

PARKS AND RECREATION MASTER PLAN

5-Year Review & Update

April 2024

DRAFT

PLAN. GROW. PLAY. TOGETHER.





City of Brampton

Parks and Recreation Master Plan

5-Year Review & Update

April 2, 2024

DRAFT



Prepared by:



ACKNOWLEDGEMENTS

City of Brampton Council

Mayor Patrick Brown
Deputy Mayor Harkirat Singh
Paul Vicente, Regional Councillor Wards 1 & 5
Rowena Santos, Regional Councillor Wards 1 & 5
Michael Palleschi, Regional Councillor Wards 2 & 6
Navjit Kaur Brar, Regional Councillor Wards 2 & 6

Martin Medeiros, Regional Councillor Wards 3 & 4
Dennis Keenan, Regional Councillor Wards 3 & 4
Pat Fortini, Regional Councillor Wards 7 & 8
Rod Power, City Councillor Wards 7 & 8
Gurpartap Singh Toor, Regional Councillor Wards 9 & 10

PRMP Project Sponsor

Bill Boyes, Commissioner, Community Services

PRMP Steering Committee

Ed Fagan, Director, Parks, Maintenance & Forestry
Anand Patel, Director, Recreation
Erin Hashani, Manager, Recreation Planning
Mitchell Wiskel, Manager, Parks Planning, Development & Capital Delivery
Jessica Pirraglia, Manager (Acting), Strategic Community Development & Partnerships (Project Co-Manager)
Jaskiran Kaur Bajwa, Supervisor, Park Planning (Project Co-Manager)
Graeme Hay, Supervisor (Acting), Recreation Planning & Customer Experience

Project Consultants

Monteith Brown Planning Consultants Ltd.
Tucker-Reid & Associates
Ron Koudys Landscape Architects



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A VISION FOR PARKS & RECREATION IN BRAMPTON



The Parks and Recreation Master Plan (PRMP) is the blueprint for how the City of Brampton provides parks, recreation facilities, programs, and services to the year 2036. This PRMP is the 5-year review and update of the last plan, allowing the City to build on its progress, re-engage the community, and reflect changes in Brampton. Selected recommendations contained in the original 2017 PRMP continue to be considered by the City where appropriate.

Brampton residents helped shape the PRMP and overwhelmingly told us how important parks and recreation is to them. They stated that Brampton's parks, community centres, sports fields, and other public spaces were places that brought them together with friends and family, introduced them to other people, and allowed them to be physically active. Residents value the fact that the parks and recreation system is used by people with different incomes, from diverse cultural backgrounds, persons with disabilities, and those that were new to Brampton and new to Canada.

Built with community feedback, the PRMP's Vision is for Brampton to be a place where we:

Plan. Grow. Play. Together.

Involving people in the planning of parks and recreation services and responding to Brampton's growing population – projected to reach over 900,000 people by 2036 – can reinforce Brampton as a great place to live while supporting the physical, emotional and social needs of our residents. The City and its community partners can grow and evolve their services so that residents have opportunities to come together through parks, recreation and sport.

BRAMPTON IS INVESTING IN QUALITY PARKS & RECREATION EXPERIENCES!

Brampton has made significant progress to advance parks and, recreation using the last 2017 PRMP as a guide. Notable accomplishments include:

New Parks: Added over 100 hectares (250 acres) of recreational parkland.

Gore Meadows Community Centre & Park: Built the indoor aquatics centre and outdoor Activity Hub. Three new cricket grounds, a domed tennis court complex, pickleball courts, outdoor fitness equipment and naturalization initiatives are planned.

Embleton Community Centre & Park: Completed detailed architectural designs with construction to begin in 2024 that will result in a new aquatics centre, triple gym, fitness centre, tennis and pickleball courts, outdoor skating rink, splash pad and more.

Save Max Sports Centre: Converted two outdoor fields to synthetic turf, one of which was also domed, as well as converting an indoor field to a triple gym.

Riverstone Community Centre: Acquired and converted a former golf clubhouse to community space that has increased access to recreation services for residents living in east Brampton, including area seniors.

Victoria Park Arena: Construction is set to begin in 2024 to rebuild the arena with a fully accessible facility for box lacrosse, field hockey and other dry-floor sports with seating for 500 spectators as well as the Brampton Sports Hall of Fame.

Paul Paleschi Recreation Centre (formerly Loafers Lake Recreation Centre): Renovated the indoor aquatics centre, program rooms, squash courts and lobby.

Howden Recreation Centre: Plans are in place to reconstruct the facility with gymnasiums, multi-purpose rooms, space for partners, and outdoor play areas.

Balmoral Recreation Centre: An expansion is underway to add a gym, program rooms and a splash pad. The boxing club has been relocated to Terry Miller Recreation Centre.

Winterization of Outdoor Amenities: Investment in additional outdoor rinks and planned cricket dome to support increased recreation opportunities during the winter.





Chris Gibson Recreation Centre: Construction is underway to add a second ice pad and gymnasium which will improve operating efficiencies, increase program capacity, and offer greater convenience to residents and user groups.

Youth Hubs & Activity Hubs: Opened at Susan Fennell Sportsplex and another planned to open at Century Gardens Recreation Centre in the short term. Outdoor Activity Hubs have been built at Gore Meadows Community Park, Creditview Sandalwood Park and Sesquicentennial Park.

Inclusion in Sport and Recreation: Built a barrier-free 'Challenger' ball diamond with synthetic turf at Terry Miller Recreation Centre, implemented a multi-sensory room at Paul Palleschi Recreation Centre, added "Try-It" programs, and expansion of the ActiveAssist program.

Park Redevelopment Projects: Multiple renewals ranging from complete reconstruction to focused amenity improvements such as adding shade shelters, upgrading park furniture and site furnishings, pathway surfacing, and enhanced urban design features such as entryways.

Investments in Cricket: Constructed multiple dedicated cricket grounds that support different forms of the sport along with investing in turf, lighting and other amenities at existing grounds. The City is one of the first in Canada to develop its own indoor and outdoor cricket programs in partnership with local cricket associations, and the first to provide lit cricket grounds.

Playground Replacements: Replaced and modernized dozens of playgrounds with new features, surfacing and barrier-free components. A new 'adventure playground' is currently being built at the Sandalwood Heights Adventure Park.

School Partnerships: Developed many joint-use facilities including the Central Peel Secondary School artificial turf field and basketball courts, Turner Fenton Secondary School cricket grounds, Sandalwood Heights Secondary School running track and Collaborative Learning and Technology Centre.

Naturalization Efforts: Focus on tree planting, 'no mow' zones, low impact developments (LIDs), stream channel enhancements in parks and along trails, and other climate change resiliency measures within parks and trailways.

High Five Accreditation: The City has invested in program quality assurance and is on track to receive accreditation in 2024.

REFLECTING BRAMPTON'S POPULATION IN PARKS AND RECREATION SERVICES

Designing and programming parks and recreation spaces for Brampton's diverse and growing population requires multiple factors to be considered so that as many people as possible can be engaged. The built structure of the City is evolving with the Brampton 2040 Vision and a new Official Plan (the Brampton Plan) setting the stage for land developments in Urban Centres and Intensification/Strategic Growth Areas where more people will rely on public space for daily use and enjoyment. This will require a different approach to finding land and developing parks and recreation spaces compared to the traditional suburban developments of the past.

Parks and recreation services are influenced by the people who live in Brampton. Brampton is one of the largest and most diverse cities in Canada so its parks and recreation system needs to keep pace.

Parks and recreation benefit mental and physical wellbeing, enhance social connections and inclusion, help build strong families and communities, connect people with nature, assist people to develop critical and creative thinking skills, and encourages economic spending and tourism. The City recognizes and advances these benefits by investing in the PRMP and its implementation.

The PRMP – and the parks and recreation system as a whole – is aligned to the greatest degree possible with other City services such as arts and culture, libraries, land use planning, economic development, and more.

HISTORICAL & PROJECTED POPULATION **DRAFT**



AGE STRUCTURE

37.5
AVERAGE AGE



CULTURAL DIVERSITY

TOP 5 COUNTRIES:

India
Jamaica
Pakistan
Philippines
Guyana

TOP 5 NON-OFFICIAL LANGUAGES:

Punjabi
Gujarati
Urdu
Hindi
Tamil

PARKS & RECREATION FACILITIES IN BRAMPTON

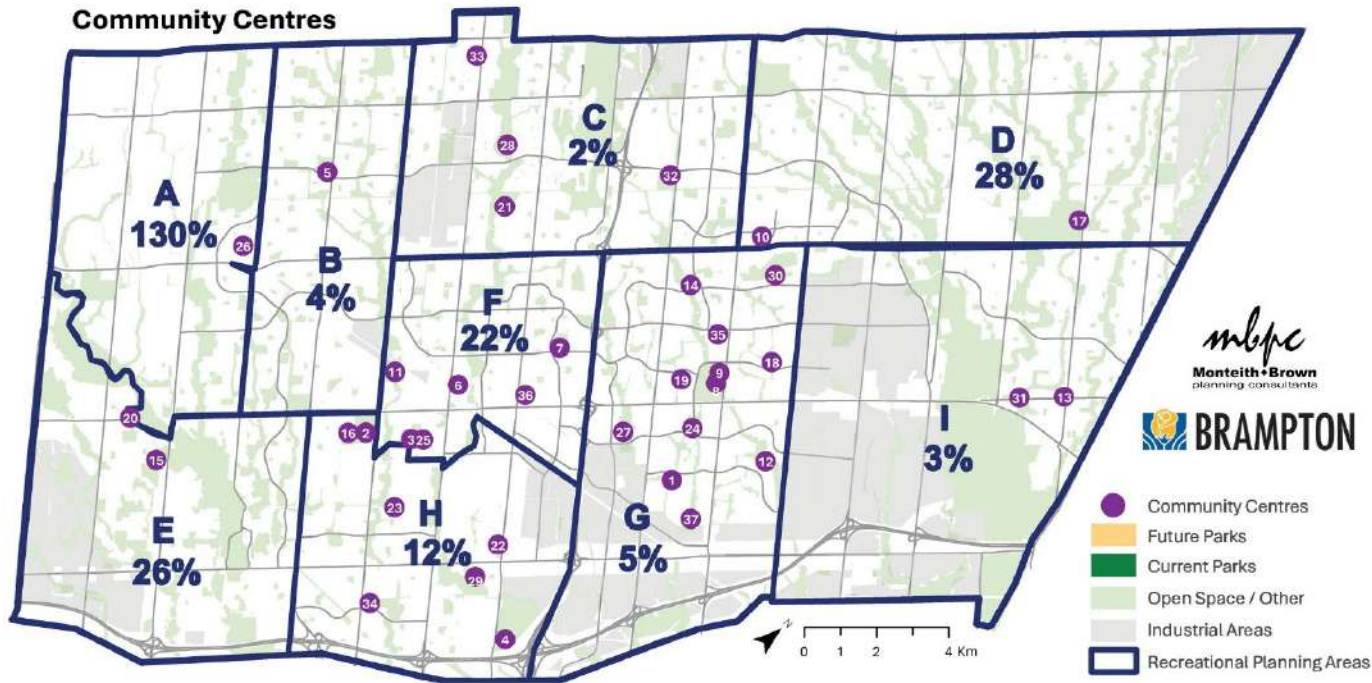
As of March 2024, Brampton's parks and recreation system consists of:

- **1,200** hectares that are distributed across 425 parks.
- **37** community centres, recreation centres, seniors centres, arenas, halls and other buildings.
- **13** indoor aquatic centres with another approved, along with 19 splash pads and 2 outdoor pools.
- **20** gymnasiums with plans approved to add another 7 gyms, along with 41 outdoor basketball/multi-sport courts.
- **20** ice pads, 10 outdoor rinks with another approved, along with 12 curling sheets.
- **8** fitness centres with another approved, plus 12 parks that contain fitness equipment.
- **136** outdoor rectangular sports fields, including 9 fields with artificial turf, along with 3 indoor turf fields.
- **90** ball diamonds, 19 cricket grounds and 1 kabaddi field.
- **62** tennis courts - including 6 indoor courts plus plans to add 9 more - along with 16 outdoor pickleball courts.
- **346** playgrounds, 1 Youth Hub with another approved, and 9 skateboard parks.
- **Hundreds** of recreation, leisure and sport programs offered at community centres and parks oriented to many ages and abilities.

The PRMP assesses needs across Brampton by organizing the City into nine alphabetized Recreational Planning Areas (RPAs) as shown on the page that follows. RPAs have at least one major park and/or recreation centre, have relatively similar populations projected to their respective build-outs (with the exception of RPA I due to land constraints), have comparable travel times to reach parks and recreation services, respect historical neighbourhood boundaries, and consider municipal operational districts that maintain parks and recreation infrastructure.



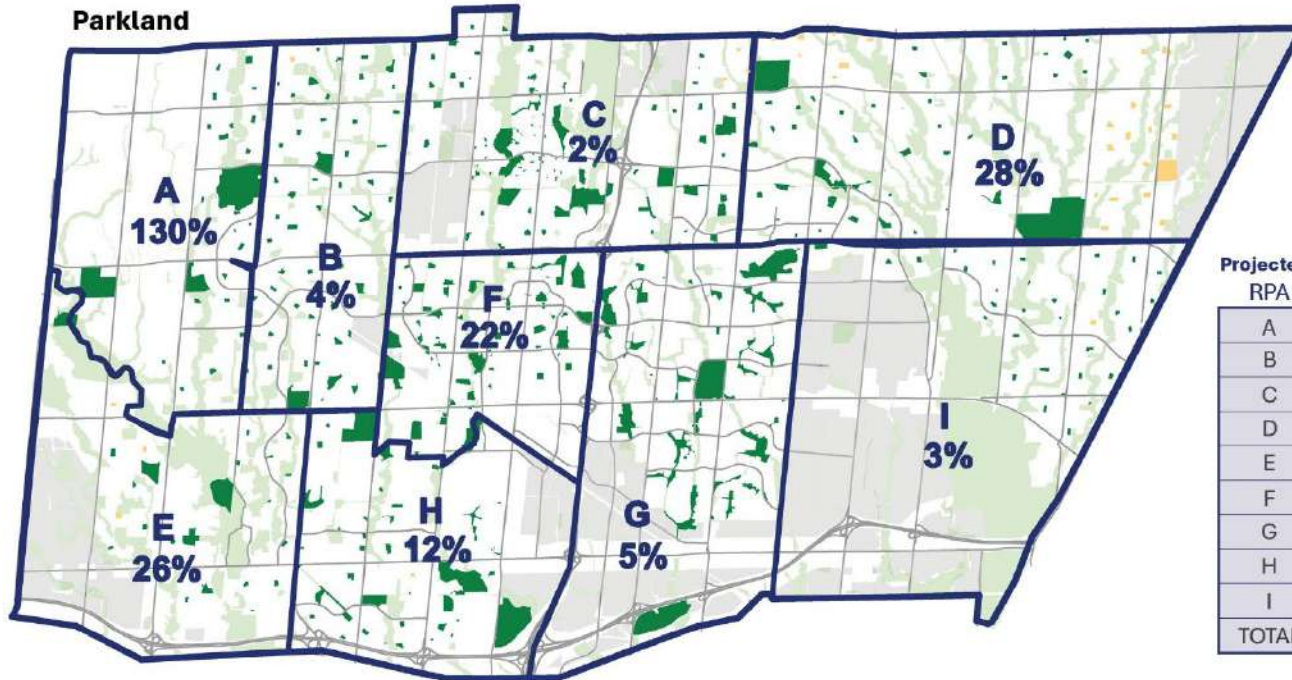
Community Centres



1. Balmoral Recreation Centre
2. Bob Callahan Flower City Seniors Centre
3. Brampton Curling Club
4. CAA Centre
5. Cassie Campbell Community Centre
6. Central Public School
7. Century Gardens Recreation Centre
8. Chinguacousy Curling & Tennis Club
9. Chinguacousy Park Ski Chalet
10. Chinguacousy Wellness Centre
11. Chris Gibson Recreation Centre
12. Earncliffe Recreation Centre
13. Ebenezer Community Hall
14. Ellen Mitchell Recreation Centre
15. Embleton Community Centre (Future)
16. Flower City Community Campus
17. Gore Meadows Community Centre
18. Greenbriar Recreation Centre
19. Howden Recreation Centre
20. Huttonville Community Centre
21. Jim Archdekin Recreation Centre
22. Ken Giles Recreation Centre
23. Kiwanis Centre for Excellence
24. Knightsbridge Senior Centre
25. Memorial Arena
26. Mount Pleasant Community Centre
27. Norton Place Park Community Centre
28. Paul Paleschi Recreation Centre
29. Peel Village Golf Course Clubhouse
30. Professor's Lake Recreation Centre
31. Riverstone Community Centre
32. Save Max Sports Centre
33. Snelgrove Community Centre
34. Susan Fennell Sportsplex
35. Terry Miller Recreation Centre
36. The Collaborative Learning and Technology Centre
37. Victoria Park Arena



Parkland



Projected Population Growth

RPA	2024	2036	GROWTH	%
A	44,888	103,300	58,412	130%
B	108,998	113,600	4,602	4%
C	110,322	112,740	2,418	2%
D	105,392	134,910	29,518	28%
E	50,976	64,400	13,424	26%
F	80,808	98,320	17,512	22%
G	92,638	97,660	5,022	5%
H	88,914	99,470	10,556	12%
I	74,370	76,540	2,170	3%
TOTAL	757,306	900,940	143,634	19%

TRENDS INFLUENCING PARKS AND RECREATION IN BRAMPTON

New forms of parks and recreation in areas of intensification



Land availability and affordability



Partnerships between municipalities & community organizations



Refocusing on and revitalizing neighbourhoods



Contributions to local tourism & economic development



Sport for Life
“Everyone has the opportunity to participate in quality sport and physical literacy experiences.”

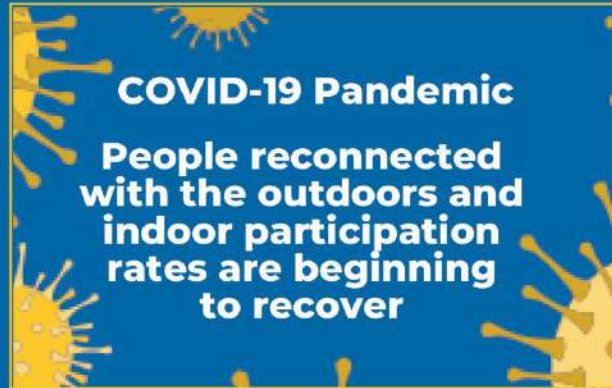


Aging infrastructure requires reinvestment



COVID-19 Pandemic

People reconnected with the outdoors and indoor participation rates are beginning to recover



Requests for multi-use parks and facilities **DRAFT**



Advancing inclusion, social justice, & equity through recreation and parks



1 in 5 Canadians over 15 years have one or more disabilities relating to physical, sensory, cognitive, or mental health



Exploring the CREATION of community hubs





COMMUNITY LAUNCH
EVENTS & POP-UPS (9)



PUBLIC INFORMATION
SESSIONS (5)



USER GROUP & VOLUNTEER
WORKSHOPS



COMMUNITY SURVEY



RECREATION & SPORT
GROUPS PRESENTATION



STAFF WORKSHOPS



COUNCIL INTERVIEWS

HOW WE ENGAGED THE COMMUNITY

The PRMP asked for input from Brampton residents, parks and recreation facility user groups, volunteer organizations, agency partners, newcomer representatives, and many others. City of Brampton Council and dozens of City Staff from different Departments also offered feedback recognizing the inter-related nature of parks and recreation services.

Standing out as common themes from the thoughts, ideas and opinions shared through the PRMP engagement process were the following:

High Importance: Residents strongly value having parks and recreation services available to them.

Volunteers: User groups are proud of their contributions to parks, recreation and sport in Brampton. They recognize that access to facilities have helped to develop local leaders, athletes, and improved the quality of life for residents.

Keeping Pace: Population growth is placing pressures on existing parks and recreation facilities and programs, creating a need for new services so that people can continue to access parks, recreation and sport.

Something for Everyone: Brampton's diverse community creates needs for programs and spaces that are inclusive, affordable, and accessible which requires non-traditional approaches to complement historically available services.

Quality & Convenience: Residents and user groups are looking for quality and convenient programs and facilities. Multi-use facilities and parks can create destinations but residents also continue to look for services close to home.



The PRMP is organized into 7 Goals that support the Vision to “Plan. Grow. Play. Together.” The Goals contain Initiatives intended to move the City of Brampton toward the Vision while responding to the needs of the community and user groups as determined from consultations, analysis of local demographics, and trends and best practices.

The PRMP Goals are listed below and presented in the pages that follow, articulating the directions for the parks and recreation system along with the Initiatives that serve as actions for the City to consider.

- Goal 1: Unite the Community Through Parks & Recreation**
- Goal 2: Support Complete Communities & Neighbourhood Revitalization**
- Goal 3: Proactively Plan Greenfield Areas**
- Goal 4: Connect Bramptonians to the Outdoors**
- Goal 5: Provide Pathways for Sport**
- Goal 6: Position Parks & Recreation for Success**
- Goal 7: Realize the Potential of the PRMP**





**GOAL #1:
UNITE A HEALTHY COMMUNITY THROUGH PARKS & RECREATION**

UNITING BRAMPTON THROUGH PARKS & RECREATION

Brampton's parks and recreation system is a mosaic of facilities, programs and services that reflects the fact that we are one of Canada's most diverse cities. Brampton designs its parks and recreation offerings to provide services to people of all ages and levels of income, persons with disabilities, as well as residents that speak different languages and represent Indigenous, ethno-cultural, 2SLGBTQIA+ and other communities. Brampton celebrates its diversity and strives to provide something for everyone.

Parks and recreation have the potential to positively impact every Brampton resident, as well as visitors. The City aims to provide people with opportunities to benefit from parks, recreation and sport whether they are looking to be healthier or more physically active, seeking relaxation and comfort in public spaces, or finding a greater connection to their communities.

The PRMP is centred around a principle that everyone is welcome to share ideas about parks and recreation services while feeling safe and comfortable to participate together in parks and recreation activities. The City of Brampton's parks, recreation and sport facilities and programs provide the first step in a pathway that allows any resident to envision a future where they can aspire to reach their potential.



INDIGENOUS PEOPLES IN PARKS & RECREATION

Indigenous communities are represented by 3,300 Brampton residents recorded in the 2021 Census along with Indigenous Peoples that live outside of the City or on Indigenous territories who use parks and recreation services. As learning and gathering places, settler community centres, parks and other recreational spaces can foster exploration of Canada's pre-colonial past and enrich our outlook with a deep knowledge that comes from seeking a wide representation of views and alternative understandings.

Progressive municipalities are beginning to emphasize the history and contributions of Indigenous Peoples through sport, park amenities, arts, education, and interpretation. Meaningful supports can only be determined through open discussions with local Indigenous Peoples and organizations, consistent with recommendations of Brampton's Culture Master Plan to strengthen the City's relationship with Indigenous Peoples and working together to enhance inclusion and access to cultural activities and services. Guidance for the delivery of municipal parks, recreation and sport can be referenced through the following Calls to Action of the Truth and Reconciliation Commission of Canada:

Call to Action #57 We call upon federal, provincial, territorial, and municipal governments to provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.

Call to Action #87 We call upon all levels of government, in collaboration with Aboriginal peoples, sports halls of fame, and other relevant organizations, to provide public education that tells the national story of Aboriginal athletes in history.

Call to Action #88 We call upon all levels of government to take action to ensure long-term Aboriginal athlete development and growth, and continued support for the North American Indigenous Games, including funding to host the games and for provincial and territorial team preparation and travel.





AFFORDABLE & INCLUSIVE SERVICES

The City welcomes persons experiencing low income to participate in recreation programming through its ActiveAssist Program and is continually working to remove barriers to persons with disabilities through modifications to community centres along with supportive programs and services to differently-abled people. The City's prevailing philosophy in engaging all residents has been to ensure that residents have a choice. Community groups also recognize the role they play in helping to shape active lifestyles in the community and are striving to be inclusive of all residents through as promoting the use of subsidy programs and other initiatives to minimize barriers.



There were nearly 42,000 residents of Brampton experiencing low income in 2021 defined by Statistics Canada's Low Income Measure, After-Tax including 12,000 children under the age of 18. The City's ActiveAssist subsidy reached 5,500 clients in 2023 which is an increase of over 20% from the year before. Given the current economic climate, this level of subsidization could increase particularly once full participation levels are achieved following COVID-19.

The City has supports in place so that residents with disabilities can enjoy participating in programs and services. City staff have developed programs that are specifically designed for residents with disabilities and offer lower ratios of participants to instructor, as well as having the choice to integrate into existing programs and services with supports provided as needed. A multi-sensory room was created at Paul Palleschi Recreation Centre while an ice pad at Susan Fenell Sportsplex was retrofitted to be fully accessible for sledge hockey (and is also being done at the new Chris Gibson Recreation Centre ice pad). The Field of Dreams is another excellent endeavour completed in partnership with Peel District School Board, the Jays Cares Foundation, and Brampton Minor Baseball.



The Positive Spaces Initiative denotes public spaces that are safe for and welcoming to the LGBTQ2SIA+ community. Brampton has made progress in developing safe spaces and continued commitment to doing so can encourage more participation.

AGE-FRIENDLY & YOUTH-FRIENDLY COMMUNITIES

One out of every four Brampton residents (25%) is 55 years of age and above while the older adult and seniors population grew by 55,000 people over the past decade. There is a clear relationship between the physical/social activity levels of older adults and their rate of biological aging. The Bob Callahan Flower City Seniors Centre (BCFCSC) and Knightsbridge Seniors Centre deliver traditional programs such as arts and crafts, cards, dance, music, education, culture, fitness, special events and more. Brampton's multi-use community centres are also important destinations for older adults who use them for a broad range of programs but also rely on lobbies, meeting rooms and other areas for casual conversation and connection.

Brampton's 2019 Age-Friendly Strategy and Action Plan directs investments to age-friendly structures and programs. The Age-Friendly Strategy and Action Plan supports community hubs, provision of free or affordable activities and events, and enhance seniors programming at community centres. Access to seating is a point of emphasis in the Strategy and Action Plan's objectives relating to public buildings and outdoor spaces, as is the availability of washrooms. The BCFCSC, Knightsbridge Seniors Centre and the Recreation Division's programming combined with the Parks Planning Division's considerations of multi-generational park designs help attain these objectives.

An Age-Friendly city is inherently a youth-friendly city as well. With more than 85,000 people (or 13% of residents) between 10 and 19 years of age recorded in Brampton in 2021, a need exists for youth and teens to have meaningful recreation and sport opportunities available particularly with increasing reports of anxiety, depression, and self-harm.¹ The City was awarded a Platinum 'Youth-Friendly Community' designation in 2020, demonstrating it is providing services and making efforts to engage youth. Brampton continues to provide positive spaces and services including through the new Gore Meadows Activity Hub and developments of innovative Youth Hubs that offer safe spaces for people between the ages of 14 and 29 support their physical, mental and emotional wellbeing. The City also has many partnerships with schools to provide greater access to their facilities. Many parks have been designed with outdoor study spaces, wi-fi, urban art and other youth-oriented amenities.




¹ Centre for Addiction and Mental Health. 2023. Ontario Student Drug Use and Health Survey.

INITIATIVES & ACTIONS - UNITE A HEALTHY COMMUNITY THROUGH PARKS & RECREATION

- 1-1.** Ensure that City staff are familiar with the Truth and Reconciliation Commission Calls to Action and the United Nations Declaration on the rights of Indigenous Peoples, and apply these recommendations to parks and recreation planning and programming. In addition, staff and volunteers should be provided with Indigenous Cultural Competency Training and work with Indigenous communities to strengthen service delivery practices.
- 1-2.** Work in partnership with the Aboriginal Sport Council to determine ways of meeting the Truth and Reconciliation goals in Brampton.
- 1-3.** Engage Indigenous communities and Indigenous designers/consultants in the design of new and significantly renovated parks and recreation projects to inform the types of spaces, amenities and design considerations that reflect Indigenous cultures and knowledge. Consult with Indigenous Peoples and ensure that new and existing parks and recreation facilities are respectful of Indigenous rights and Indigenous culture, with a view to “Indigenize” and “Decolonize” public policies and spaces.
- 1-4.** Expand the Save Max Sports Centre to provide new multi-purpose program and meeting rooms.

Additional multi-purpose rooms should be considered as part of future community centres, community hubs in Major Transit Station Areas (MTSAs), and future Recreation Revitalized projects. Rooms should be designed to accommodate a range of uses for community programs and rentals, and consider supporting amenities such as, but not be limited to, storage areas, counter space and sinks, kitchen or kitchenette, audio and visual equipment, and comfortable seating.
- 1-5.** Reflect Age-Friendly design principles and amenities through the construction, redevelopment and major renovation of recreation facilities and parks.
- 1-6.** Develop an Older Adult Strategy focused on delivering continued parks and recreation services to the 55+ population and augment Brampton’s Age-Friendly Strategy and Action Plan.

- 
- 1-7.** Develop a Youth Engagement Strategy specific to parks and recreation that is aligned with the Corporate Youth Engagement Strategy.
- 1-8.** Using an Equity Lens and working in conjunction with the Region of Peel and other service providers, identify and prioritize parkland acquisition and renewal projects in neighbourhoods that experience greater levels of marginalization or material deprivation. All municipal parks should be examined for ways to reduce, and where possible, remove barriers to use by equity-deserving populations.
- 1-9.** Advance participation in recreation and sport by equity-deserving groups through the following actions at a minimum:
- Identify the equity-deserving populations in Brampton who are not participating in recreation at a rate similar to the general population;
 - Summarize what is being done currently to include equity-deserving groups;
 - Meet with early adopters and leaders within diverse and equity-deserving groups to form a representative Reference Group
 - Create greater awareness about recreation and sport opportunities and seek to understand current barriers to participation;
 - Work as a collective to increase participation by determining and eliminating barriers; and
 - Measure the effectiveness of the work through increased participation of equity-deserving residents.
- 1-10.** Continue to train staff and volunteers in the Positive Spaces Initiative developed by the Ontario Council of Agencies Serving Immigrants.
- 1-11.** Investigate an expansion of the ActiveAssist Program, including potentially adjusting the LICO threshold, to continue to increase access to recreation programs and services for residents.

**GOAL #2:
SUPPORT COMPLETE COMMUNITIES &
NEIGHBOURHOOD REVITALIZATION**

THE BRAMPTON PLAN & 2040 VISION

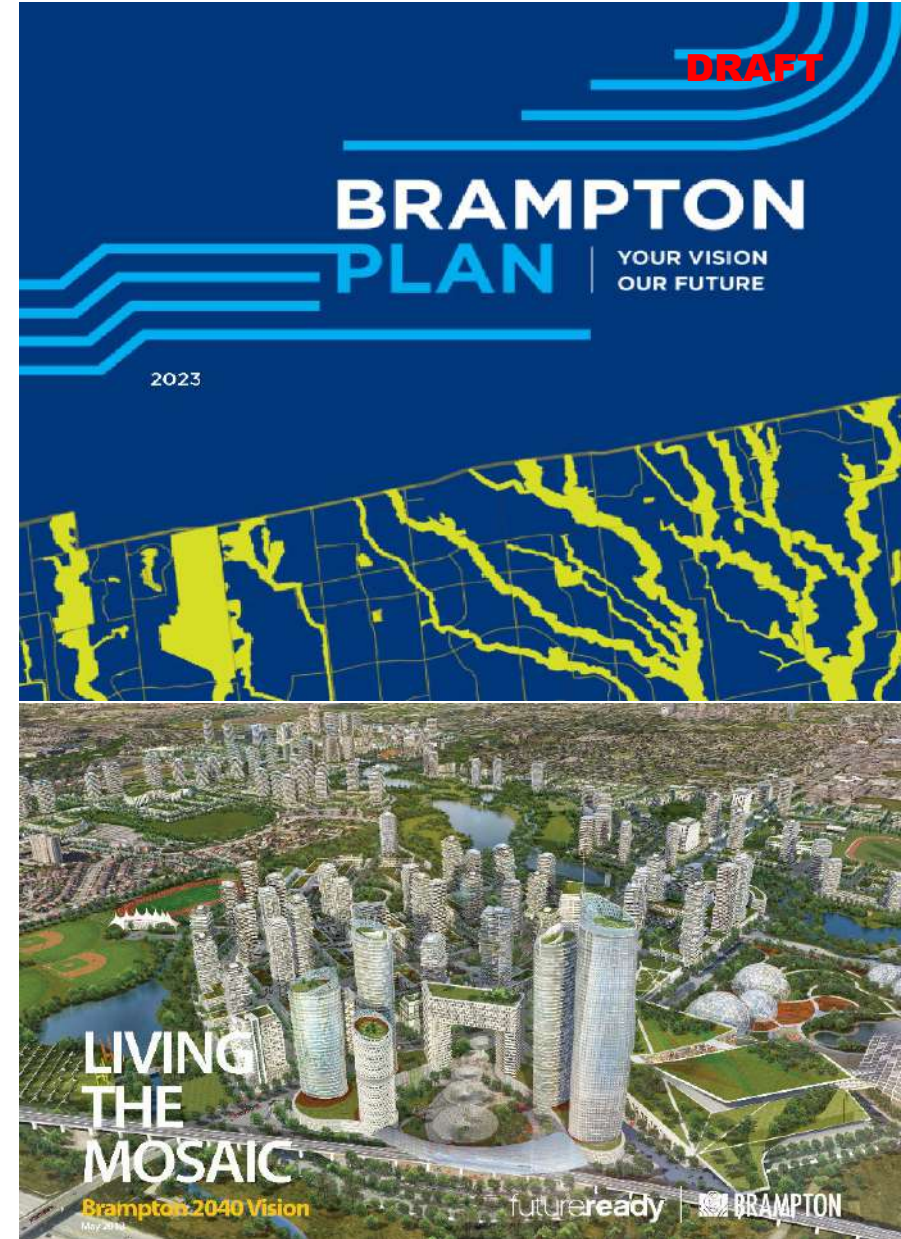
The City of Brampton's new Official Plan (2023), known as the "Brampton Plan", establishes policies that direct how the City develops and grows. A separate and aspirational document referred to as the "Brampton 2040 Vision" defines a new city structure centred around principles such as environmental sustainability, transportation mobility, residential and employment opportunities, and complete neighbourhoods.

The Brampton Plan and 2040 Vision recognize the transformation of the City's Downtown, Uptown and neighbourhoods. Infill and intensification of residential and employment areas – which means redeveloping of already built-up lands with new and sometimes higher density developments – is taking place across the city. The Brampton Plan directs 60% of all new residential development to the Built-Up Area, primarily through intensification. This is creating needs for new and rejuvenated parks and recreational spaces that will increase community vibrancy while providing places for people to live, work and play.

The Brampton Plan designates 'Urban Centres' and 'Major Transit Station Areas (MTSAs)' which, along with the Downtown, are areas where major intensification and mixed-use development activities will be directed. Urban Centres *"are vibrant, urban areas that provide people with opportunity to live, work, shop, access services, recreate and socialize"* while MTSAs are *"planned to transition over time into vibrant high density walkable places that include open spaces, services and amenities, employment uses, an attractive public realm, and are located within walking distance or easy access to transit facilities. These areas will become home to new residents and jobs that will be able to enjoy the features of a 15-minute neighbourhood."*²

With each new Term of Council, corporate priorities are reviewed and the PRMP Initiatives should also be reviewed and adjusted as defined by Council.

² Brampton Official Plan, 2023. pp.2-6, 2-13. Adopted by Brampton City Council on November 1, 2023.



PARKS & RECREATION IN BUILT-UP AREAS

The PRMP supports the objectives of the Brampton Plan and 2040 Vision, and recognizes that the City's parks and recreation services need to evolve with the changing city structure. Residents living in medium and higher-density areas do not always have the same amount of public space compared to homes built in the past, which increases their reliance on parks and community centres for enjoyment and respite. Parks and recreation projects in built-up areas can also stimulate economic development and urban regeneration in addition to providing spaces for leisure activities and social gatherings.

The Brampton Plan and 2040 Vision support complete communities with multi-faceted community hubs that contain a mix of land uses and can concentrate multiple services to enable opportunities for residents to "live, work and play." Complete communities and community hubs often require creative approaches to make efficient use of land for parks and recreation services, often in partnership with others such as libraries and school boards.

There are recent examples of partnerships between cities, libraries, schools and sometimes private land developers to build mixed-use projects. Parks and recreation spaces are integrated directly within residential buildings, providing public services on the ground floors. Parks can be provided at ground-level, on terraced levels, atop parking structures and in other areas. Using Privately Owned Public Spaces (POPS) and strata agreements, parks and recreation spaces within private lands require careful coordination during the planning, design and construction stages while having well thought-out agreements that define responsibilities for ongoing repairs and maintenance. Such approaches should be considered as part of major land developments, particularly in Brampton's designated Urban Centres and MTSAs.

Complete Communities

"The creation of complete communities is the primary objective of Brampton Plan, creating places where people of all ages, stages and incomes can live, work and play. Healthy, walkable, 15-minute neighbourhoods are compact, well-built, and well-connected places with a clustering of a diverse mix of land uses. This includes a range of housing options...as well as shops, services, access to food, schools and local childcare, employment, greenspaces, parks, and pathways."

Community Hubs

"Community Hubs are versatile, future-proof public centres that embody a "walk-to-one-stop-shop" policy that bring together health, social, cultural, recreational, and other resources in one location to meet the diverse needs of the community...Each community hub will be defined by local needs, services, and resources."

Urban Parks

"Specialized parks that are located within Brampton's Centres, Boulevards, and Corridors...Urban Parks are pedestrian-friendly spaces that accommodate socializing in dense urban areas. They are an important element of our urban fabric as significant population growth occurs through intensification of the built-up area, supplementing the recreation needs of our high-density neighbourhoods. Urban Parks include both hard and soft landscape elements and are equipped with ample amenities that respond to the needs of the adjacent mixed-use community."

Privately Owned Publicly Accessible Spaces

"POPS will be considered as an important form of Urban Park that will be provided by development partners as part of site design. POPS are spaces that contribute to the public realm but remain privately owned and maintained. POPS do not replace the need for new public parks and open spaces."

Strata Parks

"A public park developed above private infrastructure...The park space is deeded to the municipality by the property developer, and is thus publicly owned...whereas the underlying infrastructure is maintained within private ownership. Strata parcels of land are created through the same Planning Act mechanisms that implement any other subdivision of land, usually with the assistance of a strata reference plan."

- Brampton Plan, Section 3.1.2 and Section 3.5.1
- Brampton Parks Plan 2041, Section 6.3

Community Hubs

Brampton creates parks and recreation hubs by designing these spaces to allow for multiple activities that serve many age groups and interests during the entire year. The City works with Brampton Library, School Boards and others to make efficient use of land and share operating responsibilities.

The Brampton Plan identifies four 'Potential Community Hubs' locations – all co-located with proposed park blocks – within the Queen-Rutherford, Bramalea Terminal, Gateway Terminal and Steeles-Mississauga MTSAs. Recreation facilities and parks (including the new Urban Park typology) will establish MTSAs as readily accessible destinations that can enhance public space and offer relevant programming. Brampton Library identifies the Queen-Rutherford MTSA for a potential future library branch and should be engaged, along with any other prospective partners, to discuss a community hub development there.

Urban Parks, POPS & Strata Parks

As established neighbourhoods transition to higher-density areas, parks will be subject to greater levels of use from having more people moving into the areas that surround them. It can be difficult or cost-prohibitive to find sufficiently sized lands for parks in built-up areas which in turn can impact the ability of the City's parks system to keep pace with growth or maintain appropriate amounts of green space for respite and ecological functions in intensifying neighbourhoods.

A multi-faceted strategy for providing parks is needed due to land scarcity, property costs, and the current legislative environment. The Brampton Plan introduces a specialized form of 'Urban Parks' to serve built-up areas while also establishing policies supportive of Privately-Owned Publicly Accessible Spaces (POPS) that enables public access to open spaces using legal agreements with property owners. The City of Brampton Parkland Dedication By-law 242-2022 permits POPS within intensification and growth areas, and gives the City discretion to accept the types being proposed. Strata (or stratified) parkland is also permitted in these areas, which are public parks developed above private infrastructure.

Urban Parks & Recreation Design Considerations

Parks and recreation facilities in Urban Centres / MTSAs require a unique design and programming approach recognizing their intensity of use, sometimes smaller sizing, and expected contributions to urban design, transit-oriented development and placemaking. The Brampton Parks Plan 2041 provides guidance on designing Urban Parks with flexible and intentional outcomes, and provides a basis for the City to review its design standards for park-based facilities and amenities (including park furniture and waste receptacles).

Due to the unique nature of Community Hubs and Urban Parks, and their ability to complement site-specific objectives, there is no singular template to define what they may include. Parks and building designs need to consider principles of urban design, access, climate change resilience. Considerations may include use of rooftop parks and gardens, hardscaped elements such as paver or interlocking stones on walkways, providing synthetic surfaces around play structures, shade shelters and seating areas, strategic plantings to 'green' the urban environment, and explore permeable surface materials to minimize stormwater run-off.

New types of facilities should also be explored as the City has recently done with its entry into 'boxed soccer' which is a smaller design template that could potentially be integrated into Urban Parks. Fountains that are aesthetically pleasing but also able to be used for waterplay – and potentially skating during the winter – are another opportunity as are skateboard parks that can be designed to replicate urban environments using stairs, rails, curbs, planter boxes and other features.

PARKS & RECREATION REVITALIZED

Revitalized parks and community centres are a source of pride to people living nearby, may entice new residents to move into the area and in turn may encourage other property owners to reinvest in their residential and commercial properties. Over the past 5 years, the City of Brampton has made significant commitments to revitalizing existing community centres through its 'Recreation Revitalized' initiative. These investments have modernized facilities, added capacity to serve more Brampton residents, increased operational efficiencies, and in some instances re-oriented facilities in order to serve a wider range of interests. Revitalization has made recreation centres more welcoming and inclusive by incorporating universal and accessible design principles to welcome residents of all genders, cultures, ages and abilities.

Continued implementation of Recreation Revitalized projects should consider how to enhance community hub potential. Some older facilities that have not yet been renewed include the Jim Archdekin, Greenbriar, Terry Miller, and Ellen Mitchell Recreation Centres and should be explored as future Recreation Revitalized projects. Some of these facilities have partner tenants which provides a strong basis for in support of a community hub model while Brampton Library is another potential partner to engage through Recreation Revitalized projects.

The City is reinvesting in parks often based on the age and condition of park components. There is an opportunity to brand park reinvestments similar to what has been done for recreation facilities through a coordinated awareness effort akin to a 'Parks Revitalized' effort. In addition to asset age and condition factors, triggers for park renewal should consider:

- changing socio-demographic characteristics of surrounding populations;
- introducing the Urban Park classification into areas of intensification;
- reflecting history and contributions of Indigenous Peoples and other diverse population groups;
- growth-related needs for programmed and non-programmed open spaces;
- reorienting underused spaces in parks to serve a wider range of interests, potentially by informed strategically observing park usage;
- improving safety, signage and wayfinding; and
- resident input to inform park renewal and re-visioning processes.

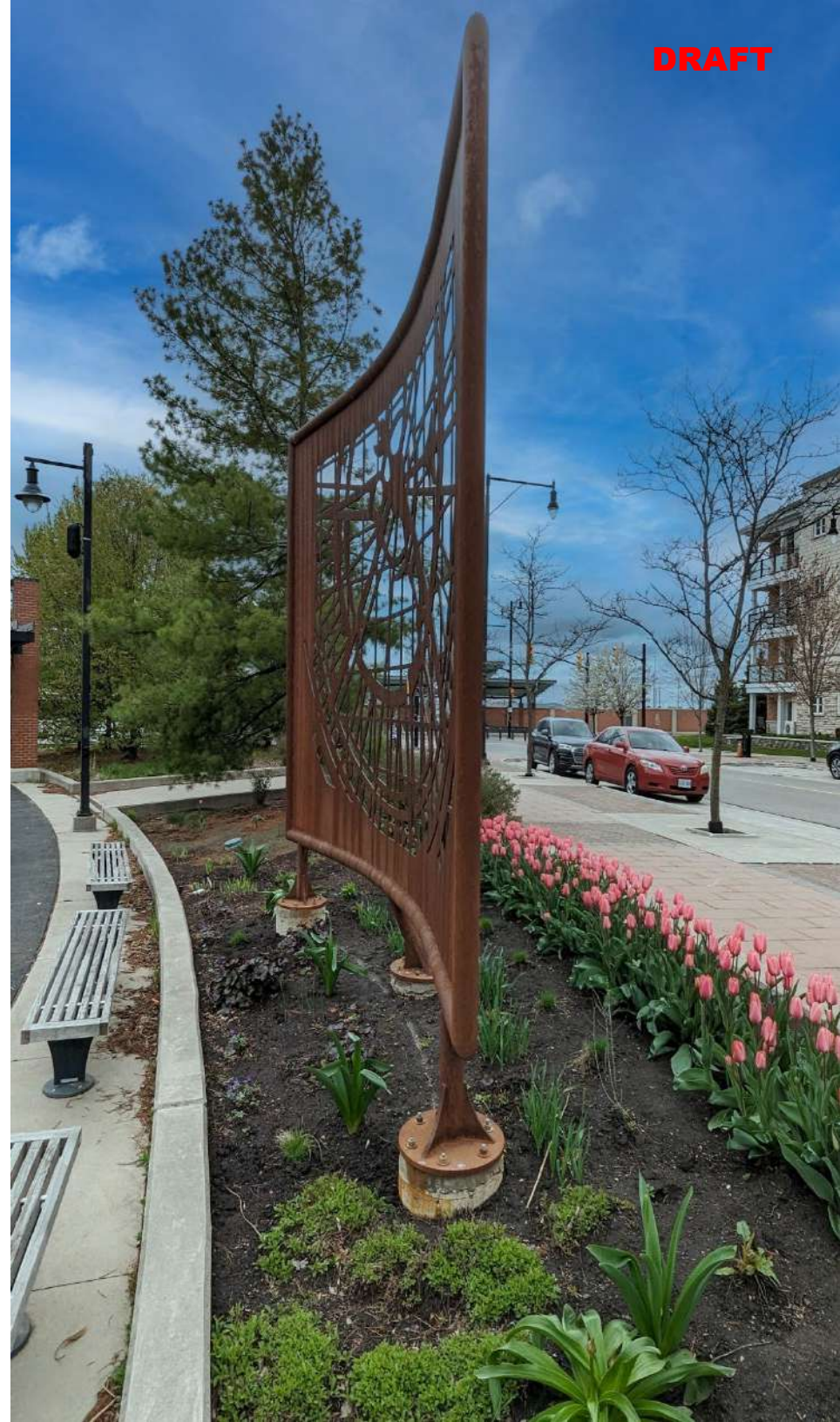


ALIGNMENT WITH ARTS & CULTURE OBJECTIVES

Brampton is home to a thriving arts and cultural community of creative individuals, organizations and businesses. The City's arts and culture services complement those offered by the community as well as the City's own parks and recreation offerings. Parks and recreation together with arts and culture collectively make the City a complete and vibrant place to live and work. The PRMP applauds the strong efforts of Brampton's arts and culture community, and supports continued planning, design and coordination with the City to integrate arts and culture into parks and recreation facilities and programming.

Brampton's 2018 Culture Master Plan was shaped with the arts and culture community, and identified a need for spaces to create, exhibit, collaborate, innovate and participate in creative activities. Brampton's Public Art Strategy (anticipated in 2024) will guide the City's approach to its public art collection and future initiatives. Multiple Departments and Divisions in the City already collaborate with the Culture Division through public art, program delivery and more. The PRMP encourages this practice to continue and does not duplicate or replace cultural documents and practices; instead it supports them by through parks and recreation spaces and programs which can:

- support, integrate and maintain public art in line with the City's revised Public Art Strategy, while reflecting Brampton's heritage where possible through parks and recreation spaces;
- provide meeting/program rooms and other community spaces for use by arts and cultural organizations;
- continue to include arts and cultural programs for all age groups as part of the City's offerings at community centres and parks, recognizing that arts and cultural activities can be considered 'recreational' in nature; and
- explore ways to co-locate shared and dedicated arts and cultural spaces – such as studio, performance and exhibition space – as part of new and redeveloped community centres, hubs and even certain parks.



INITIATIVES - SUPPORT COMPLETE COMMUNITIES & NEIGHBOURHOOD REVITALIZATION

- 2-1.** Continually explore opportunities to integrate parks and recreation services as part of Recreation Revitalized and mixed-use land development projects with institutional and private sector partners.

Such opportunities require a multi-departmental approach including staff from parks, recreation, planning, finance, libraries, etc. to effectively understand where community services can be co-located to generate financial, operational and program-related efficiencies. Potential projects include, but are not limited to, joint endeavours with Brampton Library, local school boards, health and social service providers, and the land development industry.

- 2-2.** The next Recreation Revitalized project should be directed to the Jim Archdekin Recreation Centre. Subject to onsite land availability and subsequent staff reviews, the project should explore enlarging the indoor aquatics centre, developing a fitness centre and adding multi-purpose program space. The potential to twin the arena should be explored in favour of consolidating and relocating other single pad arenas per PRMP Initiative #6-16.

- Longer-term Recreation Revitalized projects should consider the Greenbriar, Terry Miller and Ellen Mitchell Recreation Centres.

- 2-3.** Formalize a capital renewal initiative branded as 'Parks Revitalized' to improve existing parks that are aging, priority neighbourhoods or serving intensification areas and MTSAs. Park renewal projects should consider asset management plans, population growth and socio-demographic characteristics within a park's service area, accessibility and inclusion, alignment with land use planning objectives, and other factors. Potential park candidates include, but are not limited to:

- Eldorado Park, including developing a major splash pad and reviewing either the decommission or total revitalization of the outdoor pool upon the end of its lifecycle, supported through the requisite business case.

- 2-4.** Undertake a review of parks and recreation amenities at the Flower City Community Campus, including potential to acquire adjacent lands, determine the best configuration of onsite amenities, and explore opportunities to add new or different multi-purpose amenities to reach more residents.



- 2-5.** Park and recreation facility development and redevelopment projects should continue to explore ways to support objectives of the Brampton Culture Master Plan, Public Art Strategy and other appropriate documents. Opportunities to reflect Brampton's heritage, support arts and cultural activities and programs, and enhance overall community vibrancy should continue to be considered in parks and recreation projects, through public art, and continued integration into program delivery.
- 2-6.** Work with the local land development industry to explore opportunities to integrate multi-purpose rooms within their land development projects, particularly in areas of higher density, as a means to increase the availability and distribution of space conducive to delivering community programs. Discussions regarding the size, access, amenities, and funding responsibilities should begin during the land use planning application stage and be refined through negotiations held throughout development approvals.
- 2-7.** Should a development or redevelopment project in the designated Bramalea Urban Centre present an opportunity to renew or redevelop Knightsbridge Seniors Centre, strong consideration should be given to doing so. Discussions with Brampton Library should be held in this regard in terms of potential co-location with new library branches that will be required in RPA G.
- 2-8.** After monitoring successes and challenges of the Century Gardens boxed soccer court, explore additional boxed soccer courts in areas of intensification as well as neighbourhoods with greater marginalization indicators in support of objectives of this PRMP, the Brampton Official Plan, 2040 Vision, and the City's prevailing philosophies of promoting inclusion.
- 2-9.** Investigate opportunities to incorporate natural and adventure-based playgrounds within intensification areas such as parks serving MTSAs.
- 2-10.** Monitor the upcoming release of Provincial regulations for designing, developing and accepting POPS/strata parks and once available, should evaluate its implications on the provision of parkland in Brampton.
- 2-11.** As part of future urban park planning and development, evaluate opportunities to provide compact off-leash dog parks in higher-density areas such as at parks serving MTSAs. The City should develop standards to guide the location, design and setbacks associated with off-leash areas to be placed in Neighbourhood Park and Urban Park classifications.





**GOAL #3:
PROACTIVELY PLAN GREENFIELD AREAS**



PARKS & RECREATION IN BRAMPTON'S GREENFIELD AREAS

The Brampton Plan establishes Designated Greenfield Areas (DGAs) characterized by traditional suburban-style developments outside of the Built-Up Area. DGAs are found along the City's western, northern and eastern municipal boundaries including areas such as Heritage Heights, Bram West (Embleton), Countryside Villages, Gore Meadows and Gore Castlemore. These generally correspond to RPA A, RPA D and RPA E.

Substantial future growth is forecasted to the DGAs with RPA A, RPA D and RPA E collectively projected to add 100,000 new residents over the PRMP planning period and ultimately upwards of 135,000 new residents by the year 2051. There is a need to be prepared to meet the parks and recreational needs of over 330,000 people living in these peripheral RPAs. In addition, the City envisions opportunities within the DGAs for 15-minute, mixed-use and transit supportive neighbourhoods where quality of life is dictated by the quality of the built and natural environment.

A New Community Centre & Community Parks in the Northwest

Growth in RPA A will drive the need for a new multi-use community centre and parkland to serve the 103,000 residents projected by the year 2036 (and ultimately 137,000 persons by 2051). Most of the RPA's growth is directed to Heritage Heights – situated west of Mississauga Road and north of the Credit River valley – where the 2017 PRMP identified the need for a new community centre and recommended that the City pursue opportunities to acquire land suitable for a future facility.

A new community centre in Heritage Heights should be constructed prior to the end of the PRMP planning period in 2036, containing the following at a minimum:

- An indoor aquatics centre containing a 25 metre pool with 8 to 10 lanes, and separate leisure and/or teaching tanks.
- A gymnasium designed to a double or triple court specification.
- A fitness centre, potentially emphasizing functional training, with group fitness studios and an indoor walking track.



- A Youth Hub including a lounge, meeting and study space, games room (including eSports), creative space, and other elements identified in consultation with local youth/teens.
- Multi-purpose rooms.
- A library branch consistent with the Brampton Library Facilities Master Plan.
- A design that considers Age-Friendly, Sport-Friendly, and sustainable principles.

The Heritage Heights Secondary Plan establishes a centrally located 'Wellness Character Area' that *"may be anchored by a future hospital/health and wellness facility [which] will be the main hub of activity for the Secondary Plan Area...and will support healthy, active living."*³ The City should explore locating the future community centre in this Wellness Character Area to reinforce the health and active living objectives of the Secondary Plan. There are synergies between healthcare, parks and recreation services ranging from health promotion, chronic disease prevention, and post-rehabilitation. Partnerships between the City and healthcare providers may allow for valuable cross-programming to occur while sharing costs. The City should identify and secure land for a future community centre in Heritage Heights before the area is substantially developed.

There are two Community Parks identified in the Secondary Plan. It would be preferable to secure a community centre site adjacent to park blocks instead of building on parkland given the extent of growth-related needs for outdoor recreation. The following outdoor recreation facilities are recommended for Community Parks in Heritage Heights:

- **Sports Fields:** 3 lit rectangular fields, at least one of which contains a synthetic surface, 1 lit cricket grounds, and potentially ball diamonds that are relocated from other parts of the city.
- **Tennis & Pickleball:** 8 club-quality tennis courts, with space reserved to enable expansion and/or install an air-supported structure if required in the future, plus 6 pickleball courts.
- **Outdoor Aquatics:** 1 major splash pad and a reflection pool.
- **Activity hub:** an adventure playground, multi-use sport court(s) and skateboard park at a minimum.
- **Fitness:** Outdoor fitness equipment / fitness trail, internal paths.

³ City of Brampton Official Plan, Part II, Chapter 52. March 2022.
Heritage Heights Secondary Plan. Section 2.4.1(o). p.7



Develop the Gore Castlemore Community Park & Secure Additional Land in the Northeast

RPA D in Brampton's northeast has experienced considerable growth over the past decade and is creating needs for parks and recreation services, some of which are placing strong pressures on Gore Meadows Community Centre and Community Park. The ongoing development of Gore Meadows Community Park – with its recently completed Activity Hub and soon to be developed sports fields and hard surface courts – will temporarily alleviate some pressures for outdoor facilities in the northeast.

The City has lands reserved on Clarkway Drive for the 16 hectare Gore Castlemore (Block 47) Community Park which will allow the City to address growth-related needs in the northeast. Outdoor recreation facilities recommended for the Gore Castlemore Community Park include:

- **Sports Fields:** A minimum of 1 lit rectangular field with a synthetic surface and potentially a kabaddi field, the latter subject to further study with input from kabaddi users and scope of supporting infrastructure required.
- **Tennis & Pickleball:** a minimum of 2 tennis courts (space-permitting) plus 4 pickleball courts.
- **Outdoor Aquatics:** 1 major splash pad and a reflection pool.
- **Children & Youth:** A mix of youth-focused amenities, which could include an adventure playground, skateboard park and multi-use sport court(s)
- **Fitness:** Outdoor fitness equipment / fitness trail, internal paths.

As RPA D approaches its projected build-out population of 137,000 persons, Gore Meadows Community Centre and Chinguacousy Wellness Centre – the latter of which is closer to Bramalea – may not have the capacity to meet future growth-related needs. On this basis, it is plausible to conceive that a third multi-use community centre may be required in RPA D towards the end or after the current PRMP planning period. To provide flexibility to address future growth-related needs for parks and recreation, the City should undertake a land banking exercise focused on the northeast to determine potential to secure and reserve lands for a future community centre.

INITIATIVES – PROACTIVELY PLAN GREENFIELD AREAS

- 3-1.** Construct a community centre in Heritage Heights and, consistent with the findings from the 2017 PRMP, assemble land for the new community centre as a short-term priority. The new community centre should contain an indoor aquatics centre, a fitness centre, double or triple gymnasium, Youth Hub, multi-purpose rooms and explores co-location with a Brampton Library branch. The community centre should reflect Age-Friendly, Sport-Friendly and sustainable design principles.
- 3-2.** Initiate a land banking strategy to identify and acquire properties in northwest (RPA A) and northeast (RPA D) Brampton for future community centres.
- Land for the proposed Heritage Heights community centre (see PRMP Initiative #1) would optimally be located in the designated Wellness Character Area established in the Heritage Heights Secondary Plan, particularly if it presents an opportunity to create a multi-service community hub in conjunction with recreation, parks, library, cultural and/or health and social service partners.
 - Land acquisition in northeast Brampton would provide the City with flexibility in the event an update to the PRMP recommends a community centre to meet growth-related needs beyond the year 2036.
- 3-3.** Future Community Parks in Heritage Heights should include a minimum of three lit rectangular fields (at least one with a synthetic surface and designed with future potential to be enclosed), a lit cricket grounds, a minimum of one major splash pad, a mix of dedicated tennis and pickleball courts, an Activity Hub with multi-use sport courts and a skateboard park, play structures, reflection pool, outdoor skating surface, and outdoor fitness equipment.
- 3-4.** The future Gore Castlemore Community Park should include a minimum of one lit rectangular field with a synthetic surface (and designed with future potential to be enclosed), a major splash pad, dedicated tennis and pickleball courts, skateboard park, multi-use sport court, an adventure playground, reflection pool, outdoor skating surface, and outdoor fitness equipment.
- 3-5.** Working with other corporate departments such as Animal Services, evaluate sites that are appropriate for off-leash dog parks in RPA A, RPA D and RPA E. Consideration should be given to compatibility with other on-site components in a park and adjacent land uses and opportunities to partner with community organizations, private sector or others to assist with operations, fundraising/sponsorships and/or partnerships.



**GOAL #4:
CONNECT BRAMPTONIANS TO THE OUTDOORS**



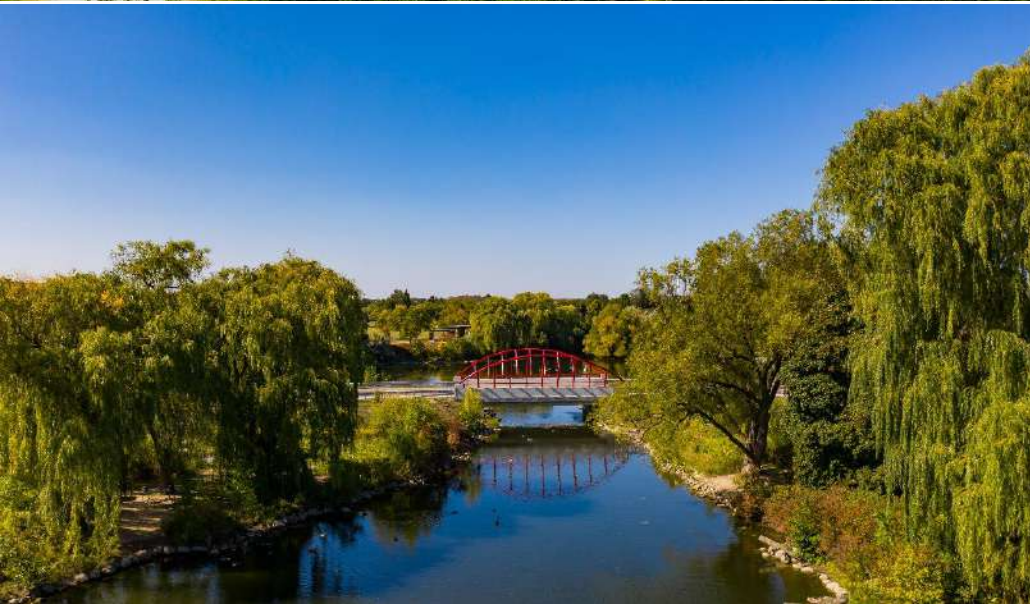
PARKS IN BRAMPTON

The City of Brampton maintains 1,200 hectares of parkland that are specifically intended for human use, enjoyment and connections to nature. Brampton's parks are dynamic places where people gather, are physically active and simply places to get a breath of fresh air. Brampton has a well-designed and geographically distributed parks system that offers social, environmental, health, and economic benefits to residents.

These parks - referred to as recreational or active parkland – form part of a park hierarchy established in Section 3.5.1 and Schedule 7 of the Brampton Plan as City Parks, Community Parks, Neighbourhood Parks and Urban Parks. The City of Brampton has an approved Parks Plan prepared in accordance with Section 42 (4.1) of the *Ontario Planning Act*. The PRMP has regard for the directions, considerations and recommendations contained within the Brampton Parks Plan.

Brampton has been able to add to its park supply over the past 10 years primarily through acquisitions in subdivision developments within designated greenfield areas. The City's recent park acquisitions have tended to yield smaller and fewer parcels compared to historical park acquisitions due to amended parkland dedication policies of the *Ontario Planning Act*, new land use planning and urban structure philosophies, changing land development and urban design practices, and other factors. Changes to the provincial legislation has also substantially reduced how much cash-in-lieu of parkland can be collected by the City as lands are developed for growth.

As the City's remaining greenfield areas are developed, needs for parkland in established communities and areas of intensification will come back into focus. Use of Urban Parks, POPS and other creative approaches to acquiring, designing and funding parks in built-up areas can help address growth-related needs.



KEEPING PACE WITH GROWTH

The Brampton Parks Plan recommends that the City should “generate enough parkland/cash-in-lieu of parkland to ensure that the parkland system standard of 1.6 hectares/1000 people is achieved in 2041.”⁴ Brampton’s 1,200 hectares of recreational parkland currently achieves this target but the forecasted addition of over 143,000 new residents by 2036 will create needs for new parks to maintain the recommended target.

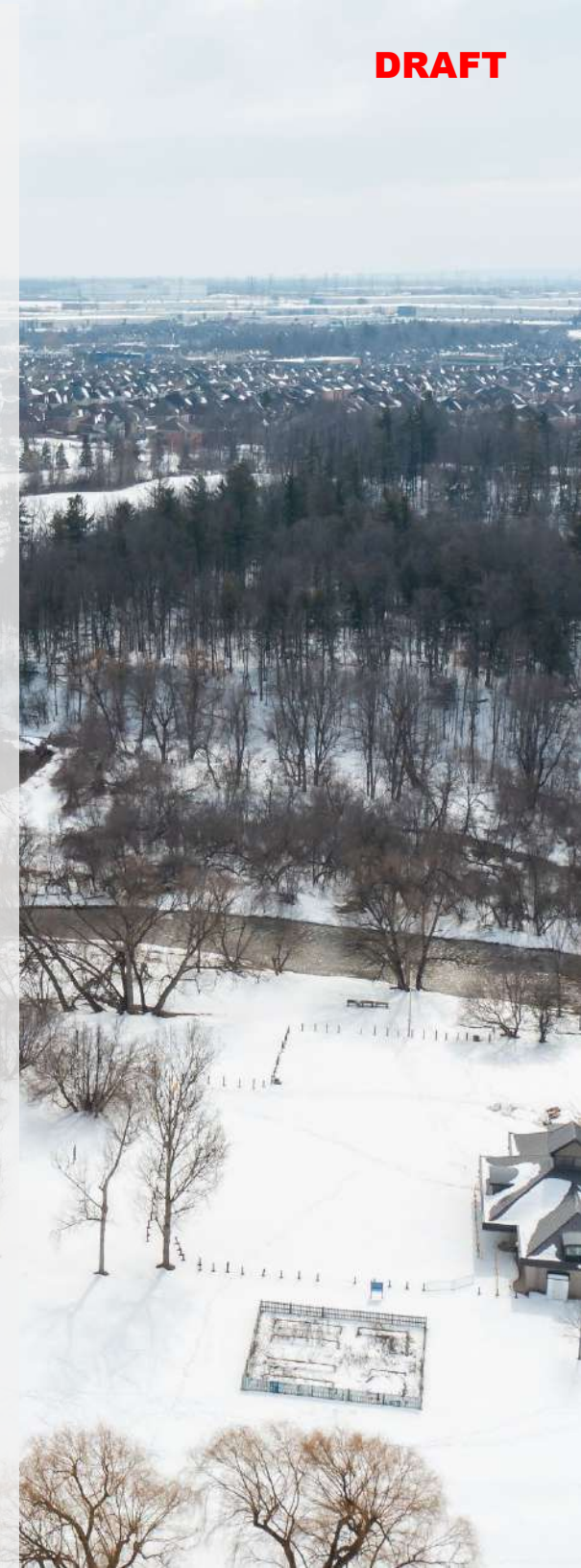
Achieving the Brampton Parks Plan target requires a total supply of 1,442 hectares of recreational parkland by the year 2036, which would require the City to secure another 242 hectares. In 2036, parkland service levels are projected to be close to or above the targeted rate in RPA D, RPA G and RPA H. Deficiencies are forecasted to be most pronounced in RPA A, RPA B, RPA E and RPA I.

A new legislative environment governing parkland dedication as a condition of land development must be recognized. The City will have to find new ways to secure and fund how future parks are acquired compared to past practices as explained further in Goal #7 of the PRMP.

RPA	Existing Parkland	2024 Service Level	Future Parkland*	2036 Service Level
A	100.0 hectares	2.2 ha per 1,000	100.1 hectares	1.0 ha per 1,000
B	81.5 hectares	0.7 ha per 1,000	82.2 hectares	0.7 ha per 1,000
C	161.3 hectares	1.5 ha per 1,000	163.2 hectares	1.4 ha per 1,000
D	185.3 hectares	1.8 ha per 1,000	225.4 hectares	1.7 ha per 1,000
E	65.1 hectares	1.3 ha per 1,000	67.7 hectares	1.1 ha per 1,000
F	148.1 hectares	1.8 ha per 1,000	148.1 hectares	1.5 ha per 1,000
G	259.5 hectares	2.8 ha per 1,000	259.5 hectares	2.7 ha per 1,000
H	175.4 hectares	2.0 ha per 1,000	175.9 hectares	1.8 ha per 1,000
I	23.6 hectares	0.3 ha per 1,000	24.5 hectares	0.3 ha per 1,000
Total	1,199.7 hectares	1.6 ha per 1,000	1,246.8 hectares	1.4 ha per 1,000

* Includes approved and/or conveyed parkland from land development applications as of December 2023

⁴ City of Brampton. 2022. Brampton Parks Plan 2041. p.58



AMENITIES IN BRAMPTON'S PARKS

The following listing is an example of a park amenities are considered appropriate for each type of park based on what exists in Brampton along with best practices from other GTA municipalities.

		City Park	Community Parks	Neighbourhood Parks	Urban Parks
Rectangular Field	Senior Lit (Grass or Artificial)		•		
	Senior Unlit		•		
	Junior		•	•	
	Mini/Boxed		•	•	•
Ball Diamond	Lit / Unlit Baseball		•		
	Lit Softball		•		
	Unlit Softball		•	•	
Cricket Grounds	Hardball		•		
	Tapeball / Batting Cages		•	•	
Hard Surface Courts (e.g. Tennis, Pickleball, Basketball)		•	•	•	
Skateboard Park			•	•	
Playground Structure		•	•	•	•
Splash Pad / Water Feature			•	•	•
Off-Leash Dog Area			•	•	•
Outdoor Fitness Equipment		•	•	•	•
Community Allotment Garden			•		
Unprogrammed Open Space		•	•	•	•
Community Focal Point (e.g., event space)		•	•		•
Shade Structure		1 min.	1 min.	1 max.	1 max.
Walking Pathway		•	•	•	•
Landscaping		•	•	•	•
Parking Lot		•	•		
Specialized Facility or Amenity		To be evaluated on a case-by-case basis			

COMFORT FEATURES IN PARKS

Many of the City's parks offer attractive and enriching experiences that entice people to use them for a range of activities. PRMP consultations reveal that residents are seeking many amenities in the parks that they use ranging from treed areas and shade structures, water bottle filling stations, charging stations for electric wheelchairs and scooters, picnic tables and shade pavilions, benches and larger seating areas, as well as washrooms. Input offered by residents supports what has been heard through the development of other City documents such as the Brampton Plan, 2040 Vision, Culture Master Plan, and the Age-Friendly Strategy and Action Plan.

Requests for shade structures and washrooms particularly stood out during PRMP consultations. These amenities promote inclusivity, accessibility and sun safety. Many Brampton residents gather at parks every day for casual conversations but also for other social activities such as family gatherings, picnics and cultural events. There is an inherent cost in creating and maintaining comfortable parks, therefore, the City's investment needs to be strategically scaled to those parks that function as destinations for gatherings and events.

SAFE PARKS

Brampton designs its parks with patrons' safety in mind and consideration of Crime Prevention Through Environmental Design (CPTED) principles. The City considers lighting in high traffic areas and limiting low visibility areas, while a number of neighbourhood parks are designed so that there are "eyes on the park" from the street and nearby homes to discourage undesirable activities. Maintenance of parks and open spaces is accepted in the industry as a key component of perceived "safety" in parks and in deterring inappropriate behaviours. Parks, Maintenance & Forestry staff have engaged Peel Police and Brampton Fire to assist in the design of certain parks.



SUSTAINABILITY, RESILIENCY & STEWARDSHIP



Brampton's recreational parks system is primarily intended for human use but also supports environmental sustainability, ecological resilience, climate change adaptation, and natural disaster mitigation efforts. Local parks are part of a green infrastructure system that help absorb stormwater, contribute to the tree canopy, allow for carbon sequestration, provide trails and linkages for active transportation, and buffer flood-prone areas. The City is undertaking proactive design and operational practices to incorporate environmental components into parks and reduce emissions from maintenance activities. The City continues to develop 'passive' park spaces (e.g., woodlots, prairie grasslands, flower gardens, civic gathering spaces, etc.), often times ensuring that a portion of new active recreation areas remain in a more natural state.

Careful management and planning that considers synergistic solutions between recreation and conservation goals can mitigate impacts to the greenspace system. An understanding of the carrying capacity, or the ability of the natural area to accommodate use, needs to be in place in order to understand where passive and more intensive uses should/should not take place. Brampton's residents already benefit from a number of high quality natural areas, some of which are located in lands held by the City, the Toronto Region Conservation Authority (TRCA), Credit Valley Conservation (CVC), and other properties where strategic partnerships advance natural heritage interests.

The Brampton Plan recognizes the role of parks in mitigating climate change impacts while the City also has a Grow Green Environmental Master Plan (2020) and is in the midst of preparing a Climate Change Adaptation Plan. Planning, design, and operations of parks and recreation facilities should have regard for Brampton's climate and sustainability-related frameworks. Continued work with TRCA, CVC and other environmental partners will be beneficial through parkland renewals and retrofits (e.g. SNAP projects), public education and other stewardship initiatives.

Planning and design of parks and recreation facilities considers alignment with Brampton's public transportation and active transportation systems. Where possible, parks and recreation facilities are situated along or near trails, sidewalks and transit stops. Parks also have internal pathways that can increase connectivity within neighbourhoods as well as provide aesthetically pleasing environments to walk. The PRMP supports continued alignment of parks and recreation services to support initiatives advanced in Brampton's Active Transportation Master Pan.

INITIATIVES - CONNECT BRAMPTONIANS TO THE OUTDOORS

- 4-1. Building upon the descriptions contained in the Brampton Official Plan, formalize a parkland classification system to guide the planning and design of new parks and the revitalization of existing parks according to park type, size, function and appropriate facilities and amenities.
- 4-2. Target parkland and cash-in-lieu of parkland at a rate of 1.6 hectares per 1,000 population in accordance with the Brampton Parks Plan. In doing so, strive to attain a total park supply of 1,442 hectares of parkland by the year 2036 as guided by a Parkland Acquisition Strategy that determines the location of the quantum of parkland being planned for the City.
- 4-3. Use the Brampton Parks Plan 2041 as a guiding document to update municipal design standards for park facilities, park furniture and waste receptacles in urban areas. In doing so, explore integration of appropriate amenities within Urban Parks as well as how standards can increase public use potential, encourage greater diversity of outdoor recreation programs, and complement urban design objectives. Whenever possible, while processing development applications in new developments with recognized parkland deficits, consider land conveyance over cash-in-lieu to fulfil parkland dedication requirements.
- 4-4. Monitor Provincial updates to Bill 23 to understand regulations/criteria guiding parkland conveyance as it relates to encumbered parkland, strata parks, and POPS. Evaluate Bill 23's implications on the City's new Official Plan and Parkland Dedication By-law.
- 4-5. Prepare an updated Parks Development Design Guideline to provide detailed design standards that guide capital development and redevelopment of parks facilities as recommended in the PRMP.
- 4-6. Prepare a Park Renewal Project List to prioritize parks that would benefit from enhancements and promote use by people of all ages and abilities (also see PRMP Initiative 2-3). Candidate sites for renewal should have regard for the age and condition of the park and components within the park, service duplication, proximity to intensification areas serving MTSAs, evolving community demographics, demand for other outdoor recreation facilities, and other factors. Consideration should be given to the park design guidance contained in this PRMP and community consultation.

- 4-7.** At the time of designing or redesigning parks, apply a sustainability lens to explore ways to increase resiliency to climate change, minimize the City's footprint on the environment, and advance objectives set out in the City's climate change and sustainability frameworks including the Brampton Plan, Grow Green Environmental Master Plan, and Climate Change Adaptation Plan.
- 4-8.** Work with other City Departments, Conservation Authorities and other ecologically-focused organizations to identify strategic areas and programs that support naturalization, biodiversity and climate change resiliency efforts using the municipal parks and open space system.
- 4-9.** Park development and renewal initiatives should consider the principles of CPTED, opportunities for park naturalization, and on a case-by-case basis, incorporate comfort amenities such as pathways, shade structures, seating, washrooms, and other features to create welcoming and inviting public spaces.
- 4-10.** Prepare a City-wide Parks Washroom Strategy to deliver washroom facilities based on but not limited to park sizes, needs, design standards, required capital and maintenance.
- 4-11.** Ensure all park assets are replaced to the City's current service / design standards and meet all applicable legislative requirements. For example, all playground replacements are to be upgraded from sand safety surfacing to a fully firm and accessible safety surfacing such as rubber.
- 4-12.** Develop outdoor fitness equipment in high traffic locations such as in parks and outdoor public spaces serving intensification areas (e.g., MTSAs), along major trails or at City, Community, Neighbourhood and Urban Parks. Opportunities should be considered in RPA F along the Etobicoke Trail, Fletcher's Creek Trail or a park along these routes, as well as at existing or future major parks or trails in Heritage Heights (RPA A) and Gore Castlemore (RPA D), as well as in RPA B, H and I.
- 4-13.** Continue to provide playgrounds within 800 metres of major residential areas, unobstructed by major pedestrian barriers such as major roads, railways and natural hazard lands.
- 4-14.** Increase the number of community-level outdoor ice rinks to reinforce wintertime recreational experiences, with implementation and timing of future rinks being informed by use of existing rinks.



GOAL #5: PROVIDE PATHWAYS FOR SPORT

BUILDING COMMUNITY-LEVEL FACILITIES & PROGRAMS

The City of Brampton is set to break ground on the construction of the Embleton Community Centre & Community Park. Located in RPA E, the new community centre and its adjacent park will feature an indoor aquatic centre, triple gymnasium, fitness centre, tennis and pickleball courts, and more. This facility is an integral part of long-term strategies to serve residents and users from across Brampton and especially in the south-west. In addition to previously identified recreation facilities for a Heritage Heights community centre as well as Community Parks planned in RPA A and RPA D, the PRMP identifies a number of other recreational amenities intended for drop-in play and community programs. These include hard surface courts, skateboard parks, playgrounds and more.

In recent years, the City has reviewed its approach to the types of benefits and priorities afforded to Brampton-based recreation and sport providers through updates to the Community Sport Group Policy and Facility Allocation Policy. The City has developed new sport programs (including adult sports leagues), some of which are in partnership with local organizations, to increase exposure and access among residents. A notable example of Brampton's willingness to innovate is an indoor cricket program that offers drop-in programs, skills and drills, and recreational leagues at the Save Max Sports Centre which is among the first such municipal programs in Canada (there are also plans to expand municipal cricket programs to the outdoors). Programs such as these have the potential to engage more residents in physical activity, including those that may have never played a sport, and may lead to more supports and successes for home-grown athletes.

COLLABORATING WITH PARTNERS IN SPORT

Brampton's success in sport and athlete development is a result of a commitment made by a collective of individuals and organizations. City Council and Brampton's staff team are represented by individuals that are passionate about recreation and sport. Equally passionate is a base of sports leagues, associations and user groups along with their employees, volunteers and participants. Brampton's community sport groups advocate for local sports and provide valuable information to the City to help inform facility design and allocation. There are also other sports groups that are engaged through formal and informal discussions pertaining to similar matters.



LONG-TERM DEVELOPMENT OF SPORT

Brampton has produced national and international calibre athletes over the years, due in part to the local sport and recreation infrastructure of facilities, programs and services. The City's role is focused on the grassroots and introducing people to sport though Brampton continues to invest in higher calibre sports fields, arenas, gymnasiums, tennis courts and more.

The financial reality is that investments in high performance facilities must be balanced with community-oriented facilities so that as many people as possible have the chance to benefit from recreation and sport. The City of Brampton – like the majority of municipalities in Canada – is focused on the first steps of the athlete development pathway and its programming reflects sector best practices such as physical literacy and Canadian Sport For Life's Long Term Development Framework.

Municipal investment in high performance sport facilities tends to be supported when:

- hosting a legacy event (such as the Ontario or Canada Games, PanAm Games, Olympics, World Cups, etc.);
- there is a desire to bolster a municipality's reputation in sport;
- rationalized through sport tourism and economic development business cases; and/or
- receiving philanthropic contributions and other donations.

During the PRMP consultations, requests were received from certain sport organizations for the City to invest in a long-course pool, speed skating oval, indoor track and field training and event facility, centre for baseball excellence, and cricket and kabaddi stadiums. The City may investigate the need for these or other high performance sport if it participates in a bid for a legacy event and/or through specific sport tourism/economic development studies. High performance amenities should be incremental and should not come at the expense of existing or future recreational facilities (i.e. those serving the broad community).



INITIATIVES - PROVIDE PATHWAYS FOR SPORT

- 5-1.** At the time of designing new indoor aquatic centres and renewing aging indoor aquatic facilities, investigate opportunities to enhance and update spaces that are reflective of modern expectations with consideration given to user and spectator amenities, and sport-friendly design and tournament-hosting capabilities.
- Consider selected improvements to the McMurchy Pool that support training and programming for aquatic sports.
- 5-2.** Investigate the potential for a 50-metre pool at a future community centre through the requisite business and financial planning exercises.
- 5-3.** Centralize Brampton's supply of curling sheets at a single location, allowing the City to reconstruct or substantially renovate one of its existing curling clubs. The number of curling pads and project scope, including the range of amenities that should be included, should be confirmed through a detailed utilization and feasibility analysis, in consultation with the Brampton and Chinguacousy Curling Clubs. The decommissioned location should be repurposed to meet emerging recreational program needs/demands.
- 5-4.** Continue to reference arena, sports field and other facility utilization data to support capital planning and repurposing of amenities to meet needs. Facility and sports field utilization audits should be conducted when appropriate to compare true usage of facilities in relation to scheduled bookings.
- 5-5.** To continue establishing Brampton as the Cricket Capital of Canada, add a lit cricket grounds in RPA A (per PRMP Initiative 3-3) and RPA E, investigate which existing cricket grounds are appropriate candidates to add field lighting, as well as continue to explore partnerships with local School Boards to bring additional cricket grounds online.
- 5-6.** Explore the feasibility of establishing a permanent kabaddi venue as part of a broader site selection exercise that examines locations that are capable of providing the supporting infrastructure and amenities to enable community-level play, with consideration given to attracting national and international events.
- An assessment of the sport's economic impact, tourism opportunities, financial sustainability and facility design requirements should inform the degree to which the selected site may support high-performance needs such as sport training, league play and event/tournament hosting capabilities.
- 5-7.** In the event that land redevelopments in the designated Uptown Hub result in removal of the Brampton Sports Park ball diamond complex or cricket grounds, the City should find an alternative venue to replace these facilities.
- 5-8.** Engage local ball diamond organizations to identify improvements that would result in greater usage of existing diamonds, with initial priorities placed on enhancing usage of Brampton's lit major ball diamonds.
- 5-9.** Construct 5 tennis courts at existing or future parks in RPA B and RPA E, along with 8 pickleball courts at locations to be determined with a focus on RPA B, RPA C, RPA F and/or RPA G.
- 5-10.** Construct a minimum of one new multi-use court in each of RPA F, RPA G and RPA H.
- 5-11.** Identify a location for a minor skateboard park in the vicinity of Bramalea Road and Bovaird Drive while pursuing basic skate elements as part of existing and new neighbourhood parks in each RPA, potentially co-locating with multi-use sport courts.





**GOAL #6:
POSITION PARKS & RECREATION FOR SUCCESS**



STRIVING FOR SUCCESS

Successful implementation of the PRMP involves many people ranging from City Council and Staff who have demonstrated strong commitments in the past to investing in and innovating the parks and recreation system, along with local volunteers and user groups that supplement municipal programming with high quality programs of their own. Even the general public has a role to play by using parks and recreation facilities, and supporting their community services.

Success involves building the capacity within the City to deliver parks and recreation services effectively but also to assist community partners and volunteers to build their own internal capacities as well. In order to continue to be a high functioning, progressive provider of parks and recreation services, the various operating divisions within the Community Services Department – and the City as a whole – must be aligned in their vision to deliver services effectively, intentionally, and efficiently. To do so, emphasis should continue to be placed on addressing gaps in service through community development efforts and staffing supports, quality assurance, performance measurement, and monitoring and compliance evaluations.

MAXIMIZE THE REACH OF PARKS & RECREATION THROUGH FACILITY & SERVICE OPTIMIZATIONS

Brampton is a geographically large municipality with a portfolio of parks, recreation facilities and programs that is worth hundreds of millions of dollars. A fiscally-responsible approach is required to provide, maintain and operate this extensive network so that they are viable and remain available over the long-term for Brampton residents who benefit in ways that money alone cannot measure.

The PRMP assessed how existing recreation facilities are being used along with opportunities to refocus, redevelop and relocate certain types of facilities to deliver greater value to more people living in Brampton. Examples include consolidating the curling sheets and ice pads into larger and higher quality facilities along with redistributing sports fields to achieve greater geographic equity and redesigning space left by relocated fields/diamonds to serve more park users.



QUALITY ASSURANCE & PERFORMANCE MEASUREMENT

Quality assurance is a method of ensuring programs, facilities and services are delivered in a manner that meets the needs and expectations of residents, reflect industry best practices and are compliant with applicable legislation. The City of Brampton participates in a number of quality assurance programs and has established program standards to measure itself which is the mark of a high performing parks and recreation service delivery organization.

There will always be areas of focus that require continual or further attention and with such a large service delivery system, changes with positive outcomes will take time to develop and implement. Recommending a few system-level initiatives will result in these needed changes to serve the residents more effectively.

Whereas quality assurance allows the City to meet public expectations with the confidence of adherence to standards, performance measurement focuses on tracking the City's own effectiveness in delivering parks and recreation which in turn allows it to make any necessary adjustments. By setting performance targets to benchmark at regular intervals – such as month-by-month or year-by-year – the City can demonstrate how well it is meeting its objectives in a transparent, evidence-based manner. Parks and Recreation staff collect participation, utilization, and other data to analyze current service delivery levels and to measure performance against previous year results.

The PRMP recognizes that service recovery during and after the COVID-19 pandemic is of paramount importance and will hold priority over the next few years. It will take time to rebuild staffing levels and to be able to reach former service and participation levels.



INITIATIVES - POSITION PARKS & RECREATION FOR SUCCESS

- 6-1.** Identify key Targets and Initiatives in the PRMP that hold public interest, review progress annually, and develop methods to communicate the progress that is being made.
- 6-2.** Survey satisfaction levels systematically in parks and recreation services once service recovery is closer to 2019 service levels.
- 6-3.** Work with local user groups and other community-based service providers to address methods to attract and retain more volunteers to support their organizations.
- 6-4.** Continue to remove barriers to part-time employment, including exploring further subsidization of leadership courses where applicable
- 6-5.** Continue to work with School Boards to test the viability of providing leadership courses for a credit toward secondary school education.
- 6-6.** Continue to engage the Peel District School Board and the Dufferin-Peel Catholic District School Board at regular intervals to discuss opportunities to increase the number of gymnasiums, sports fields and other facilities operating under joint-use agreements. Conversations with school boards should occur during statutory meetings associated with the preparation/update of the Brampton Parks Plan, at the time of secondary plan and block planning exercises, as well as when redevelopment/renewal of existing schools are being contemplated.
- 6-7.** Continually review partnership arrangements and identify further partnership opportunities that can be achieved by applying the Partnership Framework for Recreation in anticipation of expanded service delivery needs due to population growth and ongoing diversification.
- 6-8.** Implement an Aquatic Safety Management Program, including a Comprehensive Aquatics Safety Audit, to complete a safety assessment of aquatic locations in Brampton.
- 6-9.** Expand Brampton's Swim to Survive Program to include families and seniors in order to support newcomer and diverse populations.
- 6-10.** Refine Good Behaviour Guidelines for Recreation and promote these with respective communications, staff supports and marketing a simpler message.
- 6-11.** Test satisfaction levels by age group annually followed by focus groups to best understand the success of previous interventions and the identification of current gaps in facilities, programs, services as well as customer service.

- 6-12.** Continue to work toward increasing participation in recreation and sport within the following populations at a minimum: Indigenous Peoples; children, youth and older adults; females and those that identify as female; persons with disabilities; persons experiencing low income; and racialized populations.
- 6-13.** Identify and seek approval for the current levels of service (grass cutting, litter control, tree maintenance, facility maintenance standards, etc.) in parks, forestry and recreation in order to identify the resources needed to keep pace with population growth and plan for the operation of new and expanded facilities and park spaces.
- 6-14.** Undertake a pricing review to ensure that true costs are determined for programs and services, and that cost recovery levels reflect the value of the program or the service to the community.
- 6-15.** Rebalance the geographic distribution of softball, slo-pitch and fastball diamonds by redistributing selected diamonds in RPA C, RPA F, and RPA H to other areas of Brampton. Redistributed diamonds should focus on those that are underutilized including minor diamonds, those that duplicate geographic catchments, and/or are in areas of high demand for other park uses based on the characteristics of their surrounding populations.
- 6-16.** Reduce the number of single pad arenas with a preferred strategy of repurposing the Jim Archdekin arena to support enhanced aquatics and fitness services (see PRMP Initiative #2-2). The City should monitor the ability of existing arenas to accommodate greater use and accordingly determine whether the three remaining single-pad arenas should be repurposed, consolidated into an existing or future multi-pad arena, or if a return to 20 ice pads is warranted.
- 6-17.** In response to increased demand for Peel Village Golf Course, continue to monitor onsite amenities to maintain the quality of experience and investigate opportunities for enhancement.
- 6-18.** Undertake a review of the City's concession services and food and beverage offerings within community centres to determine ways to increase service efficiency and explore potential for third party delivery.
- 6-19.** Identify where Brampton's 'Secret Shopper Program' may need to be expanded based on current conditions and/or upcoming capital facility expansion or the construction of new facilities.
- 6-20.** At the time of building or redeveloping community centres, consider dedicated space for childcare providers to continue support for co-located services for residents and reinforce the community hub model.
- 6-21.** Continue to monitor the operations and programming of the Chinguacousy Park ski hill to determine its future role along with evaluating potential operating efficiencies that could be realized through a third-party operator, altering municipal program offerings, or repurposing the asset to another recreational use.



**GOAL #7:
REALIZE THE POTENTIAL OF THE PRMP**



THE PATH AHEAD – NEXT STEPS

The Vision, Goals and Initiatives contained in the PRMP were shaped by community feedback, influenced by Brampton's socio-demographic characteristics, and informed by trends and best practices in parks, recreation and sport. The PRMP provides a sound foundation to guide planning and decision-making for the years ahead.

The PRMP is the first step in which needs have been defined. City staff will use the findings of the PRMP to build annual implementation plans in consideration of asset management plans, financial analysis, and other supplementary research as part of their due diligence. This will allow municipal administrators and decision-makers to prioritize actions through upcoming capital and operating budget processes. City Council will also have further opportunities to discuss and deliberate the PRMP's Initiatives individually through future budgets.

As Brampton continues to change, it will be important to revisit the PRMP in 5 years to track progress along with areas where continued focus is needed. It will also be important to adjust and/or add Initiatives based on future market conditions and resident preferences for parks and recreation services.



FUNDING PARKS & RECREATION IN BRAMPTON

Successfully implementing the PRMP will require funding for the parks and recreation system. The City's commendable investments in its parks and recreation system will need to continue if it is to keep pace with growth and maintain existing public spaces to the standard required to be inclusive, safe, fun, flexible and useable. The City has a number of tools to fund parks and recreation services including Development Charges, Community Benefit Charges, infrastructure stimulus programs when provided for by senior levels of government, building up and drawing from municipal reserves, debt financing, fundraising and donations, cost-sharing partnerships, municipal user fees such as rental and program charges, and property tax levies.

The *Planning Act, R.S.O. 1990* and *Development Charges Act, R.S.O. 1997* have historically been used to fund services directly attributable to new land developments but both Acts have been amended in the last few years, most recently through Bill 23 and Bill 134. Generally speaking, these amendments reduced the amount of parkland and funds that the City can collect through growth-eligible projects. In addition to capital costs, consideration of maintenance and operating costs of existing parks and facilities needs to be considered. The PRMP has identified Initiatives focused on renewing aging infrastructure, some of which may not be eligible for growth-related funding. It will be good practice to consider operating cost implications of new projects alongside capital budgets.

As stated earlier in this Goal section, the PRMP has identified Initiatives based on what is needed in the City of Brampton. As part of the aforementioned staff-led annual implementation plans and Council deliberations, these Initiatives will be tested against what the City can afford. With finite resources available to the City along with many competing priorities for services beyond parks and recreation, it is important to identify and establish consistent funding streams to build parks and facilities, operate and maintain them, and deliver needed services or programs.

Realistically speaking, the current municipal fiscal climate is such that structural changes will be required to how the City funds the construction, maintenance and operations of its parks and recreation facilities. Dedicating the appropriate resources to parks and recreation infrastructure and services will be critical for current and future generations of Brampton residents to have access to these services and derive the many benefits from them. Adequately resourcing the sector, whether through financial or other means, also allows community partners in parks, recreation and sport to thrive and reduces reliance placed on the City to deliver the same.



INITIATIVES – REALIZE THE POTENTIAL OF THE PRMP

- 7-1.** Prepare a Parks and Recreation Facility Implementation Strategy based on the Initiatives of the PRMP that identifies the logical order of implementation for the facilities proposed. The order of implementation should take into consideration the City's capital facility renewal needs in addition to proposed new facilities.
- 7-2.** Prepare a Funding Plan that identifies capital and operating implications associated with the PRMP Initiatives along with an identification of funding capabilities and potential funding sources. Use this Funding Plan to inform the Parks & Recreation Facility Implementation Strategy (per PRMP Initiative #7-1) and municipal budgeting exercises.
- 7-3.** Ensure the PRMP Implementation Strategy aligns with the recommendations specified in the City of Brampton Service Area Asset Management Plan, to aid in identifying ongoing gaps between service areas, demand, and asset maturity.
- 7-4.** Augment parkland dedication practices to maximize land conveyance through the Planning Act using alternative strategies and mechanisms such as purchase/lease, land exchanges, partnerships, land banking, reallocation of surplus lands, etc.
- 7-5.** Undertake a comprehensive 5-year update of the PRMP to reflect future market conditions, re-engage community groups and the public, and inform subsequent updates to the capital budgets, Development Charges and Community Benefits Charges Studies.



SUMMARY OF PRMP INITIATIVES



PRMP IMPLEMENTATION SCHEDULE

The PRMP’s Initiatives are summarized into an Implementation Schedule. Accompanying each Initiative is a suggested timing for implementation, the areas of Brampton that they apply to, as well as Lead Divisions within the City that are anticipated to have meaningful involvement in their implementation.

The Implementation Schedule is presented in the following format, with subsequent pages describing the intent of each component in greater detail.

Initiative	Suggested Timing	RPAs	Wards	Lead
Recommendation Number and Text	Short, Medium or Long-Term	Applicable PRMP Recreation Area	Applicable City Ward	City Department or Division

Timing

Timing is often synonymous with priority – the sooner the Initiative should be implemented, the higher the priority. The timing of Initiatives is organized into the following categories:

- Short-Term - 2024 to 2026
- Medium-Term - 2027 to 2030
- Longer-Term - 2031 to 2036
- Ongoing (regularly throughout the PRMP planning period)

RPAs / Wards

Identifies the geographic area of Brampton that the Initiative will directly influence.

Lead Divisions

Identifies the City’s Lead Division(s) responsible for initiating and overseeing implementation of the Initiative, noting that certain Initiatives will require inter-departmental coordination to ensure effective outcomes. Identified Project Leads for PMRP Initiatives are subject to change as the City sees fit depending on municipal resources, workloads, changes in departmental or divisional mandates, etc.

Sequencing & Other Implementation Triggers

Attention to medium and long-term Initiatives is generally required when short term actions have been initiated/completed or when suitable partners have been identified for funding. Timing, however, is also contingent upon a number of other factors and should be revisited annually prior to the City’s capital and operating budget development exercises. In addition to funding availability, factors that might change timing or priority from year to year may include:

- capital lifecycle and considerations of safety;
- legislation and mandated requirements;
- changes to service standards;
- public input and community interests;
- emerging trends and changes in usage;
- participation of partners; and
- socio-demographic changes and growth forecasts, including attaining the population thresholds as assumed in this document.

Where applicable, Initiatives will be brought forward individually for consideration by Brampton City Council in the years ahead through regular budgeting and other decision-making processes. Timelines presented in this PRMP should be treated as suggestions and are subject to refinement by City Council and Staff based on factors such as future market conditions (e.g. population growth, participation and program fill rates), financial considerations (e.g. grant programs), staffing capacities and more.



PRMP Initiatives – Unite a Healthy Community through Parks & Recreation	Timing	RPAs	Wards	Lead Divisions
<p>1-1. Ensure that City staff are familiar with the Truth and Reconciliation Commission Calls to Action and the United Nations Declaration on the rights of Indigenous Peoples, and apply these recommendations to parks and recreation planning and programming. In addition, staff and volunteers should be provided with Indigenous Cultural Competency Training and work with Indigenous communities to strengthen service delivery practices.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Equity Office – Human Resources
<p>1-2. Work in partnership with the Aboriginal Sport Council to determine ways of meeting the Truth and Reconciliation goals in Brampton.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Equity Office – Sports Tourism – Parks, Maintenance & Forestry
<p>1-3. Engage Indigenous communities and Indigenous designers/consultants in the design of new and significantly renovated parks and recreation projects to inform the types of spaces, amenities and design considerations that reflect Indigenous cultures and knowledge. Consult with Indigenous Peoples and ensure that new and existing parks and recreation facilities are respectful of Indigenous rights and Indigenous culture, with a view to “Indigenize” and “Decolonize” public policies and spaces.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Equity Office – Building Design & Construction
<p>1-4. Expand the Save Max Sports Centre to provide new multi-purpose program and meeting rooms.</p> <p>Additional multi-purpose rooms should be considered as part of future community centres, community hubs in Major Transit Station Areas (MTSAs), and future Recreation Revitalized projects. Rooms should be designed to accommodate a range of uses for community programs and rentals, and consider supporting amenities such as, but not be limited to, storage areas, counter space and sinks, kitchen or kitchenette, audio and visual equipment, and comfortable seating.</p>	Short-Term	RPA C	Ward 9	<ul style="list-style-type: none"> – Recreation – Building Design & Construction
	Ongoing	All	All	

PRMP Initiatives – Unite a Healthy Community through Parks & Recreation	Timing	RPAs	Wards	Lead Divisions
<p>1-5. Reflect Age-Friendly design principles and amenities through the construction, redevelopment and major renovation of recreation facilities and parks.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Building Design & Construction
<p>1-6. Develop an Older Adult Strategy focused on delivering continued parks and recreation services to the 55+ population and augment Brampton’s Age-Friendly Strategy and Action Plan.</p>	Medium-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry
<p>1-7. Develop a Youth Engagement Strategy specific to parks and recreation that is aligned with the Corporate Youth Engagement Strategy.</p>	Short-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation
<p>1-8. Using an Equity Lens and working in conjunction with the Region of Peel and other service providers, identify and prioritize parkland acquisition and renewal projects in neighbourhoods that experience greater levels of marginalization or material deprivation. All municipal parks should be examined for ways to reduce, and where possible, remove barriers to use by equity-deserving populations.</p>	Short to Medium-Term	To be determined	To be determined	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry

PRMP Initiatives – Unite a Healthy Community through Parks & Recreation	Timing	RPAs	Wards	Lead Divisions
<p>1-9. Advance participation in recreation and sport by equity-deserving groups through the following actions at a minimum:</p> <ul style="list-style-type: none"> – Identify the equity-deserving populations in Brampton who are not participating in recreation at a rate similar to the general population; – Summarize what is being done currently to include equity-deserving groups; – Meet with early adopters and leaders within diverse and equity-deserving groups to form a representative Reference Group – Create greater awareness about recreation and sport opportunities and seek to understand current barriers to participation; – Work as a collective to increase participation by determining and eliminating barriers; and – Measure the effectiveness of the work through increased participation of equity-deserving residents. 	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Equity Office
<p>1-10. Continue to train staff and volunteers in the Positive Spaces Initiative developed by the Ontario Council of Agencies Serving Immigrants.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Equity Office – Human Resources
<p>1-11. Investigate an expansion of the ActiveAssist Program, including potentially adjusting the LICO threshold, to continue to increase access to recreation programs and services for residents.</p>	Short-Term	Not Applicable	Not Applicable	<ul style="list-style-type: none"> – Recreation

PRMP Initiatives – Support Complete Communities & Neighbourhood Revitalization	Timing	RPAs	Wards	Lead Divisions
<p>2-1. Continually explore opportunities to integrate parks and recreation services as part of Recreation Revitalized and mixed-use land development projects with institutional and private sector partners.</p> <p>Such opportunities require a multi-departmental approach including staff from parks, recreation, planning, finance, libraries, etc. to effectively understand where community services can be co-located to generate financial, operational and program-related efficiencies. Potential projects include, but are not limited to, joint endeavours with Brampton Library, local school boards, health and social service providers, and the land development industry.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Planning & Development
<p>2-2. The next Recreation Revitalized project should be directed to the Jim Archdekin Recreation Centre. Subject to onsite land availability and subsequent staff reviews, the project should explore enlarging the indoor aquatics centre, developing a fitness centre and adding multi-purpose program space. The potential to twin the arena should be explored in favour of consolidating and relocating other single pad arenas per PRMP Initiative #6-16.</p> <ul style="list-style-type: none"> – Longer-term Recreation Revitalized projects should consider the Greenbriar, Terry Miller and Ellen Mitchell Recreation Centres. 	<p>Medium-Term</p> <p>Longer-Term</p>	<p>RPA C</p> <p>RPA G</p>	Ward 2	<ul style="list-style-type: none"> – Recreation – Building Design & Construction
<p>2-3. Formalize a capital renewal initiative branded as ‘Parks Revitalized’ to improve existing parks that are aging, priority neighbourhoods or serving intensification areas and MTSAs. Park renewal projects should consider asset management plans, population growth and socio-demographic characteristics within a park’s service area, accessibility and inclusion, alignment with land use planning objectives, and other factors. Potential park candidates include, but are not limited to:</p> <ul style="list-style-type: none"> – Eldorado Park, including developing a major splash pad and reviewing either the decommission or total revitalization of the outdoor pool upon the end of its lifecycle, supported through the requisite business case. 	<p>Ongoing</p> <p>Medium-Term</p>	<p>All</p> <p>RPA E</p>	<p>All</p> <p>Ward 4</p>	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Recreation (Outdoor Pool)

PRMP Initiatives – Support Complete Communities & Neighbourhood Revitalization	Timing	RPAs	Wards	Lead Divisions
<p>2-4. Undertake a review of parks and recreation amenities at the Flower City Community Campus, including potential to acquire adjacent lands, determine the best configuration of onsite amenities, and explore opportunities to add new or different multi-purpose amenities to reach more residents.</p>	Medium-Term	RPA H	Ward 4	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Cultural Services
<p>2-5. Park and recreation facility development and redevelopment projects should continue to explore ways to support objectives of the Brampton Culture Master Plan, Public Art Strategy and other appropriate documents. Opportunities to reflect Brampton’s heritage, support arts and cultural activities and programs, and enhance overall community vibrancy should continue to be considered in parks and recreation projects, through public art, and continued integration into program delivery.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Cultural Services
<p>2-6. Work with the local land development industry to explore opportunities to integrate multi-purpose rooms within their land development projects, particularly in areas of higher density, as a means to increase the availability and distribution of space conducive to delivering community programs. Discussions regarding the size, access, amenities, and funding responsibilities should begin during the land use planning application stage and be refined through negotiations held throughout development approvals.</p>	Ongoing	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Planning & Development
<p>2-7. Should a development or redevelopment project in the designated Bramalea Urban Centre present an opportunity to renew or redevelop Knightsbridge Seniors Centre, strong consideration should be given to doing so. Discussions with Brampton Library should be held in this regard in terms of potential co-location with new library branches that will be required in RPA G.</p>	To be determined	RPA G	Ward 7	<ul style="list-style-type: none"> – Recreation – Planning & Development

PRMP Initiatives – Support Complete Communities & Neighbourhood Revitalization	Timing	RPAs	Wards	Lead Divisions
<p>2-8. After monitoring successes and challenges of the Century Gardens boxed soccer court, explore additional boxed soccer courts in areas of intensification as well as neighbourhoods with greater marginalization indicators in support of objectives of this PRMP, the Brampton Official Plan, 2040 Vision, and the City's prevailing philosophies of promoting inclusion.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Recreation
<p>2-9. Investigate opportunities to incorporate natural and adventure-based playgrounds within intensification areas such as parks serving MTSA's.</p>	To be determined	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>2-10. Monitor the upcoming release of Provincial regulations for designing, developing and accepting POPS/strata parks and once available, should evaluate its implications on the provision of parkland in Brampton.</p>	To be determined	Not Applicable	Not Applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>2-11. As part of future urban park planning and development, evaluate opportunities to provide compact off-leash dog parks in higher-density areas such as at parks serving MTSA's. The City should develop standards to guide the location, design and setbacks associated with off-leash areas to be placed in Neighbourhood Park and Urban Park classifications.</p>	To be determined	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry

PRMP Initiative – Proactively Plan Greenfield Areas	Timing	RPAs	Wards	Lead Divisions
<p>3-1. Construct a community centre in Heritage Heights and, consistent with the findings from the 2017 PRMP, assemble land for the new community centre as a short-term priority. The new community centre should contain an indoor aquatics centre, a fitness centre, double or triple gymnasium, Youth Hub, multi-purpose rooms and explores co-location with a Brampton Library branch. The community centre should reflect Age-Friendly, Sport-Friendly and sustainable design principles.</p>	Medium-Term	RPA A	Ward 6	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Building Design & Construction
<p>3-2. Initiate a land banking strategy to identify and acquire properties in northwest (RPA A) and northeast (RPA D) Brampton for future community centres.</p> <ul style="list-style-type: none"> – Land for the proposed Heritage Heights community centre (see PRMP Initiative #1) would optimally be located in the designated Wellness Character Area established in the Heritage Heights Secondary Plan, particularly if it presents an opportunity to create a multi-service community hub in conjunction with recreation, parks, library, cultural and/or health and social service partners. – Land acquisition in northeast Brampton would provide the City with flexibility in the event an update to the PRMP recommends a community centre to meet growth-related needs beyond the year 2036. 	Short-Term	RPA A RPA D	Ward 6 Ward 10	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Realty Services
<p>3-3. Future Community Parks in Heritage Heights should include a minimum of three lit rectangular fields (at least one with a synthetic surface and designed with future potential to be enclosed), a lit cricket grounds, a minimum of one major splash pad, a mix of dedicated tennis and pickleball courts, an Activity Hub with multi-use sport courts and a skateboard park, play structures, reflection pool, outdoor skating surface, and outdoor fitness equipment.</p>	Ongoing	RPA A	Ward 6	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry

PRMP Initiative – Proactively Plan Greenfield Areas	Timing	RPAs	Wards	Lead Divisions
<p>3-4. The future Gore Castlemore Community Park should include a minimum of one lit rectangular field with a synthetic surface (and designed with future potential to be enclosed), a major splash pad, dedicated tennis and pickleball courts, skateboard park, multi-use sport court, an adventure playground, reflection pool, outdoor skating surface, and outdoor fitness equipment.</p>	Medium-Term	RPA D	Ward 10	– Parks, Maintenance & Forestry
<p>3-5. Working with other corporate departments such as Animal Services, evaluate sites that are appropriate for off-leash dog parks in RPA A, RPA D and RPA E. Consideration should be given to compatibility with other on-site components in a park and adjacent land uses and opportunities to partner with community organizations, private sector or others to assist with operations, fundraising/sponsorships and/or partnerships.</p>	Longer-Term	RPA A RPA D RPA E	Ward 6 Ward 10	– Parks, Maintenance & Forestry

PRMP Initiatives – Connect Bramptonians to the Outdoors	Timing	RPAs	Wards	Lead Divisions
<p>4-1. Building upon the descriptions contained in the Brampton Official Plan, formalize a parkland classification system to guide the planning and design of new parks and the revitalization of existing parks according to park type, size, function and appropriate facilities and amenities.</p>	Short-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Open Space Development
<p>4-2. Target parkland and cash-in-lieu of parkland at a rate of 1.6 hectares per 1,000 population in accordance with the Brampton Parks Plan. In doing so, strive to attain a total park supply of 1,442 hectares of parkland by the year 2036 as guided by a Parkland Acquisition Strategy that determines the location of the quantum of parkland being planned for the City.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-3. Use the Brampton Parks Plan 2041 as a guiding document to update municipal design standards for park facilities, park furniture and waste receptacles in urban areas. In doing so, explore integration of appropriate amenities within Urban Parks as well as how standards can increase public use potential, encourage greater diversity of outdoor recreation programs, and complement urban design objectives. Whenever possible, while processing development applications in new developments with recognized parkland deficits, consider land conveyance over cash-in-lieu to fulfil parkland dedication requirements.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Open Space Development
<p>4-4. Monitor Provincial updates to Bill 23 to understand regulations/criteria guiding parkland conveyance as it relates to encumbered parkland, strata parks, and POPS. Evaluate Bill 23's implications on the City's new Official Plan and Parkland Dedication By-law.</p>	To be determined	Not applicable	Not applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-5. Prepare an updated Parks Development Design Guideline to provide detailed design standards that guide capital development and redevelopment of parks facilities as recommended in the PRMP.</p>	Short-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Open Space Development

PRMP Initiatives – Connect Bramptonians to the Outdoors	Timing	RPAs	Wards	Lead Divisions
<p>4-6. Prepare a Park Renewal Project List to prioritize parks that would benefit from enhancements and promote use by people of all ages and abilities (also see PRMP Initiative 2-3). Candidate sites for renewal should have regard for the age and condition of the park and components within the park, service duplication, proximity to intensification areas serving MTSAs, evolving community demographics, demand for other outdoor recreation facilities, and other factors. Consideration should be given to the park design guidance contained in this PRMP and community consultation.</p>	Short to Medium-Term	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Recreation – Cultural Services
<p>4-7. At the time of designing or redesigning parks, apply a sustainability lens to explore ways to increase resiliency to climate change, minimize the City’s footprint on the environment, and advance objectives set out in the City’s climate change and sustainability frameworks including the Brampton Plan, Grow Green Environmental Master Plan, and Climate Change Adaptation Plan.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-8. Work with other City Departments, Conservation Authorities and other ecologically-focused organizations to identify strategic areas and programs that support naturalization, biodiversity and climate change resiliency efforts using the municipal parks and open space system.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-9. Park development and renewal initiatives should consider the principles of CPTED, opportunities for park naturalization, and on a case-by-case basis, incorporate comfort amenities such as pathways, shade structures, seating, washrooms, and other features to create welcoming and inviting public spaces.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-10. Prepare a City-wide Parks Washroom Strategy to deliver washroom facilities based on but not limited to park sizes, needs, design standards, required capital and maintenance.</p>	Medium to Longer Term	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry

PRMP Initiatives – Connect Bramptonians to the Outdoors	Timing	RPAs	Wards	Lead Divisions
<p>4-11. Ensure all park assets are replaced to the City's current service / design standards and meet all applicable legislative requirements. For example, all playground replacements are to be upgraded from sand safety surfacing to a fully firm and accessible safety surfacing such as rubber.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Planning & Development
<p>4-12. Develop outdoor fitness equipment in high traffic locations such as in parks and outdoor public spaces serving intensification areas (e.g., MTSAs), along major trails or at City, Community, Neighbourhood and Urban Parks. Opportunities should be considered in RPA F along the Etobicoke Trail, Fletcher's Creek Trail or a park along these routes, as well as at existing or future major parks or trails in Heritage Heights (RPA A) and Gore Castlemore (RPA D), as well as in RPA B, H and I.</p>	To be determined	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-13. Continue to provide playgrounds within 800 metres of major residential areas, unobstructed by major pedestrian barriers such as major roads, railways and natural hazard lands.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry
<p>4-14. Increase the number of community-level outdoor ice rinks to reinforce wintertime recreational experiences, with implementation and timing of future rinks being informed by use of existing rinks</p>	To be determined	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry

PRMP Initiatives – Provide Pathways for Sport	Timing	RPAs	Wards	Lead Divisions
<p>5-1. At the time of designing new indoor aquatic centres and renewing aging indoor aquatic facilities, investigate opportunities to enhance and update spaces that are reflective of modern expectations with consideration given to user and spectator amenities, and sport-friendly design and tournament-hosting capabilities.</p> <p>– Consider selected improvements to the McMurphy Pool that support training and programming for aquatic sports.</p>	Ongoing	All	All	<ul style="list-style-type: none"> – Recreation – Building Design & Construction
<p>5-2. Investigate the potential for a 50-metre pool at a future community centre through the requisite business and financial planning exercises.</p>	To be determined	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Strategic Communications, Tourism & Events
<p>5-3. Centralize Brampton’s supply of curling sheets at a single location, allowing the City to reconstruct or substantially renovate one of its existing curling clubs. The number of curling pads and project scope, including the range of amenities that should be included, should be confirmed through a detailed utilization and feasibility analysis, in consultation with the Brampton and Chinguacousy Curling Clubs. The decommissioned location should be repurposed to meet emerging recreational program needs/demands.</p>	Longer-Term	RPA F RPA G	Ward 1 & 7 Ward 3	<ul style="list-style-type: none"> – Recreation – Building Design & Construction
<p>5-4. Continue to reference arena, sports field and other facility utilization data to support capital planning and repurposing of amenities to meet needs. Facility and sports field utilization audits should be conducted when appropriate to compare true usage of facilities in relation to scheduled bookings.</p>				–
<p>5-5. To continue establishing Brampton as the Cricket Capital of Canada, add a lit cricket grounds in RPA A (per PRMP Initiative 3-3) and RPA E, investigate which existing cricket grounds are appropriate candidates to add field lighting, as well as continue to explore partnerships with local School Boards to bring additional cricket grounds online.</p>	Ongoing	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry

PRMP Initiatives – Provide Pathways for Sport	Timing	RPAs	Wards	Lead Divisions
<p>5-6. Explore the feasibility of establishing a permanent kabaddi venue as part of a broader site selection exercise that examines locations that are capable of providing the supporting infrastructure and amenities to enable community-level play, with consideration given to attracting national and international events.</p> <p>An assessment of the sport’s economic impact, tourism opportunities, financial sustainability and facility design requirements should inform the degree to which the selected site may support high-performance needs such as sport training, league play and event/tournament hosting capabilities.</p>	Short to Medium-Term	RPA D	Ward 10	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Strategic Communications, Tourism & Events
<p>5-7. In the event that land redevelopments in the designated Uptown Hub result in removal of the Brampton Sports Park ball diamond complex or cricket grounds, the City should find an alternative venue to replace these facilities.</p>	To be determined	RPA H	Ward 3	– Recreation
<p>5-8. Engage local ball diamond organizations to identify improvements that would result in greater usage of existing diamonds, with initial priorities placed on enhancing usage of Brampton’s lit major ball diamonds.</p>	Short-Term	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry
<p>5-9. Construct 5 tennis courts at existing or future parks in RPA B and RPA E, along with 8 pickleball courts at locations to be determined with a focus on RPA B, RPA C, RPA F and/or RPA G.</p>	Longer-Term	RPA B RPA C RPA E RPA F RPA G	Ward 5 & 6 Ward 2 & 9 Ward 4 Ward 1 & 7 Ward 8	– Parks, Maintenance & Forestry
<p>5-10. Construct a minimum of one new multi-use court in each of RPA F, RPA G and RPA H.</p>	Longer-Term	RPA F RPA G RPA H	Ward 7 Ward 8 Ward 3	– Parks, Maintenance & Forestry
<p>5-11. Identify a location for a minor skateboard park in the vicinity of Bramalea Road and Bovaird Drive.</p> <p>Also pursue basic skate elements as part of existing and new neighbourhood parks in each RPA, potentially co-locating with multi-use sport courts.</p>	Medium-Term	RPA G All	Ward 7 / 8 To be determined	– Parks, Maintenance & Forestry

PRMP Initiatives – Position Parks & Recreation for Success	Timing	RPAs	Wards	Lead Divisions
<p>6-1. Identify key Targets and Initiatives in the PRMP that hold public interest, review progress annually, and develop methods to communicate the progress that is being made.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry
<p>6-2. Survey satisfaction levels systematically in parks and recreation services once service recovery is closer to 2019 service levels.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry
<p>6-3. Work with local user groups and other community-based service providers to address methods to attract and retain more volunteers to support their organizations.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry
<p>6-4. Continue to remove barriers to part-time employment, including exploring further subsidization of leadership courses where applicable.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation
<p>6-5. Continue to work with School Boards to test the viability of providing leadership courses for a credit toward secondary school education.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation
<p>6-6. Continue to engage the Peel District School Board and the Dufferin-Peel Catholic District School Board at regular intervals to discuss opportunities to increase the number of gymnasiums, sports fields and other facilities operating under joint-use agreements. Conversations with school boards should occur during statutory meetings associated with the preparation/update of the Brampton Parks Plan, at the time of secondary plan and block planning exercises, as well as when redevelopment/renewal of existing schools are being contemplated.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Planning & Development
<p>6-7. Continually review partnership arrangements and identify further partnership opportunities that can be achieved by applying the Partnership Framework for Recreation in anticipation of expanded service delivery needs due to population growth and ongoing diversification.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation
<p>6-8. Implement an Aquatic Safety Management Program, including a Comprehensive Aquatics Safety Audit, to complete a safety assessment of aquatic locations in Brampton.</p>	Short-Term	Not Applicable	Not Applicable	<ul style="list-style-type: none"> – Recreation

PRMP Initiatives – Position Parks & Recreation for Success	Timing	RPAs	Wards	Lead Divisions
6-9. Expand Brampton's Swim to Survive Program to include families and seniors in order to support newcomer and diverse populations.	Short-Term	All	All	– Recreation
6-10. Refine Good Behaviour Guidelines for Recreation and promote these with respective communications, staff supports and marketing a simpler message.	Short-Term	Not applicable	Not applicable	– Recreation – Strategic Communications
6-11. Test satisfaction levels by age group annually followed by focus groups to best understand the success of previous interventions and the identification of current gaps in facilities, programs, services as well as customer service.	Ongoing	Not applicable	Not applicable	– Recreation
6-12. Continue to work toward increasing participation in recreation and sport within the following populations at a minimum: Indigenous Peoples; children, youth and older adults; females and those that identify as female; persons with disabilities; persons experiencing low income; and racialized populations.	Ongoing	Not applicable	Not applicable	– Recreation
6-13. Identify and seek approval for the current levels of service (grass cutting, litter control, tree maintenance, facility maintenance standards, etc.) in parks, forestry and recreation in order to identify the resources needed to keep pace with population growth and plan for the operation of new and expanded facilities and park spaces.	Ongoing	Not applicable	Not applicable	– Recreation – Parks, Maintenance & Forestry
6-14. Undertake a pricing review to ensure that true costs are determined for programs and services, and that cost recovery levels reflect the value of the program or the service to the community.	Medium-Ter,	Not applicable	Not applicable	– Recreation – Finance
6-15. Rebalance the geographic distribution of softball, slo-pitch and fastball diamonds by redistributing selected diamonds in RPA C, RPA F, and RPA H to other areas of Brampton. Redistributed diamonds should focus on those that are underutilized including minor diamonds, those that duplicate geographic catchments, and/or are in areas of high demand for other park uses based on the characteristics of their surrounding populations.	Short to Medium-Term	To be determined	To be determined	– Recreation – Parks, Maintenance & Forestry

PRMP Initiatives – Position Parks & Recreation for Success	Timing	RPAs	Wards	Lead Divisions
<p>6-16. Reduce the number of single pad arenas with a preferred strategy of repurposing the Jim Archdekin arena to support enhanced aquatics and fitness services (see PRMP Initiative #2-2). The City should monitor the ability of existing arenas to accommodate greater use and accordingly determine whether the three remaining single-pad arenas should be repurposed, consolidated into an existing or future multi-pad arena, or if a return to 20 ice pads is warranted.</p>	Short to Medium-Term	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Building, Design & Construction
<p>6-17. In response to increased demand for Peel Village Golf Course, continue to monitor onsite amenities to maintain the quality of experience and investigate opportunities for enhancement.</p>	Ongoing	RPA H	Ward 3	– Recreation
<p>6-18. Undertake a review of the City’s concession services and food and beverage offerings within community centres to determine ways to increase service efficiency and explore potential for third party delivery</p>	Medium-Term	Not applicable	Not applicable	– Recreation
<p>6-19. Identify where Brampton’s ‘Secret Shopper Program’ may need to be expanded based on current conditions and/or upcoming capital facility expansion or the construction of new facilities.</p>	Ongoing	Not applicable	Not applicable	– Recreation
<p>6-20. At the time of building or redeveloping community centres, consider dedicated space for childcare providers to continue support for co-located services for residents and reinforce the community hub model.</p>	To be determined	To be determined	To be determined	– Recreation
<p>6-21. Continue to monitor the operations and programming of the Chinguacousy Park Ski Hill to determine its future role along with evaluating potential operating efficiencies that could be realized through a third-party operator, altering municipal program offerings, or repurposing the asset to another recreational use</p>	Ongoing	RPA G	Ward 8	– Recreation

PRMP Initiatives – Realize the Potential of the PRMP	Timing	RPAs	Wards	Lead Divisions
<p>7-1. Prepare a Parks and Recreation Facility Implementation Strategy based on the recommendations of the PRMP that identifies the logical order of implementation for the facilities proposed. The order of implementation should take into consideration the City's capital facility renewal needs in addition to proposed new facilities.</p>	Short-Term	All	All	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Building Design & Construction – Finance
<p>7-2. Prepare a Funding Plan that identifies capital and operating implications associated with the PRMP Initiatives along with an identification of funding capabilities and potential funding sources. Use this Funding Plan to inform the Parks & Recreation Facility Implementation Strategy (per PRMP Initiative #7-1) and municipal budgeting exercises.</p>	Short-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Finance – Recreation – Parks, Maintenance & Forestry – Building Design & Construction
<p>7-3. Ensure the PRMP Implementation Strategy aligns with the recommendations specified in the City of Brampton Service Area Asset Management Plan, to aid in identifying ongoing gaps between service areas, demand, and asset maturity.</p>	Ongoing	To be determined	To be determined	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry – Facilities Operations & Maintenance – Building, Construction & Design
<p>7-4. Augment parkland dedication practices to maximize land conveyance through the Planning Act using alternative strategies and mechanisms such as purchase/lease, land exchanges, partnerships, land banking, reallocation of surplus lands, etc.</p>	Ongoing	Not applicable	Not applicable	<ul style="list-style-type: none"> – Parks, Maintenance & Forestry – Planning & Development
<p>7-5. Undertake a comprehensive 5-year update of the PRMP to reflect future market conditions, re-engage community groups and the public, and inform subsequent updates to the capital budgets, Development Charges and Community Benefits Charges Studies.</p>	Medium-Term	Not applicable	Not applicable	<ul style="list-style-type: none"> – Recreation – Parks, Maintenance & Forestry



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