient, again with a ceiling of 1.0:

\[
FLQ_{ij} = \left( \frac{J^R_i}{\sum J^R_i} \right) \times \left( \log_2 \left( 1 + \frac{\sum J^R_j}{\sum J^N_j} \right)^\gamma \right)
\]
input \(i\) by sector \(j\) that is satisfied by firms located in the region. In our example above, 12% of Industry 2’s demand for the output of Industry 1 are satisfied by local Industry 1. The remaining 88% (= 100% - 12%) of demand is assumed to be imported. On this definition, the matrix of FLQ’s can be interpreted as a matrix of “regional trade coefficients.”

The “regionalising” process is completed by computing the element-by-element product of region-based FLQs, interpreted as regional trade coefficients, and national input-output coefficients, interpreted as technical coefficients. The result is a matrix of regional input-output coefficients.

Consider the mathematics. The regional FLQ matrix is constructed with the same dimensions as the national \(A\) matrix. Industries that do not exist in the region appear in the Flegg matrix with zero rows and zero columns. The element-by-element product appears then as follows:

\[
A^R = A^N \circ F^R
\]

Where:

- \(\circ\) = Hadamard (element-by-element) multiplication
- \(A^N\) = national IO coefficients matrix (i.e., technical coefficients)
- \(F^R\) = FLQ matrix
- \(A^R\) = regional IO coefficients matrix

### ESTIMATING REGIONAL INPUT-OUTPUT MULTIPLIER EFFECTS

The most important use of regional input-output models is the estimation of regional multiplier effects. Regional IO multiplier analysis has a long tradition in regional science, and is nowadays viewed as the exclusive method for estimating regional multiplier effects. Following standard practice, input-output multiplier effects are estimated via the regional IO multiplier matrix derived from identity matrix \(I\) and the regional IO coefficients matrix \(A^R\) as follows:

\[
B^R = (I - A^R)^{-1}
\]

---

**TABLE A3.3: SAMPLE FLQ MATRIX**

<table>
<thead>
<tr>
<th></th>
<th>Industry 1</th>
<th>Industry 2</th>
<th>...</th>
<th>Households</th>
</tr>
</thead>
<tbody>
<tr>
<td>Industry 1</td>
<td>.88</td>
<td>.12</td>
<td>...</td>
<td>.47</td>
</tr>
<tr>
<td>Industry 2</td>
<td>.98</td>
<td>1</td>
<td>...</td>
<td>.09</td>
</tr>
<tr>
<td>...</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Households</td>
<td>.20</td>
<td>.76</td>
<td>...</td>
<td>1</td>
</tr>
</tbody>
</table>
Where:

\[ B^R = \text{multiplier matrix for region } R \]

Given a unit change (i.e., dollar change) in column industry activity (called the “initial” change), multiplier matrix elements show the resulting direct, indirect and induced change in row industry sales. “Direct” change refers to resulting input purchases. “Indirect” change refers to additional input purchases created as a result of the direct purchases. “Induced” change refers to sales resulting from the spending of newly created household incomes. Job and income effects are obtained by computing jobs-to-sales and income-to-sales ratios and applying these to regional multiplier matrix elements.
Appendix 4: Sensitivity Analysis

Sensitivity analysis is the process by which researchers determine how sensitive the outputs of the model are to variations in the background data and assumptions, especially if there is any uncertainty in the variables. Sensitivity analysis is also useful for identifying a plausible range wherein the results will fall should any of the variables deviate from expectations.

Two of the assumptions used in this study are inherently unmeasurable and uncertain, as they exist to account for counterfactual conditions. These variables are the alternative education variable and the labour import effect variable. In this appendix, we test the sensitivity of the ROI to these variables.

The alternative education variable (15%) accounts for the counterfactual scenario where students would have to seek a similar education elsewhere absent publicly-funded training providers in the city. Our assumption is that if a portion of the students could have received training in Brampton even if AU did not exist, the higher wages that accrue to those students cannot be counted as added labour income in the city. Its value of 15% means that 15% of the added labour income would have been generated in the city anyway, even if AU was not able to serve these students.

The labour import effect variable accounts for the substitution of workers. Suppose AU’s Brampton Campus did not exist or did not expand and, in consequence, there were fewer skilled workers in the city. Businesses could still hire skilled workers from outside the city, and thus we cannot attribute all of this impact to AU’s presence in Brampton. Lacking information on its magnitude, we assume 50% of the jobs that AU’s Brampton Campus alumni fill at local businesses could have been filled by workers recruited from outside the city.

These two variables amount to a 65% reduction in the initial labour income for alumni (15% alternative education + 50% labour import). This means that we only attribute 35% of the initial labour income in the alumni impact to AU.

The sensitivity analysis in Table A4.1, on the next page, shows the ROI for the Brampton Campus expansion with variations in the assumptions of plus and minus 25% and 50%. The analysis is repeated introducing these changes to each variable one at a time and in combination with the changes to the other variable.

In the most conservative scenario, where the alternative education variable is 23% and the labour import effect is 75%, the ROI decreases to 6.0. However, this scenario is not very realistic, as it attributes only 2% (100% - 75% - 23%) of the alumni impacts to AU.
Based on this sensitivity analysis, we see the most realistic range as when the assumptions are increased or decreased by 25% each, yielding an ROI between 8.3 and 13.0. These results show that while the ROI is somewhat sensitive to these assumptions, the projected ROI is excellent even under the most conservative scenario.

### TABLE A4.1: SENSITIVITY ANALYSIS OF ALTERNATIVE EDUCATION AND LABOUR IMPORT EFFECT VARIABLES ON ROI

<table>
<thead>
<tr>
<th>Labour import effect variable</th>
<th>% variation in assumption</th>
<th>Alternative education variable</th>
<th>-50%</th>
<th>-25%</th>
<th>Base case</th>
<th>25%</th>
<th>50%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>-50%</td>
<td>25%</td>
<td>15.3</td>
<td>14.8</td>
<td>14.2</td>
<td>13.7</td>
<td>13.2</td>
</tr>
<tr>
<td></td>
<td>-25%</td>
<td>37.5%</td>
<td>13.5</td>
<td>13.0</td>
<td>12.4</td>
<td>11.9</td>
<td>11.4</td>
</tr>
<tr>
<td></td>
<td>Base case</td>
<td>50%</td>
<td>11.7</td>
<td>11.2</td>
<td>10.7</td>
<td>10.1</td>
<td>9.6</td>
</tr>
<tr>
<td></td>
<td>25%</td>
<td>62.5%</td>
<td>9.9</td>
<td>9.4</td>
<td>8.9</td>
<td>8.3</td>
<td>7.8</td>
</tr>
<tr>
<td></td>
<td>50%</td>
<td>75%</td>
<td>8.2</td>
<td>7.6</td>
<td>7.1</td>
<td>6.5</td>
<td>6.0</td>
</tr>
<tr>
<td></td>
<td>25%</td>
<td>62.5%</td>
<td>9.9</td>
<td>9.4</td>
<td>8.9</td>
<td>8.3</td>
<td>7.8</td>
</tr>
<tr>
<td></td>
<td>50%</td>
<td>75%</td>
<td>8.2</td>
<td>7.6</td>
<td>7.1</td>
<td>6.5</td>
<td>6.0</td>
</tr>
</tbody>
</table>
Wednesday, July 10, 2019
Special Meeting

Members Present:
Regional Councillor M. Medeiros – Wards 3 and 4 (Chair)
Regional Councillor P. Fortini – Wards 7 and 8 (Vice-Chair)
Regional Councillor P. Vicente – Wards 1 and 5
Regional Councillor R. Santos – Wards 1 and 5
Regional Councillor M. Palleschi – Wards 2 and 6
Regional Councillor G. Dhillon – Wards 9 and 10
City Councillor D. Whillans – Wards 2 and 6
City Councillor J. Bowman – Wards 3 and 4
City Councillor C. Williams – Wards 7 and 8
City Councillor H. Singh – Wards 9 and 10

Members Absent: nil

Staff Present: Planning and Development Services:
R. Forward, Commissioner
A. Parsons, Director, Development Services
B. Bjerke, Director, Policy Planning
B. Steiger, Manager, Development Services
B. Al-Hussaini, Policy Planner

Corporate Services:
J. Zingaro, Deputy City Solicitor
A. D’Andrea, Legal Counsel

City Clerk’s Office:
P. Fay, City Clerk
C. Gravlev, Deputy City Clerk
S. Danton, Legislative Coordinator
The meeting was called to order at 7:20 p.m., recessed at 7:22 p.m., reconvened at 7:51 p.m., and adjourned at 9:25 p.m.

1. **Approval of Agenda**

The following motion was considered:

PDC108-2019 That the Agenda for the Planning and Development Committee Meeting of July 10, 2019, be approved as published and circulated.

Carried

Note: later in the meeting on a two-thirds majority vote to reopen the question, the Approval of Agenda was reopened and an additional delegation was added regarding item 7.2 - Application to Amend the Official Plan and Zoning By-Law – Glenn Schnarr & Associates Inc. – Bindu & Sherry Gupta – 9874 The Gore Road – Northwest corner of The Gore Road and Fitzpatrick Drive – Ward 10 (File C09E10.006). During consideration of this item, it was noted that the additional delegation was not present.

The following was received by the City Clerk’s Office after the agenda was published and related to an item on the Agenda (Committee approval was not required for addition of these items in accordance with Procedure By-law 160-2004, as amended):

Re: 7.1. – Report from M. Gervais, Policy Planner, Planning and Development Services, dated June 14, 2019, re: City Initiated Amendments to the Official Plan and Zoning By-law – Queen Street Corridor Land Use Study – Wards 1 and 3

- 5.1. – Delegation from Chris Drew, interested party


Delegations from:

- 5.2-1 – Michael Gagnon and Marc De Nardis, Gagnon Walker Domes Ltd.
- 5.2-2 – Dr. Suneet Singh Tuli, Brampton resident
- 5.2-3 – Colin Chung, Glen Schnarr and Associates Inc.

Re: 7.3. – Report from K. Freeman, Development Planner, Planning and Development Services, dated June 14, 2019, re: Application to Amend the Official Plan, Zoning By-law and Proposed Draft Plan of Subdivision –
Coppertrail Estates Inc. – KLM Planning Partners Inc. – 1403 Queen Street West – East of Creditview Road, on the south side of Queen Street West – Ward 4 (File C03W05.021)

- Correspondence from Richard Domes, Gagnon Walker Domes Ltd., dated July 10, 2019

The following item (listed on the agenda for distribution prior to the meeting) was published on the City's website on July 5, 2019:

10.1. – Report from D. Watchorn, Assistant Development Planner, Planning and Development Services, dated June 26, 2019, re: City-initiated Zoning By-law Amendment to Expand Boat and Trailer Parking Permissions in Residential Driveways (File CI17.002) (RM 87/2019)

Additional Information related to items on the published agenda (no vote was required):

Re: 4.1. – Report from B. Al-Hussaini, Policy Planner, Planning and Development Services, dated May 14, 2019, re: City Initiated Amendments to the Zoning By-law – Proposal to Amend the Zoning Permissions within Special Policy Area 16 (Bram East secondary Plan 41) – Ward 10 (File CI12.020)

- Replacement Page 4.1-1 (correction of Ward 10 to Ward 8)

Note: the replacement page was published on the City's website on July 9, 2019

2. **Declarations of Interest under the Municipal Conflict of Interest Act** - nil

3. **Consent**

   * The following items listed with an asterisk (*) were considered to be routine and non-controversial by the Committee and were approved at one time.

     (7.4, 8.1)

     (Item 7.3 was removed from consent)

4. **Statutory Public Meeting Reports**

4.1. Report from B. Al-Hussaini, Policy Planner, Planning and Development Services, dated May 14, 2019, re: City Initiated Amendments to the Zoning By-law – Proposal to Amend the Zoning Permissions within Special Policy Area 16 (Bram East secondary Plan 41) – Ward 10 (File CI12.020)
Bashar Al-Hussaini, Policy Planner, Planning and Development Services, presented the technical aspects and next steps of the planning process.

Sylvia Roberts, Brampton resident, expressed thoughts and opinions with respect to the proposed amendments.

The following motion was considered:

PDC109-2019 1. That the report from B. Al-Hussaini, Policy Planner, Planning and Development Services, dated May 14, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: City Initiated Amendments to the Zoning By-law – Proposal to Amend the Zoning Permissions within Special Policy Area 16, Bram East Secondary Plan (Area 41) – Ward 10 (File CI12.020) be received;

2. That staff report back to Planning and Development Committee with a final recommendation that includes the results of the statutory public meeting and agency review; and,

3. That the delegation from Sylvia Roberts, Brampton resident, to the Planning and Development Committee Meeting of July 10, 2019, re: City Initiated Amendments to the Zoning By-law – Proposal to Amend the Zoning Permissions within Special Policy Area 16, Bram East Secondary Plan (Area 41) – Ward 10 (File CI12.020) be received.

Carried

4.2. Report from D. VanderBerg, Central Area Planner, dated June 14, 2019, re: City-initiated Amendment to the Central Area Community Improvement Plan – Wards 1, 3, and 7 (File CI19.001)

No members of the public were present for this item and a presentation was not requested.

The following motion was considered:

PDC110-2019 1. That the report from David VanderBerg, Central Area Planner, Planning and Development Services, dated June 14, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: Information Report: City-Initiated Amendment to the Central Area Community Improvement Plan, Wards: 1, 3, and 7 (File CI19.001) be received; and
2. That Planning and Development Services staff be directed to report back to the Planning and Development Committee with the results of the Statutory Public Meeting and a staff recommendation.

Carried

4.3. Report from N. Grady, Development Planner, Planning and Development Services, dated June 14, 2019, re: Application to Amend the Zoning By-law (a Temporary Use By-law) – Adesa Canada – Glen Schnarr & Associates Inc. – To permit the existing outdoor storage of motor vehicles for a temporary period of three years – North side of Queen Street East, West of Sun Pac Boulevard – Ward 8 (File C07E06.038)

No members of the public were present for this item and a presentation was not requested.

The following motion was considered:

PDC111-2019

1. That the report from N. Grady, Development Planner, Planning and Development Services, dated June 14, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: Application to Amend the Zoning By-law (a Temporary Use By-law) – Adesa Canada – Glen Schnarr & Associates Inc. – To permit the existing outdoor storage of motor vehicles for a temporary period of three years – North side of Queen Street East, west of Sun Pac Boulevard – Ward 8 (File C07E06.038) be received; and,

2. That Planning and Development Services staff be directed to report back to the Planning and Development Committee with the results of the Public Meeting and a staff recommendation, subsequent to the completion of the circulation of the application and a comprehensive evaluation of the proposal.

Carried
5. **Delegations**

5.1. Delegation from Chris Drew, interested party, re: *City Initiated Amendments to the Official Plan and Zoning By-law – Queen Street Corridor Land Use Study – Wards 1 and 3*

Chris Drew, interested party, expressed support for the development and improvement of the Queen Street Corridor.

Item 6.1 was brought forward at this time.

Bobby Gauthier, WSP, presented an overview of the Queen Street Corridor Land Use Study that included the following:

- Context and study purpose
- Study area and background
- Process and deliverables
- Existing policy context, existing zoning
- Recent and ongoing studies
- Key considerations
- Proposed Zoning By-law amendment
- Proposed Secondary Plan amendment and updates to interim design guidelines
- Conclusions and directions
- Next steps

In response to a question from Committee, Mr. Gauthier noted that there are no suggested changes to the parking requirements.

The following motion was considered:

PDC112-2019 1. That the delegation from Chris Drew, interested party, to the Planning and Development Committee Meeting of July 10, 2019, re: *City Initiated Amendments to the Official Plan and Zoning By-law – Queen Street Corridor Land Use Study – Wards 1 and 3* be received.

2. That the presentation by Bobby Gauthier, WSP, to the Planning and Development Committee Meeting of July 10, 2019, re: *Queen Street Corridor Land Use Study* be received.

Carried
   1. Michael Gagnon and Marc De Nardis, Gagnon Walker Domes Ltd.
   2. Dr. Suneet Singh Tuli, Brampton resident

Michael Gagnon, Gagnon Walker Domes Ltd., stated that he represented area residents who are in opposition to the application and noted their concerns.

Dr. Suneet Singh Tuli, Brampton resident, expressed his opposition to the proposal.

Colin Chung, Glen Schnarr & Associates Inc., planning consultant for the owner of the subject lands, noted that the proposal is compatible with the existing area and represented good planning.

The following motion was considered:

PDC113-2019
That the following delegations re. Application to Amend the Official Plan and Zoning By-Law - Glenn Schnarr & Associates Inc. – Bindu & Sherry Gupta – 9874 The Gore Road – Northwest corner of The Gore Road and Fitzpatrick Drive – Ward 10 (File C09E10.006) to the Planning and Development Committee Meeting of July 10, 2019, be received:
1. Michael Gagnon, Gagnon Walker Domes Ltd.
2. Dr. Suneet Singh Tuli, Brampton resident

Carried

Item 7.2 was brought forward at this time.

Committee consideration of the matter included discussions regarding technical aspects of the development and site plan approval process, and impacts to the surrounding community.

Committee consideration of the matter included the following:
- Safety concerns including increased traffic and pedestrian safety
- Compatibility with the surrounding community and adjacent properties
- Proposed site access
- Site plan approval process; proposed masonry wall and border-tree protection
- Accommodation of Canada Post community mailbox
- History of the subject application
- Appeal process and next steps
The following motion was considered:

PDC114-2019 1. That the report from H. Katyal, Development Planner, Planning and Development Services, dated May 15, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: Application to Amend the Official Plan and Zoning By-Law - Glenn Schnarr & Associates Inc. – Bindu & Sherry Gupta – 9874 The Gore Road – Northwest corner of The Gore Road and Fitzpatrick Drive – Ward 10 (File C09E10.006) be received; and,

2. That the application to amend the Official Plan and Zoning By-Law – Glenn Schnarr & Associates Inc. – Bindu & Sherry Gupta – 9874 The Gore Road – Northwest corner of The Gore Road and Fitzpatrick Drive – Ward 10 (File C09E10.006) be refused.

A recorded vote was requested and the motion carried unanimously, as follows:

<table>
<thead>
<tr>
<th>Yea</th>
<th>Nay</th>
<th>Absent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Santos</td>
<td></td>
<td>nil</td>
</tr>
<tr>
<td>Vicente</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Palleschi</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Whillans</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bowman</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medeiros</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Williams</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fortini</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Singh</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dhillon</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Carried
10 Yeas
0 Nays
0 Absent

6. Staff Presentations

6.1. Presentation by Bobby Gauthier, WSP, re: Queen Street Corridor Land Use Study

Dealt with under Item 5.1 – Recommendation PDC112-2019

7. Planning
7.1. Report from M. Gervais, Policy Planner, Planning and Development Services, dated June 14, 2019, re: City Initiated Amendments to the Official Plan and Zoning By-law – Queen Street Corridor Land Use Study – Wards 1 and 3

See Item 5.1

The following motion was considered:

PDC115-2019

1. That the report from M. Gervais, Policy Planner, Planning and Development Services, dated June 14, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: City Initiated Amendments to the Official Plan and Zoning By-law – Queen Street Corridor Land Use Study – Wards 1 and 3 be received;

2. That staff be directed to hold a statutory public meeting to present the draft Official Plan and Zoning By-law Amendment that implements the preliminary findings and recommendations of the Queen Street Corridor Land Use Study (Zoning Conformity Analysis) prepared by WSP; and,

3. That the City Clerk be directed to forward a copy of the staff report and Council resolution to the Region of Peel for information.

Carried


Dealt with under Item 5.2 – Recommendation PDC114-2019

7.3. Report from K. Freeman, Development Planner, Planning and Development Services Department, dated June 14, 2019, re: Application to Amend the Official Plan, Zoning By-law and Proposed Draft Plan of Subdivision – Coppertrail Estates Inc. – KLM Planning Partners Inc. – 1403 Queen Street West – East of Creditview Road, on the south side of Queen Street West – Ward 4 (File C03W05.021)

Committee acknowledged the concerns and comments outlined in correspondence from Gagnon Walker Domes Ltd., on behalf of an adjacent property owner. A motion was introduced, to be voted on separately, that
addressed the concerns of the adjacent landowner, while allowing the application to proceed without hindrance. (see Recommendation PDC117-2019 below)

The following motion was considered:

PDC116-2019 1. That the report from K. Freeman, Development Planner, Planning and Development Services, dated June 14, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: Application to Amend the Official Plan, Zoning By-law and Proposed Draft Plan of Subdivision – Coppertrail Estates Inc. – KLM Planning Partners Inc. – 1403 Queen Street West – East of Creditview Road, on the south side of Queen Street West – Ward 4 (File C03W05.021) be received;

2. That the applications to Amend the Official Plan, Zoning By-law and Proposed Draft Plan of Subdivision submitted by KLM Planning Partners Inc. on behalf of Coppertrail Estates Inc., Ward: 4, Files: C03W05.021 & 21T-17012B, be approved on the basis that it represents good planning, including that it is consistent with the Provincial Policy Statement, conforms to the Growth Plan for the Greater Golden Horseshoe, the Region of Peel Official Plan and the City’s Official Plan for the reasons set out in the Planning Recommendation Report dated July 10, 2019;

3. That the amendments to the Official Plan, attached as Appendix 13 to the report be adopted;

4. That the amendments to the Zoning By-law, attached as Appendix 14 to the report be adopted; and,

5. That Council authorize the Mayor and Clerk to sign the subdivision agreement.

Carried

The following motion was considered:

PDC117-2019 1. That the correspondence from Richard Domes, Gagnon Walker Domes Ltd., dated July 10, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: Application to Amend the Official Plan, Zoning By-law and Proposed Draft Plan of Subdivision – Coppertrail Estates Inc. – KLM Planning Partners Inc. – 1403 Queen
Street West – East of Creditview Road, on the south side of Queen Street West – Ward 4 (File C03W05.021) be received;

2. That the development approvals for 1403 Queen Street West will include Draft Plan Conditions of Approval for Application 21T-17012B including a shared driveway easement in favour of 1453 Queen Street West in accordance with the City of Brampton Planning and Development Committee Recommendation Report dated June 14, 2019 and the Conditions of Draft Approval contained within Appendix 15 thereof; and,

3. That, notwithstanding the shared driveway easement in favour of 1453 Queen Street West as required as a Condition of Approval for 1403 Queen Street West and that Queen Street West is under the jurisdiction of the Region of Peel, the City of Brampton will support continued independent and direct driveway access to 1453 Queen Street West from the Queen Street West right-of-way on both an interim commercial use and long term redevelopment basis for a mixed use commercial and residential development.

Carried

* 7.4. Report from C. LaRota, Policy Planner, Planning and Development Services, dated June 4, 2019, re: City Initiated Official Plan Amendments to the Newly Implemented Secondary Plan Areas 1, 2, 3, 5, and 6.

PDC118-2019 1. That the report from C. LaRota, Policy Planner, Planning and Development Services, dated June 4, 2019, to the Planning and Development Services Committee Meeting of July 10, 2019, re: City-Initiated Official Plan Amendments to the Newly Implemented Secondary Plan Areas 1, 2, 3, 5 and 6, be received;

2. That the proposed City-initiated Official Plan Amendments to the Snelgrove-Heart Lake Secondary Plan Area 1, Springdale Secondary Plan Area 2, Bramalea Secondary Plan Area 3, Highway 410 and Steeles Secondary Plan Area 5, and Brampton Flowertown Secondary Plan Area 6 be approved on the basis that they represent good planning, including that they are consistent with the Provincial Policy
Statement, conform to the 2017 Growth Plan for the Greater Golden Horseshoe, the Region of Peel Official Plan and the City’s Official Plan for the reasons set out in this Report;

3. That a by-law be passed to adopt the Official Plan Amendments attached to the report as Appendices C, D, E, F, and G, and;

4. That it is hereby determined that in adopting the attached Official Plan Amendments, Council has had regard for all matters of Provincial Interest and the Provincial Policy Statements as set out in Section 2 and 3(5) respectively of the Planning Act, R.S.O. 1990, c.P.13, as amended.

Carried

8. Minutes

* 8.1. Minutes – Age-Friendly Brampton Advisory Minutes – June 18, 2019

PDC119-2019 That the Minutes – Age-Friendly Brampton Advisory Minutes – June 18, 2019 to the Planning and Development Committee Meeting of July 10, 2019, Recommendations AFC017-2019 to AFC022-2019, be approved as published and circulated.

Carried

The recommendations were approved as follows:

AFC017-2019 That the agenda for the Age-Friendly Brampton Advisory Committee meeting of June 18, 2019, be approved, as amended, to add the following items:

6.2. Discussion, re: Age-Friendly Brampton Advisory Committee Involvement in the Establishment of a Proposed Youth Council

6.3. Discussion, re: Development of a Group Chat (WhatsApp) to discuss Committee Business

6.4. Discussion, re: Impact of Bill 108 on the Implementation of the City’s Age-Friendly Policies
AFC018-2019 That the presentation by Charlotte Gravlev, Deputy City Clerk, City Clerk’s Office, to the Age-Friendly Brampton Advisory Committee Meeting of June 18, 2019, re: Committee Orientation be received.

AFC019-2019 That the presentation by Mirella Palermo, Policy Planner, to the Age-Friendly Advisory Committee meeting of June 18, 2019, re: Overview of the City of Brampton’s Age-Friendly Strategy and Action Plan be received.

AFC020-2019 That the following members be appointed as Co-Chairs of the Age-Friendly Brampton Advisory Committee for the term ending November 14, 2022, or until successors are named:
- Saad Ali
- Bob Pesant

AFC021-2019 That it is the position of the Age-Friendly Committee that staff be directed to work with the AFC to prepare a letter to the Premier of Ontario, the local MPs and MPPs, outlining the concerns regarding the impact of Bill 108 on the implementation of the City’s Age-Friendly policies and practices in the City of Brampton.

AFC22-2019 That the Age-Friendly Brampton Advisory Committee do now adjourn to meet again on September 17, 2019.

9. **Other/New Business** – nil

10. **Referred Matters**

10.1. Report from D. Watchorn, Assistant Development Planner, Planning and Development Services, dated June 26, 2019, re: City-initiated Zoning By-law Amendment to Expand Boat and Trailer Parking Permissions in Residential Driveways (File CI17.002) (RM 87/2019)

The following motion was considered:

PDC120-2019 1. That the report from D. Watchorn, Assistant Development Planner, Planning and Development Services, dated June 26, 2019, to the Planning and Development Committee Meeting of July 10, 2019, re: City initiated Zoning By-law Amendment to Permit Temporary Parking of Seasonal Recreational Equipment (File CI17.002) (RM 87/2019) be received;
2. That City Initiated Zoning By-law Amendment, file CI17.002, be approved, on the basis that it represents good planning, including that it is consistent with the Provincial Policy Statement, conforms to the Growth Plan for the Greater Golden Horseshoe, The Region of Peel Official Plan and the City’s Official Plan for the reasons set out in the Planning Recommendation Report, dated June 26, 2019; and,

3. That the amendments to the Zoning By-law, attached as Appendix 9 to the report, be adopted.

Carried

11. Deferred Matters – nil

12. Notice of Motion – nil

13. Correspondence – nil

14. Councillor Question Period – nil

15. Public Question Period – nil

16. Closed Session – nil

17. Adjournment

The following motion was considered:

PDC121-2019 That the Planning and Development Committee do now adjourn to meet again on Monday, September 9, 2019, at 7:00 p.m.

Carried
Tuesday, July 16, 2019

**Members Present:**
- Peter Dymond, Co-Chair
- Douglas McLeod, Co-Chair
- Stephen Collie
- Robert Crouch
- Palvinder Gill
- Janet Millington
- Vipul Shah
- Basavaraj Toranagal
- Judith Wilde
- Ken Wilde
- Paul Willoughby
- Regional Councillor Paul Vincente – Wards 1 and 5

**Members Absent:**
- Yugeshwar Singh Kaushal (regrets)
- Peter Robertson (regrets)

**Staff Present:**
- **Planning and Development Services:**
  - Bob Bjerke, Director, Policy Planning
  - Erin Smith, Assistant Heritage Planner
- **City Clerk’s Office:**
  - Terri Brenton, Legislative Coordinator
The meeting was called to order at 7:05 p.m. and adjourned at 8:11 p.m.

1. **Approval of Agenda**

   The following motion was considered.

   HB047-2019  That the agenda for the Brampton Heritage Board Meeting of July 16, 2019 be approved as amended, as follows:

   **To add:**

   10.3. Discussion at the request of Bob Crouch, Board Members, re: Administration of Inspections for Heritage Permits.

   Carried

2. **Declarations of Interest under the Municipal Conflict of Interest Act** – nil

3. **Previous Minutes**

3.1. **Minutes – Brampton Heritage Board – June 18, 2019**

   The minutes were considered by Council on July 10, 2019, and the recommendations were approved, as amended in Clause 4 of Recommendation HB042-2019, as outlined below. The minutes were provided for the Board’s information.

   HB042-2019  4. That the Brampton Heritage Board endorse and Council direct staff to review the findings of the initial downtown area study and report back to the Brampton Heritage Board and Council advising on:

   a. Appropriate nominations of properties to be included in the Municipal Register of Cultural Heritage Resources:

   b. Priority properties worthy of designation under the Ontario Heritage Act; and

   c. Further actions necessary to update the Register on a city-wide basis.
4. **Consent** – nil

5. **Delegations/Presentations**

5.1. Delegation from Joseph Milos, Advisor, Station Planning, Planning and Development, Metrolinx, re: **Heritage Impact Assessment for Buildings on 'Listed' Properties Proposed for Demolition at 30 Nelson Street West, 46 Elizabeth Street North, 50 Elizabeth Street North and 5 Railroad Street.**

Joseph Milos, Advisor, Station Planning, Planning and Development, Metrolinx, provided a presentation entitled: “Brampton GO Station: South Lot”, and an overview of the mitigation measures outlined in the Heritage Impact Assessment (HIA), which was appended to the agenda for this meeting.

In response to questions from the Board, Mr. Milos, along with Brian Gallagher and Susan Walsh, representatives from Metrolinx, provided information on the following:

- current condition of the subject properties
- next steps, including demolition permit application, registration of the HIA with the Ministry of Tourism, Culture and Sport
- rationale for and details about the surface parking lot
- proposed timelines for demolition and construction of the surface parking lot
- proposed future transit-oriented development in downtown Brampton

Board Members outlined comments and concerns with respect to the loss of the subject listed heritage properties in the downtown area.

The following motion was considered.

HB048-2019 That the delegations and presentation from Joseph Milos, Advisor, Station Planning, Planning and Development, Brian Gallagher and Susan Walsh, Metrolinx, to the Brampton Heritage Board Meeting of July 16, 2019, re: **Heritage Impact Assessment for Buildings on 'Listed' Properties Proposed for Demolition at 30 Nelson Street West, 46 Elizabeth Street North, 50 Elizabeth Street North and 5 Railroad Street**, be received.

Carried

6. **Sub-Committees** – nil
7. **Designation Program**

7.1. **Proposed Designations**

A list of properties proposed for heritage designation was provided with the agenda for this meeting. No updates were provided with respect to the properties on the list.

8. **Heritage Impact Assessments (HIA) – nil**

9. **Correspondence**

9.1. E-mail Correspondence from Gage Board, Senior Events Specialist, Economic Development and Culture, dated July 9, 2019, re: **Doors Open Brampton - September 27, 28 and 29, 2019**.

Board consideration of the subject correspondence included:
- volunteer opportunities for the subject event
- the Board’s previous participation in Doors Open Brampton

Paul Willoughby, Board Member, indicated he would contact Gage Board, Senior Events Specialist, Economic Development and Culture, for more information about the Board’s potential participation in the 2019 event.

The following motion was considered.

**HB049-2019** That the e-mail correspondence from Gage Board, Senior Events Specialist, Economic Development and Culture, dated July 9, 2019, to the Brampton Heritage Board Meeting of July 16, 2019, re: **Doors Open Brampton - September 27, 28 and 29, 2019**, be received.

Carried

10. **Other/New Business**

10.1. Report from Cassandra Jasinski, Heritage Planner, Planning and Development Services, re: **Heritage Permit Application and Heritage Incentive Grant Application – Masonry Repairs at 51 Chapel Street – Ward 3** (File HE.x).

Erin Smith, Assistant Heritage Planner, provided an overview of the subject report.
In response to a question from the Board, Ms. Smith provided information on the proposed replacement bricks.

The following motion was considered.

HB050-2019

1. That the report from Cassandra Jasinski, Heritage Planner, Planning and Development Services, to the Brampton Heritage Board Meeting of July 16, 2019, re: Heritage Permit Application and Heritage Incentive Grant Application – Masonry Repairs at 51 Chapel Street – Ward 3 (File HE.x), be received;

2. That the Heritage Permit application for masonry repair of the dwelling at 51 Chapel Street, including repointing with lime-based mortar, selective replacement of bricks, and tuckpointing of the stone foundation be approved subject to the following terms and conditions:
   a. That the recipe for the lime-based mortar to be used be confirmed with Heritage staff;
   b. That the applicant provide the source and specifications of any replacement brick to be used to the approval of Heritage staff; and,

3. That the associated Designated Heritage Property Incentive Grant application for 51 Chapel Street for masonry repair of the dwelling at 51 Chapel Street, including repointing with lime-based mortar, selective replacement of bricks, and tuckpointing of the stone foundation, and tuckpointing of the stone foundation be approved, to a maximum of $5,000.

Carried

10.2. Report from Erin Smith, Assistant Heritage Planner, Planning and Development Services, dated July 8, 2019, re: Heritage Permit Application for New Metal Roof – 63 Elizabeth Street South – Ward 3 (File HE.x).

Erin Smith, Assistant Heritage Planner, provided an overview of the subject report.

The following motion was considered.

HB051-2019

1. That the report from Erin Smith, Assistant Heritage Planner, Planning and Development Services, dated July 8, 2019, to
the Brampton Heritage Board Meeting of July 16, 2019, re: Heritage Permit Application for New Metal Roof – 63 Elizabeth Street South – Ward 3 (File HE.x), be received;

2. That the Heritage Permit application for 63 Elizabeth Street South for new metal roofing be approved, subject to the following conditions:

   a. That the applicant provide the specifications of the final metal roofing material's pattern, profile, texture and colour to the satisfaction of Heritage staff;

   b. That the new metal roofing on the two ground floor bay windows on the front façade match the existing metal roofing; and,

3. That in the event that Council has no scheduled meeting before the expiration of the 90 days of receipt (September 8, 2019) the power to consent to the Heritage Permit for 63 Elizabeth Street South be delegated to the Commissioner, Planning and Development Services as per Delegation of Authority By-Law 278-2014.

   Carried

10.3. Discussion at the request of Bob Crouch, Board Members, re: Administration of Inspections for Heritage Permits.

Bob Crouch, Board Member, outlined concerns with respect to inspection and identification of issues for a property in the Churchville Heritage Conservation District.

Bob Bjerke, Director, Policy Planning, Planning and Development Services, provided details on the process for inspections of properties in the District by staff in the Building and Enforcement Divisions, Heritage staff attendance at these inspections, and measures to address situations where work on heritage properties is not carried out in accordance with required City permits and approvals.

The following motion was considered.

HB052-2019 That staff be requested to report back to the Brampton Heritage Board on a process to ensure timely inspections of properties within the Churchville Heritage Conservation District, for which there are open Heritage Permits.

   Carried
11. **Referred/Deferred Items** – nil

12. **Information Items**

   Steve Collie, Board Member, provided details on a heritage walking tour in downtown Brampton taking place on Saturday, July 20, 2019.

13. **Question Period**

   Staff responded to questions from the Board with respect to the delegation by Metrolinx (Item 5.1), including the surface parking lot, proposed future transit-oriented development, and future measures to prevent the loss of heritage resources.

14. **Public Question Period**

   Chris Bejnjar, Brampton resident, referenced discussion under Item 10.3 and asked about lessons learned as a result of the structure built at 443 Centre Street North, Brampton, and commented on the need for more vigilance when it comes to building permits, whether for a heritage property or not.

15. **Closed Session** – nil

16. **Adjournment**

   The following motion was considered.

   HB053-2019 That the Brampton Heritage Board do now adjourn to meet again on Tuesday, September 17, 2019 at 7:00 p.m. or at the call of the Chair.

   Carried

   ________________________________
   Peter Dymond, Co-Chair

   ________________________________
   Doug McLeod, Co-Chair
Government Relations Matters

City Council
August 7, 2019
Federal Government | Federal funding for Brampton Electric Bus Network

July 29, 2019: Federal investment for electric bus pilot project in Brampton

- Hon. Catherine McKenna, Minister of Environment and Climate Change was in Brampton to announce $11.15 M in funding for Phase 1 of a pilot project that will test electric buses in Brampton:
  - $7.6 M from the Low Carbon Economy Fund
  - $3.5 M is an investment from Natural Resources Canada's Green Infrastructure Program for installation, operation, and maintenance of four 450kW charging stations and eight battery-electric buses

- This first-of-its-kind project will be the largest single global deployment of standardized and fully interoperable battery electric buses and high powered overhead on-route charging systems

- The electric buses will be deployed in late 2020/early 2021

In July 2018, the Province announced the end of cap-and-trade program and consequently cancellation of the Electric Municipal Bus Pilot Initiative (E-bus Pilot).
July 29, 2019: Expert panel to provide advice on a new needs-based and sustainable autism program

- The panel is to develop recommendations for a new, needs-based and sustainable Ontario Autism Program with the goal of helping as many children as possible
- Families continue to receive services outlined in the current Ontario Autism Program Behaviour Plan until its end date, with an option to extend services
- Province intends to better align and integrate services and supports for school-aged children with autism
- The 20 member autism panel is to submit its advice to the Province for the end of summer
- The Ministry of Children, Community and Social Services is aiming for implementation of a new program April 1, 2020

Nearly 300 employees at ErinoakKids received layoff notices on June 17, due to the Provincial changes to autism funding.
July 23, 2019: Province investing in three long-term care homes in Brampton

- Hon. Merrilee Fullerton, Minister of Long-Term Care was in Brampton to announce investment in new long-term care beds, including:
  - Upgrade of 160 beds at the Tullamore Care Community project
  - 40 new beds to the Faith Manor Redevelopment project in addition to 120 beds being upgraded
  - Allocation of 128 new beds to the Revera Living project

Brampton has the highest projected prevalence of dementia in the province between 2015 and 2025 at 66% compared to the provincial average of 29%.
The City’s seniors population growth during the same period is projected at 62%, with provincial average of 44%.
July 22, 2019: Public Transit Stream (PTS) application process opened for GTHA

- Funding application process for the *Investing in Canada Infrastructure Program, Public Transit Stream* is now open

- The eligible municipalities that can apply for funding are Brampton, Burlington, Durham Region, Halton Hills, Hamilton, Milton, Mississauga, Oakville, Peel Region, Toronto and York Region

- Brampton Transit allocation is $350M ($190 Federal, $160 Province)

- Projects Transit intend to apply for as part of PTS funding include:
  - Growth Buses
  - Replacement Buses
  - Transit Maintenance & Storage Facility
  - Downtown Mobility Hub
  - Smartbus Equipment & Upgrades
  - Fare Collection Equipment

Staff is proceeding with the application process based on previous Council reports through the 2019 budget process.
The following item, listed on the agenda for distribution prior to the meeting, was published on the City’s web portal on August 6, 2019:


The following was received by the City Clerk’s Office after the agenda was printed and relates to published items on the agenda (Council approval is not required for addition of these items in accordance with Procedure By-law 160-2004, as amended):

**Item 7.1.** Delegation from Larry Poole, Flash Training  
**Re: Item 21.2** (a proposed or pending acquisition or disposition of land by the municipality or local board – property matter)

**Item 7.2.** Delegation and presentation from Algoma University  
**Re: Item 9.1** (report – Algoma University Expansion Phase 2):  
1. Asima Vezina – President/Vice Chancellor  
2. Brent Krmpotich – Director of Enrolment Management and International Operations  
3. Susan Hacket – Economic Modeling Consultant from EMSI  
4. Jorge Garcia – Architect – IBI Group

**Item 7.3.** Delegation from Michael Gagnon, Managing Principal Planner, Gagnon, Walker Domes Ltd., on behalf of local area residents  
Request for Delegation

Attention: City Clerk's Office, City of Brampton, 2 Wellington Street West, Brampton ON L6Y 4R2
Email: cityclerksoffice@brampton.ca Telephone: (905) 874-2100 Fax: (905) 874-2119

Meeting: ☑ City Council ☐ Planning & Development Committee
☐ Committee of Council ☐ Other

Meeting Date Requested: Aug 7
Agenda Item (if applicable):

Name of Individual(s): LARRY ROLES

Position/Title: Owner of Flash Training CTR

Organization/Person being Represented: 250 Clarence St, Brampton, ON, L6W 1T4

Full Address for Contact: 416 455-8515 Email: LARRY@FLASHTRAINING.CA

Telephone No. Fax No.

Subject Matter to be Discussed

PROPOSED LEASE @ SOUTH FLETCHER'S SPORTSPLEX
500 Ray Lawson Blvd.

Action Requested

PASS BY-LAW TO AUTHORIZE LEASE FOR SPACE @ SOUTH FLETCHER'S

Note: a delegation is limited to not more than five minutes.

am submitting a formal presentation to accompany my delegation: □ Yes □ No

will require the following audio-visual equipment/software for my presentation:

☐ Computer Notebook ☐ DVD Player ☐ PowerPoint
☐ Other - please specify: COPY OF PRESENTATION ONLY

Note: Delegates are requested to provide to the City Clerk's Office well in advance of the meeting date: (i) 25 copies of all background material and/or presentations for publication with the meeting agenda and/or distribution at the meeting, and (ii) for PowerPoint and other visual presentations, an electronic copy of the presentation (e.g., DVD, CD, ppt file) to ensure compatibility with corporate equipment.

Once the above information is received by the City Clerk's Office, you will be contacted by a Legislative Coordinator to confirm your placement on the appropriate agenda.

Personal information on this form is collected under authority of the Municipal Act, SO 2001, c.25 and/or the Planning Act, R.S.O. 1990, c.P.13 and will be used in the preparation of the applicable Council/Committee agenda and will be attached to that agenda. Questions about the collection of personal information should be directed to the Deputy City Clerk, Office of the CAO, 2 Wellington Street West, Brampton, Ontario, L6Y 4R2, tel. 905-874-2115.
Thank you for giving me the time to speak!

My name is Larry Poole and I have been a resident of Brampton since 1965.

I played all my minor hockey in Brampton.

I started coaching in Brampton when I finished my schooling in 1990.

I am married with 3 kids. Two have now finished their schooling in Brampton and one is currently at Sandalwood High School in the special needs program.

I have coached hockey for 24 seasons in Brampton at all levels. My biggest highlight is winning the OMHA gold medal in AAA Novice in 2006. We are still the last AAA in Brampton to have accomplished that. I ran the Brampton hockey school for 5 years during my time off coaching.

I have been blessed with some good fortune in the private business sector to finally allow me to have the funds to open my own business called Flash Training Centre. Flash has now been open for 5 years.

We cater to every athlete! We have pro CFL football players, OHL players, NCAA athletes, girls and boys minor soccer, girls and boys minor hockey, girls and boys minor baseball, volleyball, basketball, and even mom classes.

I am here this evening to discuss moving my current business in to the empty space on the second floor of South Fletchers Sportsplex.

As most of you are aware, this space has been empty for many years now. It is my belief I can provide a fair rental payment for this space, which in turn will drive additional revenue to the City of Brampton through increased ice rentals on the four rink pads. I am willing to sign a long term (10 year) lease to show my commitment.

I am here this evening because I have not been able to negotiate a workable rental rate for this space. Here are some points I would like you to consider.

- This space has been empty for numerous years even though the City has tried to lease it.
- This space is on the second floor of the building with little if any foot traffic.
- My business is supported by the Minor Hockey Leagues, in fact, Glenn Mcintyre from BHI is with me this evening.
- Both minor hockey associations, Canadettes & BHI, have expressed an interest in holding their on ice training in South Fletchers if they are performing their off ice training in the same complex.
- I hold free training sessions for schools for their special needs programs. This is my way of giving back to the community.
- Flash Training trains high performance MINOR SPORTS athletes from many different sports, Soccer, Football, Baseball, Figure Skating just to name a few. My business brings high level athletes (CFL Pros, NCAA, OHL) into the complex encouraging them to use other services such as the pool, generating additional revenue.

- I have been approached by many hockey people about high performance hockey programs (HP). This will increase ice rentals in this facility in the non-prime hours. Early weekday mornings and after school afternoon time slots.

- Most parents will drive the kids to a practice and wait around for an hour. If the kids have a practice, then a scheduled workout upstairs, the parents may be encouraged to get a city membership at the gym or swim at the pool on the other side of the building while waiting. Let’s get this building flowing together!

- Most cities in the surrounding area have High Performance Training centers within at least one of their Sportsplex. Brampton currently does not have any such thing.

- Flash Training is willing to occupy this space as quickly as possible. And it has been discussed as soon as March 2020.

- Let’s fill the space and the rink pads to bring South Fletchers Sportplex back to the jewel it once was.

The current square footage available to rent is 5260. The rate given to me is 24.50 per square ft. or over $11k per month.

In the private sector this is high for that square footage with no frontage or walk in traffic. I need time to get that traffic back upstairs. I am not asking for 3 months rent free, such as you get when you move in to a private building. I am asking for a rate reduction to build into a higher rate for a long term 10 year plan. Let’s go with 50% of that rate and move up the ladder over the years. We all win! More traffic means more revenue to the overall building. We can grow together!
Brampton/Algoma Phase 2 Partnership Proposal
AU is excited to be part of the revitalization of Downtown Brampton:

- To expand the Brampton Campus and economy by generating $165.6M of new economic activities by 2028
- Grow to 1,000 FTE students by 2023
- Support 273 direct/indirect jobs
Partnership Proposal: Phase 2

- $7.3M investment by the City of Brampton over a three-year-period, which will expand the campus's annual economic impact from $3.6M to $30.1M by 2028
Time Sensitivity

Paramount to have decision at this time (early Aug) for goal of September, 2020 launch of *Phase 2 Brampton Expansion*

- To reach current enrolment targets (business case), *Algoma* needs to be ‘in market’ executing local/domestic recruitment activities by September, 2019
- Prime real estate opportunities could be at risk, chosen for their location and adjacencies to School of Business and location within Garden Square; ability to establish strong presence of University
Partnership Proposal: Phase 2 Financial Contribution

<table>
<thead>
<tr>
<th></th>
<th>Year 1 Fiscal 2019</th>
<th>Year 2 Fiscal 2020</th>
<th>Year 3 Fiscal 2021</th>
<th>Total Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Brampton</td>
<td>$2,500,000</td>
<td>$2,500,000</td>
<td>$2,300,000</td>
<td>$7,300,000</td>
</tr>
<tr>
<td>Algoma University</td>
<td>$6,290,000</td>
<td>$11,400,000</td>
<td>$9,400,000</td>
<td>$27,090,000</td>
</tr>
</tbody>
</table>
Phase 2 Expansion

- Increase university footprint from 13,350 sq.ft to 24,000 sq. ft in Brampton’s downtown core
- Execute robust marketing campaign that will assist in Brampton's efforts to become a Post-Secondary Hub
- Expand programming shaped by community/regional need and local/international demand
- Establish key partnerships
Investment into Brampton

- 6 new academic programs
- Downtown revitalization
- New staff and faculty
- Partnerships with local businesses and organizations
- Ownership vs Lease
# Brampton Enrolment Growth

<table>
<thead>
<tr>
<th>Year</th>
<th>Domestic FTE</th>
<th>International FTE</th>
<th>Total FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019-20</td>
<td>135 (27%)</td>
<td>365 (73%)</td>
<td>580</td>
</tr>
<tr>
<td>2020-21</td>
<td>200 (29%)</td>
<td>500 (71%)</td>
<td>700</td>
</tr>
<tr>
<td>2021-22</td>
<td>280 (35%)</td>
<td>520 (65%)</td>
<td>800</td>
</tr>
<tr>
<td>2022-23</td>
<td>405 (45%)</td>
<td>495 (55%)</td>
<td>900</td>
</tr>
<tr>
<td>2023-24</td>
<td>600 (60%)</td>
<td>400 (40%)</td>
<td>1000</td>
</tr>
</tbody>
</table>
By Fall 2020, in addition to its School of Business & Economics, with this partnership...Algoma University will offer programs, degrees and certificates in: Computer Science, Psychology, and Community Economic and Social Development.

Fall 2023, Social Work, Law and Justice and Environmental Studies will be introduced.
Centre for Social, Cultural & Economic Innovation Timeline

Fall 2019:
Information Technology

Fall 2020:
Community Economic & Social Development
Computer Science
Psychology

Fall 2023:
Law and Justice
Social Work
Environmental Studies

Programs, Degrees, Certificates, Micro-Credentials and Training

School of Business & Economics

Current:
Business Administration
Accounting
HR Management
Marketing
Finance and Economics
Economics
Small Class Sizes

2018-19 Academic year at Brampton:

- **Average class size: 24.20 Students**
- First Year: 28 Students
- Second Year: 20 Students
- Third and Fourth year: 18.50
- Literacy and numeracy support, tutoring for all students, a focus on student success
International Undergraduate Tuition and Fees (2019-20) - Commitment to Accessibility

- Algoma: $19,315
- Nipissing: $20,736
- UOIT: $21,935
- Trent: $23,529
- Ryerson: $27,282
- Guelph: $27,294
- Waterloo: $34,200
- Queens: $48,046
- U of T: $53,290
Key Performance Metrics

- Biannual reporting on progress towards metrics throughout main period of expansion (2019 - 23) to City of Brampton/Committee
  - Status and completion of capital investments such as University buildings, classrooms, research facilities, housing and services related to the university
  - Development and expansion of curricular and extracurricular programs available to Algoma U students attending the Brampton campus
  - Student enrolment and growth patterns
  - Economic impact data
  - Social impact data
  - Identification of changes to regional employment trends
  - Post graduate employment/income metrics of Algoma U students within the Brampton Region
  - Experiential learning metrics
The Economic Impact Report

How would Brampton be different if AU’s Brampton Campus didn’t exist in 2018?

How will Brampton be different if AU doesn’t expand its Brampton campus?

Four types of impacts measured

- Short-run capital spending
  - One-time spending on renovations
- Long-run operations spending
  - Payroll and other day-to-day spending
- Long-run student spending
  - Day-to-day spending of local students retained in Brampton
  - Day-to-day spending from international students attracted to Brampton
- Long-run alumni impacts
  - Value added from AU alumni in the Brampton workforce
Economic Impact Report - con’t

Conservative methodology

● All impacts measured in added income/value added rather than gross output
● Accounts for alternative investment and counterfactual scenarios
● Adjusts for alumni attrition
● Alumni impact is significantly discounted to account for students’ other education options and employer hiring options
● ROI only considers additional benefits provided by expansion
Economic Impact Report - con’t

Fiscal impacts

- AU’s annual impact in Brampton will increase from $3.6 million in FY 2018 to $30.1 million in FY 2028
- Cumulative value added of $85 million due to the City’s investment
Economic Impact Report - con’t

Employment impacts

- Annual jobs supported will increase from 36 to 273
- 114 jobs directly and indirectly created by the expansion with an average annual income of $60,000
- For every $1 million invested in Algoma’s expansion in Brampton, 14.5 jobs created
Economic Impact Report - con’t

City of Brampton investments compared to benefits made possible by expansion

ROI = Net present value of benefits / present value of costs

ROI of 10.7 by FY 2028
Macro Site Plan

DOWNTOWN BRAMPTON

ALGOMA UNIVERSITY
- 29 MAIN ST
- 3 QUEEN ST
- CENTRE FOR SOCIAL, CULTURAL & ECONOMIC REHABILITATION
- 21 QUEEN ST
- SCHOOL OF BUSINESS & ECONOMICS

SPORTS + RECREATION
- BRAMPTON INCA
- BRAMPTON TENNIS CLUB
- CENTRAL PUBLIC SCHOOL RECREATION + ARTS CENTRE
- BASEBALL DIAMONDS
- TENNIS COURTS
- SEASONAL SKATING TRAIL

TRANSIT
- BRAMPTON BUS TERMINAL
- BRAMPTON GO + VIA RAIL STATION

PARKS + GREEN SPACES
- OASIS PARK
- CENTENNIAL PARK
- ROSA LEA PARK

CULTURAL
- ROSE THEATRE
- PEEL ART GALLERY, MUSEUM + ALEXANDER WANG
- CENTRAL PUBLIC SCHOOL RECREATION + ARTS CENTRE

CIVIC
- BRAMPTON CITY HALL
- BRAMPTON LIBRARY
- FUTURE: CENTRE FOR INNOVATION

HOSPITAL
- PEEL MEMORIAL CENTRE

INSTITUTIONAL

Research + Development
- MAKERPACE BRAMPTON
- BRAMPTON ENTREPRENEUR CENTRE
- FUTURE: BUSINESS-INCUBATOR
- FUTURE: POST-SECONDARY INSTITUTION

LEGEND
- URBAN NODE
- MAIN STREET/PRIMARY CORRIDOR
- CREEK
- RAILWAY
- CYCLOPATH
- FOOTWAY
Conceptual Section
Garden Square
ALL. IN.

Questions?
# Request for Delegation

**Attention:**  City Clerk's Office, City of Brampton, 2 Wellington Street West, Brampton ON L6Y 4R2  
Email: cityclerksoffice@brampton.ca  Telephone: (905) 874-2100 Fax: (905) 874-2119

**Meeting:**  
- [ ] City Council  
- [ ] Planning & Development Committee  
- [ ] Committee of Council  
- [ ] Other  

**Meeting Date Requested:**  August 4, 2019  
**Agenda Item (if applicable):**  11.1

**Name of Individual(s):**  Michael Gagnon  
**Position/Title:**  Managing Principal Planner  
**Organization/Person being Represented:**  Local Area Residents  
**Full Address for Contact:**  Gagnon Walter Domes Ltd, 31 Queen St. East, Brampton, Canada L6W 3P1

Telephone No.  (905) 496-5790  
Fax No.  
Email: mgagnon@wdplanners.com

| Subject Matter to be Discussed | Approval of the July 10, 2019 Planning Committee decision to refuse the Poindiu & Sheeray Gupta application.  

**Note:** A delegation is limited to not more than five minutes.

I am submitting a formal presentation to accompany my delegation:  
- [ ] Yes  
- [x] No

I will require the following audio-visual equipment/software for my presentation:  
- [ ] Computer Notebook  
- [ ] DVD Player  
- [ ] PowerPoint  
- [ ] Other - please specify ____________________________

**Note:** Delegates are requested to provide to the City Clerk's Office well in advance of the meeting date: (i) 25 copies of all background material and/or presentations for publication with the meeting agenda and/or distribution at the meeting, and (ii) for PowerPoint and other visual presentations, an electronic copy of the presentation (e.g., DVD, CD, .ppt file) to ensure compatibility with corporate equipment.

Once the above information is received by the City Clerk's Office, you will be contacted by a Legislative Coordinator to confirm your placement on the appropriate agenda.

---

Personal information on this form is collected under authority of the Municipal Act, SO 2001, c.25 and/or the Planning Act, R.S.O. 1990, c.P.13 and will be used in the preparation of the applicable Council/Committee agenda and will be attached to that agenda. Questions about the collection of personal information should be directed to the Deputy City Clerk, Office of the CAO, 2 Wellington Street West, Brampton, Ontario, L6Y 4R2, tel. 905-874-2115.