ACTIVITY: Bridge Building

THE HEAVY HITTERS



Official Plan: What is it?

- Clarifies and provides city building objectives
- Guides the realization of a vision for the future of the city
- Identifies and defines the components of the city – not as they are today, but as they are envisioned
- Provides a policy framework to make the vision real

Vision the city you want roadmap the city you have for change Implementation & Policy

Analysis



A New Brampton Official Plan

Brampton is preparing to develop a new Official Plan (OP)

- To be adopted by Brampton Council and Peel Regional Council
- A key focus for implementing the Brampton 2040 Vision, and alignment with master plans

Why is a New OP Necessary?

The new OP will replace Brampton's 2006 Official Plan, which:

- Was approved and published in 2008
- Growth Plan conformity done in 2012
- Undertaking conformity with provincial and regional plans
- No longer fully reflects City priorities, or embodies best practices in municipal land use planning

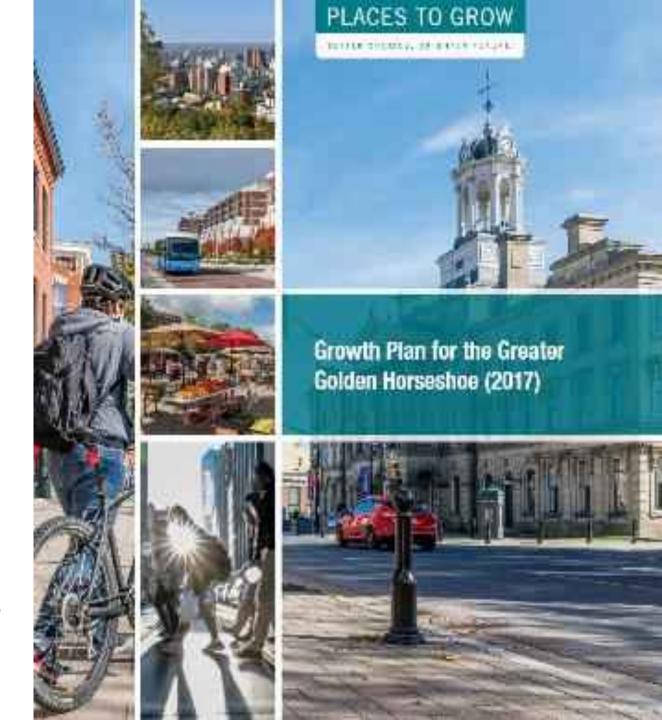


Why is a New OP Necessary?

The Provincial legislation governing municipal planning has also been updated recently

To conform with the initiatives of Brampton's 2040 Vision and the Regional Official Plan

"The purpose of the OP is to set out the municipality's general planning goals and policies that will guide future land use in relationship to provincial initiatives, the Regional Official Plan and City initiatives."





How is this an Opportunity?

- Brampton 2040 Vision Living the Mosaic
- Cost of Sprawl Study (ongoing)
- Economic Development Master Plan (2018)
- Culture Master Plan (2018)
- Sustainable Community Development Guidelines (2014)
- Transportation Master Plan Update (2015)
- Complete Streets Study (underway)
- Grow Green Environmental Master Plan (2014)
- Natural Heritage Environmental Management Strategy (2016)
- Parks and Recreation Master Plan (2017)
- Affordable Housing Strategy, and Region of Peel Affordable Housing Strategy (underway)
- Region of Peel Healthy Development Index (2016)

Who Participates?

minimum

General public meeting

the new standard

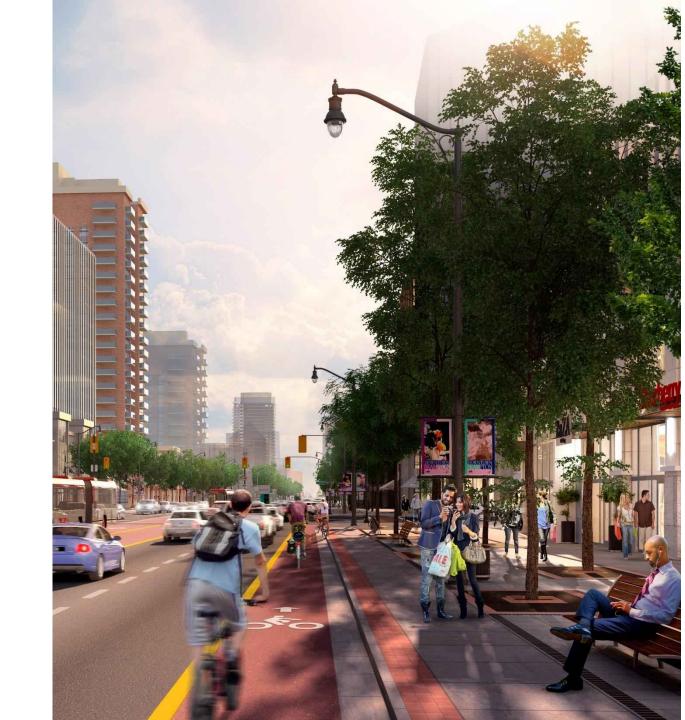
- General public
- Ratepayer groups
- BIAs
- Community leaders
- Targeted stakeholder groups
- Development industry
- Internal municipal stakeholders
- Neighbouring municipalities
- Provincial interests
- First Nations





What is commonly included?

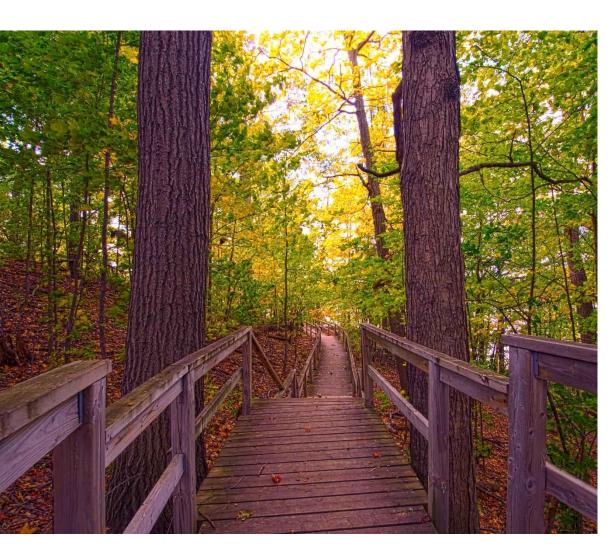
- Background context, timing and process of creating the Plan
- **2. Vision & Principles** City-wide vision and guiding principles
- **3. An Urban Structure** a system for recognizing uniqueness of each area, directing growth, and sustainably
- 4. General Polices & Land Use Policies integrated and comprehensive polices for land use, built form, city building, and community infrastructure
- 5. Area Specific Policies Neighborhoods, Character Area, Downtown, Uptown, Secondary Plans, and Tertiary Plans
- **6. Site Specific Policies** exceptional properties and landscapes
- 7. Implementation & Monitoring governance, indicators, targets, action plans, and phasing



The Opportunity to Realize the Vision



An Opportunity to Protect Natural and Cultural Resources







An Opportunity to Secure Jobs and Create Centres







An Opportunity to Create Sustainable Neighbourhoods and Communities







An Opportunity to Create Options for Mobility







An Opportunity to Advance Housing and Social Issues









An Opportunity to Promote Healthy Lifestyles







An Opportunity to Support Arts and Culture







An Opportunity To...





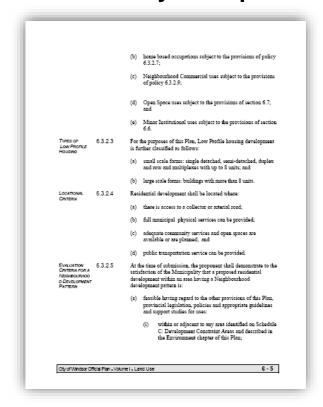






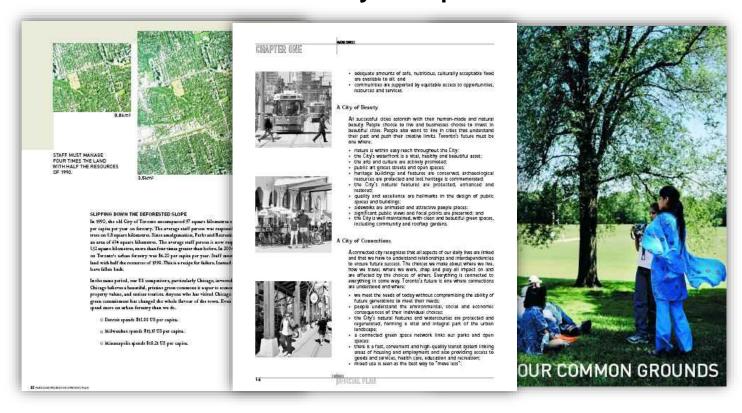
SOURCES OF INSPIRATION

Previous city-wide plans:



audience: planners and lawyers

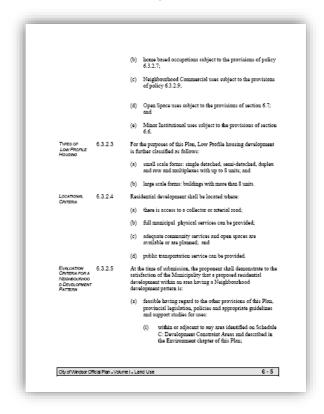
Current city-wide plans:



audience:

general public, political and community leaders, citybuilders, developers,...

Previous city-wide plans:



emphasis: land use policies

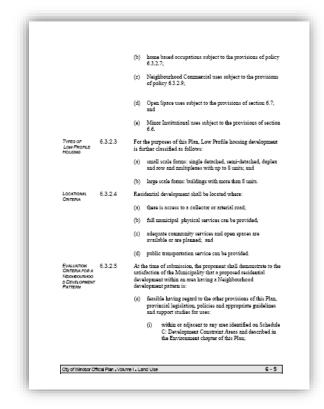
Current city-wide plans:



emphasis:

integration of land use with environmental, transportation, and urban design policies

Previous city-wide plans:



land use policies: based on single uses, over large areas

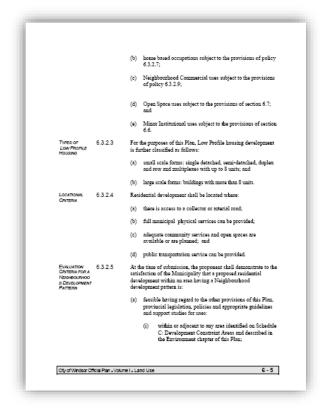
Current city-wide plans:



land use policies:

based on character and identity, with a mix of uses and types, over compact, areas

Previous city-wide plans:



mobility: car based

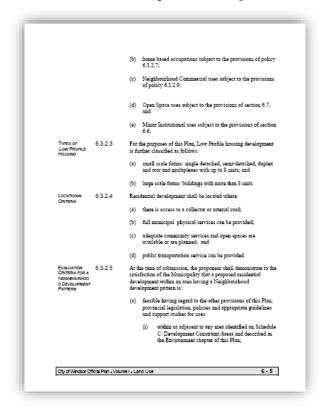
Current city-wide plans:



mobility:

multi-modal walkability is a key idea

Previous city-wide plans:



graphics:

plain and dry: text only

Current city-wide plans:



graphics:

communicative: photos, renderings, ideograms, diagrams,...

Process Drivers

The current policy structure requires updating. The background and technical work was started in 2015 and placed on-hold pending the outcome of the Brampton 2040 Vision.



There is a need to build staff capacity.



There is an opportunity to align the OP review process with the new Vision, the Strategic Planning process, Growth Plan, Regional OP and other key initiatives.



The provincial legislation is comprehensive and will drive the scope of the OP and the process to develop it.





OBJECTIVES

Integration of Departments

To Avoid: Parallel Processes

Get the Level of Detail Right

To Avoid: Unnecessary Expenditure of Resources

Ensure Momentum and a Strong Public Process

To Avoid: An Extended Plan Preparation Process
To Avoid: Gap Between Consultation and Adoption

Use Effective Communications Component

Collaboration of City Staff and Consultants

Inclusion of Visual Communication Throughout

To Avoid: Presenting Mapping late in the Process

Adequately Involve Council

THE POTENTIAL THAT EXISITS





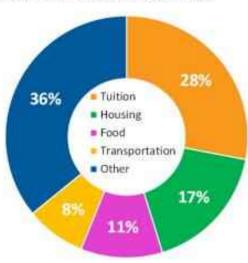


I PT Extension **BRAMALEA** CITY CENTRE Ic aug V 7 am **LRT Extension** Via Rail and Kitchener GO rail line: - Kennedy Road future two-way all day service to Port Credit GO to Humber College

Innovation Super Corridor

- Brampton is located in the centre of the Toronto-Waterloo Region Corridor
- Second largest Information and Communication Cluster in North America

Figure 11: Breakdown of Annual Student Expenditures



Source: urbanMetrics inc., based on our review Economic Impact statements prepared for other of Ontario universities and the student budgeting section for various universities.

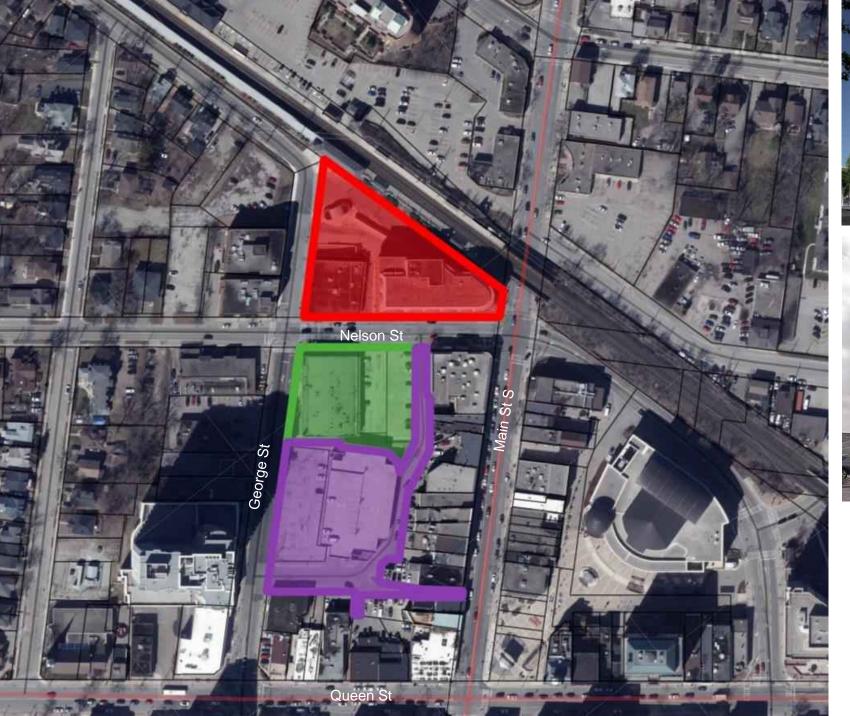
Figure 12: Estimated Student and Visitor Spending

	Full-Time Enrolment			
	1,000	5,000	10,000	20.000
Out-of-Town Student Spending	-	W		
Students Living On-Campus (residence)	\$300,000	\$1,500,000	\$2,900,000	\$5,700,000
Students Living Off-Campus	\$1,900,000	\$9,400,000	\$19,000,000	\$37,900,000
Total Out-of-Town Student Spending	\$2,200,000	\$10,900,000	\$21,900,000	\$43,600,000
Visitor Spending	\$800,000	\$3,800,000	\$7,700,000	\$15,400,000
Total Student and Visitor Spending	\$3,000,000	\$14,700,000	\$29,600,000	\$59,000,000
Source: urbanMetrics inc.		^		

DOWNTOWN BRAMPTON
South View

Illustration is Artist concept. EBCE









Center for Innovation







The Numbers Don't Lie



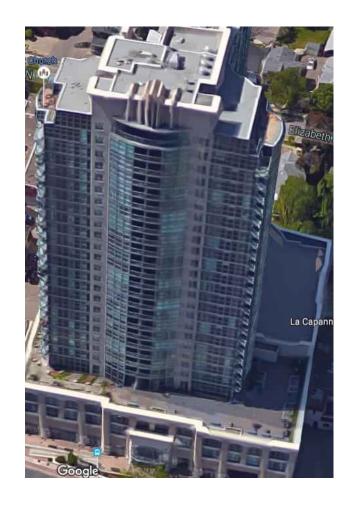
24 Queen St E

Market Square Business Centre Footprint = 0.29 acres Assessment Per Acre = \$37,111,753 Taxes per acres = \$231,685



20 Hereford St

Footprint = 17.53 acres Assessment Per Acre = \$1,620,544 Taxes per acres = \$10,506



9 George St

Altera Development
Footprint = 0.88 acres
Assessment Per Acre = \$87,500,000
Taxes per acres = \$440,000



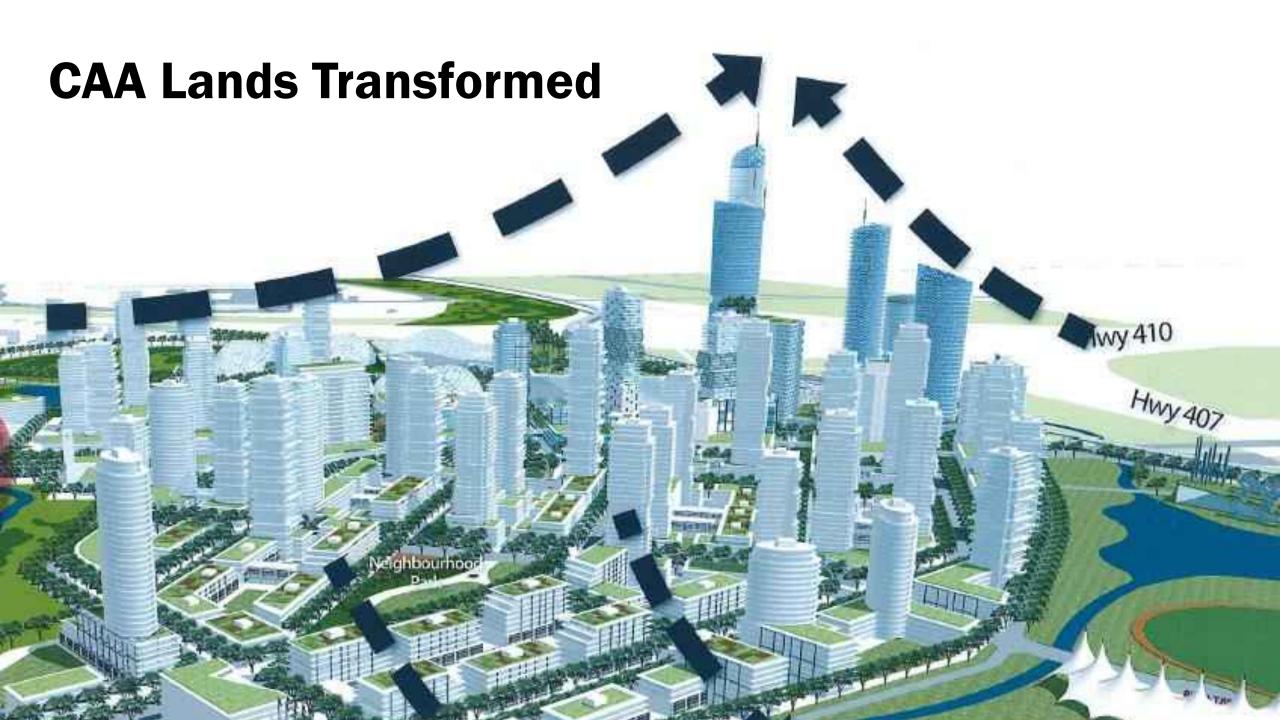
5085 Mayfield Rd

Smartcentres
Footprint = 22 acres
Assessment Per Acre = \$1,804,081
Taxes per acres = \$11,300





















YOUTH! TALENT! LOCATION! JOBS? PULLING IT ALL TOGETHER

What Brampton Has to Offer



AMALON WANTS TO OPEN UP A SECOND HEADQUATERS...

Their criteria is:

- Site/building
- Capital and operating costs
- Incentives
- Labor Force
- Logistics
- Time to operations
- Cultural community fit
- Community/quality life



Competitive Advantage

- What do employers need?
 Employees.
- What do employees need?
 Good quality of life.
- What employers need is the same as their employees.



What the Talent Wants

"They want everything. They want a city with all the cultural amenities – theaters, museums, fairs, concerts, live music, all forms of entertainment. They don't want to be in the middle of nowhere; they don't like suburbs or exurbs. They want a lot of bars and restaurants so they can have fun in addition to work. ...High-skilled workers want to live close to each other. Companies know that and pay a lot of attention to that, so cities that have those features have a huge advantage."

- Fernando V. Ferreira, Wharton professor of Real Estate and Business Economics, and Public Policy



Cities That Lost Amazon's HQ2 Contest Can Still End Up Ahead

There's a silver lining for the 235 places that did not win.

"Amazon's process forced us to throw out the traditional rule book for attracting business investment and talent—traditionally a cost- and incentive-focused process. Their process forced us to think more creatively about human capital and the workforce of the future. We used the Amazon process to add a sense of urgency to the new tools and partnerships (workforce/talent, land use, transit) we are developing as a region."

BUILDING BRAMPTON BELIEVERS

A ROLE FOR EVERYONE











Brampton city council endorses plan to transform city over the next 2 decades











City council voted unanimously to endorse the Brampton 2040 vision 11-0

"The vision is a community effort that is only the first step in Brampton's growth, said Rob Elliott, the city's Commissioner of Planning and Development."

TORONTO STAR

This is what Brampton could look

like in 2040

By **FATIMA SYED** Staff Reporter Mon., May 7, 2018





Brampton comes alive: A big, bold vision for remaking the suburbs

BramptonGuardian.com

Decades of rapid, disorganized growth have made this Toronto-area city a challenging place to live. Now, planners are thinking ambitiously about how to change that. Can they pull it off?

ALEX BOZIKOVIC > ARCHITECTURE CRITIC BRAMPTON, ONT. PUBLISHED OCTOBER 3, 2018



FAIRCHILD RADIO GROUP
Canada's #1 Multicultural Radio Network

The Guardian

On inclusivity – "Brampton is trying to address this as part of its long-term vision for 2040. "The expression of the incredible diversity of the community doesn't really manifest itself on the ground," says Larry Beasley, a Vancouver-based planner who spearheaded the project.

The ambitious Brampton 2040 Vision will blow you away

Keeping it Real-Estate

n 11 mm mm mounto





The Saturday Sun ■ SEPTEMBER 15

Flower city blooms

Brampton is now poised to be Canada's first modern, suburban city

coverstory

PAUL FITZGERALE

If you are looking to live in a city that thrives on innovation, growth, culture and diversity, nen you should consider making trampton your next home. "Brampton is truly an avesome

cated and highly-skilled residents Sheridan College and Algoms University both have campuses in the city and York University and the University of Toronto-Missis sauga are close by, Ryerson University has just announced plans to build a new campus in down lown Brammton in 2022.



Places to Live: Brampton

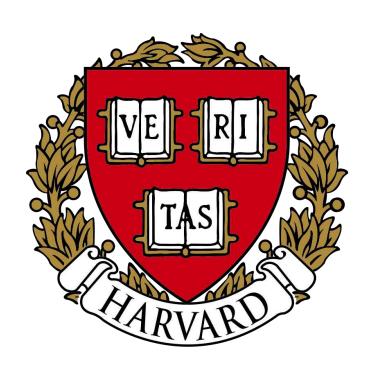
"These are definitely exciting times for our great city," says Minichillo.
"What's really neat is that the residents here are the big players in our 2040 Vision; they are the ones who are transforming our city, making a positive difference for future generations to come."





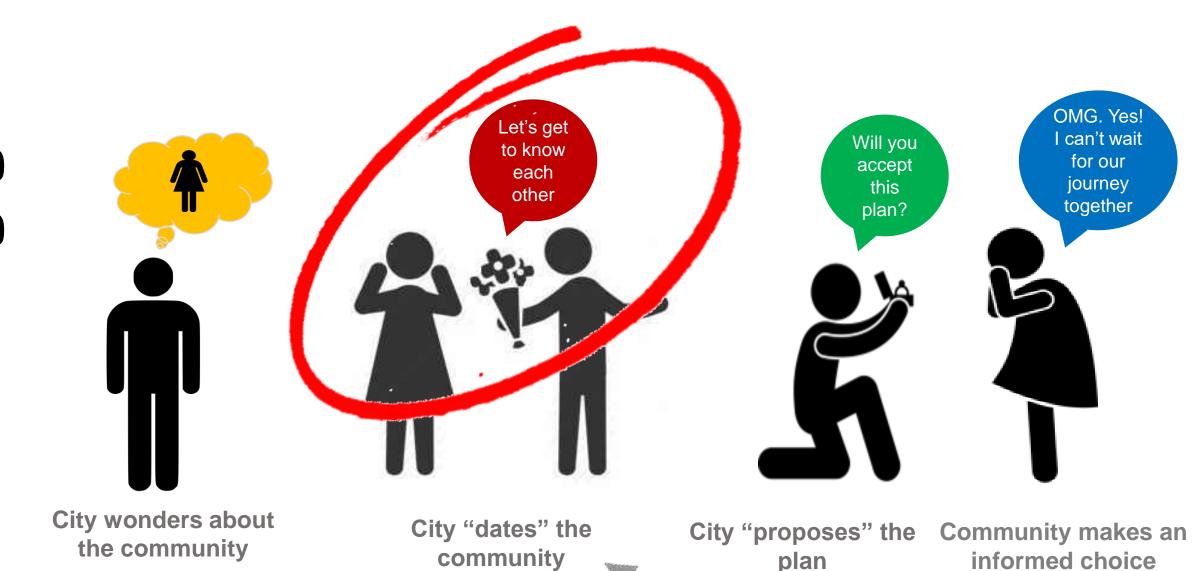
Daniel Bishun, from the City of Brampton, says, "We have a strong vision of the future of Brampton and we have to start laying the foundation for it now."

Interview With Harvard University

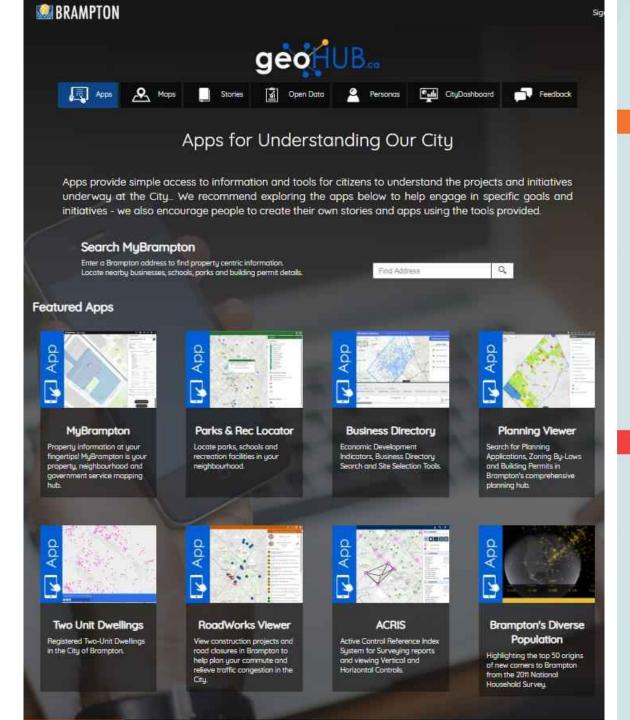




ART OF THE POSSIBLE

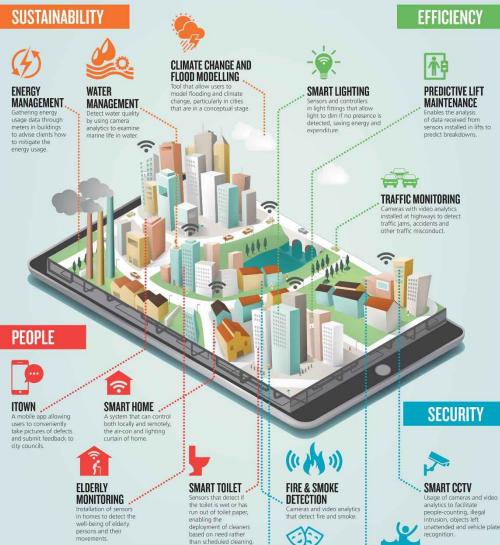


plan



SMART CITY IN A BOX

SJ has developed a set of apps based on the four pillars of a Smart City - Sustainability, Efficiency, People and Security, These apps can be used independently or in conjunction with other apps for a seamless monitoring and management.



than scheduled cleaning

BEHAVIOUR

ANALYTICS

Cameras that detect

persons who may be

RECOGNITION

blacklisted individuals.

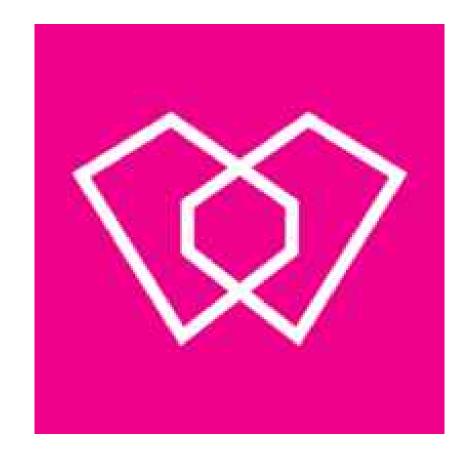
Cameras and laptops with

stored data used to identify











Governance Level





Work with and within your current cultural situations.



Change behaviors, and mind-sets will follow.



Focus on a critical few behaviors.



Deploy your authentic informal leaders.



Don't let your formal leaders off the hook.













Link behaviors to business objectives.



Demonstrate impact quickly.



Use crossorganizational methods to go viral.



Align programmatic Actively manage efforts with behaviors.

your cultural situation over time.









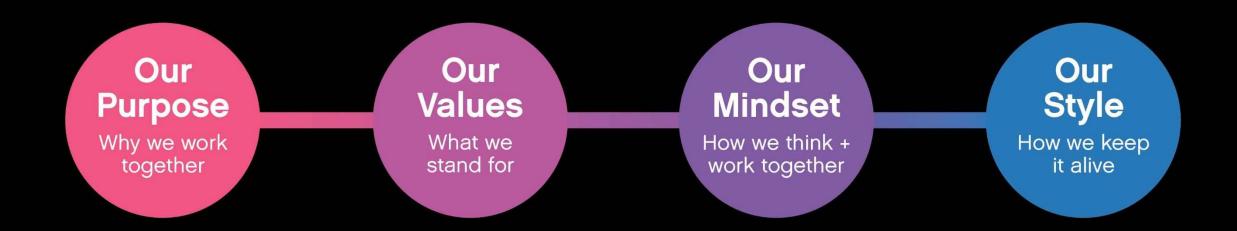




Brampton LEVEL Next Level

OUR DNA.

Our focus is people. We are a team of more than 6,000 who serve a community of more than 600,000.



TOP NEWS

Brampton 2018

Brampton comes alive: A big, bold vision for remaking the suburbs Decades of rapid, disorganized growth have made this Torontoarea city a challenging place to live. Now, planners are thinking ambitiously about how to change that. Can they pull it off?

Brampton 2040 Brampton defies all odds! New 905 a reality.

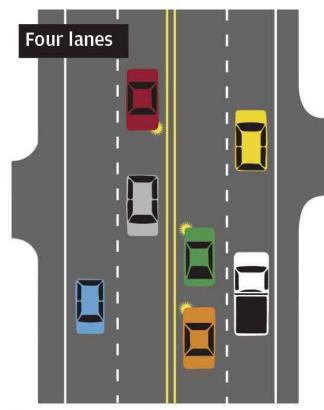
UPCOMING MILESTONES



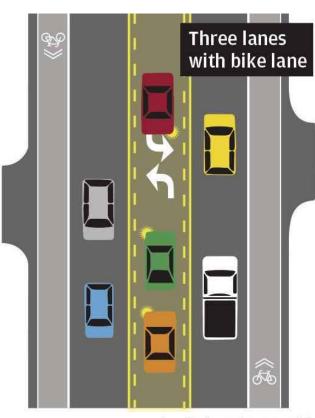
Implementation Strategy

- Value Propositions
- Internal and External Stakeholder Roundtables
- Resident Engagement (Survey)
- Action Planning (Master Plan Alignment)
- Official Plan

Bright Ideas



Source: City of Lincoln



Lee Enterprises graphic







