Wednesday, March 27, 2019
7:00 p.m. – Special Meeting
Council Chambers – 4th Floor

Members: Mayor P. Brown
Regional Councillor P. Vicente – Wards 1 and 5
Regional Councillor R. Santos – Wards 1 and 5
Regional Councillor M. Palleschi – Wards 2 and 6
Regional Councillor M. Medeiros – Wards 3 and 4
Regional Councillor P. Fortini – Wards 7 and 8 (Acting Mayor – May)
Regional Councillor G. Dhillon – Wards 9 and 10 (Acting Mayor – April)
City Councillor D. Whillans – Wards 2 and 6
City Councillor J. Bowman – Wards 3 and 4
City Councillor C. Williams – Wards 7 and 8 (Acting Mayor – March)
City Councillor H. Singh – Wards 9 and 10

For inquiries about this agenda, or to make arrangements for accessibility accommodations for persons attending (some advance notice may be required), please contact:
Terri Brenton, Legislative Coordinator, Telephone 905.874.2106, TTY 905.874.2130
cityclerksoffice@brampton.ca

Note: Meeting information is also available in alternate formats upon request.
1. **Approval of the Agenda**

2. **Declarations of Interest under the Municipal Conflict of Interest Act**

3. **Delegations**

   Note: Notice regarding this matter was given on the City's web portal on March 14, 2019.

4. **Reports**

   Note: To be distributed prior to the meeting

5. **Minutes**
   5.1. Minutes – Budget Committee – March 19, 20 and 25, 2019
   (Chair – Mayor Brown)

   Note: To be distributed prior to the meeting

6. **Correspondence**

7. **Public Question Period**
   15 Minute Limit (regarding any decision made at this meeting)

8. **By-laws**
   8.1. To Amend User Fee By-Law 380-2003, as amended, to update Transit Division User Fees
9. **Confirming By-law**

9.1. To confirm the proceedings of the Special Council Meeting of March 27, 2019

10. **Adjournment**

    Next Meetings:  Wednesday, April 10, 2019 – 9:30 a.m.
                    Wednesday, April 24, 2019 – 9:30 a.m.
2019-2021 Current and Capital Budget Approval

The Budget Committee will meet on the following dates to discuss the 2019-2021 budgets and to consider approving the 2019 Current and Capital Budgets:

- Tuesday, March 19, 2019 - 5:00 p.m. to 7:00 p.m.
- Wednesday, March 20, 2019 - 3:00 p.m. to 5:00 p.m. and 7:00 p.m. to 10:00 p.m.

Only if necessary:

- Monday, March 25, 2019 – 9:30 a.m. to 12:00 p.m.
- Tuesday, March 26, 2019 – 9:30 a.m. to 5:00 p.m.

Delegations from the public are tentatively scheduled for Wednesday, March 20 at 7:00 p.m. Anyone wishing to be heard regarding the 2019-2021 Current and Capital Budget proposals should contact, or make written comments to be received in the City Clerk’s Office on or before 4:30 p.m. on March 19, 2019.

City Council will consider the Budget Committee’s 2019-2021 Current and Capital Budget recommendations at a special meeting on **March 27, 2019 at 7:00 p.m.** If Committee or Council decides to refer or defer consideration of the 2019-2021 budget to a subsequent meeting, further public notice will be given.

All meetings will be held in the Council Chambers, 4th Floor, City Hall at the address noted below. 2019-2021 budget information is available for public review on the City website and in the City Clerk’s Office. ([http://www.brampton.ca/EN/City-Hall/budget/Pages/Welcome.aspx](http://www.brampton.ca/EN/City-Hall/budget/Pages/Welcome.aspx))

First published on March 14, 2019.

P. Fay, City Clerk
2 Wellington St. W., Brampton, ON L6Y 4R2
905-874-2178 cityclerksoffice@brampton.ca

**Brampton is thinking bigger.** We are a future ready organization with a sharp focus. We know our community’s growth, youth and diversity set us apart. We sit at the centre of Canada’s innovation super corridor, encouraging investment and growing our global success. We are building vibrant urban centres that ignite opportunity and instill pride in the people who live and work here. We are moving Brampton forward to be a connected city that is innovative, inclusive and bold. Follow us on Twitter and Facebook. Learn more at www.brampton.ca.
Proposed Changes/Amendments – Special Council Agenda – March 27, 2018

The following items, listed on the agenda for distribution prior to the meeting, are attached:


5.1. Minutes – Budget Committee – March 19, 20 and 25, 2019

Additional Business and Changes related to the Published Agenda (no vote required):

Re: Infrastructure Funding

Referral from the Regular Council Meeting of March 27, 2019, pursuant to the resolution (Clause 3) below:

Clause 3. The following motion be referred to staff for a report back to Council at its Special Meeting on March 27, 2019:

Whereas the City of Brampton has identified shovel ready projects that fall within the 10-year federal-provincial bi-lateral agreement;

Whereas the Federal government has pledged $180 billion to fund infrastructure across this country;

Whereas the Province of Ontario has signed a Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program;

That the City immediately write to the Province of Ontario to request the immediate opening of the various project funding intake streams for projects within the GTHA, such that the City of Brampton is able to apply for funding for needed projects within the City.

Re: Motion (above) referred from the Regular Council Meeting of March 27, 2019:

4.2. Report from A. Milojevic, General Manager, Transit, dated March 27, 2019, re: City of Brampton Public Transit Streams Priority Projects

Re: Item 4.2:

6.1. Correspondence from Kamal Khera, MP, Brampton West, dated March 27, 2019, re: Infrastructure Funding.
Date: 2019-03-25

Subject: 2019 Budget Approval

Contact: David Sutton, Treasurer,
905-874-2257  david.sutton@brampton.ca

Recommendations:

1. The report from David Sutton, Treasurer, Corporate Services Department, dated March 25, 2019 to the City Council special meeting of March 27, 2019, re: “2019 Budget Approval”, be received;

Operating Budget

2. That the City of Brampton net property tax levy variance for 2019 be $0.00 or 0.0% for City Operations, after accounting for assessment growth;

3. That Council approve the 2019 Operating Budget with total expenditures of $709,500,733 and budgeted revenues of $709,500,733;

4. That the Treasurer be authorized to make all necessary transfers between Reserves, Reserve Funds, and the Operating Fund as and when required;

5. That the Treasurer be authorized to make all necessary transfers of amounts budgeted on a provisional basis in General Government accounts to Department operating accounts, as and when the necessary supporting information is available;

6. That the Chief Administrative Officer be authorized to affect the necessary funding transfers, incur expenditures, and add or adjust complement as required to access the corporate emerging issues (contingency) account and to implement the approved budget;
7. That the departments proceed with their respective 2019 programs as described in the 2019 Proposed Operating Budget binder, including all amendments approved through Budget Committee deliberations;

8. That Council approve, in-principle, the draft proposed 2020 and 2021 Operating budgets as presented during budget deliberations, including any amendments approved by Council.

**Capital Budget:**

9. That Council approve the 2019 Capital Budget in the amount of $384,241,000 which is inclusive of projects that were pre-approved by Council in 2019 amounting to $16,703,000;

10. That the Treasurer be authorized to utilize the recently announced one-time Federal Gas Tax Funding estimated at $30,600,000 towards eligible projects in the capital program;

11. That Council approve the 2019 Capital Cash Flow of $215,000,000 for use on the City’s 2019 annual financial statements;

12. That the Treasurer be authorized to make all necessary transfers between Reserves, Reserve Funds, and the Capital Fund as and when required;

13. That the departments proceed with their respective 2019 capital projects as described in the 2019 Proposed Capital Budget, including all amendments approved through Budget Committee deliberations;

14. That the capital projects for 2019 identified in *Table 1* be approved for debt financing;

15. That the Treasurer be authorized to request debt financing through the Region of Peel for capital projects identified as external debt funded;

16. That the Treasurer be authorized to borrow from reserves, reserve funds and other City funds, as required to temporarily fund the cash flows for projects identified as external borrowing (*Table 1*);
17. That Council approve in-principle, the draft proposed 2020 and 2021 Capital budgets as presented during budget deliberations, including any amendments approved by Council.

Reserves

18. That the Treasurer be authorized to re-name Reserve # 88 - Downtown DC Waiver Reserve to “Community Improvement Plan Fund” to support economic development and employment goals;

19. That the Treasurer be authorized to establish Reserve #119 - Dedicated Transit Fund;

20. That the Treasurer be authorized to close Reserve #8 - Third Party Liability Self Insurance Reserve and utilize the reserve balance of $18,242,000 to pre-pay internal loans from the Community Investment Fund, resulting in a reduction of approximately $900,000 to the 2019 Operating Budget;

Full Accrual Budget:

21. That Council approves the 2019 Full Accrual Budget net surplus of $75.2 million, as specified in Table 2.

Overview:

- **Budget Committee is recommending a 2019 net property tax levy variance of $0.00 or 0.0% for City operations, after accounting for assessment growth.**
- **When taking into account the 2.9% net budget increase for the Region of Peel and no change in the Education – School Boards component, the overall property tax bill will increase on average by 1.1 %.**
- **For the average residential property assessed at $508,000 the combined average impact equates to an increase of $53 per year on the overall tax bill.**
- **The 2019 Operating Budget, as recommended by Budget Committee, provides for gross expenditures and revenues of $709.5 million.**
- **The 2019 Capital Budget recommended for approval totals $384.2 million.**
- **The 2019 Capital Cash Flow recommended for approval totals $215 million.**
The 2019 Full Accrual Budget recommended by Budget Committee consists of $821.2 million in expenditures and $896.4 million in revenues, resulting in a net surplus of $75.2 million.

Financing recommendations are presented in this report in order to obtain authorization for the necessary fund transfers.

Background:

Brampton is a young, dynamic, vibrant and talented community. As one of Canada’s fastest growing and most diverse cities, our 642,000 residents are looking for the best qualities of urban living. They want a safe, well-connected city with a resilient economy that delivers on job creation, amenities and value for tax dollars.

We know this through the comprehensive community input that helped create the 2040 Vision, and the feedback that Council Members and staff hear from citizens on an ongoing basis.

The 2019 Budget has been developed to meet the city’s surging growth needs in a timely, sustainable and responsible manner while generating value for taxpayers. This includes providing the right balance of services and programs that contribute to quality of life, investing in innovation and infrastructure to create economic opportunities, while continuing to be a well-run city that is financially responsible and provides citizens with good value for money.

Operating Budget:

Budget Committee is recommending a 2019 net budget variance of 0.0% for the City’s operations. In dollar terms, the 2019 Operating Budget results in a net property tax levy variance of zero after accounting for assessment growth, with total gross expenditures and revenues amounting to $709.5 million.

When taking into account the 2.9% net budget increase for the Region of Peel and no change in the Education – School Boards component, the 2019 property tax bill will increase on average 1.1%. This is relevant in a two-tier municipal government like Peel, where the taxpayer receives a single tax bill to cover the total cost of municipal services provided by both levels of government.
The combined increases of the City and the Region translates into a $53 per year increase on the average residential property tax bill, based on a 2019 average property assessment value of $508,000.

**Capital Budget:**

The 2019 Capital Budget recommended for approval totals $384.2 million. The recommended budget has been prepared in the context of ensuring adequate repair and replacement of the City’s existing infrastructure and delivering new assets, while taking into account the City’s capacity to deliver capital projects timely and effectively.

**Internal and External Debt:**

The 2019 Operating Budget proposes a decrease of over $2.2 million in tax funding required to service internal borrowing costs, due to early repayments of internal loans in the amount of $28 million and the expiration of existing loans.

The 2019 Capital Budget includes external debt financing of $65.4 million, supported by property taxes. The individual projects and estimated annual repayment costs are illustrated in the table below.

**Table 1: 2019 Debt Financing and Repayments**

<table>
<thead>
<tr>
<th>($000s)</th>
<th>Project Descriptions</th>
<th>Approved in 2018</th>
<th>Proposed in 2019</th>
<th>Total</th>
<th>Estimated Annual Repayments</th>
</tr>
</thead>
<tbody>
<tr>
<td>External Debt - Tax Supported</td>
<td>Centre for Innovation and Connected Learning</td>
<td>$20,000</td>
<td>$49,400</td>
<td>$69,400</td>
<td>$4,010</td>
</tr>
<tr>
<td></td>
<td>Transit Maintenance and Storage Facility</td>
<td>$0</td>
<td>$16,000</td>
<td>$16,000</td>
<td>TBD *</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$20,000</td>
<td>$65,400</td>
<td>$85,400</td>
<td>$4,010</td>
</tr>
</tbody>
</table>

* The 2019 Budget only includes funding for the design portion of the Transit Maintenance and Storage Facility. The 2020 capital budget will include additional debt funding for the construction of the facility, along with the estimated annual repayment requirement in the operating budget.
Reserves:

The 2019 Budget proposes some key actions related to reserves and reserve funds, with the purpose of maximizing the utility of existing resources, aligning reserves and reserve funds with current requirements and ensuring available funds for a growing municipality.

**Dedicated Transit Fund**

The 2019 Budget requires the establishment of a Dedicated Transit Fund to allow for the administration of the newly introduced 1% Transit Levy, with the purpose of providing a dedicated, stable source of funding for Transit capital needs.

**Third Party Liability Self Insurance Reserve**

The 2019 budget recommends the closure of Reserve 8 – Third Party Liability Self Insurance Reserve and to utilize the balance of approximately $18.2 M to repay existing internal loans, which will result in an estimated annual savings of $0.9 M to the taxpayer. These annual savings have been accounted for in the 2019 Operating Budget.

Given historical trends, annual funding available in the operating budget for insurance related expenditures and the General Rate Stabilization reserve being fully funded, this reserve is no longer required. The General Rate Stabilization reserve is the appropriate mechanism to protect against any unusual or unexpected events and is sufficiently funded to address this risk.

**Housekeeping Item**

The 2019 budget proposes to rename reserve #88-Downtown DC Waiver Reserve to “Community Improvement Plan Fund” to better reflect the purpose of this reserve fund.

**Capital Cash Flow:**

The City is required to approve an annual capital spending budget for the full capital program for the purposes of the Annual Financial Statements, including projects funded in the 2019 budget and projects funded in prior years, still in progress. The 2019 cash flow is derived by reviewing historical spending patterns and projects currently in progress. It is estimated that the City will spend $215.0 million on the capital program in 2019.
Full Accrual Budget:

Full Accrual Budgeting serves to meet the disclosure requirements of Ontario Regulation 284/09 – Budget Matters – Expenses.

The Full Accrual Budget for 2019 projects a net surplus of $75.2 million (Table 2). This surplus is primarily due to developer contributed assets, recognized development charges and other grants and subsidies, such as gas tax funding.

Although the 2019 Full Accrual Budget indicates a surplus position of $75.2 million, this is largely due to the City of Brampton’s current growth cycle and cannot be used to offset property taxes.

Table 2: 2019 Full Accrual Budget

<table>
<thead>
<tr>
<th>Property Tax Related Expenditure Budget</th>
<th>$ 709,501</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less:</td>
<td></td>
</tr>
<tr>
<td>Contributions to Reserve Funds</td>
<td>82,962</td>
</tr>
<tr>
<td>Add:</td>
<td></td>
</tr>
<tr>
<td>Amortization (Depreciation Expense)</td>
<td>138,194</td>
</tr>
<tr>
<td>Project Expenses that are Operating in Nature</td>
<td>49,465</td>
</tr>
<tr>
<td>Post Employment and Other Liabilities</td>
<td>6,997</td>
</tr>
<tr>
<td><strong>Full Accrual Expenditure Budget</strong></td>
<td><strong>821,194</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Property Tax Related Revenue Budget</th>
<th>$ 709,501</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less:</td>
<td></td>
</tr>
<tr>
<td>Contributions from Reserve Funds</td>
<td>33,338</td>
</tr>
<tr>
<td>Add:</td>
<td></td>
</tr>
<tr>
<td>Recognized Development Charges, Grants &amp; Subsidies</td>
<td>153,800</td>
</tr>
<tr>
<td>Developer Contributed Assets</td>
<td>51,288</td>
</tr>
<tr>
<td>Interest Earned on Reserves</td>
<td>15,171</td>
</tr>
<tr>
<td><strong>Full Accrual Revenue Budget</strong></td>
<td><strong>896,421</strong></td>
</tr>
</tbody>
</table>

| Net Surplus / (Deficit)                | $ 75,227  |
Conclusion:

The 2019 Budget has been developed to meet the city’s surging growth needs in a timely, sustainable and responsible manner while generating value for taxpayers. This includes providing the right balance of services and programs that contribute to quality of life, investing in innovation and infrastructure to create economic opportunities, while continuing to be a well-run city that is financially responsible and provides citizens with good value for money.

The City’s 2019 Operating Budget does not require additional property tax funding beyond 2018 levels (after accounting for assessment growth). However, the Region of Peel’s net budget increase of 2.9%, results in a 1.1% average increase on the overall tax bill.

The 2019 Capital Budget consists of $384.2 million of new project funding, focused on ensuring adequate repair and replacement of the City’s existing infrastructure and delivering new assets, while taking into account the City’s capacity to deliver capital projects timely and effectively.

All funding recommendations required for implementation of the 2019 Operating and Capital Budgets are reflected in this report and are forwarded to City Council for approval.

Approved by:

David Sutton, Treasurer, Corporate Services

Joseph Pittari, Chief Administrative Officer (Acting)

Report authored by: Mark Medeiros
Minutes
Budget Committee
Committee of the Council of
The Corporation of the City of Brampton

Monday, March 19, 20 and 25, 2019

Members Present:
Mayor P. Brown (Chair)
Regional Councillor P. Vicente – Wards 1 and 5 (Vice-Chair)
Regional Councillor R. Santos – Wards 1 and 5
Regional Councillor M. Palleschi – Wards 2 and 6
Regional Councillor M. Medeiros – Wards 3 and 4
Regional Councillor P. Fortini – Wards 7 and 8
Regional Councillor G. Dhillon – Wards 9 and 10
City Councillor D. Whillans – Wards 2 and 6
City Councillor J. Bowman – Wards 3 and 4
City Councillor C. Williams – Wards 7 and 8
City Councillor H. Singh – Wards 9 and 10

Staff Present:
J. Pittari, Acting Chief Administrative Officer
A. Meneses, Commissioner, Community Services
B. Zvaniga, Commissioner, Public Works and Engineering
C. Duyvestyn, Acting Commissioner, Public Works and Engineering
R. Conard, Acting Commissioner, Planning and Development Services
J. Macintyre, Acting Commissioner, Corporate Services
A. Milojevic, General Manager, Transit
B. Boyes, Fire Chief, Fire and Emergency Services
D. McClure, Acting Director, Economic Development and Culture
D. Sutton, Treasurer, Corporate Services
P. Fay, City Clerk
C. Gravlev, Deputy City Clerk
S. Pacheco, Legislative Coordinator, City Clerk’s Office
<table>
<thead>
<tr>
<th>Record of Attendance</th>
<th>Mar.19</th>
<th>Mar.20</th>
<th>Mar.25</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Call to order – 5:00 p.m. Recessed – 6:35 p.m.</td>
<td>Reconvened – 3:06 p.m. Recessed – 4:15 p.m. Reconvened – 7:04 p.m. Recessed – 8:21 p.m.</td>
<td>Reconvened – 9:33 a.m. Adjourned – 10:59 a.m.</td>
</tr>
<tr>
<td>Mayor Brown (Chair)</td>
<td>Present</td>
<td>Present</td>
<td>Present</td>
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<tr>
<td></td>
<td>Left at 4:15 p.m. – other municipal business</td>
<td>(assumed the Chair from 7:04 p.m. to 8:21 p.m.)</td>
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<tr>
<td>Regional Councillor Vicente (Vice-Chair)</td>
<td>Present</td>
<td>Present</td>
<td>Present</td>
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<tr>
<td></td>
<td>(assumed the Chair from 7:04 p.m. to 8:21 p.m.)</td>
<td>Present</td>
<td></td>
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<tr>
<td>Regional Councillor Santos</td>
<td>Present</td>
<td>Present</td>
<td>Present</td>
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<tr>
<td>Regional Councillor Medeiros</td>
<td>Present</td>
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<td>Regional Councillor Palleschi</td>
<td>Present</td>
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<td>Present</td>
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<tr>
<td>Regional Councillor Dhillon</td>
<td>Present</td>
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<td>Present</td>
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<td></td>
<td>(arrived at 10:00 a.m. – personal)</td>
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<tr>
<td>Regional Councillor Fortini</td>
<td>Present</td>
<td>Present</td>
<td>Present</td>
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<td>City Councillor Whillans</td>
<td>Present</td>
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<tr>
<td>City Councillor Bowman</td>
<td>Present</td>
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<tr>
<td>City Councillor Williams</td>
<td>Present</td>
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<td>Present</td>
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<tr>
<td></td>
<td>(arrived at 5:03 p.m. – personal)</td>
<td></td>
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<tr>
<td>City Councillor Singh</td>
<td>Present</td>
<td>Present</td>
<td>Present</td>
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</table>
Note: These minutes are not a chronology of the discussions of Committee. Individual motions were taken during consideration of the items listed in these minutes.

1. **Approval of Agenda**

   The following motion was considered.

   BC001-2019  That the agenda for the Budget Committee Meeting of March 19, 20 and 25, 2019, be approved, as printed and circulated.

   Carried

   The following supplementary information was provided to the City Clerk’s Office after the agenda was published, and was distributed at the meeting:

   1. The following item was listed on the agenda to be distributed prior to the meeting:


2. **Re. Item 4.1 – Replacement pages for Engagement – Details of Community Input**

   - Pages 4.1-31 and 4.1-45 are being replaced, as some comments were inadvertently omitted

3. **Re. Item 5.2 – Use of Biodiesel Blend in City’s Diesel Fuel Contracts**

   Remarks and supporting material from the delegation, Aaron Freeman, Principal, Pivot Strategic Consulting Inc.

4. **Re. Item 4.1 – 2019-2021 Operating and Capital Budgets**

   9.4. Correspondence from Chris Bejnar, Co-Chair, Citizens for a Better Brampton (CFBB), dated March 18, 2019

   9.5. Correspondence from George Startup, resident of Brampton, dated December 10, 2018
5. Handout from staff re: *Municipal Act, 2001 – Ontario Regulation 75/01 – Tax Matters – Property Tax Bills*  

6. Handout from staff re: *Historic and Forecast Revenue – Permit and Development Charge Revenue*  

P. Fay, City Clerk, outlined the following procedural rules for the budget deliberations:  

1. The Chair will entertain a motion to receive program budget submissions and presentations, external agency and organization presentations and public delegations after consideration of that program budget.  

2. Public delegations are scheduled to be heard at 7:00 pm on March 20, unless otherwise noted.  

3. All substantive motions introduced during the Committee meeting (e.g., approve as presented or amendment to a program budget) will be voted on at the time of consideration, and carried motions will be subject to a final vote before meeting adjournment, based on the following motion standard:  

   That the 2019 Current Budget submission for the [program/department] be approved, as presented; and  

   That the 2019 Capital Budget submission for the [program/department] be approved, as presented; and  

   That the 2020 and 2021 Current Budget submission for the [program/department] be endorsed, in principle, as presented; and  

   That the 2020 and 2021 Capital Budget submission for the [program/department] be endorsed, in principle, as presented.  

4. Before adjournment, Committee will consider all the carried motions in their totality for a final vote to facilitate a complete set of Recommendations for presentation to the Special Council Meeting on March 27, 2019.  

5. The Chair will open a 15 minute public question period at the end of each sitting day of the Committee to invite public comments on recommendations made during that specific meeting day.  

2. **Declarations of Interest Under the Municipal Conflict of Interest Act**
In response to a question from Committee, P. Fay, City Clerk, advised that effective March 1, 2019, a new requirement under the Municipal Act requires Members of Council who identify a conflict to do so verbally at the meeting and in writing by completing the appropriate form outlining the interest and its general nature with the Clerk. Mr. Fay added that this form will be made publically available.

The following conflicts were declared.

1. City Councillor Fortini declared a conflict of interest on the compensation portion of the Enforcement and By-law Services Division of the Corporate Services Department budget, as his daughter is an employee in this division.

2. City Councillor Whillans declared a conflict of interest on the compensation portion of the Public Works and Engineering Department budget, as his brother and nephew are employees in this department.

3. Consent

The following items listed with an asterisk (*) were considered to be routine and non-controversial by the Committee and were approved at one time.

(nil)

4. Presentations


- Council Questions – Pre-Budget Deliberations
- Engagement – Details of Community Input

J. Pittari, Acting Chief Administrative Officer, and D. Sutton, Treasurer, Corporate Services, provided a presentation on the 2019-2021 Operating and Capital Budgets.

Members of Council expressed their thanks to staff for their efforts in the preparation of the Budget.

Committee discussion took place and staff responded to questions with respect to the 2019-2021 Operating and Capital Budgets, as follows:

- Impact of property assessment values on property taxes
- Federal and Provincial gas tax funding
- Fare collection equipment for Transit
• Balmoral Recreation Centre construction and status of the Howden Recreation Centre
• 2019 base operating growth
  o Staff requests
  o Transit service increase
  o Rideshare revenue
• Infrastructure repair and replacement
  o infrastructure deficit and levy funding
  o impact of not investing in infrastructure
• Funding sources for the 2019 Capital Budget
• Regulations on the appearance of the tax bill, and the possibility of including additional information
• Status of the City’s funding requests to senior levels of government for various City projects
• Opportunity for the City to implement additional user fees
• Councillor expenses for charitable donations
• Process for forecasting development charge (DC) revenue
• Development activity in Brampton and a request for information on building permits issued over the last five (5) years
• Status of various Fire and Emergency Services projects
• Budget for the Façade and Building Improvement program
• Budget allocation for the Centre for Innovation and Connected Learning
• Indication from staff that the impact of an Ontario Superior Court ruling regarding the powers granted to the OSPCA to enforce animal welfare legislation, is unknown at this time
• Actual development charge collections in 2018 and projected increases from 2019-2021
• Systems and processes for collecting data, the type of data collected and access to this information
• IT budget increases and a request for information on software upgrades
• Efficiencies resulting from new technology
• Clarification of staff requests for:
  o Information Technology
  o Planning and Development Services
  o Enforcement and By-law Services
• Clarification regarding use of the Interest Rate Stabilization Reserve and the General Rate Stabilization Reserve
• Status of various capital projects
• Review of fuel contracts in relation to pursuing the use of biodiesel
• Possibility of allowing City-affiliated seniors groups up to two (2) free facility room rentals per year, on evenings or weekends when the facility is not booked
• Information from staff regarding the Green Fleet program
• Planned retrofit for the 2nd floor of the South Fletcher’s Sportsplex
The following motion was considered.

BC002-2019 That the presentation by J. Pittari, Acting Chief Administrative Officer, and D. Sutton, Treasurer, Corporate Services, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: 2019-2021 Operating and Capital Budgets be received.

Carried

The following motion was introduced:

That the 2019-2021 Current and Capital Budget Recommendations be amended to incorporate the following:

1. That the proposed 2019 Operating Budget be amended to include $0.45 million in recognition of foregone revenue as a result of implementing a reduced $15 monthly senior transit pass;

2. That the proposed 2019 Capital Budget be amended to include a one-time Capital Project in the amount of $0.11 million for the initial implementation of a reduced $15 monthly senior transit pass with funding to be transferred from the General Rate Stabilization Reserve;
3. That the Treasurer be authorized to allocate the 2019 announced one-time Federal Gas Tax Funds to eligible projects within the Capital Program as a substitute for the tax based funding previously identified;

4. That the tax based funding now made available as a result of the substitution of Federal Gas Tax Funds be redirected to fund in part the Centre for Innovation and Connected Learning as a substitute for previously identified debt financing and as a result releasing $30.6 million in debt capacity to finance future strategic projects at the City and reducing debt repayment charges by $1.77 million in the proposed 2019 Operating Budget;

5. That $1.2 million in compression impacts identified in the proposed 2019 Operating Budget resulting from the 2018 minimum wage increase be deferred to the 2020 Operating Budget;

6. That $1.07 million in operating costs in the proposed 2019 Operating Budget related to the Riverstone Community Centre be deferred to the 2020 Operating Budget to align with the timing of the opening; and,

7. That the 2019 Operating Budget will result in an overall average property tax increase on the City’s portion of the tax bill of 0%.

An amendment to the motion was introduced to add the following clause:

That staff be directed to establish a Public Safety Project, with appropriate initial funding of $300,000 from the General Rate Stabilization Reserve, for the purpose of funding community safety program initiatives, as determined by Council.

The motion, as amended, was considered as follows.

BC003-2019 That the 2019-2021 Current and Capital Budget Recommendations be amended to incorporate the following:

1. That the proposed 2019 Operating Budget be amended to include $0.45 million in recognition of foregone revenue as a result of implementing a reduced $15 monthly senior transit pass;

2. That the proposed 2019 Capital Budget be amended to include a one-time Capital Project in the amount of $0.11 million for the initial implementation of a reduced $15 monthly senior transit pass with funding to be transferred from the General Rate Stabilization Reserve;
3. That the Treasurer be authorized to allocate the 2019 announced one-time Federal Gas Tax Funds to eligible projects within the Capital Program as a substitute for the tax based funding previously identified;

4. That the tax based funding now made available as a result of the substitution of Federal Gas Tax Funds be redirected to fund in part the Centre for Innovation and Connected Learning as a substitute for previously identified debt financing and as a result releasing $30.6 million in debt capacity to finance future strategic projects at the City and reducing debt repayment charges by $1.77 million in the proposed 2019 Operating Budget;

5. That $1.2 million in compression impacts identified in the proposed 2019 Operating Budget resulting from the 2018 minimum wage increase be deferred to the 2020 Operating Budget;

6. That $1.07 million in operating costs in the proposed 2019 Operating Budget related to the Riverstone Community Centre be deferred to the 2020 Operating Budget to align with the timing of the opening;

7. That staff be directed to establish a Public Safety Project, with appropriate initial funding of $300,000 from the General Rate Stabilization Reserve, for the purpose of funding community safety program initiatives, as determined by Council; and

8. That the 2019 Operating Budget will result in an overall average property tax increase on the City’s portion of the tax bill of 0%.

A recorded vote was requested and the motion carried, unanimously, as follows:

<table>
<thead>
<tr>
<th>Yea</th>
<th>Nay</th>
<th>Absent</th>
</tr>
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<tbody>
<tr>
<td>Santos</td>
<td>nil</td>
<td>nil</td>
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<tr>
<td>Vicente</td>
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<td>Whillans</td>
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<td>Palleschi</td>
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<td>Bowman</td>
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<td>Brown</td>
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<td>Medeiros</td>
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<td>Williams</td>
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<td>Fortini</td>
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<td>Dhillon</td>
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<tr>
<td>Singh</td>
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</tbody>
</table>
The following motion was considered.

**BC004-2019**

That communications regarding the Council-approved 2019 Current and Capital Budget focus on 2019 programs and services funding only, and not include preliminary forecasted tax rates until appropriately considered and approved by Council.

Carried

**Note:**

City Councillor Fortini declared a conflict of interest on the compensation portion of the Enforcement and By-law Services Division of the Corporate Services Department budget, and left the room during the vote on this item.

City Councillor Whillans declared a conflict of interest on the compensation portion of the Public Works and Engineering Department budget, and left the room during the vote on this item.

The following motion was considered.

**BC005-2019**

1. That the 2019 Current Budget for the Corporate Departments and Programs be approved, except for:
   a. the compensation portion of the Public Works and Engineering Department budget;
   b. the compensation portion of the Enforcement and By-law Services Division of the Corporate Services Department budget;

2. That the 2019 Current Budget for the Corporate Departments and Programs, as it pertains specifically for the compensation portion of the Public Works and Engineering Department budget, be approved;

3. That the 2019 Current Budget for the Corporate Departments and Programs, as it pertains specifically for the compensation portion of the Enforcement and By-law Services Division of the Corporate Services Department, be approved;
4. That the 2019 Capital Budget for the Corporate Departments and Programs be approved;

5. That the 2020 and 2021 Current Budget for the Corporate Departments and Programs be endorsed, in principle, as presented;

6. That the 2020 and 2021 Capital Budget for the Corporate Departments and Programs be endorsed, in principle, as presented;

7. That the 2019 Current Budget for the Internal Audit Division be approved, as presented; and

8. That the 2020 and 2021 Current Budget for the Internal Audit Division be endorsed, in principle, as presented.

Carried

The following motion was considered.

BC006-2019 That the following motion be referred to the Regular Council Meeting of March 27, 2019 for further consideration:

That the 2019 Current Budget for the Community Services Department be amended to allow City-affiliated seniors groups up to two (2) free facility room rentals per year, on evenings or weekends when the facility is not otherwise booked.

Carried

5. Delegations


Notice regarding this matter was published on the City's web portal on March 14, 2019.

In response to an inquiry from the Chair, no one expressed an interest in delegating Committee on this matter.

5.2. Delegation from Aaron Freeman, Principal, Pivot Strategic Consulting Inc., on behalf of Giovanni Angelucci, Canada Clean Fuels, re: Use of Biodiesel Blend in City's Diesel Fuel Contracts.
Aaron Freeman, Principal, Pivot Strategic Consulting Inc., addressed Committee on behalf of Giovanni Angelucci, Canada Clean Fuels, regarding the use of biodiesel fuel. Mr. Freeman provided information regarding the environmental benefits, pricing, and performance of this fuel, and requested that the City resume the use of a biodiesel blend for its fleet.

Committee discussion on this matter included the following:
- The City’s experience with biodiesel fuel and reasons for discontinuing its use
- Information regarding the City’s current fuel contract through Metrolinx
- Biodiesel supply, pricing and performance
- Environmental economics and the need to explore alternative fuel sources

The following motion was considered.

BC007-2019 That the delegation from Aaron Freeman, Principal, Pivot Strategic Consulting Inc., on behalf of Giovanni Angelucci, Canada Clean Fuels, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: Use of Biodiesel Blend in City's Diesel Fuel Contracts be received.

Carried

6. **Local Board and Other Presentations**

6.1. **Downtown Brampton BIA**

Suzy Godefroy, Executive Director, Downtown Brampton BIA, presented information regarding the Downtown Brampton BIA and its 2019 budget request.

Discussion took place with respect to the following:
- Acknowledgement of the work of the Downtown Brampton BIA
- Importance of having a vibrant downtown
- Opportunity for funding from the Federal government
- Opportunity for additional support from the City and to better leverage existing partnerships
  - Suggestion that the BIA identify specific areas that would benefit from additional municipal support
- Request that the BIA organize events to attract youth

The following motion was considered.
BC008-2019

1. That the presentation by Suzy Godefroy, Executive Director, Downtown Brampton BIA, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: Brampton Downtown Business Improvement Area (BIA) 2019 Current Budget Request, be received; and,

2. That the 2019 Current Budget submission for the Downtown Brampton BIA be approved, as presented; and

3. That the 2020 and 2021 Current Budget submission for the Downtown Brampton BIA be endorsed, in principle, as presented.

Carried

6.2. Brampton Public Library

Jaipaul Massey-Singh, Board Chair, and Rebecca Raven, Chief Executive Officer, Brampton Library, presented information regarding the Brampton Library and its 2019 budget request.

Discussion took place with respect to the following:
- Brampton Library “On The Go” van
- Acknowledgement of the accomplishments of the Brampton Library
- Operating budget per capita, and clarification of the capital budget request
- Partnerships with post-secondary institutions (Sheridan College, Ryerson University, Algoma University) and the Region of Peel
- Success of after-hours study halls at three (3) library branches and options to expand this service
- Opportunities for sponsorships to support library services

The following motion was considered.

BC009-2019

1. That the presentation by Rebecca Raven, Chief Executive Officer, and Jaipaul Massey-Singh, Board Chair, Brampton Library Board, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: Brampton Library 2019 Current and Capital Budget Request be received; and,

2. That the 2019 Current Budget for the Brampton Library be approved, as presented; and

3. That the 2019 Capital Budget for the Brampton Library be approved, as presented; and
4. That the 2020 and 2021 Current Budget for the Brampton Library be endorsed, in principle, as presented;

5. That the 2020 and 2021 Capital Budget for the Brampton Library be endorsed, in principle, as presented; and

6. That City staff be requested to work with the Brampton Library to investigate expanded after-hours programs at additional branches and facilities, for consideration during the 2020 budget process.

Carried

7. Reports


A. Milojevic, General Manager, Transit, provided an overview of the subject report, and responded to questions from Committee with respect to the following:

- Proposed increase to the adult fare category
- Indication that staff are exploring options for a multi-jurisdictional pass program for students
- Transit user fee benchmarking
- Objective to deter cash fares to reduce handling costs
- Possibility of providing reduced fares for persons with disabilities
- Indication from staff that PRESTO helps to mitigate fraudulent activities, like “fare jumping”
- Information on transit fares for veterans

The following motion was considered.

BC010-2019

1. That the report from A. Milojevic, General Manager, Transit, dated February 28, 2019, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: Brampton Transit Fare Change, be received;

2. That Brampton Transit fares and related charges be approved and set, with an effective date of May 12, 2019, as detailed in Appendix B of this report; and,

3. That a by-law be passed to amend Schedule G of User Fee By-law 380-2003, as amended, to reflect the approved 2019 Brampton Transit fares and related charges, as detailed in Appendix B of this report.

Carried
8. **Referred Matters** – nil

9. **Correspondence**

9.1. Correspondence from Todd Letts, Chief Executive Officer, Brampton Board of Trade, re: **2019 Budget Recommendations**.

   The following motion was considered.

   **BC011-2019** That the correspondence from Todd Letts, Chief Executive Officer, Brampton Board of Trade, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: **2019 Budget Recommendations** be received.

   Carried

9.2. Memorandum from P. Fay, City Clerk, City Clerk’s Office, re: **Transmittal of Audit Committee Recommendations for the 2019-2021 Internal Audit Budget**.

   The following motion was considered.

   **BC012-2019** That the memorandum from P. Fay, City Clerk, City Clerk’s Office, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: **Transmittal of Audit Committee Recommendations for the 2019-2021 Internal Audit Budget** be received.

   Carried

9.3. Correspondence from KPMG LLP Chartered Accountants, dated February 21, 2019, re: **City of Brampton Service Delivery Review Update**.

   The following motion was considered.

   **BC013-2019** That the correspondence from KPMG LLP Chartered Accountants, dated February 21, 2019, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: **City of Brampton Service Delivery Review Update** be received.

   Carried

9.4. Correspondence from Chris Bejnar, Co-Chair, Citizens for a Better Brampton (CFBB), dated March 18, 2019, re: **2019-2021 Operating and Capital Budgets**.
The following motion was considered.

BC014-2019 That the correspondence from Chris Bejnar, Co-Chair, Citizens for a Better Brampton (CFBB), dated March 18, 2019, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: 2019-2021 Operating and Capital Budgets be received.

Carried

9.5. Correspondence from George Startup, resident of Brampton, dated December 10, 2018, re: 2019-2021 Operating and Capital Budgets.

The following motion was considered.

BC015-2019 That the correspondence from George Startup, resident of Brampton, dated December 10, 2018, to the Budget Committee Meeting of March 19, 20 and 25, 2019, re: 2019-2021 Operating and Capital Budgets be received.

Carried

10. Other/New Business – nil

11. Council Question Period

See Item 4.1

12. Public Question Period

1. Staff responded to questions from Sylvia Roberts, resident of Brampton, with respect to the following:
   - Impact of the City not receiving the anticipated funding from development charges and provincial gas tax funding
   - Williams Parkway widening project
   - Transit fare increases and funding
   - 2040 Vision to provide free transit
   - Investments in infrastructure and transit
   - City of Mississauga tax increase/budget
   - Potential impact of a 0% tax increase
   - Review of the City’s tax ratios
13. **Closed Session** – nil

14. **Adjournment**

The following motion was considered.

BC016-2019 That the Budget Committee do now adjourn to meet again at the call of the Chair.

Carried

__________________________________
Mayor P. Brown, Chair
Date: 2019-03-27

Subject: City of Brampton Public Transit Stream Priority Projects

Contact: Alex Milojevic, alex.milojevic@brampton.ca

Recommendations:

1. That the report from Alex Milojevic, General Manager, Brampton Transit, dated March 27, 2019 to the Budget Meeting of March 27, 2019, re: City of Brampton Public Transit Stream Priority Projects, be received; and

2. That the Mayor immediately write to the Province of Ontario expressing the urgent need for the province to open the intake process for the Public Transit Stream for projects within the Greater Toronto and Hamilton Area; and

3. That the public transit projects identified within this report, and align to the guidelines, objectives and outcomes set out within the Federal-Provincial Integrated Bilateral Agreement, be included as City of Brampton’s priority transit projects; and

4. That the letter be circulated to all Brampton Members of Parliament and Members of Provincial Parliament.

Overview:

- On March 26, 2019 the Province of Ontario announced as of April 2nd, municipalities located outside of the Greater Toronto and Hamilton Area (GTHA) will be able to nominate their most critical public transit projects.

- In anticipation of the Public Transit Stream intake, Brampton Transit has identified a list of potential priority projects that will strategically leverage the City’s allotted Federal and Provincial portion of the public transit stream.

- City’s staff was requested to provide a list of various public transit projects that meet the criteria set out within the IBA.
Background:

On March 14, 2018 the Federal Government and Province of Ontario signed a 10-year $22 billion Integrated Bilateral Agreement (IBA) that included funding for Public Transit, Green, Community, Culture and Recreation and Rural and Northern Communities. This funding is part of the Federal Governments $180 billion Investing in Canada Infrastructure Program.

**New Available Infrastructure Funding (Excluding Municipal Contributions)**

<table>
<thead>
<tr>
<th></th>
<th>Public Transit***</th>
<th>Green Infrastructure</th>
<th>Community, Culture &amp; Recreation Infrastructure</th>
<th>Rural &amp; Northern Communities Infrastructure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal</td>
<td>$8,340,401,116</td>
<td>$2,848,855,330</td>
<td>$407,159,893</td>
<td>$250,067,117</td>
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<tr>
<td>Provincial</td>
<td>$7,279,080,921</td>
<td>$2,350,305,547</td>
<td>$335,906,912</td>
<td>$206,305,372</td>
</tr>
<tr>
<td>Total</td>
<td>$15,619,482,037</td>
<td>$5,199,160,877</td>
<td>$743,066,805</td>
<td>$456,372,489</td>
</tr>
</tbody>
</table>

*The above total funding amount includes funding already allocated to Ottawa LRT; Scarborough Subway; Port Lands Flood Protection and Enabling Infrastructure Project (App. $2.135B);
**As outlined in the 2016 Federal Budget & 2017 Provincial Budget
**Canada’s public transit stream contribution funding is based solely on ridership.

Public Transit Stream

Unlike the other three funding streams, the Public Transit Stream funding is based solely on 2015 ridership. Under the agreement, the City of Brampton’s portion from the Federal and Provincial government over the 10-year IBA is roughly:

- $191.6 million from the Federal Government
- $158 million cost matched by the Province.

The City’s portion would make up approximately 27 per cent of the total costs of eligible projects, or $125 million, that will make the total contribution in public transit over the lifespan of the 10-year IBA, approximately $475 million.

The objective of the Public Transit Stream includes building new urban transit networks and service extensions that will transform the way that Canadians, live, move and work.

To be eligible for public transit stream contribution funding, all projects must meet at least one of the following outcomes:

1. Improved capacity of public transit infrastructure
2. Improved quality and/or safety of future transit systems
3. Improved access to public transit system
Finally, Canada’s total contribution funding for all projects under the public transit stream will be allocated in accordance with the estimated maximum amounts identified within the IBA.

City’s staff was requested to provide a list of various public transit projects that meet the criteria set out within the IBA in time for Council’s Special Meeting on March 27, 2019.

**Current Situation:**

As noted in correspondence to the Mayor and Members of Council from Ms. Ruby Sahota, Member of Parliament, Brampton North (refer to Appendix I), only the Rural & Northern Communities Infrastructure stream (March 18, 2019) has fully begun accepting projects to those communities with populations of under 100,000.

On March 26, 2019 the Province of Ontario announced as of April 2nd, municipalities located outside of the Greater Toronto and Hamilton Area (GTHA) will be able to nominate their most critical public transit projects. Their News Release (attached as Appendix II) notes that more information on future intakes, including for those municipalities inside the GTHA, will be available soon.

*Brampton Transit*

Brampton Transit is one of the fastest growing transit systems in Ontario with ridership outpacing the population growth. Brampton’s ridership growth of 18 per cent and 14 per cent, year-over-year, in 2017 and 2018, respectively, is unprecedented compared to the average increase in Ontario of less than 1 per cent and the national average increase of 1.5 per cent (as per the Canadian Urban Transit Association 2017 Data).

In anticipation of the intake of projects, Brampton Transit has identified a list of potential priority projects that will strategically leverage the City’s allotted Federal and Provincial portion of the public transit stream. These priority projects include:
The Main Street Light Rail Transit Extension and Queen Street BRT initiatives continue to be key priorities for Brampton. Both were previously announced by Metrolinx as “Next Wave Projects” and are currently in the planning and design phase.

**Advocating for a Fair Funding Model for Rapidly Growing Transit Systems**

The City is appreciative of the federal and provincial long-term investment in public transit. As previously stated, the investment is timely and welcomed given the unprecedented growth coupled with the long-term vision for the City’s transit system.

### Public Transit Stream (PTS) Proposed Projects

<table>
<thead>
<tr>
<th>Approved as part of 2018 City of Brampton Budget</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Airport Rd. Züm - Connection to Pearson Airport (7 Buses)</td>
<td>$ 9,800,000</td>
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</table>

#### 2019-2021 Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Budget</th>
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</thead>
<tbody>
<tr>
<td>Bus Purchases (162 - 102 Growth, 40 Replacement)</td>
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<tr>
<td>Bus Refurbishments</td>
<td>$ 23,159,000</td>
</tr>
<tr>
<td>Shelters, Pads and Stops</td>
<td>$ 1,275,000</td>
</tr>
<tr>
<td>Fare collection equipment (PRESTO)</td>
<td>$ 10,000,000</td>
</tr>
<tr>
<td>Emerging Technologies Study</td>
<td>$ 100,000</td>
</tr>
<tr>
<td>Smartbus - Camera replacements</td>
<td>$ 5,000,000</td>
</tr>
<tr>
<td>Transit Maintenance &amp; Storage Facility*</td>
<td>$ 150,000,000</td>
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<tr>
<td>Fleet Support Vehicles</td>
<td>$ 386,000</td>
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</tbody>
</table>

**Total 2019-2021 Projects** $ 332,584,000

*Additional $12,000,000 additional for property not eligible for PTS Funding

#### 2022-2028 Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Budget</th>
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</thead>
<tbody>
<tr>
<td>Bus Purchases (439 - 262 Growth, 177 Replacement)</td>
<td>$ 606,845,000</td>
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<tr>
<td>Bus Refurbishments</td>
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<tr>
<td>Chinguacousy Rd. Züm</td>
<td>$ 17,000,000</td>
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<tr>
<td>Bramalea Rd. Züm</td>
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<tr>
<td>Downtown Mobility Hub</td>
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<td>Additional Züm Route (TBD)</td>
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<td>Smartbus Technology</td>
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<td>Fare Collection System</td>
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<td>Shelters, Pads Stops</td>
<td>$ 3,260,000</td>
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<tr>
<td>Hastus Upgrade</td>
<td>$ 2,000,000</td>
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<tr>
<td>Fleet Support Vehicles</td>
<td>$ 298,000</td>
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</table>

**Additional Projects identified in Transit 10 Year Forecast** $ 818,680,000

**Forecasted 10 Year Transit Capital Plan** $ 1,161,064,000
An analysis of the Public Transit Stream has determined that the City of Brampton’s funding allocation is negatively impacted by two key factors in how funding ultimately flows to municipalities:

1. In determining allocations to provinces, the federal government used 2015 ridership data, when 2016 data was available. Brampton’s transit ridership grew by 9 per cent from 2015 – 2016.

2. Similar to the funding formula allocation from the federal to provincial government, to strike a fair balance between the needs of large established systems and those of smaller municipalities the funding allocation from the province to municipalities should be based on 70 per cent ridership and 30 per cent population.

In applying these factors, impact to the City as follows:

1. Using the same 100 per cent ridership allocation, with the 2016 updated data, the city would have seen additional funding equivalent to the purchase of 44 conventional buses, or 4.5 buses per year for 10 years.

2. Using updated 2016 data and a 70 per cent ridership, 30 per cent population formula, the city would have seen an additional funding equivalent to the purchase of 170 conventional buses or 17 buses per year for 10 years.

In addition to advocating for the opening of the Public Transit Stream intake, the City continues to call for the federal and provincial governments to move to a funding allocation of 70 per cent ridership and 30 per cent population, to municipalities in an effort to strike a fair balance between the needs of large established systems and those of smaller municipalities.

**Corporate Implications:**

**Corporate and Financial Implications:**

The 10-year IBA is an example of how all three levels of government can work together for the benefit of the taxpayers. Investing in public transit is a key pillar for building the economic, social and sustainability of our community, together.

**Conclusion:**

In the absence of the Province of Ontario opening the intake for the Public Transit Stream for municipalities within the Greater Toronto and Hamilton Area, this report identifies a list of projects to leverage the available funding to Brampton Transit.
Approved by:

Alex Milojevic,
General Manager, Transit

Approved by:

Joseph Pittari,
Acting, Chief Administration Officer

Attachments:

Appendix 1 - Infrastructure Letter to City of Brampton - MP Sahota
Appendix II - Ontario News Release - Government for the People Improving Public Transit Across Ontario

Report authored by: Lowell Rubin-Vaughan
March 26th 2019

Mayor Patrick Brown and Brampton City Council
City of Brampton
2 Wellington Street West
Brampton, ON L6Y 4R2

Dear Mayor Brown and Brampton City Council,

Infrastructure is at the core of our community and is essential to helping the residents of Brampton succeed. Over the past three years, I have taken it upon myself to work within the federal government and with partners from the province and the City of Brampton to deliver results for the people of Brampton.

The Federal Government developed a long-term plan that invests over $180 billion over 12 years to build up our communities. Locally, using a whole-of-government approach, we have had success supporting infrastructure priorities put forth by the City of Brampton. For example, we have supported the increase in ridership for Brampton Transit by purchasing 23 buses that provide 1,150 new seats for transit riders, expanding the Sandalwood Transit Facility, and invested in introducing Zum Transit to Airport Road. Similarly, nine storm water management improvement projects are better protecting the environment and reducing flood risks in our backyards. These improvements are making a vital difference in the lives of Brampton residents.

However, in the year since the Government of Canada and the Province of Ontario signed the Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (ICIP), there has been no urgency from Ontario to open intake for all of the funding streams available through the Program. Earlier this month, the Province opened intake for rural infrastructure and today, they opened intake for public transit for municipalities except the Greater Toronto and Hamilton area, I am concerned that the exclusion of the GTHA and the overall slow intake will cause us to lose another construction season and that good proposals from the City of Brampton will be left languishing.
After several meetings between the Minister of Infrastructure & Communities and his counterparts in Ontario, it is clear to me that the province of Ontario is not open for business. A slow and limited intake is not putting the jobs and the infrastructure the City of Brampton needs, first.

It is for this reason that I write to you today. I ask for your assistance in directly calling on the province of Ontario and, in particular, our two Conservative MPPs (MPP Prabmeet Sarkari and MPP Amarjot Sandhu) to open the remaining three infrastructure steams (transit, green, community, culture and recreation) so that the people of Brampton and all Ontarians can benefit from unprecedented infrastructure investments to build communities in the 21st century.

Sincerely,

Ruby Sahota
Member of Parliament for Brampton North
News Release

Government for the People Improving Public Transit Across Ontario

March 26, 2019

Projects will lead to less congestion, faster commutes and more family time in communities outside of the Greater Toronto and Hamilton Area

PETERBOROUGH — Ontario’s government is working for the people to deliver on its promise to get people moving faster through new infrastructure funding that will help make the province open for business and open for jobs.

“Our communities count on commuter infrastructure to get people to work and home again to their families,” said Monte McNaughton, Minister of Infrastructure. “Our government’s investment will make public transit infrastructure better, safer, and more accessible.”

On April 2, 85 eligible municipalities located outside of the Greater Toronto and Hamilton Area (GTHA) will be able to nominate their most critical public transit projects under the Investing in Canada Infrastructure Program (ICIP). This stream will fund construction, expansion and improvement of public transit networks.

The first intake of the Public Transit stream of the 10-year infrastructure program will unlock up to $1.62 billion in joint provincial and federal funding for critical public transit outside the GTHA. In total, ICIP will unlock up to $30 billion in combined federal, provincial, and local investments in Ontario communities as part of a 10-year bilateral agreement.

“Our economy, our communities, and our families all rely on infrastructure,” said Minister McNaughton. “The Public Transit stream will build and improve urban transit networks and service extensions that will transform the way that the people of Ontario live, move and work.”
Municipalities can easily apply for all ICIP funding streams using the Grants Ontario website, a 'one-window' source that handles application intake, review, nomination, reporting and transfer payment management processes.

"Our government is listening and has heard the infrastructure needs of our municipalities," said Minister McNaughton. "We are committed to cutting red tape for local governments and funding local infrastructure priorities in the province while putting Ontario back on a path to balance so that we can protect our hospitals, schools and other vital public services."

QUICK FACTS

- The Investing in Canada Infrastructure Program is a $30 billion, 10-year infrastructure program cost-shared between federal, provincial and municipal governments. Ontario’s share per project will be up to 33.33 per cent, or $10.2 billion spread across four streams: 1. Rural and Northern 2. Public Transit 3. Green 4. Community, Culture and Recreation.

- Funding is allocated to transit systems based on their share of total transit ridership in Ontario as per the 2015 Canadian Urban Transit Association Fact Book. This allocations-based funding model was set by the federal government.

- The application intake for the Rural and Northern stream under ICIP is open until May 14, 2019.

- More information on future intakes, including for those municipalities inside the GTHA, will be available soon. Intakes for other streams will launch later this year.

QUOTES

"The Ontario government is a strong supporter of public transit. Through this program, we are funding public transit projects in 85 municipalities outside the GTHA. Today’s announcement shows we are delivering on our commitment to fund construction, expansion and improvement of public transit networks, providing more transit options for people."

— Jeff Yurek, The Honourable Minister of Transportation

"Ontario transit agencies are pleased that the intake process has begun for the transit stream of ICIP funding. Municipalities across the province are ready to build transformative transit projects that make a difference to people’s daily lives."

— Karen Cameron, CEO of the Ontario Public Transit Association
“The Association of Municipalities of Ontario (AMO) welcomes the launch of provincial and federal funding for many local public transit systems across Ontario. Public transit connects communities and economies by helping people access jobs and critical services. The launch of this funding is one important step toward greater investment in all of our municipal transit systems.”

— Jamie McGarvey, President of the Association of Municipalities of Ontario

“The City of Peterborough is delighted to welcome Minister McNaughton and Minister Yurek to our community today to launch $1.62 billion in transit funding through the Investing in Canada Infrastructure Program. This integrated bilateral agreement will allow us to improve the safety, capacity and quality of our transit system. We are glad that the provincial and federal governments recognize the importance of funding robust and reliable transit systems in communities across Ontario.”

— Diane Therrien, Mayor for the City of Peterborough

“The County of Peterborough is able to provide Caremobile accessible transit services through our partnership with Community Care, to our community thanks to this partnership with other levels of government. It is an honour to join Minister McNaughton and Minister Yurek here today to launch $1.62 billion in transit funding for Ontario through the integrated bilateral agreement.”

— James Murray Jones, Warden for the County of Peterborough

CONTACTS

Brittany Allison
Minister’s Office
Brittany.Allison@ontario.ca

Sofia Sousa-Dias
Communications Branch
Sofia.Sousa-Dias@ontario.ca

Ministry of Infrastructure
http://www.ontario.ca/infrastructure

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Wednesday March 27th 2019

His Worship Patrick Brown and Members of City Council
City of Brampton
2 Wellington Street West
Brampton, ON, L6Y 4R2

Dear Mayor Patrick Brown and Members of Council,

Infrastructure is at the core of our community and is essential to helping the residents of Brampton succeed. Myself, and the other Members of Parliament from Brampton, have been engaged with Council and staff over the last number of years to identify Brampton's priorities for infrastructure funds.

The Federal Government developed a long-term plan that invests over $180 billion over 12 years to build up our communities. Locally, using a whole-of-government approach, we have had success in improving our municipal transportation with new buses and facility upgrades and enhancing our waste water treatment systems. Most recently, by working with the Federal Minister of Infrastructure and Minister of Finance, we advocated for the City of Brampton and secured direct funding for our municipality. This direct funding, outlined in Budget 2019 and delivered through the Gas Tax Transfer, will help provide essential funding for important infrastructure projects that will make a vital difference in the lives of Bramptonians.

However, in the year since the Government of Canada and the Province of Ontario signed the Integrated Bilateral Agreement for the Investing in Canada Infrastructure Program (ICIP), there has been no urgency from Ontario to open intake for all of the funding streams available through the Program. While the Province opening intake for rural infrastructure this week and public transit to open shortly is progress, I am concerned that the slow intake will cause us to lose another construction season and that good proposals from the City of Brampton and community organizations will be left languishing.

After several meetings between the Minister of Infrastructure & Communities and his counterparts in Ontario, it is clear to me that the province of Ontario is not open for business. A slow and limited intake is not putting the jobs and the infrastructure the City of Brampton needs, first.

Ottawa Office
Confederation Building, Room 807, Ottawa, Ontario, K1A 0A6
Tel.: +1.613.992.0778; Fax.: +1.613.992.0800

Brampton West Office
35 Van Kirk Drive, Suite 10, Brampton, Ontario, L7A 1A5
Tel.: +1.905.454.4758; Fax: +1.905.454.3192

kamal.khera@parl.gc.ca
It is for this reason that I write to you today. I ask for your assistance in directly calling on the province of Ontario to open the remaining three infrastructure steams (transit, green, community culture and recreation) so that the people of Brampton and all Ontarians can benefit from unprecedented infrastructure investments to build communities in the 21st century.

Sincerely,

Kamal Khera
Member of Parliament – Brampton West
To align with the Division’s service objectives which include improved corporate efficiencies, deliver value for money solutions, managing a secure environment and maintaining technology platforms to ensure reliability, availability and capacity to meet the growing needs of Brampton, the following projects are included in the 2019 budget request.

1. **Corporate Time-Attendance-Scheduling (TAS) ($2.66m) – Ongoing Project**

This is a major initiative to modernize the current manual and paper based business processes around employee scheduling, time capture, absence requests, approvals and absence compliance. This project may result in the ability for the City to redeploy employees in the time entry operator role to higher value added activities but it is too early at this phase to quantify numbers. The sponsors include: David Sutton, Treasurer, Corporate Services and Katherine Kulson, CIO, Corporate Services.

**Desired Benefits/Outcomes:**
1) Real-time visibility across the entire City workforce including salaried, hourly, and contingent workers.
2) Reduce labour costs by eliminating errors and automating complex pay rules and calculations with 100% accuracy.
3) Simplify and ensure compliance with tax laws, labour laws, contractual obligations and corporate policies.
4) Provide easy-to-use and intuitive self-service tools, including mobile capabilities.
5) Provide flexible and transparent accrual tracking of past, current and future approved leaves of absence.
6) TAS will be integrated with other corporate solutions.
2. **Accela Implementation – Unity ($1\text{ m}) – Ongoing Project**

Accela is a solution which allows our Planning department to process applications and to communicate with both internal City of Brampton Departments, as well as the public through automated workflows. This initiative will enable 20 departments across the City to collaborate digitally, provide an auditable trail for all applications, reduce printing and allow service improvements in the end to end application process. The sponsors include: Rick Conard, Commissioner, Planning and Development Services and Katherine Kulson, CIO, Corporate Services. This deployment will consist of a 2 phased approach, as described below:

**Phase 1 in 2018:**
1) Enable Accela access to all City departments, Region of Peel, TRCA, CVC and other external commenting bodies impacted by the City of Brampton development application processes.
2) Allows for complete, end-to-end record management within the Planning Department.
3) Users will have a real-time view of the status of applications.
4) Enhances customer experience by offering the ability to submit and process development applications online.
5) A one stop shop system, to process development applications from start to finish, by integrating other City of Brampton software and leverage key functionalities such as online submission, electronic document review (EDR), and robust workflows.

**Phase 2 in 2019:**
1) External users (i.e. the public) will be able to view and submit comments to any community engagement portions of development application records setup in the Accela solution.
2) Users will have a real-time view on the applications submitted, and their current status.

3. **Amanda 7 and JEMS (Judicial Enforcement Management System) ($325K) – Ongoing Project**

The Amanda upgrade was originally approved in the 2017 budget in the amount of $260K. This is a subsequent upgrade that will deliver additional requirements. The original project charter included the upgrade of Amanda v4 to Amanda v7 to be hosted in the cloud. However, during the Amanda v7 project implementation in 2018, the project steering committee decided to host the solution on premises. This was as a result of the vendor having no cloud solutions implemented and the determination that the service levels were not adequate for the project steering committee given the critical nature of the application. In order to accommodate the availability and reliability of the application, we are requesting additional funds to support the implementation of higher performing infrastructure. The Amanda upgrade went live in November 2018 and the JEMS module will be implemented in July 2019. Benefits with the implementation of the JEMS module include service delivery improvements, synergy through integration of the Amanda platform with divisions such as Building, Fire and Enforcement and improvements to data quality with the reduction of data entry. The JEMS module replaces a 15 year old Access Database. The sponsors include: Rick Conrad, Commissioner, Planning and Development Services and Katherine Kulson, CIO, Corporate Services. JEMS module sponsor includes: Diana Soos, Deputy City Solicitor and Katherine Kulson, CIO, Corporate Services.

4. **CityWorks - Asset and Work Order Management Solution ($680K) – Ongoing Project**

This is a multi-phase, multi-year project. The solution is for an asset life cycle management system for Public Works. CityWorks will provide the ability to plan, schedule, analyze, monitor, report and track assets and/or
activities on these assets through work orders, inspections, contract management, permits, Public Utility Coordination Committee, service requests and inventory transactions. Staff are now mobile enabled, digitally recording real time with increased accuracy and efficiency. The sponsors includes Mike Parks, Director Road Maintenance, Operations and Fleet and Katherine Kulson, CIO, Corporate Services.

**Desired Benefits/Outcomes:**
1) Meet the requirements as set out in Ontario Regulation 588/17 pertaining to Asset Management Planning and reporting which impacts upper levels of governments funding decisions.
2) Provide a consistent Infrastructure & Asset Management practice that is championed from the top down. This will result in standardized and simplified administrative processes relating to Maintenance & Operations of Municipal assets within Public Works.
3) Simplify & modernize work methods to a single point of entry for Service Request, Inspection, Work Order Management and related business processes.

5. **Project Wise ($110K) – Ongoing Project**

In 2015, it was determined as part of the City’s initiative on Records and Information management that CADD (computer Aided Drafting and Design) files could not be migrated to SharePoint and Project Wise was subsequently awarded the contract to be the solution as it integrated directly with the City’s CADD environment. There is a requirement to expand the use of Project Wise to other business units across the organization that have a requirement to store and manage CADD files as part of their business processes. The sponsors include Jayne Holmes, Capital Works and Katherine Kulson, Corporate Services.

**Desired Benefits/Outcomes:**
This provides business units a secure, easily accessible document management solution to store and manage CADD files and other documentation. The migration of business units to this solution will reduce the use of File Shares and provide a modern environment that can also be leveraged to collaborate with consultants and other groups during the review process.

6. **Capital Planning and Construction Project Management Software ($1.1m) – New Project**

City of Brampton’s portfolio is large and geographically diverse. Planning and managing facilities strategically enables Facility Services to manage risks, lower costs, meet regulatory requirements, and improve client satisfaction. Asset management software is a central source for facility information that can be used to build compelling capital budgets for facilities’ renewal and deferred maintenance, validate and justify budgets based on condition data, execute capital plans with integration to procurement and work order systems and manage and reduce capital asset costs. The sponsors include: Randy Rason, Director Building Design and Construction, Jasbir Raina, Director Facilities Operations and Maintenance and Katherine Kulson, CIO, Corporate Services.

**Desired Benefits/Outcomes:**
1) Computerized Maintenance Management Systems (CMMS) including work order, preventative & demand maintenance, inventory and warranty, technical regulations and code compliance and maintenance performance management with dashboards.

2) On Demand Requests such as request for on demand resolution, operational services, request for on demand technical design and construction services.
3) Data storage and capital budget planning and submission including audits, building condition assessment data, designated substances survey and annual inspections, multi-faceted audits and developing concepts into fully defined projects or updating existing projects on file. Prioritizing projects for the annual capital budget submission and multiyear capital forecasting. Funding scenario modelling to balance affordability with backlog sustainability and strategic planning/facility portfolio rationalization.

4) Project management including project health status of approved capital projects, monitoring key performance indicators, automatic warnings, proactive corrective action as appropriate, update capital planning asset preservation data at completion of capital project. At project close out the above will generate the data that will need to stored and or update the data storage.

7. **AssetWorks Fleet Management Solution Enhancements ($338K) – Ongoing Project**

In 2018, the initial upgrade was completed. This project will continue to enhance and modernize the way Fleet Services operates for the City, building on what was accomplished in 2018. All project initiatives aid Fleet Services in meeting provincial legislation and regulation. Key deliverables will include full Driver Management, Accident Management, implementation of the Financial Asset Management Analysis module, and enhanced integration with the MTO. The sponsors include Mike Parks, Director Road Maintenance, Operations and Fleet and Katherine Kulson, CIO, Corporate Services.

**Desired Benefits/Outcomes:**
1) Meet the requirements as set out in Ontario Regulation 588/17 pertaining to Asset Management Planning and reporting which impacts upper levels of governments funding decisions.
2) A modernized, holistic view of Fleet Services Delivery - with an enhanced user experience.
3) Increase in services automation, enhanced tracking of vehicles throughout their entire lifecycle.
4) Enhanced, automated and auditable vehicle and driver management business practices.

8. **Agenda.Net Replacement ($200K) – New Project**

The currently installed Agenda.net version 5.08 is not compliant with the City's new Office 365 and Windows 10 environments. New hardware being purchased and distributed is only available configured with Windows 10. Agenda.Net is used in all other Peel municipalities, with similar constraints identified. In consultation with the respective Clerk's Offices’ from Caledon, Mississauga and the Region of Peel, there is consensus to procure a replacement agenda system for Peel Region municipalities to align agenda management technology within the two-tier municipal structure. The sponsors include Peter Fay, City Clerk and Katherine Kulson, CIO, Corporate Services.

**Desired Benefits/Outcome:**
The solution is expected to automate the creation of electronic staff reports, by-laws, meeting items, agenda packages, minutes and decisions. Council and Committee members must be able to quickly search, access, navigate, annotate and print agenda packages online from desktops, laptops, tablets or smartphones. The proposed solution will enable paper appropriate usage and meet the City's environmentally friendly objectives.

9. **Legal Document Management Software ($125K) – New Project**

To acquire and implement legal document management software tailored to the legal profession that enables lawyers, law clerks and administrative support to seamlessly manage file work by managing emails, calendars and documents, effectively increasing productivity by minimizing administrative tasks as we move towards a
paperless environment utilizing secure software provisioned on-premises. The goal is to better coordinate the delivery of legal services and manage information and documentation on a matter-by-matter basis. Legal Services needs the means to manage documents with software that will optimize business practices including an appropriate level of standardization within the Division to support day-to-day operations and meet industry best practices, centralized electronic storage and information management of documents by matter, integration of email, calendar, and files, reporting tool for KPIs and management of external spend. The sponsors include John Zingaro, Deputy City Solicitor and Katherine Kulson, CIO, Corporate Services.

10. Project Management Information System ($108K) – Ongoing Project

In order to ensure the collection of projects are organized in a manner that aligns with and supports the City and DI&IT’s strategic goals, effective program and portfolio management controls must be in place. The introduction of a project and program management system will introduce and allow further development of program management thereby enabling the DI&IT division to better manage its portfolio, resulting in improved project delivery, transparent reporting and return on resource utilization. The tool can be leveraged across the Corporation in the future.

11. Facilities Operations for Transit and Recreation ($515K) – Ongoing Project

The City has an existing Facilities Management Solution (IWMS – Integrated Work Order Management System). We will be onboarding Transit and Recreation Services. Managing facilities strategically enables more effective risk management, lower costs, and the ability to meet regulatory requirements ensuring a safe environment while improving the public experience. The IWMS Solution is a central source for facility information that can be used to build compelling, evidence based capital budgets for facilities’ renewal and deferred maintenance, validate and justify budgets based on condition data, manage maintenance priorities via automated workflow and increase accuracy of asset inventory.