Monday, November 28, 2016
Tuesday, November 29, 2016

Council Chambers – 4th Floor – City Hall

**Members Present:** See Page 2 for Record of Attendance

**Staff Present:**

- H. Schlange, Chief Administrative Officer
- A. Meneses, Commissioner, Community Services
- J. Pitushka, Commissioner, Public Works and Engineering
- H. MacDonald, Interim Commissioner, Planning and Development Services
- P. Moyle, Interim Commissioner, Corporate Services
- D. Sutton, Director, Finance and Interim Treasurer, Corporate Services
- M. Clark, Fire Chief, Fire and Emergency Services
- S. Connor, General Manager, Brampton Transit
- M. Medeiros, Manager, Financial Planning, Corporate Services
- P. Fay, City Clerk, City Clerk’s Office
- E. Evans, Deputy City Clerk, City Clerk’s Office
- S. Pacheco, Legislative Coordinator, City Clerk’s Office
<table>
<thead>
<tr>
<th>Record of Attendance (Committee Members)</th>
<th>November 28, 2016</th>
<th>November 29, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Call to order – 9:30 a.m.</td>
<td>Reconverted – 9:31 a.m.</td>
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<tr>
<td>Recessed – 11:56 a.m.</td>
<td>Recessed – 12:12 p.m.</td>
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<tr>
<td>Reconvened – 1:00 p.m.</td>
<td>Reconvened – 1:01 p.m.</td>
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<tr>
<td>Recessed – 1:53 p.m.</td>
<td>Adjourned – 1:10 p.m.</td>
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<td>Recessed – 7:02 p.m.</td>
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<td>Recessed – 8:42 p.m.</td>
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| Mayor Jeffrey                          | Present          | Present          |
| Regional Councillor Gibson (Chair)     | Present          | Present          |
| Regional Councillor Medeiros (Vice-Chair) | Present         | Present          | After 1st recess, arrived at 1:01 p.m. (personal) |
|                                         |                  |                  | Assumed Chair 1:07 p.m. to 1:07 p.m. |
| Regional Councillor Moore              | Present          | Present          |
| Regional Councillor Palleschi          | Present          | Present          |
| Regional Councillor Miles              | Absent           | Absent           |
| Regional Councillor Sprovieri          | Present          | Present          | Arrived at 9:33 a.m. (personal) |
| City Councillor Whillans               | Present          | Present          | Left at 10:10 a.m. (personal) |
| City Councillor Bowman                 | Present          | Present          |
| City Councillor Fortini                | Present          | Present          |
| City Councillor Dhillon                | Present          | Present          | After 2nd recess, arrived at 7:17 p.m. (personal) |

Note: A record was not kept of Members of Council who left the chambers briefly during the meeting.
Public Notice of this meeting was published in the Brampton Guardian and the City’s website on November 17, 2016 and November 24, 2016.

Note: These minutes are not a chronology of the discussions of Committee. Individual motions were taken during consideration of the items listed in these minutes.

1. **Approval of Agenda**

The following motion was considered.

BC001-2016 That the agenda for the Budget Committee Meeting of November 28 and 29, 2016 be approved, as printed and circulated.

    Carried

Regional Councillor Gibson, Chair, outlined the following procedural rules for the budget deliberations:

1. The Chair will entertain a motion to receive program budget submissions and presentations, external agency and organization presentations and public delegations after consideration of that program budget.

2. Public delegations are scheduled to be heard at 7:00 p.m. on November 28, 2016. The Chair may also invite public delegations on each major program budget presentation, including any related staff reports, after presentation to the Committee.

3. All substantive motions introduced during the Committee meeting (e.g., approve as presented or amendment to a program budget) be held (or approved in principle) for consideration in their totality during a final vote before the adjournment of the Committee meeting to facilitate a complete set of recommendations to be presented to the Special Council Meeting on December 14, 2016.

4. The Chair will open a 15 minute public question period at the end of each sitting day of the Committee to invite public comments on recommendations made during that specific meeting day.

Chair Gibson provided information on the 2017-2019 budget process (e.g. public engagement, budget surveys, Budget Quick Reference Guide for Council) and thanked staff for their efforts throughout this process. Chair Gibson requested that the Budget Quick Reference Guide be made available to the public on the City’s website.
2. **Declarations of Interest under the Municipal Conflict of Interest Act**

1. Regional Councillor Gibson declared a conflict of interest, as his son is under the compensation of the transit union; his son works for transit.

2. City Councillor Whillans declared a conflict of interest on the Works Department, on the union side of it because his brother works for the Works Department.

3. City Councillor Fortini declared a conflict of interest as his daughter works for the City, for non-union, part time for parks and recreation.

4. Mayor Jeffrey declared a conflict of interest on the full time portion of salaries, union, as her son is a mechanic in transit.

5. City Councillor Dhillon declared a conflict of interest as his younger brother works in parks and recreation part time.

3. **Consent**

* The following items listed with an asterisk (*) were considered to be routine and non-controversial by the Committee and were approved at one time.

:nil*

4. **Presentations**

4.1. **Corporate Overview and Consideration of the 2017-2019 Operating and Capital Budget**

Notes: Regional Councillor Gibson declared a conflict of interest, as his son is under the compensation of the transit union; his son works for transit, and left the room during the vote on the compensation portion of the Transit Department budget. Regional Councillor Medeiros, Vice-Chair, assumed the Chair at this time.

City Councillor Whillans declared a conflict of interest on the Works Department, on the union side of it because his brother works for the Works Department. Councillor Whillans was not present during the vote on the compensation portion of the Public Works and Engineering Department budget.

City Councillor Fortini declared a conflict of interest as his daughter works for the City, for non-union, part time for parks and recreation, and left the room during the vote on the compensation portion of the Recreation and Culture Division of the Community Services Department.
Mayor Jeffrey declared a conflict of interest on the full time portion of salaries, union, as her son is a mechanic in transit, and left the room during the vote on the compensation portion of the Transit Department budget.

City Councillor Dhillon declared a conflict of interest as his younger brother works in parks and recreation part time, and left the room during the vote on the compensation portion of the Recreation and Culture Division of the Community Services Department.

H. Schlange, Chief Administrative Officer, and D. Sutton, Director, Finance and Interim Treasurer, Corporate Services, provided a presentation on the 2017 Budget.

Committee discussion took place with respect to the following:

- Percentage of taxes received from commercial properties and the need to increase Brampton’s commercial base
- Debt financing process and debt capacity of the Region of Peel
- Percentage of revenue used to cover labour costs
- Indication from staff that a core services review will be undertaken in 2017
- Communication of the proposed budget to the public
- Higher than forecast assessment growth and staff recommendations regarding the use of these additional funds
- City-wide infrastructure gap
- Clarification regarding Fire and Emergency Services first full response
- Information on the Downtown Beautification project
- Process for measuring service excellence
- Accounting of proceeds from land sales
- Amount of funding that should be held in reserve accounts
- Marketing and sponsorship opportunities for Jim Archdekin skate park renewal
- Call volumes for the offices of Council and the Mayor

Committee discussions regarding the Capital Budget included the following:

- Emergency back-up power investments for the Call Centre
- Restoration work at the Bovaird House and Log Cabin
- Confirmation from staff that opportunities to offset costs are explored for all projects
- Lester B. Pearson Theatre upgrades and concerns regarding the significant cost of this project
- Extensive renovations required at the Civic Centre and the need to determine the future use of this facility
o Clarification regarding the renovation budget for this facility
o Indication that staff will identify immediate safety needs

- Review of Rose Theatre programming and possible relocation of local groups to the Lester B. Pearson Theatre
- Suggestion that the Public Art Capital Budget Project be referred back to staff for further consideration and prioritization
- Clarification regarding the budget for the office renovations on the 5th and 6th floors of City Hall
- Indication that work on the Chinguacousy Park Ski Hill will likely occur during the off-season
- Information on the process for auditing City facilities and developing facility budgets
- Explanation on how the budget for the Energy Contingency Program was determined
- Information from staff regarding the status of road construction projects for Countryside Drive and Castlemore Road
- Indication that a review will be undertaken to determine the need for in-house skilled trades staff
- Clarification regarding budget requests for maintenance at various facilities:
  o Replacement of rubber flooring at the Earnscliffe Recreation Centre
  o New sports floor and turf replacement at the Soccer Centre
  o Various “wear and tear” repairs required at the Cassie Campbell Community Centre and South Fletcher’s Sportsplex
  o Replacements at Central Public School
- The need to ensure users pay their fair share of facility maintenance costs through user fees
- The need to improve cleanliness of facilities
- Review and possible upgrade of the existing parking garage control system
- Impact of competition from private fitness centres on municipal fitness centres
- Clarification of the budget request for lunch room refinements
- Varying opinions on the proposal for a City Hall Campus fitness room:
  o Indication that this investment is part of an overall wellness strategy for staff
  o Potential benefits to the Corporation (e.g. increase staff morale/productivity, enhance competitiveness to attract new employees)
  o Concern that the fitness room may be under-utilized
  o Suggestion that a nominal fee for users be considered
- Status of the Advertising and Sponsorship Agreement with the Brampton Beast
• The possibility of bundling projects (e.g. replacement of fire alarms at various facilities) in the tendering process to realize savings

The following motion was considered, voted on and lost:

That the 2017 Capital Project for a fitness room in the West Tower (Project #171900-088 for $200,000 in 2017) be deleted.

A recorded vote was requested and the motion lost as follows:

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<thead>
<tr>
<th>Yea</th>
<th>Nay</th>
<th>Absent</th>
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<tbody>
<tr>
<td>Jeffrey</td>
<td>Gibson</td>
<td>Miles</td>
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<tr>
<td>Fortini</td>
<td>Dhillon</td>
<td>Whillans</td>
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<td>4 Yeas</td>
<td>5 Nays</td>
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The following motions were considered.

BC002-2016 That the presentation by H. Schlange, Chief Administrative Officer, and D. Sutton, Director, Finance and Interim Treasurer, Corporate Services, to the Budget Committee Meeting of November 28 and 29, 2016, re: Budget 2017, be received.

Carried

BC003-2016 That the 2017 Current Budget for the Corporate Departments and Programs be amended to allocate the entire $1.3 Million additional assessment growth (above forecasted amount included in the staff presented 2017 Current Budget) to reduce the City’s budget increase such that the final overall property tax increase be adjusted from 2.5% to 2.3%.

Carried

BC004-2016 That those non-urgent 2017 Capital Budget projects related to the Lester B. Pearson Theatre be referred back to staff for further analysis and prioritization, and report back to Committee of Council for consideration in early 2017, with the urgent health and safety capital projects, as determined by the Commissioner of Community Services and approved by the Chief Administrative Officer, approved as part of the 2017 Capital Budget.

Carried
BC005-2016 That the Public Art Capital Budget Project ($232,000 in 2017 Capital Budget) be referred back to staff for further consideration and prioritization, and report back to Committee of Council for consideration in early 2017.

Carried

BC006-2016 1. That the 2017 Current Budget for the Corporate Departments and Programs be approved, as amended, except for:

   a. the compensation portion of the Transit Department budget
   b. the compensation portion of the Public Works and Engineering Department budget
   c. the compensation portion of the Recreation and Culture Division of the Community Services Department; and

2. That the 2017 Current Budget for the Corporate Departments and Programs, as it pertains specifically for the compensation portion of the Transit Department budget, be approved; and

3. That the 2017 Current Budget for the Corporate Departments and Programs, as it pertains specifically for the compensation portion of the Public Works and Engineering Department budget, be approved; and

4. That the 2017 Current Budget for the Corporate Departments and Programs, as it pertains specifically for the compensation portion of the Recreation and Culture Division of the Community Services Department, be approved; and

5. That the 2017 Capital Budget for the Corporate Departments and Programs be approved, as amended; and

6. That the 2018 and 2019 Current Budget for the Corporate Departments and Programs be endorsed, in principle, as presented; and

7. That the 2018 and 2019 Capital Budget for the Corporate Departments and Programs be endorsed, in principle, as presented.

Carried

5. **Delegations**

Note: The delegations were heard at 7:00 p.m. on Monday, November 28, 2016. Staff provided a summary of the presentation on the 2017 Budget (Item 4.1).

In response to the Chair’s inquiry on November 28, 2016, it was indicated that the following individuals were present to address the subject matter.

1. Doug Bryden
2. Chris Bejnar
3. Jotvinder Sodhi

Doug Bryden, Co-Chair, Citizens for a Better Brampton, addressed Committee with respect to the following:
- Recent restructuring of City departments
- Current staff complement and salaries in the Mayor’s Office
- Opportunity for efficiencies in the Council Office budget (e.g. car allowances)
- Impact of current lawsuits against the City on taxpayers

Chris Bejnar, Co-Chair, Citizens for a Better Brampton, addressed Committee with respect to the following:
- Unregistered secondary units
  - Acknowledgement that secondary units are an important form of housing
  - Impact of a growing population on operational expenses
  - Indication that a majority of the City’s revenue comes from the residential property tax base
  - Financial impact of having a portion of the population living in unregistered secondary units
  - Suggestion that income properties be assessed at a higher rate by MPAC
  - Impact of Bill 140 on municipalities and the need to advocate for a revamped property tax system to ensure private landlords pay their fair share of property taxes
- Property tax levy for healthcare
  - Opinion that the tax levy to fund Phase 1 of the new Peel Memorial Healthcare facility is unfair to taxpayers
  - Responsibility of the Province to build healthcare facilities in high-growth areas
  - Quality of healthcare in Brampton
  - Cost of building the Peel Memorial Healthcare facility as a multi-phase project
  - Opinion that the new Peel Memorial Healthcare facility should have been planned as a full service hospital
  - Request that Council call on the Province to immediately begin the RFP process for a fully-funded Phase 2 of the Peel Memorial Healthcare facility that will include an emergency room and in-patient beds
The need for Brampton to more aggressively advocate the Province for the needs of this City

Committee discussion took place with respect to the following:
- The City’s contribution to the Peel Memorial Healthcare facility
- Clarification that the Mayor’s Office labour budget was impacted by severances from the previous Council
  - Questions were raised regarding the accounting of such severances
- Role and responsibilities of staff in the Mayor’s Office
- Process for establishing compensation for Members of Council
- Volume of calls to the Mayor’s Office and the use of 311 to filter calls

Jotvinder Sodhi, Brampton resident, addressed Committee with respect to the following:
- Role of the Mayor, Councillors and their respective staff
- Concern regarding the proposed 2017 budget increase (3.6%)
- Opportunities for increasing revenue
- Request for information on the percentage of property taxes used to cover labour costs
- Request for information on the impact of higher property assessment values on property taxes
- The need for a second hospital in Brampton
- Request that Members of Council implement an open door policy to meet with residents

Committee discussion took place with respect to the following:
- Confirmation that the Mayor has met with Mr. Sodhi and provided responses to his questions
- Concern regarding Mr. Sodhi’s conduct in addressing his issues with Members of Council and staff
- Indication that Council will continue to advocate the Province regarding Brampton’s needs

The following motion was considered.

BC007-2016 That the following delegations to the Budget Committee Meeting of November 28 and 29, 2016, be received:
1. Doug Bryden
2. Chris Bejnar
3. Jotvinder Sodhi

Carried
5.2. Delegation from Kevin Montgomery, Brampton resident, re: Unsafe Roads and Vision Zero.

Kevin Montgomery, Brampton resident, provided a presentation regarding unsafe roads and Vision Zero, which included the following:

- 2015 Brampton Collisions
  - Peel Regional Police Workload Trends (Motor Vehicle Collisions)
  - 14 fatal collisions were recorded in Brampton
- Basis for Vision Zero
- Recommendations:
  - Now: That transportation-related capital expenses be prioritized for pedestrian travel modes, with a specific focus on safety at intersections.
  - Ongoing: That staff be directed to report back on implementing a Vision Zero road traffic safety policy in the City of Brampton

J. Pitushka, Commissioner, Public Works and Engineering, advised that staff will be attending Canada’s Vision Zero summit and will report back to Committee in this regard.

Committee discussion on this matter included:

- Concern regarding the number of collisions at intersections
- Suggestion that speed limits be reduced at intersections
- Strategies to reduce/prevent accidents at intersections
- Suggestion that advanced green turning lanes be reviewed/considered as a measure for reducing collisions at intersections

The following motion was considered.

BC008-2016 That the delegation from Kevin Montgomery, Brampton resident, to the Budget Committee Meeting of November 28 and 29, 2016, re: Unsafe Roads and Vision Zero be received.

Carried

5.3. Delegations from the Jim Archdekin Skateboard, BMX Bike and Scooter Park Committee, re: Replacement of Aging Wooden Skate Park Structures.

1. Leo O’Brien, Co-Chair
2. Abhay Kapil, Co-Chair
3. Ian Devitt, Co-Chair
4. Jonah Earle, Co-Chair

Note: Ian Devitt and Jonah Earle were unable to attend this meeting.
Leo O’Brien and Abhay Kapil, Co-Chairs, Jim Archdekin Skateboard, BMX Bike and Scooter Park Committee, advised that, similar to their delegation during the 2015 budget process, they were in attendance to address Committee regarding the need to replace the wooden skate park structure at the Jim Archdekin Recreation Centre. Mr. O’Brien advised Committee of staff’s efforts to maintain and perform frequent safety inspections of the existing structure, and added he is hopeful some funding could be made available to upgrade it.

Committee discussion on this matter included:

- Funding in the budget to upgrade the wooden skate park structure at the Jim Archdekin Recreation Centre
- Use of the skate park by youth
- Suggestion that staff seek sponsorships for this skate park
- Indication from staff that they will obtain input from the Jim Archdekin Skateboard, BMX Bike and Scooter Park Committee on the new skate park

The following motion was considered.

BC009-2016

That the following delegations from the Jim Archdekin Skateboard, BMX Bike and Scooter Park Committee, to the Budget Committee Meeting of November 28 and 29, 2016, re: **Replacement of Aging Wooden Skate Park Structures** be received:

1. Leo O’Brien, Co-Chair
2. Abhay Kapil, Co-Chair

Carried

6. **Local Board and Other Presentations**

6.1. **Downtown Brampton BIA**

Suzy Godefroy, Executive Director, Downtown Brampton BIA, presented information regarding the Downtown Brampton BIA and its 2017 budget request.

Discussion took place with respect to the following:

- Volunteer development and an indication that downtown residents would like to get involved
- Role of the BIA to attract people downtown
- Importance of engaging the BIA membership

The following motion was considered.
1. That the presentation by Suzy Godefroy, Executive Director, Downtown Brampton BIA, to the Budget Committee Meeting of November 28 and 29, 2016, re: **Brampton Downtown Business Improvement Area (BIA) 2017 Current and Capital Budget Request**, be received; and,

2. That the 2017 Current Budget submission for the Downtown Brampton BIA be approved, as presented; and

3. That the 2017 Capital Budget submission for the Downtown Brampton BIA be approved, as presented; and

4. That the 2018 and 2019 Current Budget submission for the Downtown Brampton BIA be endorsed, in principle, as presented; and

5. That the 2018 and 2019 Capital Budget submission for the Downtown Brampton BIA be endorsed, in principle, as presented.

Carried

6.2. **Brampton Public Library**

Janice Awde, Board Member, and Rebecca Raven, Chief Executive Officer, Brampton Library, presented information regarding the Brampton Library and its 2017 budget request.

Discussion took place with respect to the following:
- Progress on the Springdale library branch
- Questions regarding the budget for building repairs/construction at the Four Corners and Cyril Clark library branches

The following motion was considered.

1. That the presentation by Rebecca Raven, Chief Executive Officer, and Janice Awde, Board Member, Brampton Library Board, to the Budget Committee Meeting of November 28 and 29, 2016, re: **Brampton Library 2017 Current and Capital Budget Request** be received; and,

2. That the 2017 Current Budget for the Brampton Library be approved, as presented; and

3. That the 2017 Capital Budget for the Brampton Library be approved, as presented; and
4. That the 2018 and 2019 Current Budget for the Brampton Library be endorsed, in principle, as presented; and

5. That the 2018 and 2019 Capital Budget for the Brampton Library be endorsed, in principle, as presented.

Carried

7. Reports

7.1. Report from A. Meneses, Commissioner, Community Services, K. Ferreira, Division Chief, Administrative Services, Fire and Emergency Services, and S. Connor, General Manager, Transit, dated November 21, 2016, re: 2017 User Fees – Community Services, Fire & Emergency Services and Brampton Transit (File DB.x).

Committee discussion took place with respect to the following:

- Number of Fire responses to (illegal) basement apartments and fines issued
- Meeting/activity room rental rates for community groups
- The need to review all courses/programs offered by the City to determine their relevance, utilization, subsidy rate and service delivery options
- Use of facilities/programs by non-residents
- Service delivery method for services provided at the Flower City Seniors Centre (e.g. personal grooming services)
- Number of seniors using transit discounts and a suggestion that a low-cost monthly or yearly seniors bus pass be considered
- Bus transfers and the cost of existing transit discounts for seniors
- Opportunity for changing the recreation membership program for seniors from 55+ to 65+

The following motion was considered.

BC012-2016 1. That the report from A. Meneses, Commissioner, Community Services, K. Ferreira, Division Chief, Administrative Services, Fire and Emergency Services, and S. Connor, General Manager, Transit, dated November 21, 2016, to the Budget Committee Meeting of November 28 and 29, 2016, re: 2017 User Fees – Community Services, Fire & Emergency Services and Brampton Transit (File DB.x), be received; and

2. That the Community Services user fee charges proposed for 2017, as set out in Appendix 1 in this report, be approved; and
3. That the Fire and Emergency Services user fee charges proposed for 2017, as set out in Appendix 2 in this report, be approved; and

4. That Brampton Transit fares and related user fee charges, as set out in Appendix 3, be approved and set, effective March 6, 2017; and

5. That the ‘Student’ fare category be changed to ‘Youth’ fare category, effective March 6, 2017, for consistency and fare harmonization with other transit systems within the Greater Toronto and Hamilton Area (GTHA); and

6. That the respective schedules to User Fee By-law 380-2003, as amended, be further amended to include the approved fees for 2017.

Carried

The following motion was considered.

BC013-2016 That staff report to Committee on the impact of moving towards a monthly or yearly seniors bus pass at a low cost rate, such that it is revenue neutral based on the existing budget and expenditures for seniors using transit.

Carried


BC014-2016 1. That the report from G. Linton, Manager, Central Operations, Public Works and Engineering, dated September 21, 2016, to the Budget Committee Meeting of November 28 and 29, 2016, re: 2017 User Fees – Cemetery Services (File IG.x), be received; and

2. That the user fee changes proposed for 2017 in Appendix 1 in this report be approved; and

3. That the User Fee By-Law 380-2003 as amended, be further amended to include the approved fees for 2017.

Carried

8. Referred Matters – nil
9. **Correspondence**

9.1. Memorandum and Information Table from D. Sutton, Director, Finance and Interim Treasurer, Corporate Services, dated November 25, 2016, re: **Council Questions Pre-Budget Deliberations**.

Staff provided an overview of the responses outlined in the Information Table to various pre-deliberation questions from Members of Council.

Committee discussions took place with respect to the following:

- Scientific approach to keeping facilities in a state of good repair
- Percentage increase in corporate energy costs
- Chinguacousy Park expenditures
- City-wide collection and distribution of development charges
- Use of gas tax funds
- Status of the new headquarters for Fire and Emergency Services
- LRT related cost recovery from Metrolinx
- Demand, cost and criteria for installing shade shelters in parks
- Review of design/construction standards for shade shelters to reduce installation costs
- Opportunity for using the Local Improvement process for shade shelters and splash pads for neighbourhood cost-sharing
- Demand for portable washrooms in parks
- Confirmation that one additional Enforcement Officer has been requested in the budget
- Establishing a youth internship program
- Information Technology infrastructure and paperless strategy for meeting agendas and corporate documents
- Impact of collective agreements on the operating budget
- Legislation relating to building permit revenue
- Community Improvement Program (CIP) and Development Charge incentives, including analysis and opportunities to leverage all available “tools in the toolbox” (e.g. tax-incentive financing)
- Suggestion that a CIP “primer” Council Members be provided at a future Committee meeting

The following motion was considered.

**BC015-2016**  That the Memorandum and Information Table from D. Sutton, Director, Finance and Interim Treasurer, Corporate Services, dated November 25, 2016, to the Budget Committee Meeting of November 28 and 29, 2016, re: **Council Questions Pre-Budget Deliberations** be received.

Carried
10. **Other/New Business** – nil

11. **Council Question Period** – nil

12. **Public Question Period** – nil

13. **Closed Session** – nil

14. **Adjournment**

   BC016-2016 That the Budget Committee do now adjourn to meet again at the call of the Chair.

   Carried

   Regional Councillor G. Gibson, Chair